2,000,000 Shares



Amalgamated Bank Class A Common Stock

The selling stockholders identified in this offering circular are offering 2,000,000 shares of Class A common stock issued by Amalgamated Bank, a New York non-member commercial bank and a chartered trust company (the "Bank"). The Bank will not receive any of the proceeds from the sale of shares in this offering.

Our Class A common stock is listed on The Nasdaq Global Market under the symbol "AMAL." The last reported sale price of our Class A common stock on November 12, 2018 was \$21.68 per share.

Investing in our Class A common stock involves risks that are described in the "Risk Factors" section beginning on page 24 of this document.

SHARES OF OUR CLASS A COMMON STOCK ARE NOT SAVINGS ACCOUNTS, DEPOSITS OR OTHER OBLIGATIONS OF ANY BANK, ARE NOT INSURED BY THE FEDERAL DEPOSIT INSURANCE CORPORATION OR ANY OTHER GOVERNMENTAL AGENCY, AND ARE SUBJECT TO INVESTMENT RISKS, INCLUDING THE POSSIBLE LOSS OF THE ENTIRE AMOUNT YOU INVEST.

THIS DOCUMENT CONSTITUTES AN OFFERING CIRCULAR COVERING SECURITIES THAT ARE EXEMPT FROM REGISTRATION UNDER THE SECURITIES ACT OF 1933 (THE "SECURITIES ACT") PURSUANT TO SECTION 3(A)(2) THEREOF. THESE SECURITIES HAVE NOT BEEN APPROVED OR DISAPPROVED BY THE FEDERAL DEPOSIT INSURANCE CORPORATION, THE SECURITIES AND EXCHANGE COMMISSION, THE NEW YORK STATE DEPARTMENT OF FINANCIAL SERVICES, NOR ANY OTHER REGULATORY BODY, NOR HAS THE FEDERAL DEPOSIT INSURANCE CORPORATION, THE SECURITIES AND EXCHANGE COMMISSION, THE NEW YORK STATE DEPARTMENT OF FINANCIAL SERVICES, NOR ANY OTHER REGULATORY BODY PASSED UPON THE ADEQUACY OR ACCURACY OF THE DISCLOSURE IN THIS OFFERING CIRCULAR. ANY REPRESENTATION TO THE CONTRARY IS A CRIMINAL OFFENSE.

We are an "emerging growth company" as defined in the Jumpstart Our Business Startups Act of 2012 and, as a result, have elected to take advantage of certain reduced public company reporting and disclosure requirements in this offering circular.

The distribution of this offering circular and the offering of the shares in certain jurisdictions outside the United States may be restricted by law. Persons who receive this offering circular in such jurisdictions should see "Notice to Investors" on page 176 for more information regarding these restrictions.

	Per Share	Total
Public offering price	\$	\$
Underwriting discounts <sup>(1)</sup>	\$	\$
Proceeds to the selling stockholders, before expenses	\$	\$

(1) See "Underwriting" beginning on page 173 of this document.

The underwriters may also exercise their option to purchase up to an additional 300,000 shares of our Class A common stock from the selling stockholders at the public offering price less the underwriting discount, for 30 days after the date of this offering circular.

The shares of Class A common stock in this offering will be ready for delivery on or about 2018.

Offering Circular dated

Barclays

The information in this preliminary offering circular is not complete and may be changed. This preliminary offering circular is not an offer to sell these securities and is not soliciting an offer to buy these securities in any state where the offer or sale is not permitted.

# Joint Bookrunners

. 2018.

J.P. Morgan

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Neither we nor the underwriters have authorized anyone to provide you with information or to make any representations other than those contained in this offering circular and any supplement or addendum we have prepared. We take no responsibility for, and provide no assurance as to the reliability of, any other information that others may give you. We, the selling stockholders, and the underwriters are not making an offer to sell these securities in any jurisdiction where the offer or sale is not permitted. The information contained in this offering circular and any supplement or addendum is accurate only as of the date thereof, regardless of the time of delivery of this offering circular or any sale of our Class A common stock. Our business, financial condition, results of operations and prospects may have changed since that date.

#### ABOUT THIS OFFERING CIRCULAR

Unless we state otherwise, or the context otherwise requires, references in this offering circular to "we," "our," "us," the "Bank" and "Amalgamated" refer to Amalgamated Bank and its consolidated subsidiaries as a combined bank following the acquisition of New Resource Bank completed on May 18, 2018 (the "New Resource Bank Acquisition"). References to our "Class A common stock" and "common stock" refer to our Class A common stock, par value \$0.01 per share.

Unless otherwise indicated, the dollar amounts in this offering circular are presented rounded to the nearest thousand and fractional shares have been rounded up to the nearest whole number.

Unless otherwise indicated, the per share amounts give effect to the Stock Split (as defined below).

Unless otherwise expressly stated or the context otherwise requires, all information in this offering circular assumes that the underwriters will not exercise their option to purchase additional shares of common stock from the selling stockholders.

#### European Economic Area

This offering circular (and any supplement or addendum) have been prepared on the basis that any offer of common stock in any Member State of the European Economic Area which has implemented the Prospectus Directive (each, a Relevant Member State) will be made pursuant to an exemption under the Prospectus Directive, as implemented in that Relevant Member State, from the requirement to publish a prospectus pursuant to Article 3 of the Prospectus Directive. Accordingly, any person making or intending to make an offer in that Relevant Member State of common stock which is the subject of the offering contemplated in this offering circular (and any supplement or addendum thereto) should only do so in circumstances in which no obligation arises for Amalgamated Bank or any underwriter to produce a prospectus for such offer. Neither Amalgamated Bank nor any underwriter has authorized, nor do they authorize, the making of any offer of common stock through any financial intermediary, other than offers of common stock made by the underwriters contemplated in this offering circular (and any supplement or addendum thereto).

In relation to each Relevant Member State, each underwriter has represented and agreed that with effect from and including the date on which the Prospectus Directive is implemented in that Relevant Member State (the Relevant Implementation Date) it has not made and will not make an offer of common stock to the public in that Relevant Member State prior to the publication of a prospectus in relation to common stock which has been approved by the competent authority in that Relevant Member State or, where appropriate, approved in another Relevant Member State and notified to the competent authority in that Relevant Member State, all in accordance with the Prospectus Directive, except that it may, with effect from and including the Relevant Implementation Date, make an offer of common stock to the public in that Relevant Member State at any time:

- to any legal entity which is a qualified investor as defined under the Prospectus Directive;
- to fewer than 150 natural or legal persons (other than qualified investors as defined in the Prospectus Directive) subject to obtaining the prior consent of the representatives for any such offer; or
- in any other circumstances falling within Article 3(2) of the Prospectus Directive,

provided that no such offer of common stock shall require Amalgamated Bank or any underwriter to publish a prospectus pursuant to Article 3 of the Prospectus Directive.

For the purposes of this provision, the expression an "offer of common" in any Relevant Member State means the communication in any form and by any means of sufficient information on the terms of the offer and the common stock to be offered so as to enable an investor to decide to purchase the common stock, as the same

may be varied in that Relevant Member State by any measure implementing the Prospectus Directive in that Relevant Member State, the expression "Prospectus Directive" means Directive 2003/71/EC (as amended, including by Directive 2010/73/EU), and includes any relevant implementing measure in the Relevant Member State.

#### United Kingdom

In the United Kingdom, this offering circular (and any supplement or addendum) is distributed to and only directed at persons (i) who have professional experience in matters relating to investments and who fall within Article 19(5) (investment professionals) of the Financial Services and Markets Act 2000 (Financial Promotion) Order 2005 (as amended) (the "Order"); (ii) who are high net worth companies, unincorporated associations and other persons falling within Article 49(2)(a) to (d) of the Order; or (iii) to whom it may otherwise lawfully be communicated in accordance with the Order (all such persons falling within (i)-(iii) together being referred to as "relevant persons"). The shares of common stock are only available to relevant persons, and any investment or investment activity to which this offering circular (and any supplement or addendum) relates will be made only to or with relevant persons. Any person who is not a relevant person should not act or rely on this offering circular (and any supplement or addendum) or any of their contents.

# **INDUSTRY AND MARKET DATA**

The market data and other statistical information used throughout this offering circular are based on independent industry sources and publications, including SNL Financial. Some data is also based on our good-faith estimates, which are derived from our review of internal surveys, as well as independent industry publications, government publications, reports by market research firms or other published independent sources. Unless otherwise indicated, none of the independent industry publications referred to in this offering circular was prepared on our or our affiliates' behalf or at our expense, and we have not independently verified the data or information obtained from these sources. Forward-looking information obtained from these sources is subject to the same qualifications and the additional uncertainties regarding other forward-looking statements in this offering circular.

# IMPLICATIONS OF BEING AN EMERGING GROWTH COMPANY

As a company with less than \$1.07 billion in revenues during our last fiscal year, we qualify as an "emerging growth company" under the Jumpstart Our Business Startups Act of 2012, or the JOBS Act. An emerging growth company may take advantage of reduced reporting requirements that would otherwise be required by law in the case of a registered offering of securities under the Securities Act and is relieved of certain other significant requirements that are otherwise generally applicable to reporting companies under the Securities Exchange Act of 1934, as amended (the "Exchange Act").

For purposes of this offering circular and consistent with the requirements applicable to emerging growth companies under the Securities Act, we have elected to only present (i) two years of audited consolidated financial statements and the related management's discussion and analysis of financial condition and results of operations for those periods, and (ii) less extensive disclosure regarding our executive compensation arrangements. In addition, as permitted for emerging growth companies, we have elected to present less than five years of selected historical financial information.

As a reporting company under the Exchange Act, we expect to continue to qualify as an emerging growth company and, as such, may elect to take advantage of relief for emerging growth companies under the Exchange Act, including:

• only being required to present two years of audited financial statements and two years of related management's discussion and analysis of financial condition and results of operations;

- presenting less than five years of selected historical financial information;
- no requirement to obtain an attestation and report from our auditors on management's assessment of our internal control over financial reporting under the Sarbanes-Oxley Act of 2002, or Sarbanes-Oxley Act;
- providing less extensive disclosure about our executive compensation arrangements; and
- no requirement to give our stockholders non-binding advisory votes on executive compensation or golden parachute arrangements (although we intend to do so).

We may take advantage of this reporting relief for up to five years from the completion of our initial public offering on August 13, 2018 unless we earlier cease to be an emerging growth company. We will cease to be an emerging growth company and may no longer rely on this reporting relief on (a) the last day of the fiscal year in which our annual gross revenues exceed \$1.07 billion, (b) the date we have more than \$700.0 million in market value of our common stock held by non-affiliates as of the last business day of our most recently completed second fiscal quarter, or (c) the date on which we issue more than \$1.0 billion of non-convertible debt in a three-year period.

Section 107 of the JOBS Act also permits us an extended transition period for complying with new or revised accounting standards affecting public companies until they would apply to private companies. We have elected to take advantage of this extended transition period, which means that the financial statements included in this offering circular, as well as any financial statements that we file in the future, will not be subject to all new or revised accounting standards generally applicable to public companies for the transition period for so long as we remain an emerging growth company or until we affirmatively and irrevocably opt out of the extended transition period under the JOBS Act.

### **OFFERING CIRCULAR SUMMARY**

This summary highlights certain material information contained elsewhere in this offering circular. Because this is a summary, it may not contain all of the information that is important to you when deciding to invest in our Class A common stock. Therefore, you should read this entire offering circular before deciding to invest in our Class A common stock, including the information under "Risk Factors" beginning on page 24, "Cautionary Note Regarding Forward-Looking Statements" on page 54 and our financial statements and related notes appearing elsewhere in this offering circular.

#### **Our Bank and Recent Accomplishments**

Amalgamated Bank is a commercial bank and a chartered trust company headquartered in New York, New York. We were formed in 1923 as Amalgamated Bank of New York by the Amalgamated Clothing Workers of America. We provide a broad range of products and services to a target customer base that wants a financial partner that is socially responsible, values-oriented and committed to creating positive change in the world. These customers include advocacy-based non-profits, social welfare organizations, national and local labor unions, political organizations, foundations, and sustainability-focused, socially responsible businesses, and other for-profit companies that seek to balance their profit-making activities with activities that benefit their other stakeholders (we will refer to these organizations on a collective basis as socially responsible organizations), as well as the members and stakeholders of these commercial customers. As of September 30, 2018, our total assets were \$4.6 billion, our total loans, net of deferred fees and allowance were \$3.2 billion, our total deposits were \$4.0 billion, and our stockholders' equity was \$421.0 million. As of September 30, 2018, our trust business held \$30.2 billion in assets under custody and \$12.3 billion in assets under management.

We bring distinct value to our customers who have been historically underserved by traditional financial institutions, and we believe that we are one of the premier financial partners for organizations and individuals that want to bank with a socially responsible institution sharing their values. The combination of our relationshipbased, personalized service model, customized solutions, like-minded socially and environmentally responsible employees, and experienced management team uniquely positions us to serve our customers. Our credentials within this community are enhanced by our B Corporation certification, which is a globally-recognized distinction by the nonprofit organization B Lab, highlighting the work of good corporate citizens around the world. This certification is offered only to businesses that demonstrate a commitment to creating a more socially equitable world, including an accessible economy with opportunity for all. We are also the largest of ten commercial financial institutions in the United States that are members of the Global Alliance for Banking on Values, a network of banking leaders from around the world committed to advancing positive change in the banking sector. We have a clearly defined vision to be America's socially responsible bank.

Our Chief Executive Officer and President, Keith Mestrich, was appointed in 2014 to harness the profit potential of our target customer base. Since his appointment, we have hired new members for our management team, grown our customer base, instilled a disciplined expense culture, and improved the quality of both our assets and sources of funding. We have grown deposits within our target customer segment by deepening and expanding our customer relationships, which has led to a 14% compounded annual growth rate of stable, low-cost core deposits (excluding time deposits) over the three-year period ended December 31, 2017. Additionally, we continue to enhance the bank's efficiency by discontinuing unprofitable business lines, closing 46% of our branches and rationalizing our number of full-time employees since December 31, 2014. We also have improved the quality of our assets and liabilities on the balance sheet by exiting legacy non-performing and substandard credits and reducing our reliance on expensive wholesale borrowings. These efforts have resulted in 15 consecutive quarters of positive pre-tax income through September 30, 2018.

We also successfully completed the New Resource Bank Acquisition on May 18, 2018, which enabled us to expand into the San Francisco metropolitan area including adding one branch. We believe this acquisition

provides us with the opportunity to offer mission-aligned products and services to a new market that we believe is highly concentrated with our target customer base. At the time of the acquisition, New Resource Bank had approximately \$412.1 million in total assets, \$335.2 million in total loans, and \$361.9 million in total deposits.

We intend to continue to execute on our strategic plan, which we believe will position Amalgamated for strong future growth and enhanced profitability while maintaining our conservative risk culture. Our distinctive business model generates a stable source of low-cost core deposits. For example, our average cost of deposits during the twelve-month period ended December 31, 2017 was 24 basis points compared to the 54 basis points average cost of deposits for all banks within the local markets in which we operate. In the third quarter of 2018, our average cost of deposits was 25 basis points. As a result, we have a significant amount of excess liquidity, which we prudently deploy in a combination of loans to target commercial customers, various types of real estate loans, and securities in order to achieve attractive risk-adjusted returns. We have a robust governance process in place to maintain conservative credit standards and underwrite each loan on our balance sheet. We may reallocate the portfolio as risk-adjusted returns across asset classes or other market conditions evolve, but do not anticipate material changes in our current allocation strategy. We believe there is significant opportunity to continue our growth given the size of our target customer segment, which we estimate to hold over \$90 billion in assets based on research we commissioned in 2016. We believe a key benefit of our differentiated business model is our flexibility to allocate our excess liquidity to achieve attractive risk-adjusted returns.

On May 30, 2018, we completed the repurchase of all outstanding shares of Series B preferred stock with cash on hand.

On July 20, 2018, we announced that our board of directors declared a 20-for-1 stock split in the form of a 100% stock dividend payable on July 27, 2018 to stockholders of record as of the close of business on July 9, 2018 (the "Stock Split"). The Stock Split resulted in the issuance of an additional 19 shares of Class A common stock for every one share held on the record date. As of June 30, 2018, prior to the Stock Split, we had 1,588,580 shares of Class A common stock issued and outstanding. After giving effect to the Stock Split and as of September 30, 2018, we had 31,771,585 shares of Class A common stock issued and outstanding.

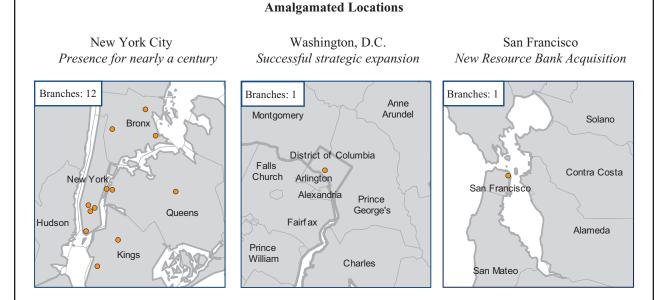
On August 13, 2018, we completed an initial public offering of our common stock pursuant to which certain of our selling stockholders sold an aggregate of 7,726,538 shares of our common stock, after giving effect to the underwriters' exercise in full of their option to purchase additional shares, at a public offering price of \$15.50 per share. We did not receive any proceeds from the sale of shares of our common stock by the selling stockholders in our initial public offering. Our common stock began trading on The Nasdaq Global Market under the ticker symbol "AMAL" on August 9, 2018.

### **Our Market Area**

We are focused on geographic markets with large and growing populations of our target customer base. Our primary geographic markets include the New York City metropolitan area, the Washington, D.C. metropolitan area and, following the New Resource Bank Acquisition, the San Francisco metropolitan area. Based on research we commissioned, each of these markets is densely populated with a significant number of values-based businesses and non-profit organizations. We are also able to leverage our heritage as a socially responsible bank to market to customers nationwide.

We currently have an efficiently managed network of 12 branches in New York City, one branch in Washington, D.C., one branch in San Francisco (acquired in the New Resource Bank Acquisition), a domestic representative office in Pasadena, California, and a loan production office in Boulder, Colorado (acquired in the New Resource Bank Acquisition). Following our success in New York, a community we have now been a part of for nearly a century, we entered the Washington, D.C. market with a successful strategic expansion in 1998. We

bolstered our efforts in the Washington, D.C. market in 2012 under the direction of our then Regional Director (and current CEO), Keith Mestrich, and have since generated a 55% compound annual deposit growth rate during the three-year period ended December 31, 2017 for that market.



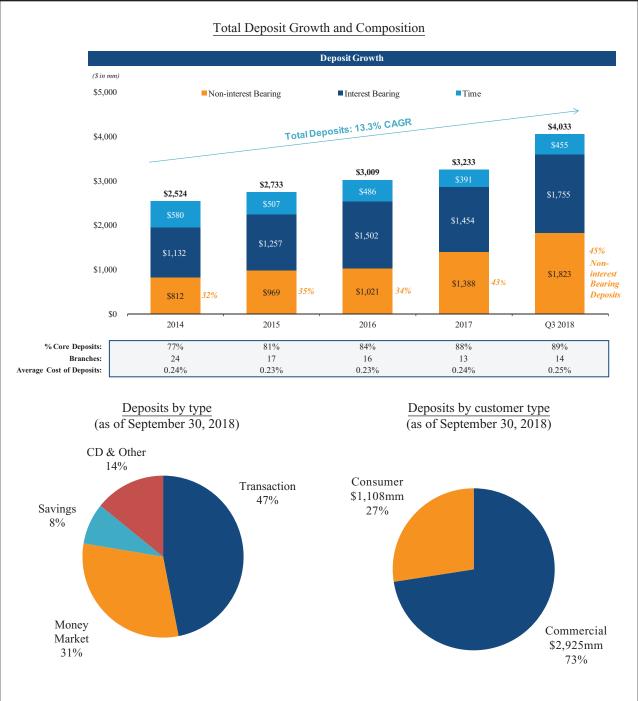
Source: SNL Financial.

#### **Our Business Model**

We are a full-service commercial bank offering a broad range of deposit products, trust and investment management services, and lending services. We generate low-cost deposits from our values-based commercial clients and consumer customers. We further develop new and existing relationships through our trust, custody, and investment management services, which generate fee income, and we also offer investment, brokerage, asset management, and insurance products to our retail customers through a third-party broker dealer. Because our target customer base has historically had limited credit needs, we generate a significant amount of excess liquidity from these relationships, which we, in turn, deploy through a conservative asset allocation strategy to achieve attractive risk-adjusted returns.

#### **Deposits**

We gather deposits primarily through teams of bankers organized based on region and client segment. We believe we have become one of the leading banks of choice for many of these groups who, in turn, contribute a significant source of low-cost core deposits to the Bank. The vast majority of our commercial deposits are derived from socially responsible organizations. Our total average deposit base is composed of 44% non-interest-bearing accounts and has an average cost of deposits of only 25 basis points for the three months ended as of September 30, 2018, with a deposit beta (defined as the change in our average cost of deposits as a percentage of the change in the target federal funds rate) well below peer and national averages. We have generated a deposit beta of only 1% in the current rising interest rate cycle since September 30, 2015 through September 30, 2018. We believe that our focus on serving the banking interests of the mission-driven customer market gives us a competitive advantage over other commercial banks in generating business from our target customer base.

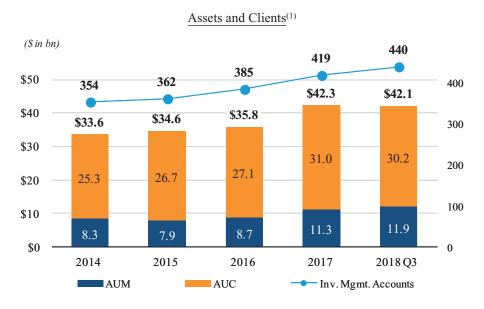


# **Trust and Investment Management**

We have been providing institutional trust, custody and investment management services since 1973. This business has become an integral contributor to our franchise and is complementary to our commercial banking business, as each business helps support and grow the other. Approximately one-third of our trust and investment management clients also have commercial banking relationships with the Bank. The majority of our trust and investment management business consists of institutional investment clients, such as multi-employer pension funds and Taft-Hartley funds.

Our investment management offerings are currently composed of a broad range of both index and activelymanaged funds spanning equity, fixed-income, real estate assets and alternative investment strategies. Our experienced team specifically tailors our investment strategy to align with the values of our clients. We launched our LongView family of funds in 1992 to promote advocacy through ownership, guided by the investment belief that companies with strong corporate governance deliver stockholders greater and less volatile returns over the long term. We have an active role in promoting strong corporate governance through our proxy-voting guidelines, the filing of socially-aligned stockholder proposals, and litigation brought by us on behalf of our investors, and we believe this distinguishes our index funds from similarly situated funds and provides us with a competitive marketing advantage.

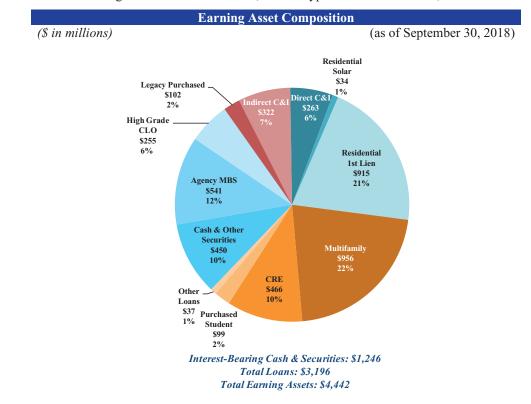
The growth of our commercial banking business has contributed meaningfully to the accelerated growth of our trust, custody and investment management services business in recent years. From December 31, 2014 through December 31, 2017, trust and investment management clients have grown at a 5% compound annual growth rate. In total, our trust and investment management business generated \$18.5 million of investment and trust fees, or 68% of total non-interest income, for the year ended December 31, 2017, and \$14.0 million, or 67%, for the nine months ended September 30, 2018. We believe our business can generate future growth while capturing enhanced operational efficiencies, given the fixed cost structure of the business. We also believe that this embedded operating leverage combined with our expected growth in assets under management and assets under custody and the limited capital required for this business will result in trust and investment management becoming a more meaningful contributor to the Bank's profitability over the next several years.



1. Excludes AUM, AUC and account totals of the ULTRA portfolio (\$437.4 million) expected to runoff in the future.

# Asset allocation

Our target customer base provides us with what has historically been a stable source of low-cost core deposits, with generally limited credit needs. Therefore, the Bank has historically had a substantial amount of excess liquidity. We believe a key benefit of our differentiated business model is our flexibility to allocate our excess liquidity to achieve attractive risk-adjusted returns. Our earning asset mix today is composed of a combination of loans to target commercial customers, various types of real estate loans, and securities.



#### Note: Reflects ending balance.

#### Commercial and Industrial lending

Our Commercial and Industrial (C&I) portfolio consists of loans to our target customers while our portfolio of Indirect C&I loans has historically been made to companies outside of our target customer base.

#### Direct C&I

We take a relationship-based approach to our target customer loan origination strategy, as our bankers have developed a deep level of experience with our customers within our target customer base and their unique banking needs. Our business strategy involves us growing our business by earning the trust of these customers through a demonstrated dedication to our shared values—these mission-aligned customers seek our expertise in order to obtain various forms of specialty lending. These commercial loans are typically made to organizations with cash flows that conservatively support the extension of credit, exhibiting an average one-half basis point non-accrual loan ratio and 100 basis points in cumulative charge-offs from December 31, 2014 to December 31, 2017. There were 0.01% of net charge-offs related to this portfolio in the first nine months of 2018.

Furthermore, we believe that the New Resource Bank Acquisition provides us with a new source of relationship lending to socially responsible organizations. New Resource Bank's core lending markets include

clean energy, organic and natural products, green real estate (e.g., properties with energy efficiency and sustainability features), sustainable businesses and nonprofits.

#### Indirect C&I

Our portfolio of Indirect C&I loans has historically been made to companies outside of our target customer base. Although this portfolio currently represents 7% of our total interest earning assets, we have deemphasized this portfolio and are reallocating these balances across our portfolios of C&I loans to target customers, real estate-related loans and securities, in similar proportions to those that currently exist. This reallocation is intended to better align our overall portfolio with our stated strategy of organically growing target customer loans and maintaining a prudent approach to asset allocation.

### Real estate loans

Our real estate portfolio consists of loans to individuals and commercial businesses, including 1-4 family, multifamily, and commercial real estate.

# Residential Real Estate

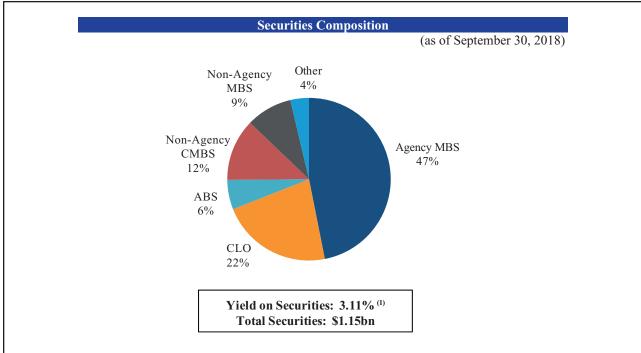
Our portfolio of real estate loans to individuals is based primarily in our geographic markets, but also a minority of real estate loans are to individuals outside our geographic markets, some of which are affinity mortgage programs we have developed for members of certain commercial customers. We began offering residential mortgage loans in 2012 and have since originated approximately 2,000 loans totaling \$790 million through September 30, 2018. As of September 30, 2018, we have not experienced any losses on this portfolio.

#### Multifamily and Commercial Real Estate

A substantial portion of our portfolio is composed of multifamily loans made to customers in New York, predominantly for rent-stabilized buildings, with an average LTV of 60% at origination. Other commercial real estate exposure is also predominantly in the New York metropolitan area and includes loans on office buildings, retail centers, industrial facilities, medical facilities and mixed-use buildings with an average LTV of 51% at origination.

# Securities

Our securities portfolio primarily consists of high-quality and liquid investments in mortgage-backed securities to government sponsored entities and other asset-backed securities. Of our non-agency securities, consisting of non-agency commercial mortgage-backed securities, collateralized loan obligations, non-agency mortgage-backed securities, and asset-backed securities, 94% carry AAA credit ratings and 5% carry credit ratings of A or higher.



1. Excludes FHLB stock.

# **Our Competitive Strengths**

We believe the following competitive strengths differentiate us from our competitors and provide us with the necessary foundation to successfully execute on our business strategy.

#### Uniquely Positioned Business Model Tailored to Socially Responsible Institutions

By choosing Amalgamated, our customers know their money is with a bank that shares their values. We believe that we are one of the premier banks catering to our target customer base—advocacy-based non-profits, social welfare organizations, national and local labor unions, political organizations, foundations, and sustainability-focused, socially responsible businesses as well as the members and stakeholders of these customers. These organizations and consumers have historically been underserved by the traditional banking community and we believe that we are one of the leading banks whose mission is to serve this large and growing sector. We currently only penetrate a small percentage of this market, and we see significant upside if we are able to fully execute on our deposit gathering and relationship building strategy within this customer segment.

We believe that our focus on being a socially responsible bank positions us to benefit from what we expect to be the beginning of a paradigm shift in which consumers and stockholders will hold companies to higher levels of corporate social responsibility and will require companies to focus on contributions to society in addition to delivering profits. For example, the world's largest asset manager, BlackRock, Inc., wrote an open letter in January 2018 to the chief executive officers of both public and private companies urging them to take a guiding role in social change, stating that "companies must benefit all of their stakeholders, including stockholders, employees, customers, and the communities in which they operate." We believe we are ahead of this shift as our overall mission has always been to help those that do good, do better.

#### Stable, Low-Cost Core Deposit Franchise

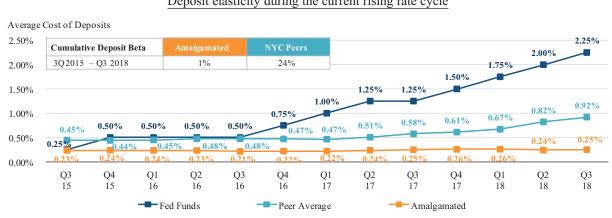
Many of our target customers bank with us because we share their values and offer products and services tailored to their specific needs. Since many of these customers hold large amounts of deposits with us in non-interest-bearing or low-interest accounts (for example, we have 182 accounts that, as of September 30, 2018, maintain non-interest-bearing account balances over \$1 million), our business model positions us to generate a stable source of low-cost core deposits. Our core deposit base has grown at a 14% compound annual growth rate from December 31, 2014 through December 31, 2017. The graph below shows our attractive cost of deposits, both on an absolute and relative basis. We believe this strategy of funding with core deposits differentiates us from many of our geographic competitors who rely on gathering deposits from their branch networks or have a greater reliance on wholesale funding sources.

# **Average Cost of Deposits**

	2014	2015	2016	2017	Q3 2018
Amalgamated	0.24%	0.23%	0.23%	0.24%	0.25%
New York Peers	0.35%	0.42%	0.47%	0.54%	0.92%

\* Peers include BDGE, CNOB, DCOM, FFIC, FLIC, LBAI, PFS and PGC

As a result of this business strategy, we have generally been less reliant on price competition. Our business model has proven successful over the last two rising interest rate cycles, generating a deposit beta of 24% in the 2004-2006 interest rate cycle and only a 1% beta in the current rising interest rate cycle since the third quarter of 2015 through September 30, 2018.



Deposit elasticity during the current rising rate cycle

Source: SNL Financial; Note: Financial data as of the most recent quarter available

- 1 Implied deposit elasticity calculated as change in cost of deposits as a percent of the change in Fed Funds over same time period
- 2 Peers include BDGE, CNOB, DCOM, FFIC, FLIC, LBAI, PFS and PGC

#### Attractive Geographic Markets and Demonstrated Ability to Expand

Our physical geographic markets are the New York City metropolitan area, the Washington, D.C. metropolitan area and the San Francisco metropolitan area (following the New Resource Bank Acquisition). Our geographic focus mirrors our customer acquisition strategy in that we seek to penetrate markets which have a

sizeable number of organizations that fit our target customer base. Based on research we commissioned in 2016, we believe that key portions of our target customer base in the New York metropolitan area, including progressive philanthropies, social advocacy and human needs organizations, and labor unions, held approximately \$40 billion in total assets. Given that as of September 30, 2018 we held approximately \$2.1 billion in deposits in the New York metropolitan area, we believe we have significant opportunities for growth in this market, which is the largest banking market in the country. Based on this same research, we believe that the same select segments of our target customer base in the Washington, D.C. and San Francisco metropolitan areas held approximately \$16 billion and \$8 billion in assets, respectively.

As of September 30, 2018, we held approximately \$978 million in deposits in the Washington, D.C. metropolitan area, we held approximately \$380 million in the San Francisco metropolitan area, including the deposits acquired through the New Resource Bank Acquisition. We seek to maximize our market penetration opportunities by focusing our deposit gathering and lending strategies in these densely populated progressive-oriented markets, thereby increasing our ability to attract customers who are likely to react favorably to our mission, values and reputation.

Leveraging our reputation as a socially responsible bank, we have attracted a national customer base. As a result, we offer a robust digital platform with tailored deposit products, commercial lending, and trust and treasury management products to service the particular banking needs of these clients. We believe that our continued growth will be driven by our ability to increase our amount of core deposits from our target customer base and the individuals within these organizations.

#### **Disciplined Credit Risk Management**

We have developed underwriting and credit risk management processes tailored to each of our products and verticals. Our comprehensive credit risk management is demonstrated by the strong credit performance of loans originated under our new management team. Our customers provide low-cost core deposits with limited credit needs, which allows us to prudently deploy our liquidity into assets with attractive risk-adjusted returns. As of September 30, 2018, our asset composition consists primarily of lower-risk first-lien 1-4 family real estate loans (22% of assets), multifamily loans (21% of assets), and securities (25% of assets). As a result of our unique business model, we are able to quickly reposition our asset composition to maintain a high-quality credit profile.

The strength of our credit risk management is driven by our team of experienced credit evaluators and underwriters. Credit risk management involves collaboration among our loan officers and relationship managers, underwriters, and credit approval, credit administration, portfolio management and collections and loan workout personnel. We have a comprehensive risk management process including policies and procedures for credit underwriting and monitoring, enabling us to grow our loan portfolio without compromising credit quality. We underwrite all loans including those that are not self-originated except for certain small dollar consumer loans acquired through pool purchases where we review and perform diligence on a sample of the loan pool. As of September 30, 2018, our non-accrual assets to total assets ratio was 0.46% (excluding performing troubled debt restructurings ("TDRs")). We believe our robust approach to risk management will enable us to grow our loan portfolio without compromising credit quality.

#### **Experienced Management Team with Proven Results**

Our executive management team consists of individuals with strong backgrounds and deep relationships with mission-driven organizations (including those within our target customer base), experienced financial operators, and seasoned banking professionals. We believe a combination of these skill sets and backgrounds is required to successfully execute our strategy. Our President and Chief Executive Officer, Keith Mestrich, has 30 years of experience with banking and financial management of mission-driven organizations. When Mr. Mestrich

took over leadership of the bank in 2014, he enhanced the existing management team with external hires and internal promotions. This team expanded our values-focused mission to a wider group of customers while repositioning the bank for improved risk management, enhanced profitability and increased sustainable growth. Such measures included building out our finance, treasury, credit and risk function with seasoned executives from the banking industry. The team developed our highly sophisticated asset allocation strategy to optimize risk-adjusted returns and reduce our reliance on high-cost wholesale borrowings. Our current management team has an average of 28.5 years of relevant experience.

Our management team's commitment to our core constituencies provides unique insight into developing and maintaining strong customer relationships. We believe that management's strong track record of performance positions the bank favorably for continued organic and acquisition-related growth.

Our management team includes:

- Keith Mestrich, President, Chief Executive Officer and Director. Keith Mestrich has served as President and Chief Executive Officer of Amalgamated Bank since 2014. Mr. Mestrich has over three decades of experience in banking and financial management, many of those positions assisting the Bank's core constituencies in labor, nonprofits, political organizations and issue-advocacy campaigns. Mr. Mestrich joined Amalgamated in 2012 and directed the Bank's Washington, D.C. operation where he built Amalgamated's presence in the nation's capital. Since his appointment as President and Chief Executive Officer in 2014, Mr. Mestrich has led Amalgamated's turnaround efforts. Under his leadership, the Bank returned to profitability, improved its credit quality, installed a new management team and significantly grew its core deposit base. Mr. Mestrich has spearheaded initiatives to underscore Amalgamated's mission, including support of a \$15 minimum wage (and raising the Bank's minimum wage to \$15 per hour), acceptance of IDNYC as a primary form of ID and certification as a B Corporation. In 2017, Mr. Mestrich guided Amalgamated's acquisition of San Francisco-based New Resource Bank, creating one of the nation's leading socially responsible banks.
- <u>Andrew LaBenne, Senior Executive Vice President and Chief Financial Officer</u>. Andrew LaBenne has served as our Chief Financial Officer since April 2015 and also as a Senior Executive Vice President since April 2017. He also served as an Executive Vice President from April 2015 until April 2017. Before joining us, he served as Chief Financial Officer of Business Banking for JPMorgan Chase & Co. from August 2013 until April 2015 and spent 17 years at Capital One Financial in various positions in operations, marketing and finance, including as Chief Financial Officer of Retail Banking and Chief Financial Officer of Commercial Banking.</u>
- Martin Murrell, Senior Executive Vice President and Chief Operating Officer. Martin Murrell has
  served as Senior Executive Vice President, Consumer Banking and Chief Operating Officer of
  Amalgamated Bank since April 2017. He joined Amalgamated Bank in our Washington D.C. office in
  April 2016 as our Executive Vice President and Head of Consumer Banking. Mr. Murrell has over 15
  years of experience in the design, implementation and management of consumer digital financial
  services at American Express and Capital One Financial.
- Sam Brown, Executive Vice President, Director of Commercial Banking. Sam Brown joined Amalgamated in 2014 after serving as Director of the White House Business Council in the White House's Office of Public Engagement, a position he held from 2013 to 2014. As The Honorable Barack H. Obama, II, 44th President of the United States' liaison to the private sector, Mr. Brown worked on economic policies to help America's working families and businesses succeed. Before leading the Business Council, Mr. Brown held various positions between 2007 and 2012 serving President Obama. Mr. Brown also served as the founding Chief Operating Officer of Organizing for Action and Finance Chief of Staff for the Obama-Biden 2012 campaign. Mr. Brown holds a bachelor's degree from University of Southern California.

- Jason Darby, Executive Vice President and Chief Accounting Officer. Jason Darby has served as the bank's Chief Accounting Officer and Controller and as Executive Vice President since February 2018, and previously as Controller and Senior Vice President since joining the bank in July 2015. Before joining Amalgamated, he served as Managing Director of Commercial Business Banking for Capital One Financial from July 2012 until June 2015. From 1993 until June 2012, Mr. Darby was an Executive Vice President in charge of sales and marketing at Esquire Bank and, prior to that, had spent nine years at North Fork Bank/Capital One Financial in various positions in operations and finance. Additionally, Mr. Darby spent five years at KPMG and two years at American Express. Mr. Darby is a licensed CPA in New York and holds a bachelor's degree in accounting from St. Bonaventure University as well as an M.B.A. from the University of Pittsburgh.
- Jim Lingberg, Senior Vice President, Chief Trust Officer. Jim Lingberg has over 25 years of experience in pension and investment management, real estate and capital markets. Since 2017, Mr. Lingberg is responsible for overseeing our investment management and trust businesses. He joined us in 2016 to lead the Eastern U.S. investment management sales and client service teams. Mr. Lingberg previously worked with the AFL-CIO Investment Trusts' funds, the Building Investment Trust, the Housing Investment Trust, the Equity Index Fund and the Urban Development Fund. From 2001 to 2015, Mr. Lingberg was a member of or led the marketing, investor relations and labor relations team in serving the Taft-Hartley and public fund investors in the four funds. From 1996 to 2001, he was a part of the accounting and finance team for the AFL-CIO Investment Trust entities, and also served as a member of the Portfolio and Investment Committees for the Housing Investment Trust. Mr. Lingberg began his career in 1991 at Price Waterhouse.
- Jamee Lubkemann, Executive Vice President and Director of Consumer Banking. Jamee Lubkemann joined Amalgamated Bank in 2017 after 11 years at American Express. Ms. Lubkemann served in various roles at American Express including, leading Strategic Partnerships and Marketing for American Express Travel, managing relationships with key travel industry partners, and heading up travel marketing strategy for premium card members. While at American Express, Ms. Lubkemann also served as Vice President and General Manager of Personal Savings, where she oversaw growth and management of the high-yield savings and deposit portfolio. Ms. Lubkemann also held positions in Global Commercial Card Payments and Global Merchant Services.
- <u>Mark Pappas, Executive Vice President and Chief Risk Officer</u>. Mark Pappas joined Amalgamated as the Chief Audit Executive in August of 2015. In April 2018, he was appointed Chief Risk Officer of the Bank. Previous to his roles at Amalgamated, over an 11 year period, Mr. Pappas held various roles at Morgan Stanley in Internal Audit and Finance Risk executive leadership which included developing and implementing the global, firm-wide Sarbanes-Oxley compliance program. Prior to joining Morgan Stanley, Mr. Pappas held senior audit leadership positions at international and national banks, including Credit Suisse, Standard Chartered, Bankers Trust and Credit Agricole.
- James Paul, Executive Vice President and Chief Administrative Officer. James Paul joined Amalgamated in September 2011 as Senior Advisor to the Chief Executive Officer. He was named Chief of Staff in July 2014 and appointed Executive Vice President, Chief Administrative Officer in April 2018. Prior to joining us in 2011, he served as Chief Operating Officer for Ullico Inc., a labor owned insurance and financial services company and before that, Mr. Paul served as President of the Graphics Division of Chyron Corporation, a publicly traded international manufacturer of video broadcast equipment. He came to both Ullico and Chyron as the senior human resource executive and was later promoted to general management. Prior to that he served as Senior Vice President, Human Resources for TETE-TV, a joint venture of Bell Atlantic NYNEX, Pacific Telesis and Creative Artists Agency that was created to drive the partners' entry into the interactive entertainment and information markets.

- Arthur Prusan, Executive Vice President and Chief Credit Risk Officer. Arthur Prusan has served as our Chief Credit Risk Officer since April 2018 and has been with us since 2012. Prior to becoming our Chief Credit Risk Officer, he served as our Senior Vice President, Head of Credit Operations and as a Commercial & Industrial Senior Credit Officer. Before joining us, he served as Chief Administrative Officer for Global Business Services Americas at Deutsche Bank.
- Deborah Silodor, Executive Vice President and General Counsel. Deborah Silodor has served as an Executive Vice President and as our General Counsel since 2015. She served as our Deputy General Counsel from February 2009 to January 2015 and as our Assistant General Counsel from June 2007 to February 2009. Before joining us, she served as counsel in the law firm of Lowenstein Sandler in New Jersey from June 1999 until June 2007, where she specialized in commercial litigation. Earlier in her career, Ms. Silodor served as an enforcement attorney with the Office of Thrift Supervision.

# **Our Business Strategy**

We have a clearly defined vision to be America's socially responsible bank. Our mission is inspired by our core value: *To help those* who *do good, do better*. Our mission and core values have enabled us to become a financial institution focused on serving values-based organizations and people. Our differentiated model of providing relationship-based, personalized-service and customized solutions while sharing our customers' values has driven the growth of our commercial banking, trust and investment management, and increasingly our consumer banking businesses.

We expect to further enhance our franchise value by continuing to develop organic relationships with our target customer base and maintaining our risk and expense discipline. We plan to expand our customer base by forming new relationships with our target customers in existing markets, and strategically expanding into new geographies and opportunistic acquisitions. We believe this will drive growth in our core banking business and our trust and investment management business. Protecting our values-based franchise also requires disciplined risk and expense management, which we believe is essential to our business strategy. Commitment to our customers' values is a central tenet of our differentiated business model and we expect it to continue to serve as the pillar of our broader business strategy.

#### Focus on Deposit-led Organic Growth

Our primary goal is to develop organic relationships in our target customer segments to support growth of our high quality, low-cost core deposit base. Our growth has been achieved by providing relationship-based, personalized-service and customized solutions. The success of our deposit gathering strategy has enabled us to become a primarily core deposit-funded institution, resulting in a lower cost funding base. Core deposits, which include checking accounts, money market accounts, and savings accounts, totaled \$3.6 billion as of September 30, 2018 and represented 89% of total deposits. Our deposit strategy enables us to attract commercial depositors that also borrow and invest with the Bank. Our deposit growth in the New York metropolitan area has increased at a 7.3% compound annual growth rate from December 31, 2014 through December 31, 2017 despite our branch rationalization that resulted in the closure of 11 branches. Our deposit growth has in large part been driven by the growth of accounts greater than \$1 million, which have increased by 76% since December 31, 2014 through December 31, 2017. Additionally, retail customers are increasingly looking for technology-enabled solutions to streamline their banking experience, reduce overall transaction time, and connect in a user-friendly manner. We have made significant investments in our digital capabilities and believe our current offerings will be attractive to our target customers and allow us to penetrate a national market. We believe our reputation within our target customer base positions us well to sustain our growth trajectory.

# **Geographic Expansion**

We intend to consider strategic expansions, either organically or through acquisitions, into new markets that have a large constituency of socially responsible organizations and individuals. We are demonstrating our ability to grow through expansion in Washington, D.C. and through acquisitions with the recently consummated acquisition of New Resource Bank, based in San Francisco. We intend to evaluate opportunities to efficiently expand our geographic footprint into other large metropolitan areas throughout the United States that share the same characteristics as San Francisco and our other current markets. Based on research we commissioned, potential markets that we believe have similar target customer bases with sizeable asset concentrations include Chicago, Boston, and Los Angeles. Other notable markets include Seattle and Austin.

We expect to continue to work to identify, from time to time, opportunistic acquisitions that are financially attractive, as demonstrated in the New Resource Bank Acquisition, and either enhance our penetration in existing markets or help us gain entry into new markets, with the intention of accelerating our growth. Our ideal targets are banks that cater to segments of our target customer base. We believe that we will be well-positioned as an acquirer of choice because of our shared values, financial strength and operating model.

### Grow Trust and Investment Management Business

We have been dedicated to serving the investment needs of our institutional clients for more than 40 years. We offer a broad range of both index and actively-managed funds spanning equity, fixed-income, real estate and alternative investment strategies. Our commercial banking business continues to benefit from the growth of our trust and investment management business as approximately one-third of our trust and investment management clients maintain a commercial deposit account with the Bank. Our existing commercial clients have large trust and investment management needs. As a result of our newly developed strategy, our bankers are taking a more holistic view of our clients' needs, which we believe we will increase our assets under management and assets under custody.

Our current infrastructure provides the necessary scale to increase our market presence among corporations, endowments, foundations and family offices. We provide additional customized products to our clients, allowing us to expand our product suite and increase efficiency. Our values, reputation and superior client service help us broaden our existing client relationships and foster continued growth in the products and services we offer them. We believe that as our assets under management and assets under custody continue to grow, our trust and investment management business will meaningfully contribute to our profitability given the operating leverage from our fixed cost structure and the limited amount of capital required to support this business.

#### Maintain a Prudent Approach to Asset Allocation

Our business model has historically generated a substantial source of low-cost core deposits and we believe that it will continue to do so. As noted above, our target customers have historically had limited credit needs, and we do not expect that these needs will change meaningfully. As such, our business model gives us access to excess liquidity, which we intend to prudently manage to optimize risk-adjusted returns. We expect that our lending strategy will continue to consist of Direct C&I loans. We also expect to deploy these liquid assets to achieve attractive risk-adjusted returns. We have begun to deemphasize the Indirect C&I portfolio through loan sales and maturities; although, overall we ultimately believe our current allocation strategy will remain relatively consistent. We believe the flexible nature of our asset composition is a key strength of our business strategy as it allows us to adjust to evolving pricing dynamics and credit conditions.

#### Focus on Optimizing Operating Leverage, Capital Return and Continued Profitability Enhancement

With the additions to our management team and the new locations in Washington, D.C. and San Francisco, we believe we have built a scalable platform to support future organic or acquisition growth without making

significant additional investments, which we expect will improve operating efficiencies over time. We have demonstrated the ability to eliminate excess costs without sacrificing growth by reducing our number of branches, exiting unprofitable business lines, and eliminating unnecessary positions.

We are focused on optimizing our expense base to generate positive operating leverage. Examples of our cost savings opportunities may include redundancies due to new technology investments and reduction in occupancy cost to the extent we identify opportunities to shift certain back office jobs to more cost-efficient locations.

Further, our conservative asset allocation strategy enables us to prudently calibrate our target capital levels, while maintaining a level in excess of the ratios required under law and regulation. To the extent that we generate capital in excess of our targets, we may work to return some excess capital to our stockholders, subject to applicable legal and regulatory limitations.

In addition to operating leverage and capital return, we believe that our business strategy focusing on low-cost organic deposit growth, business development (including enhancement of our trust and investment management services and the development of digital banking), maintaining an asset sensitive balance sheet and potential for geographic expansion should lead to a meaningful improvement in profitability and returns.

### **Our Controlling Stockholders and Board of Directors**

Prior to this offering, Workers United and affiliates owned approximately a 40.0% equity stake in the Bank, while funds associated with WL Ross & Co. and The Yucaipa Companies, LLC own approximately a 12.0% and 11.9% equity stake, respectively. Immediately following the completion of this offering, the ownership of Workers United and its affiliates and funds affiliated with The Yucaipa Companies, LLC will not change, and funds associated with WL Ross & Co. LLC, the selling stockholders in this offering, will reduce their ownership to 5.7% (not giving effect to any shares which may be sold pursuant to the underwriters' option to purchase up to an additional 300,000 shares). In August 2018, in connection with the initial public offering, we restructured our board of directors and reduced the size of the board from 16 to 13 members consisting of Mr. Mestrich, Mark A. Finser (the former chair of New Resource Bank board of directors), five directors (which include Ms. Fox, Ms. Kelly, and Mr. Romney, Sr. and two independent directors, Maryann Bruce and Patricia Diaz Dennis) designated by Workers United, one director (Stephen J. Toy) designated by WL Ross & Co., one director (Steve Sleigh) designated by The Yucaipa Companies, LLC, and the other four existing independent directors— Mr. Bouffard, Mr. Dinerstein, Mr. McDonagh, and Mr. Romasco. For additional information, see "*Certain Relationships and Related Party Transactions—Arrangements with the WL Ross Funds and Yucaipa Funds*" and "-*Arrangements with Workers United*".

# THE OFFERING

Common stock offered by the selling stockholders	2,000,000 shares of common stock, par value \$0.01 per share. In addition, the selling stockholders have granted the underwriters an option to purchase up to an additional 300,000 shares of our common stock for 30 days after the date of this offering circular.
this offering <sup>(1)</sup>	31,771,585 shares of common stock.
Use of proceeds	The selling stockholders are selling all of the shares of common stock in this offering and we will not receive any proceeds from the sale of shares of our common stock by the selling stockholders.
Dividend policy	We have only paid a cash dividend to holders of our common stock once since 2010. On November 1, 2018, our board declared a dividend of \$0.06 per share of our common stock. The dividend is payable on November 26, 2018 to all common stockholders of record on November 16, 2018. We intend to continue paying a quarterly cash dividend of \$0.06 per share of our common stock. Any actual determination relating to our dividend policy and the declaration of future dividends will be made, subject to applicable law and regulatory approvals, by our board of directors and will depend on a number of factors, including: (1) our historical and projected financial condition, liquidity and results of operations, (2) our capital levels and needs, (3) tax considerations, (4) any acquisitions or potential acquisitions that we may examine, (5) statutory and regulatory prohibitions and other limitations, (6) the terms of any credit agreements or other borrowing arrangements that restrict our ability to pay cash dividends, (7) general economic conditions, and (8) other factors deemed relevant by our board of directors. The board of directors may determine not to pay any cash dividends at any time. There can be no assurance that we will pay any dividends to holders of our common stock, or as to the amount of any such dividends. See "Dividend Policy" and "Supervision and Regulation—Payment of Dividends" for more information.
Preemptive Rights	Purchasers of our common stock in this offering will not have any preemptive rights.
The Nasdaq Global Market	Our common stock trades on The Nasdaq Global Market under the symbol "AMAL."
Risk Factors	Investing in our common stock involves significant risks. You should read the " <i>Risk Factors</i> " beginning on page 24, as well as other cautionary statements throughout this offering circular, before investing in shares of our common stock.
2,342,000 shares reserved for issuance	nd outstanding as of September 30, 2018 and does not include ce pursuant to stock options. See <i>"Executive Compensation—Long-</i> 30, 2018, there were approximately 162 holders of our common stock.

# SUMMARY HISTORICAL CONSOLIDATED FINANCIAL DATA

The following table sets forth our selected historical consolidated financial data for the periods and as of the dates indicated. The selected historical consolidated financial data for the years ended December 31, 2017, 2016, 2015 and 2014 are derived from our audited consolidated financial statements. The financial statements as of and for the years ended December 31, 2017, 2016, 2015 and 2014 have been audited by KPMG LLP, which is an independent registered public accounting firm. The selected historical consolidated financial data as of and for the three months ended September 30, 2018 and 2017 are derived from our unaudited interim consolidated financial statements. You should read this information and discussion together with "*Management's Discussion and Analysis of Financial Condition and Results of Operations*," "*Risk Factors*" and our consolidated financial statements and the related notes thereto, which are included elsewhere in this offering circular. Our historical results shown below and elsewhere in this offering circular are not necessarily indicative of our future performance. The selected historical financial data presented below contains financial measures that have not been audited.

	Months	or the Three s Ended iber 30,				
(in thousands, except per share amounts)	2018	2017	2017	2016	2015	2014
Selected Operating Data: Interest income Interest expense	\$43,099 3,057	\$36,035 4,082	\$139,058 17,761	\$126,652 23,300	\$120,429 24,108	\$118,782 29,487
Net interest income Provision (release) for loan losses	40,042 791	31,953 1,167	121,297 6,672	103,352 7,557	96,321 2,766	89,295 (324)
Net interest income after provision for loan losses Non-interest income Non-interest expense	39,251 7,547 34,053	30,786 7,301 30,982	114,625 27,370 122,274	95,795 31,790 116,890	93,555 28,126 115,433	89,619 20,219 129,234
Income before income taxes Provision (benefit) for income taxes Net income	12,745 3,328 \$ 9,417	7,105 2,521 \$ 4,584	19,721 13,613 \$ 6,108	10,695 137 \$ 10,558	6,248 (13,279) \$ 19,527	$(19,396) \\ (7,607) \\ \$(11,789)$

	Months	or the Three S Ended Iber 30,				
(in thousands, except per share amounts)	2018	2017	2017	2016	2015	2014
Selected Financial Data:						
Total assets	\$4,630,376	\$4,061,516	\$4,041,162	\$4,042,499	\$3,820,441	\$3,706,802
Total cash and cash equivalents	100,329	128,600	116,459	140,635	246,516	233,915
Investment securities	1,154,047	1,040,098	952,960	1,183,820	1,104,388	1,331,905
Total net loans	3,164,451	2,689,607	2,779,913	2,509,085	2,269,981	1,975,203
Bank-owned life insurance	78,718	72,559	72,960	71,267	59,678	34,606
Total deposits	4,032,792	3,074,148	3,233,108	3,009,458	2,733,484	2,523,816
Borrowed funds	121,675	570,000	402,605	638,870	692,020	806,095
Total stockholders' equity	421,028	349,031	344,068	341,110	333,358	317,370
Total tangible common equity						
(non-GAAP) <sup>(1)</sup>	399,467	342,197	337,234	334,276	325,574	309,586

(1) Refer to section entitled "GAAP Reconciliation and Management Explanation of Non-GAAP Financial Measures."

	Months	or the Three s Ended ber 30, <sup>(1)</sup>		As of and f En Decemi		
(in thousands, except per share amounts)	2018	2017	2017	2016	2015	2014
Selected Financial Ratios and Other Data:						
Earnings						
Basic earnings per						
share	\$ 0.30	\$ 0.16	\$ 0.21	\$ 0.38	\$ 0.70	\$ (0.44)
Diluted earnings per	ф 0 <b>.</b> ео	φ 0110	ф 0 <b>.</b> =1	φ 0.20	¢ 0170	¢ (0111)
share	0.29	0.16	0.21	0.38	0.70	(0.44)
Core Earnings (non-GAAP) <sup>(2)</sup>						
Core earnings per share,						
basic (non-GAAP) <sup>(2)</sup>	\$ 0.38	\$ 0.17	\$ 0.50	\$ 0.21	\$ 0.17	\$ 0.12
Core earnings per share,						
diluted						
$(\text{non-GAAP})^{(2)}$	0.38	0.17	0.50	0.21	0.17	0.12
Book value per common share						
(excluding minority	10.05	10.10	10.00	10.15	10.01	
interest)	13.25	12.43	12.26	12.15	12.01	11.44
Tangible book value per share $(22.2)^{(2)}$	10.57	12.10	12.02	12.00	11 77	11.65
$(\text{non-GAAP})^{(2)}$	12.57					
Common shares outstanding	31,771,585	28,060,985	28,060,985	28,060,985	27,658,260	27,658,260
Weighted average common shares outstanding, basic	31,771,585	28,060,985	28,060,985	27,859,740	27,658,260	26,576,200
Weighted average common	51,771,565	28,000,985	28,000,985	27,839,740	27,038,200	20,370,200
shares outstanding,						
diluted	32,099,668	28,060,985	28 060 985	27 859 740	27,658,260	26,576,200
	52,077,000	20,000,705	20,000,705	27,000,740	27,000,200	20,270,200

(1) Per share amounts reflect the 20:1 stock split effected on July 27, 2018.

(2) Refer to section entitled "GAAP Reconciliation and Management Explanation of Non-GAAP Financial Measures."

	As of and for Months I Septemb	Ended	A	r		
	2018	2017	2017	2016	2015	2014
Selected Performance Metrics:						
Return on average assets	0.82%	0.45%	0.15%	0.27%	0.53%	(0.32)%
Core return on average assets (non-GAAP) <sup>(1)</sup>	1.05%	0.48%	0.35%	0.15%	0.13%	0.09%
Return on average equity	8.96%	5.19%	1.74%	3.02%	5.92%	(3.62)%
Core return on average tangible common equity						
$(\text{non-GAAP})^{(1)}$	12.17%	5.71%	4.12%	1.72%	1.43%	1.08%
Loan yield	4.33%	4.27%	4.17%	4.19%	4.30%	4.58%
Securities yield	3.11%	2.53%	2.50%	2.30%	2.23%	2.15%
Deposit cost	0.25%	0.25%	0.24%	0.23%	0.23%	0.24%
Net interest margin	3.65%	3.30%	3.15%	2.79%	2.75%	2.55%
Efficiency ratio	71.56%	78.93%	82.25%	86.49%	92.76%	118.01%
Core efficiency ratio (non-GAAP) <sup>(1)</sup>	64.02%	77.59%	80.12%	86.20%	92.36%	96.13%
Asset Quality Ratios:						
Nonaccrual loans to total loans	0.63%	1.11%	0.70%	1.47%	2.01%	3.35%
Nonperforming assets to total assets	1.25%	2.14%	2.20%	2.03%	2.14%	2.65%
Allowance for loan losses to nonaccrual loans	180%	123%	183%	96%	73%	50%
Allowance for loan losses to total loans	1.14%	1.36%	1.28%	1.40%	1.46%	1.68%
Annualized net (recoveries) charge-offs to average						
loans	(0.03)%	0.60%	0.24%	0.23%	0.13%	0.16%

(1) Refer to section entitled "GAAP Reconciliation and Management Explanation of Non-GAAP Financial Measures."

	As of and for the Three Months Ended September 30,		nths Ended Ended				
	2018	2017	2017	2016	2015	2014	
Capital Ratios:							
Tier 1 leverage capital ratio	8.94%	8.46%	8.41%	8.23%	8.58%	8.26%	
Tier 1 risk-based capital ratio	12.95%	11.84%	11.55%	11.61%	11.99%	11.77%	
Total risk-based capital ratio	14.20%	13.10%	12.80%	12.87%	13.25%	13.03%	
Common equity tier 1 capital ratio <sup>(1)</sup>	12.95%	11.63%	11.39%	11.56%	11.93%	n/a	

(1) Prior to January 1, 2015, the Bank was not required to calculate common equity tier 1 capital ratios

# GAAP Reconciliation and Management Explanation of Non-GAAP Financial Measures

We use financial data measures to manage the business that are not measures of financial performance derived from financial statements prepared in accordance with GAAP or performance ratios calculated by using GAAP financial measures. These non-GAAP financial measures or performance ratios are:

- "core operating revenue" is defined as total net interest income plus non-interest income excluding gains and losses on sales of securities and excluding other than temporary impairment charges ("OTTI"). We believe the most directly comparable GAAP financial measure is the total of net interest income and non-interest income.
- "core non-interest expense" is defined as total non-interest expense excluding any prepayment of longterm borrowings, branch closure costs, costs related to bank acquisitions, restructuring/severance, postretirement benefit cancellation impacts or our initial public offering. We believe the most directly comparable GAAP financial measure is total non-interest expense.
- "core earnings" is defined as net income after tax excluding gains and losses on sales of securities and excluding OTTI, prepayment of long-term borrowings, branch closure costs, costs related to bank acquisitions, restructuring/severance, post-retirement benefit cancellation, our initial public offering, taxes on notable pre-tax items, pension recycling taxes and valuation allowance release. We believe the most directly comparable GAAP financial measure is net income.
- "tangible common equity" and "tangible book value" are defined as stockholders' equity excluding, as applicable, minority interests, preferred stock, goodwill and core deposit intangibles. We believe that the most directly comparable GAAP financial measure is total stockholders' equity.
- "average tangible common equity" is defined as average stockholders' equity excluding, as applicable, minority interests, preferred stock, goodwill and core deposit intangibles. We believe that the most directly comparable GAAP financial measure is average stockholders' equity.
- "core return on average assets" is defined as "core earnings" divided by average total assets. We believe the most directly comparable performance ratio derived from GAAP financial measures is return on average assets calculated by dividing net income by average total assets.
- "core return on average tangible common equity" is defined as "core earnings" divided by "average tangible common equity." We believe the most directly comparable performance ratio derived from GAAP financial measures is return on average equity calculated by dividing net income by average total stockholders' equity.
- "core efficiency ratio" is defined as "core non-interest expense" divided by "core operating revenue." We believe the most directly comparable performance ratio derived from GAAP financial measures is an efficiency ratio calculated by dividing total non-interest expense by the sum of net interest income and total non-interest income.

We believe these non-GAAP financial measures provide useful information to management and investors that is supplementary to our financial condition, results of operations and cash flows computed in accordance with GAAP. Specifically, we believe these non-GAAP financial measures (a) allow management and investors to better assess our performance by removing volatility that is associated with discrete items that are unrelated to our core business and (b) enable a more complete understanding of factors and trends affecting our business.

However, we acknowledge that non-GAAP financial measures have inherent limitations, are not required to be uniformly applied, and are not audited. Accordingly, these non-GAAP financial measures should not be considered as substitutes for GAAP financial measures, and we strongly encourage investors to review the GAAP financial measures included in this document and not to place undue reliance upon any single financial measure. In addition, because non-GAAP financial measures are not standardized, it may not be possible to compare the non-GAAP financial measures presented in this document with other companies' non-GAAP financial measures having the same or similar names. As such, you should not view these disclosures as a substitute for results determined in accordance with GAAP, and they are not necessarily comparable to non-GAAP financial measures that other companies use.

The information provided below presents a reconciliation of each of our non-GAAP financial measures to the most directly comparable GAAP financial measure.

(in thousands)	Months	For the ThreeFor the IMonths EndedMonths ESeptember 30,September			
	2018	2017	2018	2017	
Core operating revenue Net interest income (GAAP) Non-interest income (GAAP) Less: Securities loss, net and OTTI	\$ 40,042 7,547 	\$ 31,953 7,301 (182)	\$109,540 20,764 112	\$ 90,043 21,110 (91)	
Core operating revenue (non-GAAP)	\$ 47,589	\$ 39,072	\$130,416	\$111,062	
Core non-interest expensesNon-interest expense (GAAP).Less: Prepayment fees on borrowings .Less: Branch closure expense <sup>(1)</sup> .Less: Acquisition cost <sup>(2)</sup> Less: Initial public offering cost <sup>(3)</sup> Less: Severance <sup>(4)</sup> .Add: Post-retirement benefit cancellation <sup>(5)</sup>	\$ 34,053 (5) (148) (3,436) —	\$ 30,982  (665) 	\$ 92,979 (8) (730) (3,436) 23 —	\$ 90,617 (7,615) (1,289)  (665) 9,838	
Core non-interest expense (non-GAAP)	\$ 30,464	\$ 30,317	\$ 88,828	\$ 90,886	
Core Earnings         Net Income (GAAP)         Add: Securities loss, net and OTTI.         Add: Prepayment fees on borrowings         Add: Branch closure expense <sup>(1)</sup> Add: Acquisition cost <sup>(2)</sup> Add: Initial public offering cost <sup>(3)</sup> Add: Severance <sup>(4)</sup> Less: Post-retirement benefit cancellation <sup>(5)</sup> Less: Tax on notable items.	9,417 - 5 - 148 3,436 - (911)	\$ 4,584 (182)        (123)	\$ 28,670 112 8  730 3,436 (23)  (1,083)	\$ 9,705 (91) 7,615 1,289  665 (9,838) 91	
Core earnings (non-GAAP)	\$ 12,095	\$ 4,944	\$ 31,850	\$ 9,436	
	\$ 12,095	\$ 7,277	\$ 51,050	\$ 9,430	
Tangible common equityStockholders' Equity (GAAP).Less: Minority InterestLess: Preferred StockLess: GoodwillLess: Core deposit intangible.	\$421,028 (134) (12,936) (8,491)	\$349,031 (134) (6,700) 	\$421,028 (134) (12,936) (8,491)	\$349,031 (134) (6,700) 	
Tangible common equity (non-GAAP)	\$399,467	\$342,197	\$399,467	\$342,197	
Average tangible common equityAverage Stockholders' Equity (GAAP).Less: Minority InterestLess: Preferred StockLess: GoodwillLess: Core deposit intangible.Average tangible common equity (non-GAAP)	\$416,807 (134) (13,933) (8,402) \$394,338	\$350,583 (134) (6,700) — — \$343,750	\$380,786 (134) (3,682) (6,899) (4,140) \$365,931	\$349,263 (134) (6,700) —  \$342,429	

(in thousands)		For the Three Months Ended September 30,				For the Nine Months Ended September 30,			ded	
		2018	_		2017	2018			2017	
Core return on average assets										
Core earnings (numerator) (non-GAAP)	\$	12,095	5	\$	4,944	\$	31,850	\$	9,436	
Divided: Total average assets (denominator) (GAAP)	4	,576,162	2	4	,046,258	4	4,323,363	4	4,032,695	
Core return on average assets (non-GAAP)		1.05	5%		0.48%	6	0.98%	6	0.31%	
Core return on average tangible common equity										
Core earnings (numerator) (non-GAAP)	\$	12,095	5	\$	4,944	\$	31,850	\$	9,436	
Divided: Total average tangible common equity		,			,		,		,	
(denominator) (non-GAAP)		394,338	8		343,750		365,931		342,429	
Core return on average tangible common equity (non-										
<i>GAAP</i> )		12.17	7%		5.71%	6	11.64%	6	3.68%	
Core efficiency ratio										
Core non-interest expense (numerator) (non-GAAP)	\$	30,464	4	\$	30,317	\$	88,828	\$	90,886	
Core operating revenue (denominator) (non-GAAP)		47,589	9		39,072		130,416		111,062	
Core efficiency ratio (non-GAAP)		64.02	2%		77.59%	6	68.11%	6	81.83%	
(1) Occupancy and severance expense related to closures	of h	ranches	du	rir	a our bra	nch	rationaliz	atic	n	
<ul> <li>(1) Occupancy and severance expense related to closures</li> <li>(2) Expense related to New Resource Bank Acquisition</li> </ul>	UJ UI	unches	uu	rın	g our brui	icn	ranonanzi	1110	n -	
<ul><li>(2) Expense related to New Resource Bank Acquisition</li><li>(3) Costs related to our initial public offering on August 1.</li></ul>	3 21	018								
<ul> <li>(3) Costs related to our initial public offering on August 1.</li> <li>(4) Salary and COBRA reimbursement expense for positio</li> </ul>			1	luc	to nontress	. ta	ing in the	hi.	d au autou	

(4) Salary and COBRA reimbursement expense for positions eliminated due to restructuring in the third quarter of 2017

(5) "One time" credit due to plan cancellation in the second quarter of 2017

	As of and for the Year Ended December 31,				
	2017	2015	2014		
Core operating revenueNet interest income (GAAP)Non-interest income (GAAP)Add: Securities loss, net and OTTICore operating revenue (non-GAAP)	\$121,297 27,370 <u>1,441</u> \$150,108	\$103,352 31,790 (3,063) \$132,079	\$ 96,321 28,126 (2,854) \$121,593	\$ 89,295 20,219 <u>5,094</u> \$114,608	
Core non-interest expensesNon-interest expense (GAAP).Less: Prepayment fees on borrowings .Less: Branch closure expense <sup>(1)</sup> .Less: Acquisition cost <sup>(2)</sup> .Less: Initial public offering cost <sup>(3)</sup> .Less: Severance <sup>(4)</sup> .Add: Post-retirement benefit cancellation <sup>(5)</sup> .	\$122,274 (7,615) (2,105) (357)  (1,768) 9,838	\$116,890 (2,019) (1,020) — — — —	\$115,433 (1,185) (1,949) — — — —	\$129,234 (13,478) (5,587) — — — —	
Core non-interest expense (non-GAAP)	\$120,267	\$113,851	\$112,299	\$110,169	
Core Earnings Net Income (GAAP) Add: Securities loss, net and OTTI. Add: Prepayment fees on borrowings Add: Branch closure expense <sup>(1)</sup> Add: Acquisition cost <sup>(2)</sup>	\$ 6,108 1,441 7,615 2,105 357	\$ 10,558 (3,063) 2,019 1,020 —	\$ 19,527 (2,854) 1,185 1,949 —	\$ (11,789) 5,094 13,478 5,587 —	

	As of and for the Year Ended December 31,
	2017 2016 2015 2014
Add: Severance <sup>(3)</sup> Less: Post-retirement benefit cancellation <sup>(4)</sup> Less: Tax on notable items         Less Pension recycling tax         Less: Valuation allowance release         Add: Change in tax law	$\begin{array}{c ccccccccccccccccccccccccccccccccccc$
Core earnings (non-GAAP)	\$ 14,161 \$ 5,865 \$ 4,602 \$ 3,263
Tangible common equityStockholders' Equity (GAAP)Less: Minority InterestLess: Preferred StockLess: GoodwillLess: Core deposit intangible	344,068       341,110       333,358       317,370         (134)       (134)       (1,084)       (1,084)         (6,700)       (6,700)       (6,700)       (6,700)
Tangible common equity (non-GAAP)	\$ 337,234 \$ 334,276 \$325,574 \$309,586
Average tangible common equityAverage Stockholders' Equity (GAAP).Less: Minority InterestLess: Preferred Stock.Average tangible common equity (non-GAAP).	$\begin{array}{cccccccccccccccccccccccccccccccccccc$
Core return on average assets Core earnings (numerator) (non-GAAP) Divided: Total average assets (denominator) (GAAP) Core return on average assets	\$ 14,161 \$ 5,865 \$ 4,602 \$ 3,263 4,034,567 3,881,738 3,665,085 3,638,380 0.35% 0.15% 0.13% 0.09%
Core return on average tangible common equity Core earnings (numerator) (non-GAAP) Divided: Total average tangible common equity (denominator) (GAAP) Core return on average tangible common equity	\$ 14,161 \$ 5,865 \$ 4,602 \$ 3,263 343,346 341,460 322,024 303,192 4.12% 1.72% 1.43% 1.08%
Core efficiency ratio Core non-interest expense (numerator) (non-GAAP) Core operating revenue (denominator) (non-GAAP) Core efficiency ratio	\$ 120,267       \$ 113,851       \$112,299       \$110,169         150,108       132,079       121,593       114,608         80.12%       86.20%       92.36%       96.13%

(1) Occupancy and severance expense related to closures of branches during our branch rationalization

(2) Expense related to New Resource Bank Acquisition

(3) Salary and COBRA reimbursement expense for positions eliminated due to restructuring in the third quarter of 2017

(4) "One time" credit due to plan cancellation in the second quarter of 2017

#### **RISK FACTORS**

Investing in our common stock involves a high degree of risk. There are risks, many beyond our control, that could cause our financial condition or results of operations to differ materially from management's expectations. You should carefully consider the following risk factors, which describe some of the risks that may affect us, as well as the other information in this offering circular, including our consolidated financial statements and the related notes thereto, before deciding whether to invest in our common stock. Any of the following risks, by itself or together with one or more other factors, could adversely affect our business, prospects, financial condition, results of operations and cash flows, perhaps materially. The risks presented below are not the only risks that we face. Additional risks that we do not presently know or that we currently deem immaterial may also have an adverse effect on our business, results of operations, financial conditions, prospects, and the market price and liquidity of our common stock. In such an event, the value of our common stock could decline and you could lose all or part of your investment. The following discussion should be read in conjunction with the financial statements and notes to the financial statements included in this offering circular. Further, to the extent that any of the information contained in this offering circular constitutes forward-looking statements, the risk factors below also are cautionary statements identifying important factors that could cause actual results to differ materially from those expressed in any forward-looking statements made by us or on our behalf. See "Cautionary Note Regarding Forward-Looking Statements" on page 54.

#### **Risks Related to our Business and Operations**

#### Credit quality has adversely affected us in the past and may adversely affect us in the future.

Credit risk is one of our most significant risks. If the strength of the U.S. economy in general and the strength of the local economies in which we conduct operations decline, this could result in, among other things, deterioration in credit quality or reduced demand for credit, including a resultant adverse effect on the income from our loan portfolio, an increase in charge-offs and an increase in the allowance for loan losses.

#### If we fail to effectively manage credit risk, our business and financial condition will suffer.

We must effectively manage credit risk. As a lender, we are exposed to the risk that our borrowers will be unable to repay their loans according to their terms, and that the collateral securing repayment of their loans, if any, may not be sufficient to ensure repayment. In addition, there are risks inherent in making any loan, including risks relating to proper loan underwriting, risks resulting from changes in economic and industry conditions and risks inherent in dealing with individual borrowers, including the risk that a borrower may not provide information to us about its business in a timely manner, and/or may present inaccurate or incomplete information to us, and risks relating to the value of collateral. In order to manage credit risk successfully, we must, among other things, maintain disciplined and prudent underwriting standards and ensure that our lenders follow those standards. The weakening of these standards for any reason, such as an attempt to attract higher yielding loans, a lack of discipline or diligence by our employees in underwriting and monitoring loans, the inability of our employees to adequately adapt policies and procedures to changes in economic or any other conditions affecting borrowers and the quality of our loan portfolio, may result in loan defaults, foreclosures and additional charge-offs and may necessitate that we significantly increase our allowance for loan losses, each of which could adversely affect our net income. As a result, our inability to successfully manage credit risk could have a material adverse effect on our business, financial condition or results of operations.

# Our business is subject to interest rate risk and fluctuations in interest rates may adversely affect our earnings and capital levels and overall results.

The majority of our assets and liabilities are monetary in nature and, as a result, we are subject to significant risk from changes in interest rates. Changes in interest rates may affect our net interest income as well as the

valuation of our assets and liabilities. Our earnings depend significantly on our net interest income, which is the difference between interest income on interest-earning assets, such as loans and securities, and interest expense on interest-bearing liabilities, such as deposits and borrowings. We expect to periodically experience "gaps" in the interest rate sensitivities of our assets and liabilities, meaning that either our interest-bearing liabilities will be more sensitive to changes in market interest rates than our interest-earning assets, or vice versa. In either event, if market interest rates move contrary to our position, this "gap" may work against us, and our earnings may be adversely affected.

When interest-bearing liabilities mature or reprice more quickly, or to a greater degree than interest-earning assets in a period, an increase in interest rates could reduce net interest income. Similarly, when interest-earning assets mature or reprice more quickly, or to a greater degree than interest-bearing liabilities, falling interest rates could reduce net interest income. Additionally, an increase in the general level of interest rates may also, among other things, adversely affect the demand for loans and our ability to originate loans and decrease loan prepayment rates or adversely affect our results of operations by reducing the ability of borrowers to make payments under their current adjustable-rate loan obligations. Conversely, a decrease in the general level of interest rates portfolios and increased competition for deposits. Accordingly, changes in the general level of market interest rates may adversely affect our net yield on interest-earning assets, loan origination volume and our overall results.

Although our asset-liability management strategy is designed to control and mitigate exposure to the risks related to changes in the general level of market interest rates, those rates are affected by many factors outside of our control, including inflation, recession, unemployment, money supply, international disorder, instability in domestic and foreign financial markets and policies of various governmental and regulatory agencies, particularly the Federal Open Market Committee of the Federal Reserve System. Adverse changes in the U.S. monetary policy or in economic conditions could materially and adversely affect us. We may not be able to accurately predict the likelihood, nature and magnitude of those changes or how and to what extent they may affect our business. We also may not be able to adequately prepare for or compensate for the consequences of such changes may adversely affect our earnings and capital levels and overall results. For example, if interest rates continue to rise, we may be forced to raise the earnings credit rate that we pay many commercial clients on their DDA accounts, and as a result a greater amount of assessed fees on their accounts will be covered by the earnings credit rate, thus resulting in a reduction in the amount of net service charges we generate on deposits.

# Prolonged lower interest rates may adversely affect our net income.

Prolonged lower interest rates, particularly medium and longer-term rates, may have an adverse impact on the composition of our earning assets, our net interest margin, our net interest income and our net income. Among other things, a period of prolonged lower rates may cause prepayments to increase as our clients seek to refinance existing home loans. Such an increase in prepayments and refinancing activity would likely result in a decrease in the weighted average yield of our earning assets, an increase in salary and bonus expense as a result of higher loan volume and an increase in provision expense for new loans added to the portfolio.

# We are exposed to higher credit risk by our exposure to multifamily, commercial real estate and commercial and industrial lending.

Multifamily, commercial real estate and commercial and industrial lending usually involve higher credit risks than other forms of lending. As of September 30, 2018, the following loan types accounted for the stated percentages of Amalgamated's total loan portfolio: multifamily—30%, commercial real estate—13% and commercial and industrial—18%.

Multifamily and commercial real estate loans generally depend on the income produced by the underlying properties which, in turn, depends on their successful operation and management. Accordingly, the ability of

such borrowers to repay these loans may be affected by adverse conditions in the local real estate market and the local economy. These types of loans also generally carry more risk as compared to residential mortgage lending, because they typically involve larger loan balances to a single borrower or groups of related borrowers. In recent years, commercial real estate markets have been experiencing substantial growth, and increased competitive pressures have contributed significantly to historically low capitalization rates and rising property values. Commercial real estate prices, according to many U.S. commercial real estate indices, are currently above the 2007 peak levels that contributed to the financial crisis. In addition, we are exposed to the New York City commercial real estate market in particular. If the local economy, and particularly the real estate market, declines, the rates of delinquencies, defaults, foreclosures, bankruptcies and losses in our loan portfolio would likely increase. A failure to adequately implement enhanced risk management policies, procedures and controls could adversely affect our ability to increase this portfolio and could result in an increased rate of delinquencies in, and increased losses, from this portfolio. At September 30, 2018, nonperforming multifamily (none) and commercial real estate mortgages, totaled \$11.1 million, or 0.8% of Amalgamated's total portfolio of multifamily and commercial real estate mortgage loans and consisted entirely of performing TDRs.

In addition, with respect to commercial real estate loans, the banking regulators are examining commercial real estate lending activity with greater scrutiny, and may require banks with higher levels of commercial real estate loans to implement improved underwriting, internal controls, risk management policies and portfolio stress testing, as well as possibly higher levels of allowances for losses and capital levels as a result of commercial real estate lending growth and exposures. At September 30, 2018, Amalgamated's outstanding commercial real estate loans were equal to 324% of our total risk-based capital. If our regulators require us to maintain higher levels of capital than we would otherwise be expected to maintain, this could limit our ability to leverage our capital and have a material adverse effect on our business, financial condition, results of operations and prospects.

Commercial and industrial loans are typically based on the borrowers' ability to repay the loans from the cash flow of their businesses. These loans may involve greater risk because the availability of funds to repay each loan depends substantially on the success of the business itself. In addition, the assets securing the loans have the following characteristics: (i) they depreciate over time, (ii) they are difficult to appraise and liquidate, and (iii) they fluctuate in value based on the success of the business.

Multifamily, commercial real estate loans and commercial and industrial loans are more susceptible to a risk of loss during a downturn in the business cycle. Our underwriting, review and monitoring cannot eliminate all of the risks related to these loans.

# Our allowance for loan losses for our loan portfolio and the credit portion of the fair value adjustments made with respect to loans acquired in the New Resource Bank Acquisition may prove to be insufficient to absorb actual losses in our loan portfolio, which may adversely affect our business, financial condition and results of operations.

We maintain an allowance for loan losses that represents management's judgment of probable losses and risks inherent in our loan portfolio. As of September 30, 2018, Amalgamated's allowance for loan losses totaled \$36.4 million, which represents approximately 1% of our total loans, net. The level of the allowance reflects management's continuing evaluation of loan levels and portfolio composition, observable trends in nonperforming loans, historical loss experience, known and inherent risks in the portfolio, underwriting practices, adequacy of collateral, credit risk grading assessments and other factors. The determination of the appropriate level of the allowance for loan losses is inherently highly subjective and requires us to make significant estimates of and assumptions regarding current credit risks and future trends, all of which may undergo material changes. If, as a result of general economic conditions, there is a decrease in asset quality or growth in the loan portfolio, our management determines that additional increases in the allowance for loan losses are necessary, we may incur additional expenses which will reduce our net income, and our business, results of operations or financial condition may be materially and adversely affected. In addition, inaccurate management assumptions, deterioration of economic conditions affecting borrowers, new information regarding

existing loans, identification or deterioration of additional problem loans, acquisition of problem loans and other factors, both within and outside of our control, may require us to increase our allowance for loan losses. Finally, we have historically maintained higher provisions for loan losses in our Indirect C&I portfolio and may continue to do so, even as we deemphasize and reallocate the balances of this portfolio. For example, we expect to downgrade one loan with an outstanding balance of \$11.0 million from our indirect C&I that is a first-out uni-tranche structure with approximately \$177 million of debt and equity subordinate to our position, which may require us to increase our provision.

Although Amalgamated's management has established an allowance for loan losses it believes is adequate to absorb probable and reasonably estimable losses in our loan portfolio, this allowance may not be adequate. In particular, if economic conditions in any of our markets were to deteriorate unexpectedly, additional loan losses not incorporated in the then-current allowance for loan losses may occur. Losses in excess of the existing allowance for loan losses will reduce our net income and could adversely affect our business, results of operations or financial condition, perhaps materially.

In addition, our regulators, as an integral part of their periodic examination, review our methodology for calculating, and the adequacy of, our allowance and provision for loan losses. Although we believe that the methodology used by us to determine the amount of both the allowance for loan losses and provision is effective, the regulators or our auditor may conclude that changes are necessary based on information available to them at the time of their review, which could impact our overall credit portfolio. Such changes could result in, among other things, modifications to our methodology for determining our allowance or provision for loan losses or models, reclassification or downgrades of our loans, increases in our allowance for loan losses or other credit costs, imposition of new or more stringent concentration limits, restrictions in our lending activities and/or recognition of further losses. Further, if actual charge-offs in future periods exceed the amounts allocated to the allowance for loan losses, we may need additional provisions for loan losses to restore the adequacy of our allowance for loan losses.

The application of the purchase method of accounting in the New Resource Bank Acquisition and any future acquisitions will impact our allowance for loan losses. Under the purchase method of accounting, all acquired loans are recorded in our consolidated financial statements at their estimated fair value at the time of acquisition and any related allowance for loan losses will be eliminated because credit quality, among other factors, will be considered in the determination of fair value. To the extent that our estimates of fair value are too high, we will incur losses associated with the acquired loans.

Finally, the measure of our allowance for loan losses is dependent on the adoption and interpretation of accounting standards. The Financial Accounting Standards Board, or FASB, recently issued a new credit impairment model, the Current Expected Credit Loss, or CECL model, which will become applicable to us in 2020. Under the CECL model, we will be required to present certain financial assets carried at amortized cost, such as loans held for investment and held-to-maturity debt securities, at the net amount expected to be collected. The measurement of expected credit losses is to be based on information about past events, including historical experience, current conditions, and reasonable and supportable forecasts that affect the collectability of the reported amount. This measurement will take place at the time the financial asset is first added to the balance sheet and periodically thereafter. This differs significantly from the "incurred loss" model currently required under GAAP, which delays recognition until it is probable a loss has been incurred. Accordingly, we expect that the adoption of the CECL model will materially affect how we determine our allowance for loan losses and could require us to significantly increase our allowance. Moreover, the CECL model may create more volatility in the level of our allowance for loan losses. If we are required to materially increase our level of allowance for loan losses for any reason, such increase could adversely affect our business, financial condition and results of operations.

#### We may not be able to maintain a strong core deposit base or access other low-cost funding sources.

We depend on checking, savings and money market deposit account balances and other forms of customer deposits as our primary source of funding for our lending activities. In addition, our future growth will largely depend on our ability to maintain and grow a strong deposit base. If we are unable to continue to attract and retain core deposits, to obtain third party financing on favorable terms, or to have access to interbank or other liquidity sources, we may not be able to grow our assets as quickly. We derive liquidity through core deposit growth, maturity of money market investments, and maturity and sale of investment securities and loans. Additionally, we have access to financial market borrowing sources on an unsecured and a collateralized basis for both short-term and long-term purposes including, but not limited to, the Federal Reserve, wholesale deposit markets and Federal Home Loan Banks, of which we are a member.

If these funding sources are not sufficient or available, this may adversely affect our ability to generate the funds necessary for lending operations, and we may have to acquire funds through higher-cost sources. In addition, we must compete with other banks and financial institutions for deposits. If our competitors raise rates on their deposits, we may face deposit attrition or experience higher funding costs by increasing our deposit rates in order to maintain our customer deposit base. As of September 30, 2018, approximately 44% of Amalgamated's deposits were non-interest-bearing. Higher funding costs will reduce our net interest margin, net interest income and net income. Any decline in available funding could adversely affect our ability to continue to implement our business strategy which could have a material adverse impact on our liquidity, business, financial condition and results of operations.

#### We are subject to liquidity risk.

We require liquidity to meet our deposit and debt obligations as they come due. Our access to funding sources in amounts adequate to finance our activities or on terms that are acceptable to us could be impaired by factors that affect us specifically or the financial services industry or economy generally. Factors that could detrimentally impact our access to liquidity sources include a downturn in the geographic markets in which our loans are concentrated, difficult credit markets, adverse regulatory or judicial actions against labor unions, or adverse regulatory actions against us. Our access to deposits may also be affected by the liquidity needs of our depositors. As a part of our liquidity management, we must ensure we can respond effectively to potential volatility in our customers' deposit balances. For instance, our political campaigns, PACs, and state and national party committee clients totaled \$397.8 million in deposits as of September 30, 2018, and may decrease their deposit balances significantly as we approach an election campaign, resulting in short-term volatility in their deposit balances held with us through election cycles. Although we have been able to replace maturing or withdrawn deposits and advances historically as necessary, we might not be able to replace such funds in the future, especially if a large number of our depositors or those depositors with a high concentration of deposits sought to withdraw their accounts, regardless of the reason. We could encounter difficulty meeting a significant deposit outflow which could negatively impact our profitability or reputation. Any long-term decline in deposit funding would adversely affect our liquidity. While we believe our funding sources are adequate to meet any significant unanticipated deposit withdrawal, we may not be able to manage the risk of deposit volatility effectively. A failure to maintain adequate liquidity could materially and adversely affect our business, results of operations or financial condition.

# Our business may be adversely affected by conditions in the financial markets and economic conditions generally.

Our financial performance generally, and, in particular, the ability of borrowers to pay interest on and repay the principal of outstanding loans and the value of collateral securing those loans, as well as demand for loans and other products and services we offer and whose success we rely on to drive our future growth, is highly dependent on the business environment in the markets in which we operate and in the United States as a whole. Some elements of the business environment that affect our financial performance include short-term and longterm interest rates, the prevailing yield curve, inflation, monetary supply, fluctuations in the debt and equity capital markets, and the strength of the domestic economy and the local economies in the markets in which we operate. Unfavorable market conditions can result in a deterioration of the credit quality of borrowers, an increase in the number of loan delinquencies, defaults and charge-offs, additional provisions for loan losses, adverse asset values and a reduction in assets under management or administration. The majority of our loan portfolio is secured by real estate. A decline in real estate values can negatively impact our ability to recover our investment should the borrower become delinquent. Loans secured by stock or other collateral may be adversely impacted by a downturn in the economy and other factors that could reduce the recoverability of our investment. Unsecured loans are dependent on the solvency of the borrower, which can deteriorate, leaving us with a risk of loss. Unfavorable or uncertain economic and market conditions can be caused by declines in economic growth, business activity or investor or business confidence, limitations on the availability of or increases in the cost of credit and capital, increases in inflation or interest rates, high unemployment, natural disasters, state or local government insolvency, or a combination of these or other factors. Economic slowdown and instability outside of the United States may adversely affect economic and market conditions in the United States. Any sustained weakness or further weakening in economic conditions would adversely affect the Bank.

# The geographic concentration of Amalgamated's core markets in New York and Washington, D.C., and California, makes our business highly susceptible to downturns in these local economies and depressed banking markets, which could materially and adversely affect us.

Unlike larger financial institutions that are more geographically diversified, Amalgamated's banking franchise is concentrated in New York (particularly in New York City), Washington, D.C. and California (particularly in San Francisco). The local economic conditions in these areas have a significant impact on our residential, multifamily, and real estate loans, the ability of borrowers to repay these loans, and the value of the collateral securing these loans. Adverse changes in the economic conditions in the United States in general or in our primary markets in New York and Washington, D.C., and California could negatively affect our financial condition, results of operations and profitability. While economic conditions in New York, Washington, D.C. and California, along with the U.S. and worldwide, have improved since the end of the economic recession, a return of recessionary conditions could result in the following consequences, any of which could have a material adverse effect on our business, including but not limited to the following:

- loan delinquencies may increase;
- problem assets and foreclosures may increase;
- · demand for our products and services may decline; and
- collateral for loans that we make, especially real estate, may decline in value, in turn reducing a customer's borrowing power, and reducing the value of assets and collateral associated with our loans.

# We may not be able to implement our growth strategy or manage costs effectively, resulting in lower earnings or profitability.

There can be no assurance that we will be able to continue to grow and to be profitable in future periods, or, if profitable, that our overall earnings will remain consistent or increase in the future. Our strategy is focused on organic growth, supplemented by opportunistic acquisitions, such as the New Resource Bank Acquisition. Our growth requires that we increase our loans, assets under management and deposits while managing risks by following prudent loan underwriting standards without increasing interest rate risk, increasing our noninterest expenses or compressing our net interest margin, maintaining more than adequate capital at all times, hiring and retaining qualified employees and successfully implementing strategic projects and initiatives. Even if we are able to increase our interest income, our earnings may nonetheless be reduced by increased expenses, such as additional employee compensation or other general and administrative expenses and increased interest expense on any liabilities incurred or deposits solicited to fund increases in assets. Additionally, if our competitors extend credit on terms we find to pose excessive risks, or at interest rates which we believe do not warrant the credit

exposure, we may not be able to maintain our lending volume and could experience deteriorating financial performance. Our inability to manage our growth successfully or to continue to expand into new markets could have a material adverse effect on our business, financial condition or results of operations.

# Amalgamated has incurred and expects to continue to incur significant transaction and integration costs in connection with the New Resource Bank Acquisition and combining the two banks may be more difficult, costly, or time consuming than we expect.

Amalgamated has incurred and expects to continue to incur significant costs associated with completing the New Resource Bank Acquisition and integrating the operations of the two banks. Amalgamated continues to assess the impact of these costs. Although Amalgamated believes that the elimination of duplicate costs, as well as the realization of other efficiencies related to the integration of the two businesses, will offset incremental transaction and acquisition-related costs over time, this net benefit may not be achieved in the near term, or at all.

We closed the New Resource Bank Acquisition in May 2018 and conducted the core processing system conversion in November 2018. It is possible that the integration process could result in the loss of key employees or disruption of our ongoing business or inconsistencies in standards, procedures, and policies that would adversely affect our ability to maintain relationships with clients and employees or to achieve the anticipated benefits of the merger. If we have difficulties with the integration process, we might not achieve the economic benefits expected to result from the acquisition. As with any acquisition of a banking institution, there may also be business disruptions that cause us to lose customers or to cause customers to take their deposits or move their loans or their business to other financial institutions.

# We may be adversely affected by risks associated with future acquisitions, including execution risk, which could adversely affect our growth and profitability.

We plan to grow our business both organically and through opportunistic acquisitions, similar to our New Resource Bank Acquisition, that fit within the mission-driven values of our franchise and that we believe support our business and make financial and strategic sense. We may have difficulty identifying suitable acquisition candidates that fit with our mission-driven values or on executing on acquisitions that we pursue, and we may not realize the anticipated benefits of any transactions we complete. Additionally, for any opportunistic acquisition we were to consider, we expect to face significant competition from numerous other financial services institutions, many of which will have greater financial resources than we do. Furthermore, although we believe that our position as a leading socially responsible bank may position us as an acquirer of choice, there are no assurances that potential acquisition targets or their stockholders may see us or any combination with us as such. Accordingly, attractive opportunistic acquisitions may not be available. Any of the foregoing matters could materially and adversely affect us.

Our acquisition activities could require us to use a substantial amount of cash, other liquid assets, and/or incur debt. In addition, if goodwill recorded in connection with our potential future acquisitions were determined to be impaired, then we would be required to recognize a charge against our earnings, which could materially and adversely affect our results of operations during the period in which the impairment was recognized. Also, acquisitions may involve the payment of a premium over book and market values and, therefore, some dilution of our tangible book value and net income per common share may occur in connection with any future transaction. Our inability to overcome these risks could have a material adverse effect on our profitability, return on equity and return on assets, our ability to implement our business strategy and enhance stockholder value, which, in turn, could have a material adverse effect on our results of operations.

Our acquisition activities could involve a number of additional risks, including the risks of:

- the possibility that our mission-driven culture is disrupted as a result of an acquisition;
- the possibility that expected benefits may not materialize in the time frame expected or at all, or may be more costly to achieve, or that the acquired business will not perform to our expectations;

- incurring the time and expense associated with identifying and evaluating potential acquisitions and merger partners and negotiating potential transactions, resulting in management's attention being diverted from the operation of our existing business;
- using inaccurate estimates and judgments to evaluate credit, operations, management, and market risks with respect to the target institution or assets;
- the potential for liabilities and claims arising out of the acquired business;
- incurring the time and expense required to integrate the operations and personnel of the combined businesses;
- the possibility that we will be unable to successfully implement integration strategies, due to challenges associated with integrating complex systems, technology, banking centers, and other assets of the acquired institution in a manner that minimizes any adverse effect on customers, suppliers, employees, and other constituencies;
- the possibility of regulatory approval for the acquisition being delayed, impeded, restrictively
  conditioned or denied due to existing or new regulatory issues surrounding Amalgamated, the target
  institution or the proposed combined entity as a result of, among other things, issues related to
  compliance with anti-money laundering and Bank Secrecy Act compliance, fair lending laws, fair
  housing laws, consumer protection laws, unfair, deceptive, or abusive acts or practices regulations, or
  the Community Reinvestment Act, and the possibility that any such issues associated with the target
  institution, of which we may or may not be aware at the time of the acquisition, could impact the
  combined entity after completion of the acquisition;
- applications for bank mergers and acquisitions, in particular, have been delayed in some cases for significant periods of time due to additional requests for information required by banking regulators to help them evaluate the risk of the proposed transaction in the banking context;
- the possibility that the acquisition may not be timely completed, if at all;
- · creating an adverse short-term effect on our results of operations; and
- losing key employees and customers as a result of an acquisition that is poorly received.

If we do not successfully manage these risks, our acquisition activities could have a material adverse effect on our operating results and financial condition, including short-term and long-term liquidity.

# Adherence to our values and our focus on advancing progressive causes may negatively influence our shortor medium-term financial performance.

We are a mission-driven bank with the vision of being the financial institution for progressive people and organizations—those who are dedicated to creating a more socially equitable and environmentally sustainable world. We have a "triple bottom line" approach to business that not only focuses on our financial bottom line and long-term sustainability but also looks to social and environmental issues to measure our total cost of doing business. Accordingly, we may take actions that we believe will benefit our business and our values and, therefore, our stockholders, human health and welfare, and our ecosystem over a period of time, even if those actions do not maximize short- or medium-term financial results. However, these longer-term benefits may not materialize within the time frame we expect or at all, and short-term oriented investors may not agree with our triple bottom line approach. For example:

- we have committed to reduce our carbon footprint across our own investment assets, operations and lending portfolios, including committing to being net zero electricity in our operations over the course of 2018 and in the future, even though these actions may increase our expenses; and
- we are committed to progressive pay practices and we offer a pension plan for both our unionized and non-unionized employees and have raised our minimum wage for all of our employees to \$15 per hour, even though these actions increase our expenses.

### Our ability to maintain our reputation is critical to the success of our business, including our ability to attract and retain customer relationships, and failure to do so may materially adversely affect our performance.

As a bank, our reputation is one of the most valuable components of our business. In addition, our values to create a more just, compassionate and sustainable world—are an integral part of everything that we do. As such, we strive to conduct our business in a manner that enhances our reputation and our values. This is done, in part, by recruiting, hiring, and retaining employees who share our core values of being an integral part of the communities we serve, delivering superior service to our customers, and caring about our customers and enabling them to lead the charge to improve our communities and our country.

In addition, we are a Certified B Corporation. The term "Certified B Corporation" does not refer to a particular form of legal entity, but instead refers to companies certified by the B Lab, an independent nonprofit organization, as meeting rigorous standards of social and environmental performance, accountability and transparency. B Labs sets the standards for Certified B Corporation certification and may change those standards over time. Our reputation could be harmed if we lose our Certified B Corporation status, whether by choice or by our failure to meet B Lab's certification requirements, if that change in status were to create a perception that we are no longer committed to the values shared by Certified B Corporations. Likewise, our reputation could be harmed if our publicly reported B Corporation score declines, if that were to create a perception that we are less focused on meeting the Certified B Corporation standards.

Our customers rely on us to deliver superior financial services while conducting our business in accordance with the values described above. A significant source of customers has been, and we expect will continue to be, the reputation we maintain. Damage to our reputation could undermine the confidence of our current and potential clients in our ability to provide financial services. Such damage could also impair the confidence of our counterparties and business partners, and ultimately affect our ability to effect transactions. Maintenance of our reputation depends not only on our success in maintaining our value-focused culture and controlling and mitigating the various risks described herein, but also on our success in complying with campaign finance and other regulations relating to our client base or lobbying efforts, identifying and appropriately addressing issues that may arise in areas such as potential conflicts of interest, anti-money laundering, client personal information and privacy issues, record-keeping, regulatory investigations and any litigation that may arise from the failure or perceived failure of us to comply with legal and regulatory requirements. If our reputation is negatively affected, by the actions of our employees or otherwise, our business and, therefore, our operating results may be materially adversely affected. Further, negative public opinion can expose us to litigation and regulatory action as we seek to implement our growth strategy, which would adversely affect our business, financial condition and results of operations.

As a fund manager, we continue to engage in stockholder activism, pressing companies to adopt best practices on a range of environmental, social and corporate governance topics. This activism could cause increased scrutiny over our own environmental, social and corporate governance activities. Any failure, or perceived failure, in our ability to maintain environmental, social and corporate governance best practices could damage our reputation adversely affecting our business, results of operations or financial condition.

Maintaining our reputation also depends on our ability to successfully prevent third-parties from infringing on our brand and associated trademarks. Defense of our reputation and our trademarks, including through litigation, could result in costs adversely affecting our business, results of operations or financial condition.

## We depend on our executive officers and other key employees, and our ability to attract additional key personnel, to continue the implementation of our long-term business strategy, and we could be harmed by the unexpected loss of their services.

We believe that our continued growth and future success will depend in large part on the skills of our executive officers and other key employees and our ability to motivate and retain these individuals, as well as our

ability to attract, motivate and retain highly qualified senior and middle management and other skilled employees. Competition for employees is intense, and the process of locating key personnel with the combination of skills and attributes required to execute our business strategy may be lengthy. We may not be successful in retaining our key personnel, and the unexpected loss of services of one or more of our key personnel could have a material adverse effect on our business because of their skill, knowledge of our primary markets, years of industry experience and the difficulty of promptly finding qualified replacement personnel. If the services of any of our of key personnel should become unavailable for any reason, we may not be able to identify and hire qualified persons on terms acceptable to us, or at all, which could have a material adverse effect on our business, financial condition, results of operation and future prospects. In addition, we do not currently have employment agreements with any of our executive officers, other than our Chief Executive Officer, Keith Mestrich; however, we have a change in control policy applicable to certain executive officers other than Mr. Mestrich. Our officers have agreed to a one-year non-solicitation covenant; therefore, these officers could leave us and immediately begin competing against us and after one year begin soliciting our customers. Although Mr. Mestrich has entered into an employment agreement with us, it is possible that we or Mr. Mestrich may not renew the agreement prior to its expiration on June 30, 2020. The departure of any of our personnel could have a material adverse impact on our business, results of operations and growth prospects.

### We depend on the accuracy and completeness of information about customers and counterparties.

In deciding whether to extend credit or enter into other transactions, and in evaluating and monitoring our loan and lease portfolio on an ongoing basis, we may rely on information furnished by or on behalf of customers and counterparties, including financial statements, credit reports and other financial information. We may also rely on representations of those customers or counterparties or of other third parties, such as independent auditors, as to the accuracy and completeness of that information. Reliance on inaccurate, incomplete, fraudulent or misleading financial statements, credit reports or other financial or business information, or the failure to receive such information on a timely basis, could result in loan losses, reputational damage or other effects that could have a material adverse effect on our business, financial condition or results of operations.

### The fair value of our investment securities could fluctuate because of factors outside of our control, which could have a material adverse effect on us.

As of September 30, 2018, the fair value of Amalgamated's investment securities portfolio was approximately \$1.15 billion. Factors beyond our control could significantly affect the fair value of these securities. These factors include, but are not limited to, changes in market conditions, including changes in interest rates or spreads, changes in the credit profile of individual securities, changes in prepayment behavior of individual securities, rating agency actions in respect of the securities, or adverse regulatory action. Any of these factors, among others, could cause other-than-temporary impairments, or OTTI, and realized and/or unrealized losses in future periods and declines in earnings and/or other comprehensive income (loss), which could materially and adversely affect our assets, business, cash flow, condition (financial or otherwise), liquidity, results of operations and prospects. The process for determining whether impairment of a security is OTTI usually requires complex, subjective judgments about the future financial performance and liquidity of the issuer, any collateral underlying the security as well as our intent and ability to hold the security for a sufficient period of time to allow for any anticipated recovery in fair value in order to assess the probability of receiving all contractual principal and interest payments on the security. Our failure to assess, cash flow, condition (financial or otherwise), liquidity, respect to our securities could have a material adverse effect on our assets, business, cash flow, condition (financial or otherwise), liquidity, results of operations and prospects.

### Our trust and investment management business may be negatively impacted by changes in economic and market conditions and clients may seek legal remedies for investment performance.

Our trust and investment management business may be negatively impacted by changes in general economic and market conditions because the performance of this businesses is directly affected by conditions in the

financial and securities markets. The financial markets and businesses operating in the securities industry are highly volatile (meaning that performance results can vary greatly within short periods of time) and are directly affected by, among other factors, domestic and foreign economic conditions and general trends in business and finance, and by the threat, as well as the occurrence of global conflicts, all of which are beyond our control. We cannot assure you that broad market performance will be favorable in the future. Declines in the financial markets or a lack of sustained growth may result in a decline in the performance of our investment management business and may adversely affect the market value and performance of the investment securities that we manage, which could lead to reductions in our investment management fees, because they are based primarily on the market value of the securities we manage, and could lead some of our clients to reduce their assets under management by us or seek legal remedies for investment performance. If any of these events occur, the financial performance of our trust and investment management business could be materially and adversely affected.

## The investment management contracts we have with our clients are terminable without cause and on relatively short notice by our clients, which makes us vulnerable to short term declines in the performance of the securities under our management.

Like most other companies with an investment management business, the investment management contracts we have with our clients are typically terminable by the client without cause upon less than 30 days' notice. As a result, even short term declines in the performance of the securities we manage, which can result from factors outside our control such as adverse changes in market or economic conditions or the poor performance of some of the investments we have recommended to our clients, could lead some of our clients to move assets under our management to other asset classes such as broad index funds or treasury securities, or to investment advisors that have investment product offerings or investment strategies different than ours. Therefore, our operating results are heavily dependent on the financial performance of our investment portfolios and the investment strategies we employ in our investment management businesses and even short-term declines in the performance of the investment and a corresponding decline in investment management fees, which would adversely affect our results of operations.

## A small number of our clients control a large portion of our total assets under management, and a loss of these clients or of assets under management more generally would negatively affect our revenue from investment management fees.

A small number of our clients currently control a significant portion of our total assets under management. As of September 30, 2018, we had \$12.3 billion in assets under management (of which approximately \$437.4 million is expected to run off in the future) spread across 496 investment management accounts. Of these accounts, approximately 5% control 53% of our assets under management. As a result, loss of one or more of these clients could result in a substantial decline in assets under management and a corresponding decline in investment management fees, which would adversely affect our results of operations.

### We are subject to claims and litigation pertaining to our fiduciary responsibilities.

Some of the services we provide, such as trust and investment management services, require us to act as fiduciaries for our customers and others. From time to time, third parties make claims and take legal action against us pertaining to the performance of our fiduciary responsibilities. If these claims and legal actions are not resolved in a manner favorable to us, we may be exposed to significant financial liability and/or our reputation could be damaged. Either of these results may adversely impact demand for our products and services or otherwise have a harmful effect on our business and, in turn, on our financial condition and results of operations.

### The market for investment managers is extremely competitive and the loss of a key investment manager to a competitor could adversely affect our investment advisory and wealth management business.

We believe that investment performance is one of the most important factors that affect the amount of assets under our management. As a result, we rely heavily on our investment managers to produce attractive investment returns for our clients. However, the market for investment managers is extremely competitive and is increasingly characterized by frequent movement of investment managers among different firms. In addition, our individual investment managers often have regular direct contact with particular clients, which can lead to a strong client relationship based on the client's trust in that individual manager. As a result, the loss of a key investment manager to a competitor could jeopardize our relationships with some of our clients and lead to the loss of client accounts. Losses of such accounts could have a material adverse effect on our business, financial condition, results of operations and prospects.

### We face strong competition from other banks and financial institutions and other wealth and investment management firms that could hurt our business.

The banking business is highly competitive, and we experience competition in our markets from many other financial institutions. We compete with commercial banks, credit unions, savings and loan associations, mortgage banking firms, other financial service businesses, including investment advisory and wealth management firms, mutual fund companies, and securities brokerage and investment banking firms, as well as super-regional, national and international financial institutions that operate offices in our primary market areas and elsewhere. As customers' preferences and expectations continue to evolve, technology has lowered barriers to entry and made it possible for banks to expand their geographic reach by providing services over the Internet and for non-banks to offer products and services traditionally provided by banks, such as automatic transfer and automatic payment systems. Because of this rapidly changing technology, our future success will depend in part on our ability to address our customers' needs by using technology and to identify and develop new, value-added products for existing and future customers. Failure to do so could impede our time to market, reduce customer product accessibility, and weaken our competitive position. Customer loyalty can be easily influenced by a competitor's new products, especially offerings that could provide cost savings or a higher return to the customer. Moreover, this competitive industry could become even more competitive as a result of legislative, regulatory and technological changes and continued consolidation.

We compete with these institutions both in attracting deposits and assets under management, and in making loans. We may not be able to compete successfully with other financial institutions in our markets, particularly with larger financial institutions operating in our markets that have significantly greater resources than us and offer financial products and services that we are unable to offer, putting us at a disadvantage in competing with them for loans and deposits and investment management clients, and we may have to pay higher interest rates to attract deposits, accept lower yields on loans to attract loans and pay higher wages for new employees, resulting in lower net interest margin and reduced profitability. In addition, competitors that are not depository institutions are generally not subject to the extensive regulations that apply to us. If we are unable to compete effectively with those banking or other financial services businesses, we could find it more difficult to attract new and retain existing clients and our net interest margins, net interest income and investment management fees could decline, which would adversely affect our results of operations and could cause us to incur losses in the future.

In addition, our ability to successfully attract and retain investment management clients depends on our ability to compete with competitors' investment products, level of investment performance, client services and marketing and distribution capabilities. If we are not successful in attracting new and retaining existing clients, our business, financial condition, results of operations and prospects may be materially and adversely affected.

### Our smaller size may make it more difficult for us to compete with larger institutions and any inability to compete within the industry could hurt our business.

Our smaller size can make it more difficult to compete with other financial institutions which are generally larger and can more easily afford to invest in the marketing and technologies needed to attract and retain customers. Because our principal source of income is the net interest income we earn on our loans and investments after deducting interest paid on deposits and other sources of funds, our ability to generate the revenues needed to cover our expenses and finance such investments is limited by the size of our loan and

investment portfolios. Our lower earnings could also make it more difficult to offer competitive salaries and benefits. As a smaller institution, we are also disproportionately affected by the continually increasing costs of compliance with new banking and other regulations.

### Nonperforming assets take significant time to resolve and adversely affect our results of operations and financial condition, and could result in further losses in the future.

As of September 30, 2018, Amalgamated's nonperforming assets (which consist of nonaccrual loans, loans past due 90 days or more and still accruing interest, loans modified under troubled debt restructurings, other real estate owned and impaired securities) totaled \$58.0 million, or 1.25% of Amalgamated's total assets, and Amalgamated's nonaccrual assets (which include nonaccrual loans, impaired securities and other real estate owned) totaled \$20.3 million, or 0.5% of total assets. In addition, Amalgamated had \$17.8 million in accruing loans that were 30-89 days delinquent as of September 30, 2018. In the fourth quarter of 2018, we expect to downgrade three loans totaling approximately \$20.6 million in outstanding balance. One loan with an outstanding balance of \$11.0 million is from our indirect C&I portfolio and is a first-out uni-tranche structure with approximately \$177 million of debt and equity subordinate to our position. One loan with an outstanding balance of \$4.9 million is a construction loan with a loan-to-value of 60%. One loan with an outstanding balance of \$4.7 million is a real-estate secured C&I loan with a loan-to-value of 42%. In the future, we may be required to increase our provision as a result of the expected downgrades to these loans or any other potential problem loans.

Our nonperforming assets adversely affect our net income in various ways. We do not record interest income on nonaccrual loans or other real estate owned, thereby adversely affecting our net income and returns on assets and equity, increasing our loan administration costs and adversely affecting our efficiency ratio. When we take collateral in foreclosure and similar proceedings, we are required to mark the collateral to its then-fair market value, which may result in a loss. These nonperforming loans and other real estate owned also increase our risk profile and the level of capital our regulators believe is appropriate for us to maintain in light of such risks. The resolution of nonperforming assets requires significant time commitments from management and can be detrimental to the performance of their other responsibilities. If we experience increases in nonperforming loans and nonperforming assets, our net interest income may be negatively impacted and our loan administration costs could increase, each of which could have an adverse effect on our net income and related ratios, such as return on assets and equity.

### Our deposit insurance premiums could be substantially higher in the future, which could have a material adverse effect on our earnings.

The FDIC insures deposits at FDIC-insured depository institutions, such as Amalgamated, up to \$250,000 per account. The amount of a particular institution's deposit insurance assessment is based on that institution's risk classification under an FDIC risk-based assessment system. An institution's risk classification is assigned based on its capital levels and the level of supervisory concern the institution poses to its regulators. Market developments and bank failures in 2008 and the following years significantly depleted the FDIC's Deposit Insurance Fund, and reduced the ratio of reserves to insured deposits. As a result of these economic conditions and the enactment of the Dodd-Frank Act, banks are now assessed deposit insurance premiums based on the bank's average consolidated total assets, and the FDIC has modified certain risk-based adjustments which increase or decrease a bank's overall assessment rate. This has resulted in increases to the deposit insurance assessment rates and thus raised deposit premiums for many insured depository institutions. If these increases are insufficient for the Deposit Insurance Fund to meet its funding requirements, further special assessments or increases in deposit insurance premiums may be required. We are generally unable to control the amount of premiums that we are required to pay for FDIC insurance. If there are additional bank or financial institution failures, we may be required to pay even higher FDIC premiums than the recently increased levels. If our financial condition deteriorates or if the bank regulators otherwise have supervisory concerns about us, then our assessments could rise. Any future additional assessments, increases or required prepayments in FDIC insurance

premiums could reduce our profitability, may limit our ability to pursue certain business opportunities, or otherwise negatively impact our operations.

### Our business needs and future growth may require us to raise additional capital, but that capital may not be available or may be dilutive.

We may need to raise additional capital, in the form of debt or equity securities, in the future to have sufficient capital resources to meet our commitments and fund our business needs and future growth, particularly if the quality of our assets or earnings were to deteriorate significantly. In addition, we are required by federal regulatory authorities to maintain adequate levels of capital to support our operations.

Our ability to raise capital will depend on, among other things, conditions in the capital markets, which are outside of our control, and our financial performance. Accordingly, we cannot provide assurance that such capital will be available on terms acceptable to us or at all. Any occurrence that limits our access to capital, may adversely affect our capital costs and our ability to raise capital and, in turn, our liquidity. Further, if we need to raise capital in the future, we may have to do so when many other financial institutions are also seeking to raise capital and would then have to compete with those institutions for investors. Any inability to raise capital on acceptable terms when needed could have a material adverse effect on our business, financial condition and results of operations and could be dilutive to both tangible book value and our share price.

In addition, an inability to raise capital when needed may subject us to increased regulatory supervision and the imposition of restrictions on our growth and business. These restrictions could negatively affect our ability to operate or further expand our operations through loan growth, acquisitions or the establishment of additional branches. These restrictions may also result in increases in operating expenses and reductions in revenues that could have a material adverse effect on our financial condition, results of operations and our share price.

# A failure in or breach of our operational or security systems or infrastructure, or those of our third-party vendors and other service providers, including as a result of cyber-attacks, could disrupt our businesses, result in the disclosure or misuse of confidential or proprietary information, damage our reputation, increase our costs and cause losses.

Our operations rely on the secure processing, storage and transmission of confidential and other sensitive business and consumer information on our computer systems and networks and third party providers. Under various federal and state laws, we are responsible for safeguarding such information. For example, our business is subject to the Gramm-Leach-Bliley Act which, among other things: (1) imposes certain limitations on our ability to share nonpublic personal information about our customers with nonaffiliated third parties; (2) requires that we provide certain disclosures to customers about our information collection, sharing and security practices and afford customers the right to "opt out" of any information sharing by us with nonaffiliated third parties (with certain exceptions); and (3) requires that we develop, implement and maintain a written comprehensive information security program containing appropriate safeguards based on our size and complexity, the nature and scope of our activities, and the sensitivity of customer information we process, as well as plans for responding to data security breaches. Ensuring that our collection, use, transfer and storage of personal information complies with all applicable laws and regulations can increase our costs.

Although we take protective measures to maintain the confidentiality, integrity and availability of information across all geographic and product lines, and endeavor to modify these protective measures as circumstances warrant, the nature of the threats continues to evolve. In addition, our clients include both national and regional unions and high-profile political organizations, which may be more susceptible to highly-sophisticated and targeted attacks. As a result, our computer systems, software and networks may be subject to unauthorized access, loss or destruction of data (including confidential client information), account takeovers, unavailability of service, computer viruses or other malicious code, cyber-attacks and other events that could have an adverse security impact. Despite the defensive measures we take to manage our internal technological

and operational infrastructure, these threats may originate externally from third parties such as foreign governments, organized crime and other hackers, and outsource or infrastructure-support providers and application developers, or may originate internally from within our organization. Furthermore, we may not be able to ensure that all of our clients, suppliers, counterparties and other third parties have appropriate controls in place to protect the confidentiality of the information that they exchange with us, particularly where such information is transmitted by electronic means. Given the increasingly high volume of our transactions, errors could be repeated or compounded before they are discovered and rectified. In addition, the increasing reliance on technology systems and networks and the occurrence and potential adverse impact of attacks on such systems and networks, both generally and in the financial services industry, have enhanced government and regulatory scrutiny of the measures taken by companies to protect against cyber-security threats. In particular, the New York State Department of Financial Services (the "NYDFS") implemented heightened cybersecurity regulations in March 2017. As these threats, and government and regulatory oversight of associated risks, continue to evolve, we may be required to expend additional resources to enhance or expand upon the security measures we currently maintain.

In particular, information pertaining to us and our customers is maintained, and transactions are executed, on our networks and systems or those of our customers or third-party partners, such as our online banking or reporting systems. The secure maintenance and transmission of confidential information, as well as execution of transactions over these systems, are essential to protect us and our customers against fraud and security breaches and to maintain our clients' confidence. While we have not experienced any material breaches of information security, such breaches may occur through intentional or unintentional acts by those having access or gaining access to our systems or our customers' or counterparties' confidential information, including employees. In addition, increases in criminal activity levels and sophistication, advances in computer capabilities, new discoveries, vulnerabilities in third-party technologies (including browsers and operating systems) or other developments could result in a compromise or breach of the technology, processes and controls that we use to prevent fraudulent transactions and to protect data about us, our customers and underlying transactions, as well as the technology used by our customers to access our systems. We cannot be certain that the security measures we, or processors, have in place to protect this sensitive data will be successful or sufficient to protect against all current and emerging threats designed to breach our systems or those of processors. Although we have developed, and continue to invest in, systems and processes that are designed to detect and prevent security breaches and cyber-attacks and periodically test our security, a breach of our systems, or those of processors, could result in losses to us or our customers; loss of business and/or customers; damage to our reputation; the incurrence of additional expenses (including the cost of notification to consumers, credit monitoring and forensics, and fees and fines imposed by the card networks); disruption to our business; our inability to grow our online services or other businesses; additional regulatory scrutiny or penalties; or our exposure to civil litigation and possible financial liability—any of which could have a material adverse effect on our business, financial condition and results of operations.

## We depend on information technology and telecommunications systems of third-party servicers, and systems failures, interruptions or breaches of security involving these systems could have an adverse effect on our operations, financial condition and results of operations.

Our business is highly dependent on the successful and uninterrupted functioning of our information technology and telecommunications systems, third-party servicers accounting systems and mobile and online banking platforms. We outsource many of our major systems, such as data processing, loan servicing, item/ payment processing systems, internal audit systems and online banking platforms. The failure of these systems, or the termination of a third-party software license or service agreement on which any of these systems interface with and depend on third-party systems, we could experience service denials if demand for such services exceeds capacity or such third-party systems fail or experience interruptions. If sustained or repeated, a system failure or service denial could result in a deterioration of our ability to process new and renewal loans or to gather deposits and provide customer service and it could compromise our ability to operate effectively, damage our reputation,

result in a loss of customer business and subject us to additional regulatory scrutiny and possible financial liability, any of which could have a material adverse effect on our financial condition and results of operations. In addition, failure of third parties to comply with applicable laws and regulations, or fraud, misconduct, or material errors on the part of our employees or employees of any of these third parties could disrupt our operations or adversely affect our reputation.

It may be difficult for us to replace some of our third-party vendors, particularly vendors providing our core banking, debit card services and information services, in a timely manner if they are unwilling or unable to provide us with these services in the future for any reason and even if we are able to replace them, it may be at higher cost or result in the loss of customers. Any such events could have a material adverse effect on our business, financial condition or results of operations.

Our operations rely heavily on the secure processing, storage and transmission of information and the monitoring of a large number of transactions on a minute-by-minute basis, and even a short interruption in service could have significant consequences. We also interact with and rely financial counterparties and regulators. Each of these third parties may be targets of the same types of fraudulent activity, computer break-ins and other cyber security breaches described above or herein, and the cyber security measures that they maintain to mitigate the risk of such activity may be different than our own and may be inadequate.

As a result of financial entities and technology systems becoming more interdependent and complex, a cyber incident, information breach or loss, or technology failure that compromises the systems or data of one or more financial entities could have a material impact on counterparties or other market participants, including ourselves. Although we review business continuity and backup plans for our vendors and take other safeguards to support our operations, such plans or safeguards may be inadequate. As a result of the foregoing, our ability to conduct business may be adversely affected by any significant disruptions to us or to third parties with whom we interact.

Additionally, the FDIC, the NYDFS and other regulators expect financial institutions to be responsible for all aspects of their performance, including aspects which they delegate to third parties. Disruptions or failures in the physical infrastructure or operating systems that support our businesses and clients, or cyber-attacks or security breaches of the networks, systems, devices, or software that our clients use to access our products and services could result in client attrition, regulatory fines, penalties or intervention, reputational damage, reimbursement or other compensation costs, and additional compliance costs, any of which could materially adversely affect our results of operations or financial condition.

### We are subject to a variety of system failure and cyber security risks that could adversely affect our business and financial performance.

We rely heavily on communications and information systems to conduct our business. We, our customers, and other financial institutions with which we interact, are subject to ongoing, continuous attempts to penetrate key systems by individual hackers, organized criminals, and in some cases, state-sponsored organizations. Information security risks for large financial institutions such as Amalgamated have increased significantly in recent years in part because of the proliferation of new technologies, such as Internet and mobile banking, to conduct financial transactions, and the increased sophistication and activities of cyber criminals. Any failure, interruption or breach in security of our information systems could result in failures or disruptions in our customer relationship management, general ledger, deposit, loan and other systems, misappropriation of funds, and theft, disclosure or misuse of our proprietary or customer data. While we have significant internal resources, policies and procedures designed to prevent or limit the effect of the possible failure, interruption or security breach of our information systems that any such failure, interruption or security breach will not occur or, if they do occur, that they will be adequately addressed. As cyber threats continue to evolve, we may be required to expend significant additional resources to continue to modify or enhance our layers of defense or to investigate or remediate any information security vulnerabilities. The occurrence of any failure,

interruption or security breach of our information systems could damage our reputation, result in a loss of customer business, subject us to additional regulatory scrutiny, or expose us to civil litigation and possible financial liability.

### Our use of third-party vendors and our other ongoing third party business relationships are subject to increasing regulatory requirements and attention.

We regularly use third-party vendors as part of our business. We also have substantial ongoing business relationships with other third parties. These types of third party relationships are subject to increasingly demanding regulatory requirements and attention by our federal bank regulators. Recent regulation requires us to enhance our due diligence, ongoing monitoring and control over our third-party vendors and other ongoing third party business relationships. We expect that our regulators will hold us responsible for deficiencies in our oversight and control of our third party relationships and in the performance of the parties with which we have these relationships. As a result, if our regulators conclude that we have not exercised adequate oversight and control over our third-party vendors or other ongoing third party business relationships or that such third parties have not performed appropriately, we could be subject to enforcement actions, including civil money penalties or other administrative or judicial penalties or fines as well as requirements for customer remediation, any of which could have a material adverse effect our business, financial condition or results of operations.

#### We are at risk of increased losses from fraud.

Criminals committing fraud increasingly are using more sophisticated techniques and in some cases are part of larger criminal rings, which allow them to be more effective.

The fraudulent activity has taken many forms, ranging from check fraud, mechanical devices attached to ATM machines, social engineering and phishing attacks to obtain personal information or impersonation of our clients through the use of falsified or stolen credentials. Additionally, an individual or business entity may properly identify themselves, particularly when banking online, yet seek to establish a business relationship for the purpose of perpetrating fraud. Further, in addition to fraud committed against us, we may suffer losses as a result of fraudulent activity committed against third parties. Increased deployment of technologies, such as chip card technology, defray and reduce aspects of fraud; however, criminals are turning to other sources to steal personally identifiable information, such as unaffiliated healthcare providers and government entities, in order to impersonate the consumer to commit fraud. Many of these data compromises are widely reported in the media. Further, as a result of the increased sophistication of fraud activity, we have increased our spending on systems and controls to detect and prevent fraud. This will result in continued ongoing investments in the future. Nevertheless, these investments may prove insufficient and fraudulent activity could result in losses to us or our customers; loss of business and/or customers; damage to our reputation; the incurrence of additional expenses (including the cost of notification to consumers, credit monitoring and forensics, and fees and fines imposed by the card networks); disruption to our business; our inability to grow our online services or other businesses; additional regulatory scrutiny or penalties; or our exposure to civil litigation and possible financial liability any of which could have a material adverse effect on our business, financial condition and results of operations.

### We must respond to rapid technological changes, and these changes may be more difficult or expensive than anticipated.

We will have to respond to future technological changes. Specifically, if our competitors introduce new banking products and services embodying new technologies, or if new banking industry standards and practices emerge, then our existing product and service offerings, technology and systems may be impaired or become obsolete. Further, if we fail to adopt or develop new technologies or to adapt our products and services to emerging industry standards, then we may lose current and future customers, which could have a material adverse effect on our business, financial condition and results of operations. Many of our competitors have substantially greater resources to invest in technological improvements than we do. The financial services

industry is changing rapidly, and to remain competitive, we must continue to enhance and improve the functionality and features of our products, services and technologies. These changes may be more difficult or expensive than we anticipate.

We expect that new technologies and business processes applicable to the banking industry will continue to emerge, and these new technologies and business processes may be better than those we currently use. Because the pace of technological change is high and our industry is intensely competitive, we may not be able to sustain our investment in new technology as critical systems and applications become obsolete or as better ones become available. A failure to maintain current technology and business processes could cause disruptions in our operations or cause our products and services to be less competitive, all of which could have a material adverse effect on our business, financial condition or results of operations.

### Our operations and clients are concentrated in large metropolitan areas, which could be the target of terrorist attacks.

The vast majority of Amalgamated's operations and clients are located in New York City, Washington, D.C., and San Francisco. In addition, at September 30, 2018, 88.6% of the properties securing the Bank's commercial real estate loans outstanding were located in the states of New York and California and in Washington, D.C. These areas have been and may continue to be the target of terrorist attacks. A major terrorist attack in one of these areas could severely disrupt our operations and the ability of our clients to do business with us and cause losses to loans secured by properties in these areas. Such an attack could therefore adversely affect our business, financial condition, results of operations and prospects.

#### New lines of business, products, product enhancements or services may subject us to additional risks.

From time to time, we may implement new lines of business or offer new products, and product enhancements as well as new services within our existing lines of business. There are substantial risks and uncertainties associated with these efforts, particularly in instances in which the markets are not fully developed. In implementing, developing or marketing new lines of business, products, product enhancements or services, we may invest significant time and resources, although we may not assign the appropriate level of resources or expertise necessary to make these new lines of business, products, product enhancements or services successful or to realize their expected benefits. Further, initial timetables for the introduction and development of new lines of business, products, product enhancements or services may not be achieved, and price and profitability targets may not prove feasible. For example, several of our competitors have successfully introduced innovative investment management products. The introduction of such new products requires continued innovative efforts on the part of our management and may require significant time and resources as well as ongoing support and investment. External factors, such as compliance with regulations, competitive alternatives and shifting market preferences, may also affect the ultimate implementation of a new line of business or offerings of new products, product enhancements or services. Furthermore, any new line of business, product, product enhancement or service or system conversion could have a significant impact on the effectiveness of our system of internal controls. Failure to successfully manage these risks in the development and implementation of new lines of business or offerings of new products, product enhancements or services could have a material adverse effect on our business, financial condition or results of operations.

#### We may be adversely affected by the lack of soundness of other financial institutions.

Our ability to engage in routine funding and other transactions could be adversely affected by the actions and commercial soundness of other financial institutions. Financial services institutions are interrelated as a result of trading, clearing, counterparty or other relationships. Defaults by, or even rumors or questions about, one or more financial institutions, or the financial services industry generally, may lead to market-wide liquidity problems and losses of depositor, creditor and counterparty confidence and could lead to losses or defaults by us or by other institutions.

## Our business could suffer if we experience employee work stoppages, union campaigns or other labor difficulties, and efforts by labor unions could divert management attention and adversely affect operating results.

As of September 30, 2018, we had approximately 427 full-time employees, of which approximately 31% are represented by collective bargaining agreements or an employee union. Although we believe that our relationship with our employees is good, and we have not experienced any material work stoppages, work stoppages may occur in the future. Union activities also may significantly increase our labor costs, disrupt our operations and limit our operational flexibility. From time to time, we are subject to unfair labor practice charges, complaints and other legal, administrative and arbitration proceedings initiated against us by unions, the National Labor Relations Board or our employees, which could negatively impact our operating results. In addition, negotiating collective bargaining agreements could divert management attention, which could also adversely affect operating results. The collective bargaining agreement between us and Office and Professional Employees International Union, Local 153, AFL-CIO ("OPEIU"), expired on June 30, 2018 but remains in effect until terminated by either party upon sixty days' notice. On July 26, 2018, the Bank and the OPEIU entered into an amendment to the collective bargaining agreement, which (i) extended the term of the collective bargaining agreement to June 30, 2020 and (ii) provided for a 3% wage increase effective July 1, 2018 and July 1, 2019, respectively. The amendment made no other material changes to the collective bargaining agreement. If we are unable to negotiate a new collective bargaining agreement, we may be subject to labor disruptions, such as union-initiated work stoppages, including strikes. Depending on the type and duration of any labor disruptions, our operating expenses could increase significantly, which could adversely affect our financial condition, results of operations and cash flows.

### We participate in a multi-employer non-contributory defined benefit pension plan for both our unionized and non-unionized employees, which could subject us to substantial cash funding requirements in the future.

We are required to make contributions to the Consolidated Retirement Fund, a multi-employer pension plan that covers both our unionized and non-unionized employees. Our multi-employer pension plan expense totaled \$5.7 million in 2017. Our obligations may be impacted by the funding status of the plan, the plan's investment performance, changes in the participant demographics, financial stability of contributing employers and changes in actuarial assumptions. In addition, if a participating employer becomes insolvent and ceases to contribute to a multi-employer plan, the unfunded obligation of the plan will be borne by the remaining participating employers. Under current law, an employer that withdraws or partially withdraws from a multi-employer pension plan may incur withdrawal liability to the plan. If, in the future, we choose to withdraw from the multi-employer pension plan in which we participate, we will likely need to record significant withdrawal liabilities, which could negatively impact our financial performance in the applicable periods.

### Certain of our directors may have conflicts of interest in determining whether to present business opportunities to us or another entity with which they are, or may become, affiliated.

Certain of our directors are or may become subject to fiduciary obligations in connection with their service on the boards of directors of other corporations, including financial institutions. A director's association with other financial institutions, which give rise to fiduciary or contractual obligations to such institutions, may create conflicts of interest. To the extent that any of our directors become aware of acquisition opportunities that may be suitable for entities other than us to which they have fiduciary or contractual obligations, or they are presented with such opportunities in their capacities as fiduciaries to such entities, they may honor such obligations to such other entities. You should assume that to the extent any of our directors become aware of an opportunity that may be suitable both for us and another entity to which such person has a fiduciary obligation or contractual obligation to present such opportunity as set forth above, he or she may first give the opportunity to such other entity or entities and may give such opportunity to us only to the extent such other entity or entities reject or are unable to pursue such opportunity. In addition, you should assume that to the extent any of our directors become aware of an acquisition opportunity that does not fall within the above parameters, but that may otherwise be suitable for us, he or she may not present such opportunity to us.

### Our Legal, Accounting and Regulatory and Compliance Risks

### The reduction or elimination of the tax deductions for home mortgage interest payments and state and local taxes could reduce demand for our residential mortgage loans.

Recent changes in the tax laws may have an adverse effect on the market for, and valuation of, residential properties, and on the demand for such loans in the future, and could make it harder for borrowers to make their loan payments. In addition, these recent changes may also have a disproportionate effect on taxpayers in states with high residential home prices and high state and local taxes, such as New Jersey, New York and California. These tax law changes will increase the after-tax cost of mortgage loans to home buyers and owners, particularly those with higher incomes, and could therefore reduce demand for residential mortgage loans and depress housing prices. If home ownership becomes less attractive, demand for mortgage loans could decrease. Single family mortgage lending constitutes a large part of our lending business. Any reduction in the benefit of the home mortgage interest deduction could have a disproportionately adverse effect on us compared to other banking institutions and could materially and adversely affect our business, results of operations or financial condition. In addition, the value of the properties securing loans in our loan portfolio may be adversely impacted as a result of the changing economics of home ownership, which could require an increase in our provision for loan losses, which would reduce our profitability and could materially adversely affect our business, financial condition and results of operations.

### Changes in our accounting policies or in accounting standards could materially affect how we report our financial results and condition.

Our consolidated financial statements are prepared based on the application of accounting policies generally accepted in the United States, or GAAP. For the year ended December 31, 2017, we qualified as a public business entity (but not as a public company). Accordingly, we adopted standards prescribed by the FASB and the FDIC for the year ended December 31, 2017. Changes in our accounting policies or in accounting standards could materially affect how we report our financial results and condition. From time to time, the FASB changes the financial accounting or reporting standards, whether promulgated or required by the FASB or other regulators, we could be required to change certain of the assumptions or estimates we have previously used in preparing our financial statements, which could negatively affect how we record and report our results of operations and financial condition generally.

## The appraisals and other valuation techniques we use in evaluating and monitoring loans secured by real property, other real estate owned ("OREO") and other repossessed assets may not accurately describe the fair value of the asset.

In considering whether to make a loan secured by real property, we generally require an appraisal of the property. However, an appraisal is only an estimate of the value of the property at the time the appraisal is made, and, as real estate values may change significantly in relatively short periods of time (especially in periods of heightened economic uncertainty), this estimate may not accurately describe the fair value of the real property collateral after the loan is made. As a result, we may not be able to realize the full amount of any remaining indebtedness when we foreclose on and sell the relevant property. In addition, we rely on appraisals and other valuation techniques to establish the value of our OREO and personal property that we acquire through foreclosure proceedings and to determine certain loan impairments. If any of these valuations are inaccurate, our consolidated financial statements may not reflect the correct value of our OREO, and our allowance for loan and lease losses may not reflect accurate loan impairments. This could have a material adverse effect on our business, financial condition or results of operations.

### Our accounting estimates and risk management processes and controls rely on analytical and forecasting techniques and models and assumptions, which may not accurately predict future events.

Our accounting policies and methods are fundamental to how we record and report our financial condition and results of operations. Our management must exercise judgment in selecting and applying many of these accounting policies and methods so they comply with GAAP and reflect management's judgment of the most appropriate manner in which to report our financial condition and results. In some cases, management must select the accounting policy or method to apply from two or more alternatives, any of which may be reasonable under the circumstances, yet which may result in our reporting materially different results than would have been reported under a different alternative.

Certain accounting policies are critical or significant to presenting our financial condition and results of operations. They require management to make difficult, subjective or complex judgments about matters that are uncertain. Materially different amounts could be reported under different conditions or using different assumptions or estimates. The critical accounting policies include the allowance for loan losses, while the significant accounting policies include the fair value of securities and the accounting for income taxes. Because of the uncertainty of estimates involved in these matters, we may be required to significantly increase the allowance for loan losses or sustain loan losses that are significantly higher than the reserve provided or significantly increase our accrued tax liability. Any of these could have a material adverse effect on our business, financial condition or results of operations. See "Management's Discussion and Analysis of Financial Condition and Results of Operations."

#### We could be adversely affected by a failure in our internal controls.

A failure in our internal controls could have a significant negative impact not only on our earnings, but also on the perception that customers, regulators and investors may have of Amalgamated. As noted above, we intend to comply with FDIC standards regarding our internal control over financial reporting. These rules and regulations will require, among other things, that we establish and periodically evaluate procedures with respect to our internal controls over financial reporting. We may not complete improvements to our internal control over financial reporting in a timely manner, or these internal controls may not be determined to be effective, which may adversely affect investor confidence in the Bank. We continue to devote a significant amount of effort, time and resources to improving our controls and ensuring compliance with complex accounting standards and regulations. These efforts also include the management of controls to mitigate operational risks for programs and processes across Amalgamated.

Our internal controls, disclosure controls, processes and procedures, and corporate governance policies and procedures are based in part on certain assumptions and can provide only reasonable (not absolute) assurances that the objectives of the system are met. Any failure or circumvention of our controls, processes and procedures or failure to comply with regulations related to controls, processes and procedures could necessitate changes in those controls, processes and procedures, which may increase our compliance costs, divert management attention from our business or subject us to regulatory actions and increased regulatory scrutiny. Any of these could have a material adverse effect on our business, financial condition or results of operations.

## The banking industry is heavily regulated and that regulation, together with any future legislation or regulatory changes, could limit or restrict our activities and adversely affect our operations or financial results.

We operate in an extensively regulated industry and we are subject to examination, supervision, and comprehensive regulation by various federal and state agencies, including the FDIC and the NYDFS. Our compliance with banking regulations is costly and restricts some of our activities, including payment of dividends, mergers and acquisitions, investments, loans and interest rates and locations of offices. We are also subject to capitalization guidelines established by our regulators, which require us to maintain adequate capital to support our business.

Since the recession ended, federal and state banking laws and regulations, as well as interpretations and implementations of these laws and regulations, have undergone substantial review and change. In particular, the Dodd-Frank Act drastically revised the laws and regulations under which we operate. The burden of regulatory compliance has increased under the Dodd-Frank Act and has increased our costs of doing business and, as a result, may create an advantage for our competitors who may not be subject to similar legislative and regulatory requirements. Regulations and laws may be modified at any time, and new legislation may be enacted that will affect us or our subsidiaries. Any future changes in federal and state laws and regulations, as well as the interpretation and implementation of such laws and regulations, could affect us in substantial and unpredictable ways, including those listed above or other ways that could have a material adverse effect on our business, financial condition or results of operations.

Furthermore, our regulators also have the ability to compel us to take certain actions, or restrict us from taking certain actions entirely, such as actions that our regulators deem to constitute an unsafe or unsound banking practice. Our failure to comply with any applicable laws or regulations, or regulatory policies and interpretations of such laws and regulations, could result in sanctions by regulatory agencies, civil money penalties or damage to our reputation, all of which could have a material adverse effect on our business, financial condition or results of operations.

### There is uncertainty surrounding the potential legal, regulatory and policy changes by the current presidential administration in the U.S. that may directly affect financial institutions and the global economy.

The current presidential administration has indicated that it would like to see changes made to certain financial reform regulations, including the Dodd-Frank Act, which has resulted in increased regulatory uncertainty, and we are assessing the potential impact on financial and economic markets and on our business. Changes in federal policy and at regulatory agencies are expected to occur over time through policy and personnel changes, which could lead to changes involving the level of oversight and focus on the financial services industry. The nature, timing and economic and political effects of potential changes to the current legal and regulatory framework affecting financial institutions remain highly uncertain. At this time, it is unclear what laws, regulations and policies may change and whether future changes or uncertainty surrounding future changes will adversely affect our operating environment and therefore our business, financial condition and results of operations.

#### Our trust and investment management businesses are highly regulated.

Through our investment management division, we provide investment management, custody, safekeeping and trust services to institutional clients. These products and services require us to comply with a number of regulations issued by the Department of Labor, the Employee Retirement Income Security Act, the FDIC Statement of Principles of Trust Department Management, and federal and state securities regulators.

Our failure to comply with applicable laws or regulations could result in fines, suspensions of individual employees, litigation, or other sanctions. Any such failure could have an adverse effect on our reputation and could adversely affect our business, financial condition, results of operations or prospects.

### Monetary policies and regulations of the Federal Reserve could adversely affect our business, financial condition and results of operations.

In addition to being affected by general economic conditions, our earnings and growth are affected by the policies of the Federal Reserve. An important function of the Federal Reserve is to regulate the money supply and credit conditions. Among the instruments used by the Federal Reserve to implement these objectives are open market purchases and sales of U.S. government securities, adjustments of the discount rate and changes in banks' reserve requirements against bank deposits. These instruments are used in varying combinations to influence overall economic growth and the distribution of credit, bank loans, investments and deposits. Their use also affects interest rates charged on loans or paid on deposits.

The monetary policies and regulations of the Federal Reserve have had a significant effect on the operating results of commercial banks in the past and are expected to continue to do so in the future. The effects of such policies upon our business, financial condition and results of operations cannot be predicted.

### We face a risk of noncompliance with the Bank Secrecy Act and other anti-money laundering statutes and regulations and corresponding enforcement proceedings.

The federal Bank Secrecy Act, the Uniting and Strengthening America by Providing Appropriate Tools Required to Intercept and Obstruct Terrorism Act of 2001 (which we refer to as the "PATRIOT Act") and other laws and regulations require financial institutions, among other duties, to institute and maintain effective antimoney laundering programs, and to file suspicious activity and currency transaction reports as appropriate. The federal Financial Crimes Enforcement Network, established by the U.S. Treasury Department to administer the Bank Secrecy Act, is authorized to impose significant civil money penalties for violations of those requirements and has recently engaged in coordinated enforcement efforts with the individual federal banking regulators, as well as the U.S. Department of Justice, Drug Enforcement Administration and Internal Revenue Service. There is also increased scrutiny of compliance with the rules enforced by the Office of Foreign Assets Control (which we refer to as "OFAC"). Federal and state bank regulators also have begun to focus on compliance with Bank Secrecy Act and anti-money laundering regulations. If our policies, procedures and systems are deemed deficient or the policies, procedures and systems of the financial institutions that we may acquire are deficient, we would be subject to liability, including fines, and regulatory actions such as restrictions on our ability to pay dividends and engage in our acquisition plans, which would negatively impact our business, financial condition and results of operations. In recent years, sanctions that the regulators have imposed on banks that have not complied with all requirements have been especially severe. Failure to maintain and implement adequate programs to combat money laundering and terrorist financing could also have serious reputational consequences for us, which could have a material adverse effect on our business, financial condition and results of operations.

### We are subject to capital adequacy requirements and may be subject to more stringent capital requirements, which could adversely affect our financial condition and operations.

In July 2013, the federal banking agencies published new regulatory capital rules based on the international standards, known as Basel III, that were developed by the Basel Committee on Banking Supervision. The new rules raised the risk-based capital requirements and revised the methods for calculating risk-weighted assets, usually resulting in higher risk weights. The new rules became effective as applied to us on January 1, 2015, with a phase in period that generally extends from January 1, 2015 through January 1, 2019.

The Basel III rules increase capital requirements and include two new capital measurements that will affect us, a risk-based common equity Tier 1 ratio and a capital conservation buffer. Common Equity Tier 1 (CET1) capital is a subset of Tier 1 capital and is limited to common equity (plus related surplus), retained earnings, accumulated other comprehensive income and certain other items. Other instruments that have historically qualified for Tier 1 treatment, including noncumulative perpetual preferred stock, are consigned to a category known as Additional Tier 1 capital and must be phased out of CET1 over a period of nine years beginning in 2014. However, banks are permitted to include qualifying trust preferred securities issued prior to May 19, 2010 as Additional Tier 1 capital. In order to be a "well-capitalized" depository institution under the new regime, an institution must maintain a CET1 capital ratio of 6.5% or more; a Tier 1 capital ratio of 8% or more; a total capital ratio of 10% or more; and a leverage ratio of 5% or more. Institutions must also maintain a capital conservation buffer consisting of common equity Tier 1 capital.

While we currently meet the requirements of the Basel III-based capital requirements, we may fail to do so in the future. The failure to meet applicable regulatory capital requirements could result in one or more of our regulators placing limitations or conditions on our activities, including our growth initiatives, or restricting the commencement of new activities, and could affect customer and investor confidence, our costs of funds and level of required deposit insurance assessments to the FDIC, our ability to pay dividends on our capital stock, our ability to make acquisitions, and our business, results of operations and financial condition, generally.

In addition to the higher required capital ratios and the new deductions and adjustments, the final rules increased the risk weights for certain assets, meaning that we will have to hold more capital against these assets. For example, commercial real estate loans that do not meet certain new underwriting requirements must be risk-weighted at 150%, rather than the former requirement of 100%. We will also be required to hold capital against short-term commitments that are not unconditionally cancellable. All changes to the risk weights took effect in full in 2015.

In addition, in the current economic and regulatory environment, bank regulators may impose capital requirements that are more stringent than those required by applicable existing regulations. The application of more stringent capital requirements for us could, among other things, result in lower returns on equity, require the raising of additional capital, and result in regulatory actions if we were to be unable to comply with such requirements. Implementation of changes to asset risk weightings for risk-based capital calculations, items included or deducted in calculating regulatory capital or additional capital conservation buffers, could result in management modifying our business strategy and could limit our ability to make distributions, including paying dividends.

### We are periodically subject to examination and scrutiny by a number of banking agencies and, depending upon the findings and determinations of these agencies, we may be required to make adjustments to our business that could adversely affect us.

The FDIC and the NYDFS periodically conduct examinations of our business, including compliance with applicable laws and regulations. If, as a result of an examination, a banking agency were to determine that the financial condition, capital resources, asset quality, asset concentration, earnings prospects, management, liquidity sensitivity to market risk or other aspects of any of our operations has become unsatisfactory, or that we or our management are in violation of any law or regulation, the banking agency could take a number of different remedial actions as it deems appropriate. These actions include the power to enjoin "unsafe or unsound" practices, to require affirmative actions to correct any conditions resulting from any violation or practice, to issue an administrative order that can be judicially enforced, to direct an increase in our capital, to restrict our growth, to change the asset composition of our portfolio or balance sheet, to assess civil monetary penalties against our officers or directors, to remove officers and directors and, if it is concluded that such conditions cannot be corrected or there is an imminent risk of loss to depositors, to terminate our deposit insurance. If we become subject to such regulatory actions, our business, results of operations and reputation may be negatively impacted.

### We are subject to the Community Reinvestment Act and federal and state fair lending laws, and failure to comply with these laws could lead to material penalties.

The Community Reinvestment Act, the Equal Credit Opportunity Act and the Fair Housing Act impose nondiscriminatory lending requirements on financial institutions. The FDIC, the NYDFS, the Department of Justice, and other federal and state agencies are responsible for enforcing these laws and regulations. Private parties may also have the ability to challenge an institution's performance under fair lending laws in private class action litigation. A successful challenge to our performance under the fair lending laws and regulations could adversely impact our rating under the Community Reinvestment Act and result in a wide variety of sanctions, including the required payment of damages and civil money penalties, injunctive relief, imposition of restrictions on merger and acquisition activity and restrictions on expansion activity, which could negatively impact our reputation, business, financial condition and results of operations.

### Our financial condition may be affected negatively by the costs of litigation.

We may be involved from time to time in a variety of litigation, investigations or similar matters arising out of our business. In many cases, we may seek reimbursement from our insurance carriers to cover such costs and expenses. Our insurance may not cover all claims that may be asserted against us, and any claims asserted against us, regardless of merit or eventual outcome, may harm our reputation. Should the ultimate judgments or settlements in any litigation or investigation significantly exceed our insurance coverage, they could have a material adverse effect on our business, financial condition and results of operations. In addition, we may not be able to obtain appropriate types or levels of insurance in the future, nor may we be able to obtain adequate replacement policies with acceptable terms, if at all.

#### **Risks Related to Our Common Stock**

### Shares of our common stock are not an insured deposit.

Shares of our common stock are not bank deposits and are not insured or guaranteed by the FDIC or any other governmental agency. Your investment will be subject to risk, including those outlined in this section, and you may lose your entire investment.

### The market price and trading volume of our common stock may be volatile, which could result in rapid and substantial losses for our stockholders.

The market price of our common stock may be highly volatile and could be subject to wide fluctuations. In addition, the trading volume on our common stock may fluctuate and cause significant price variations to occur. If the market price of our common stock declines significantly, you may be unable to resell your shares of common stock at or above your purchase price, if at all. We cannot assure you that the market price of our common stock will not fluctuate or decline significantly in the future. Some, but certainly not all, of the factors that could negatively affect the price of our common stock, or result in fluctuations in the price or trading volume of our common stock, include:

- general market conditions;
- · domestic and international economic factors unrelated to our performance;
- variations in our quarterly operating results or failure to meet the market's earnings expectations;
- publication of research reports about us or the financial services industry in general;
- the failure of securities analysts to continue coverage our common stock;
- additions or departures of our key personnel;
- adverse market reactions to any indebtedness we may incur or securities we may issue in the future;
- actions by our stockholders;
- the expiration of contractual lock-up agreements;
- the operating and securities price performance of companies that investors consider to be comparable to us;
- · changes or proposed changes in laws or regulations affecting our business; and
- actual or potential litigation and governmental investigations.

In addition, if the market for stocks in our industry, or the stock market in general, experiences a loss of investor confidence, the trading price of the common stock could decline for reasons unrelated to our business, financial condition or results of operations. If any of the foregoing occurs, it could cause our stock price to fall and may expose us to lawsuits that, even if unsuccessful, could be costly to defend and a distraction to management.

## Because we are an emerging growth company and because we have decided to take advantage of certain exemptions from various reporting and other requirements applicable to emerging growth companies, our common stock could be less attractive to investors.

For as long as we remain an "emerging growth company," as defined in the JOBS Act, we will have the option to take advantage of certain exemptions from various reporting and other requirements that are applicable to other public companies that are not emerging growth companies, including:

- we may present only two years of audited financial statements and only two years of related management's discussion and analysis of financial condition and results of operations and provide less than five years of selected historical financial information;
- we are exempt from the requirements to obtain an attestation and report from our auditors on management's assessment of our internal control over financial reporting under the Sarbanes-Oxley Act;
- we are permitted to have less extensive disclosure about our executive compensation arrangements; and
- we are not required to give our stockholders non-binding advisory votes on executive compensation or golden parachute arrangements.

We may continue to take advantage of some or all of the reduced regulatory and reporting requirements that will be available to us as long as we continue to qualify as an emerging growth company. It is possible that some investors could find our common stock less attractive because we may take advantage of these exemptions. If some investors find our common stock less attractive, there may be a less active trading market for our common stock and our stock price may be more volatile.

We will remain an emerging growth company until the earliest of (a) the last day of the first fiscal year in which our annual gross revenues exceed \$1.07 billion, (b) the date that the market value of our common stock that is held by non-affiliates exceeds \$700 million as of the last business day of June 30 of that year, (c) the date on which we have, during the previous three-year period, issued more than \$1 billion in non-convertible debt, or (d) the end of fiscal year following the fifth anniversary of the completion of our initial public offering on August 13, 2018.

## Because we have elected to use the extended transition period for complying with new or revised accounting standards for an "emerging growth company" our financial statements may not be comparable to companies that comply with these accounting standards as of the public company effective dates.

We have elected to use the extended transition period for complying with new or revised accounting standards under Section 7(a)(2)(B) of the Securities Act. This election allows us to delay the adoption of new or revised accounting standards that have different effective dates for public and private companies until those standards apply to private companies. As a result of this election, our financial statements may not be comparable to companies that comply with these accounting standards as of the public company effective dates. Because our financial statements may not be comparable to companies that comply with public company effective dates, investors may have difficulty evaluating or comparing our business, performance or prospects in comparison to other public companies, which may have a negative impact on the value and liquidity of our common stock. We cannot predict if investors will find our common stock less attractive because we plan to rely on this exemption. If some investors find our common stock less attractive as a result, there may be a less active trading market for our common stock and our stock price may be more volatile.

#### Securities analysts may not continue to cover our common stock.

The trading market for our common stock will depend in part on the research and reports that securities analysts publish about us and our business. We do not have any control over these securities analysts, and they may not cover our common stock. If securities analysts do not cover our common stock, the lack of research

coverage may adversely affect our market price. If we are covered by securities analysts, and our common stock is the subject of an unfavorable report, the price of our common stock may decline. If one or more of these analysts cease to cover us or fail to publish regular reports on us, we could lose visibility in the financial markets, which could cause the price or trading volume of our common stock to decline.

## The market price of our common stock could decline due to the large number of outstanding shares of our common stock eligible for future sale, including shares that will be available for sale following the expiration of the lock-up period.

Sales of substantial amounts of our common stock in the public market following this offering or in future offerings, or the perception that these sales could occur, could cause the market price of our common stock to decline. These sales could also make it more difficult for us to sell equity or equity-related securities in the future, at a time and place that we deem appropriate.

Before and upon completion of this offering, we will have 31,771,585 shares of common stock issued and outstanding. Of the outstanding shares of common stock, all of the 2,000,000 shares sold in this offering (or 2,300,000 shares if the underwriters exercise in full their option to purchase additional shares) will be freely transferable as the common stock are bank securities and, therefore, are exempt from registration requirements of the federal securities laws pursuant to Section 3(a)(2) of the Securities Act. Subject in certain cases to lock-up agreements entered into in connection with our initial public offering and this offering with respect to our directors, officers and certain stockholders that restrict their ability, with certain exceptions, to transfer shares of our common stock held by them until February 4, 2019 and, in some cases, until 90 days following this offering, as described under "Underwriting-Lock-up Agreements," shares of our common stock outstanding following this offering may be sold into the market over time. Subject to certain exceptions, approximately 5,536,935 shares of our common stock will become eligible for sale on February 4, 2019 and 1,862,222 shares will become eligible for sale 90 days after this offering (which excludes the Workers United Related Parties' (as defined below) shares that will be subject to sales restrictions in accordance with Rule 144 after the expiration of its applicable one-year lock-up period, see Certain Relationships and Related Party Transactions-Arrangements with Workers United). In addition, stockholders owning an anticipated aggregate 5,597,562 shares of our common stock following the completion of this offering (or 5,297,562 shares if the underwriters exercise in full their option to purchase additional shares) will remain entitled, under existing registration rights agreements, to require us to register those shares for public sale. Accordingly, the market price of our common stock could be adversely affected by actual or anticipated sales of a significant number of shares of our common stock in the future.

### Future sales of our common stock, or other securities convertible into or exercisable or exchangeable for our common stock, may result in dilution or adversely affect our stock price.

The market price of our common stock may be adversely affected by the sale of a significant quantity of our outstanding common stock (including any securities convertible into or exercisable or exchangeable for common stock), or the perception that such a sale could occur. These sales, or the possibility that these sales may occur, also might make it more difficult for us to raise additional capital by selling equity securities in the future at a time and price that we deem appropriate.

#### We have not historically paid dividends on our common stock.

We have only paid a cash dividend to holders of our common stock once since 2010. On November 1, 2018, our board declared a dividend of \$0.06 per share of our common stock. The dividend is payable on November 26, 2018 to all common stockholders of record on November 16, 2018. We intend to continue paying a quarterly cash dividend of \$0.06 per share of our common stock. Any actual determination relating to our dividend policy and the declaration of future dividends will be made, subject to applicable law and regulatory approvals, by our board of directors and will depend on a number of factors, including: (1) our historical and projected financial condition, liquidity and results of operations, (2) our capital levels and needs, (3) tax considerations, (4) any

acquisitions or potential acquisitions that we may examine, (5) statutory and regulatory prohibitions and other limitations, (6) the terms of any credit agreements or other borrowing arrangements that restrict our ability to pay cash dividends, (7) general economic conditions and (8) other factors deemed relevant by our board of directors. The board of directors may determine not to pay any cash dividends at any time. There can be no assurance that we will pay any dividends to holders of our common stock, or as to the amount of any such dividends. For more information, see "*Cautionary Note Regarding Forward-Looking Statements*", "*Dividend Policy*" and "*Supervision and Regulation—Payment of Dividends*."

#### Our common stock is subordinate to our existing and future indebtedness.

Shares of our common stock are equity interests and do not constitute indebtedness. As such, our common stock ranks junior to all of our customer deposits and indebtedness, and other non-equity claims on us, with respect to assets available to satisfy claims. Additionally, holders of common stock may be subject to the prior dividend and liquidation rights of any series of preferred stock we may issue.

#### We have several significant investors whose individual interests may differ from yours.

A significant percentage of our Class A common stock is currently held by a few institutional investors (the "PE Investors") and an amalgamation of Workers United and numerous joint boards, locals or similar organizations authorized under the constitution of Workers United (the "Workers United Related Parties"). The PE Investors collectively own approximately 24% of our outstanding common stock and the Workers United Related Parties own approximately 40% of our common stock. Although certain of our PE Investors, including investment funds affiliated with WL Ross & Co. LLC and investment funds affiliated with The Yucaipa Companies, LLC, entered into passivity commitments with regulators that limit their ability to influence us either individually or as a group, these investors will continue to have a significant level of influence over us because of their level of common stock ownership and their right to representation on our board of directors. For example, these investors will have a greater ability than our other stockholders to influence the election of directors and the potential outcome of other matters submitted to a vote of our stockholders, including mergers and other acquisition transactions, amendments to our restated organization certificate and bylaws, and other extraordinary corporate matters. The interests of these investors could conflict with the interests of our other stockholders, and any future transfer by these investors of their shares of common stock to other investors who have different business objectives could adversely affect our business, results of operations, financial condition, prospects or the market value of our common stock.

The PE Investors and Workers United Related Parties have also entered into agreements with us that contain certain provisions, including, among others, provisions relating to our governance, information rights, tag-along rights, board designation rights, and certain board and stockholder approval rights. Additionally, the PE Investors and Workers United Related Parties have entered into agreements with us that provide certain registration rights, including demand registration rights, and in the case of the Workers United Related Parties, the establishment of an advisory board. Immediately following the completion of this offering, the ownership of Workers United and its affiliates and funds affiliated with The Yucaipa Companies, LLC will not change, and funds associated with WL Ross & Co. LLC, the selling stockholders in this offering, will reduce their ownership to 5.7% (not giving effect to any shares which may be sold pursuant to the underwriters' option to purchase up to an additional 300,000 shares). For additional information concerning the rights of the PE Investors and Workers United Related Parties, see "*Certain Relationships and Related Party Transactions*" on page 164.

### Transfers of our common stock owned by the Workers United Related Parties could adversely impact your rights as a stockholder and the market price of our common stock.

The Workers United Related Parties may transfer all or part of the shares of our common stock that they own or may distribute shares of our common stock that it owns to their members. Sales or distributions by the Workers United Related Parties of such common stock could adversely impact prevailing market prices for our common stock.

Additionally, a sale of a controlling interest by the Workers United Related Parties to a third party could adversely impact the market price of our Class A common stock and our business, financial condition and results

of operations. For example, a change in control caused by the sale of our shares by the Workers United Related Parties may result in a change of management decisions and business policy.

#### Future equity issuances could result in dilution, which could cause the value of our common stock to decline.

Based on 31,771,585 shares issued and outstanding at September 30, 2018, after receiving approval from our board of directors and subject to any limitations under applicable laws or the rules of The Nasdaq Global Market, we may issue up to 38,228,415 additional shares of our common stock, as authorized in our restated organization certificate, which authorized amount could be increased by a vote of a majority of our outstanding shares. We may issue additional shares of our common stock in the future pursuant to current or future equity compensation plans or in connection with future acquisitions or financings. If we choose to raise capital by selling shares of our common stock for any reason, the issuance would have a dilutive effect on the holders of our common stock and could have a material negative effect on the value of our common stock.

### The obligations associated with being a public company require significant resources and management attention, which increases our costs of operations and may divert focus from our business operations.

Following the completion of our initial public offering in August 2018, we became subject to the reporting requirements of the Exchange Act, the Sarbanes-Oxley Act, the Dodd Frank Act, the listing requirements of The Nasdaq Global Market and the related securities rules and regulations of the FDIC. In particular, we are required to file with the FDIC annual, quarterly and current reports with respect to our business and financial condition. Compliance with these requirements places significant demands on our legal, accounting and finance staff, increases our cost of operations, and may divert management's attention from implementing our growth strategy, which could prevent us from successfully implementing our strategic initiatives and improving our business, financial condition, results of operations and prospects.

### Failure to establish and maintain effective internal controls over financial reporting could have an adverse effect on our business and results of operations.

Beginning with our annual report for the year ending December 31, 2019, our management will be required to conduct an annual assessment of the effectiveness of our internal control over financial reporting in accordance with Section 404 of Sarbanes-Oxley and rules promulgated under the Exchange Act. We are in the process of reviewing our formal policies, processes and practices related to financial reporting and to the identification of key financial reporting risks, assessment of their potential impact and linkage of those risks to specific areas and controls within our organization. If we fail to adequately comply with the requirements of Section 404 of Sarbanes-Oxley, we may be subject to adverse regulatory consequences and there could be a negative reaction in the financial markets due to a loss of investor confidence in us and the reliability of our financial statements.

While we remain an emerging growth company, we will not be required to include an attestation report on internal control over financial reporting issued by our independent registered public accounting firm. To prepare for eventual compliance with the auditor attestation requirement of Section 404 of Sarbanes-Oxley once we no longer qualify as an emerging growth company, we are engaged in a process to document and evaluate our internal control over financial reporting, which is both costly and challenging. In this regard, we will need to dedicate internal resources, potentially engage outside consultants and adopt a detailed work plan to assess and document the adequacy of internal control over financial reporting, continue steps to improve control processes as appropriate, validate through testing that controls are functioning as documented and continue to refine our reporting and improvement process for internal control over financial reporting. Despite our efforts, there is a risk that we will not be able to conclude, within the prescribed time frame or at all, that our internal control over financial reporting is effective as required by Section 404 of Sarbanes-Oxley. If we identify one or more material weaknesses, it could result in an adverse reaction in the financial markets due to a loss of confidence in the reliability of our financial statements.

Any and all of these factors could have a material adverse effect on us and lead to a decline in the price of our common stock.

#### Various factors could make a takeover attempt of us more difficult to achieve.

Certain provisions of our organizational documents, in addition to certain federal and state banking laws and regulations, could make it more difficult for a third-party to acquire us without the consent of our board of directors, even if doing so were perceived to be beneficial to our stockholders. For example, state law, our organizational certificate, our bylaws, or the Investor Rights Agreements provide for, among other things:

- no cumulative voting in the election of directors;
- the issuance of "blank check" preferred stock by our board of directors, without further stockholder approval;
- limitations on the ability of stockholders to call a special meeting of stockholders, which requires the holders of at least two-thirds of the outstanding shares of the Bank entitled to vote at the meeting to call a special meeting;
- a penalty associated with the Bank's withdrawal from its participation in the ERISA multi-employer plan;
- · advance notice requirements for stockholder proposals and director nominations; and
- the approval by a super-majority of outstanding common stock for extraordinary corporate matters such as, among other things, a merger, other business combination, or a sale of all or substantially all of our assets.

We believe that these provisions protect our stockholders from coercive or otherwise unfair takeover tactics by requiring potential acquirers to negotiate with our board of directors and by providing our board of directors with more time to assess any acquisition proposal. However, these provisions apply even if the offer may be determined to be beneficial by some stockholders and could delay or prevent an acquisition that our board of directors determines is in our best interest and that of our stockholders.

Furthermore, banking laws impose notice, approval and ongoing regulatory requirements on any stockholder or other party that seeks to acquire direct or indirect "control" of an FDIC-insured depository institution, such as us, which could delay or prevent an acquisition.

In addition, the current collective bargaining agreement with the Office and Professional Employees International Union, Local 153, AFL-CIO, has a provision that requires any successor entity in a merger or other transaction to agree to be bound by the terms of the collective bargaining agreement. This provision could impact our ability to complete a merger or other similar transaction.

The combination of these provisions could effectively inhibit a non-negotiated merger or other business combination, which could adversely impact the value of our common stock.

### CAUTIONARY NOTE REGARDING FORWARD-LOOKING STATEMENTS

Statements included in this offering circular that are not historical in nature are intended to be, and are hereby identified as, forward-looking statements for purposes of the safe harbor provided by Section 21E of the Exchange Act. The words "may," "will," "anticipate," "should," "would," "believe," "contemplate," "expect," "estimate," "continue," "may" and "intend," as well as other similar words and expressions of the future, are intended to identify forward-looking statements. These forward-looking statements include statements related to our projected growth, anticipated future financial performance, and management's long-term performance goals, as well as statements relating to the anticipated effects on results of operations and financial condition from expected developments or events, or business and growth strategies, including anticipated internal growth.

These forward-looking statements involve significant risks and uncertainties that could cause our actual results to differ materially from those anticipated in such statements. Potential risks and uncertainties include, but are not limited to, those described under "*Risk Factors*" and the following:

- negative reactions to the New Resource Bank Acquisition by our customers, employees and counterparties or difficulties related to the transition of services or merger integration;
- our ability to maintain our bank's reputation;
- our ability to carry out our business strategy prudently, effectively and profitably;
- our ability to attract customers based on shared values or mission alignment;
- market perceptions associated with certain aspects of our business;
- the incremental costs of operating as a public company;
- projections on loans, assets, deposits, liabilities, revenues, expenses, net income, capital expenditures, liquidity, dividends, capital structure or other financial items;
- future provisions for loan losses, increases in nonperforming assets, impairment of investors, our allowance for loan losses and our accounting policies with respect to any of these items;
- our asset quality and any loan charge-offs;
- the composition of our loan portfolio;
- our ability to allocate our capital prudently, effectively and profitably;
- our ability to pay dividends;
- our ability to achieve organic loan and deposit growth and the composition of such growth;
- our ability to identify and effectively acquire potential acquisition or merger targets, including our ability to be seen as an acquirer of choice and our ability to obtain regulatory approval for any acquisition or merger;
- time and effort necessary to resolve nonperforming assets;
- fluctuations in the values of our assets and liabilities and off-balance sheet exposures;
- our ability to attract and retain customer deposits;
- general economic conditions (both generally and in our markets) may be less favorable than expected, which could result in, among other things, a deterioration in credit quality, a reduction in demand for credit and a decline in real estate values;
- the general decline in the real estate and lending markets, particularly in our market areas, may negatively affect our financial results;
- our ability to raise additional capital may be impaired if current levels of market disruption and volatility continue or worsen;

- costs or difficulties related to the integration of banks we may acquire may be greater than expected;
- descriptions of plans or objectives of management for future operations, products or services;
- changes in the demand for our products and services;
- other financial institutions having greater financial resources and being able to develop or acquire products that enable them to compete more successfully than we can;
- restrictions or conditions imposed by our regulators on our operations or the operations of banks we acquire may make it more difficult for us to achieve our goals;
- legislative or regulatory changes, including changes in accounting standards and compliance requirements, may adversely affect us;
- possible changes in trade, monetary and fiscal policies of, and other activities undertaken by, governments, agencies, central banks and similar organizations;
- changes in any applicable law, rule, regulation or practice with respect to tax or legal issues, whether of general applicability or specific to us and our subsidiaries;
- our likelihood of success in, and the impact of, legal, regulatory or other actions, investigations or proceedings relating to our business;
- competitive pressures among depository and other financial institutions may increase significantly;
- changes in the interest rate environment may reduce margins or the volumes or values of the loans we
  make or have acquired;
- adverse changes in the bond and equity markets;
- our ability to attract and retain key personnel can be affected by the increased competition for experienced employees in the banking industry;
- the possibility of earthquakes and other natural disasters affecting the markets in which we operate;
- war or terrorist activities causing further deterioration in the economy or causing instability in credit markets;
- economic, governmental or other factors may prevent the projected population, residential and commercial growth in the markets in which we operate;
- · descriptions of assumptions underlying or relating to any of the foregoing; and
- damage to our reputation from any of the factors described above, in "Risk Factors" or in "Management's Discussion and Analysis of Financial Condition and Results of Operations"

All forward-looking statements are necessarily only estimates of future results, and there can be no assurance that actual results will not differ materially from expectations, and, therefore, you are cautioned not to place undue reliance on any forward-looking statements, which should be read in conjunction with the other cautionary statements that are included elsewhere in this offering circular. In particular, you should consider the numerous risks described in the "*Risk Factors*" section of this offering circular. Further, any forward-looking statement speaks only as of the date on which it is made and we undertake no obligation to update or revise any forward-looking statement to reflect events or circumstances after the date on which the statement is made or to reflect the occurrence of unanticipated events, unless required to do so under the federal securities laws. You should, however, review the risk factors we describe in the reports we will file from time to time with the FDIC after the date of this offering circular. See "*Where You Can Find More Information*."

### **USE OF PROCEEDS**

The selling stockholders are selling all of the shares of common stock in this offering and we will not receive any proceeds from the sale of shares of our common stock by the selling stockholders.

### **DIVIDEND POLICY**

We have only paid a cash dividend to holders of our common stock once since 2010. On November 1, 2018, our board declared a dividend of \$0.06 per share of our common stock. The dividend is payable on November 26, 2018 to all common stockholders of record on November 16, 2018. We intend to continue paying a quarterly cash dividend of \$0.06 per share of our common stock. Any actual determination relating to our dividend policy and the declaration of future dividends will be made, subject to applicable law and regulatory approvals, by our board of directors and will depend on a number of factors, including: (1) our historical and projected financial condition, liquidity and results of operations, (2) our capital levels and needs, (3) tax considerations, (4) any acquisitions or potential acquisitions that we may examine, (5) statutory and regulatory prohibitions and other limitations, (6) the terms of any credit agreements or other borrowing arrangements that restrict our ability to pay cash dividends, (7) general economic conditions and (8) other factors deemed relevant by our board of directors. The board of directors may determine not to pay any cash dividends at any time.

We are subject to bank regulatory requirements that in some situations could affect our ability to pay dividends. The FDIC's prompt corrective action regulations prohibit depository institutions, such as us, from making any "capital distribution," which includes any transaction that the FDIC determines, by order or regulation, to be "in substance a distribution of capital," unless the depository institution will continue to be at least adequately capitalized after the distribution is made. Pursuant to these provisions, it is possible that the FDIC would seek to prohibit the payment of dividends on our capital stock if we failed to maintain a status of at least adequately capitalized. The New York Banking Law contains similar provisions. There can be no assurance that we will pay any dividends to holders of our common stock, or as to the amount of any such dividends. See *Cautionary Note Regarding Forward-Looking Statements*" and "*Supervision and Regulation—Payment of Dividends*." If we did pay dividends on our capital stock, those dividends would be payable out of our capital story.

### PRICE RANGE OF OUR COMMON STOCK AND DIVIDEND INFORMATION

Our common stock is listed for quotation on The Nasdaq Global Market under the symbol "AMAL." As of September 30, 2018, we had 31,771,585 shares of common stock outstanding and approximately 162 shareholders of record. The last reported sales price of our common stock on November 12, 2018 was \$21.68 per share.

The following table provides the high and low intraday sales price per share of common stock during the periods indicated and cash dividends declared per share of common stock during such periods.

	High	Low	Dividends Per Share
2018			
Fourth Quarter (through November 12, 2018)	\$22.14	\$18.52	\$0.06(1)
Third Quarter (beginning August 9, 2018)	19.62	16.00	

(1) Payable on November 26, 2018 to stockholders of record as of November 16, 2018.

### CAPITALIZATION

The following table sets forth our capitalization as of September 30, 2018. This table should be read in conjunction with "Selected Historical Consolidated Financial Information," "Management's Discussion and Analysis of Financial Condition and Results of Operations" and our consolidated financial statements and the related notes thereto appearing elsewhere in this offering circular.

(dollars in thousands, except share data)	
Stockholders' equity:	
Common stock, par value \$0.01 per share; 70,000,000 shares of Class A common stock	
authorized, 31,771,585 shares of common stock issued and outstanding <sup>(1)</sup>	\$ 318
Class B common stock authorized, no shares of Class B common stock issued and	
outstanding	
Additional paid-in capital	308,144
Retained earnings	128,176
Accumulated other comprehensive income/(loss), net of tax	(15,744)
Minority interest	134
Total stockholders' equity	\$421,028

(1) Does not include 2,342,000 shares reserved for issuance pursuant to stock options. See "*Executive Compensation—Long-Term Incentives*."

### MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The following discussion and analysis of our consolidated financial condition and results of operations for the three and nine months ended September 30, 2018 and 2017 and the years ended December 31, 2017 and 2016 should be read in conjunction with the our consolidated financial statements and related notes thereto included elsewhere in this offering circular. Historical results of operations and the percentage relationships among any amounts included, and any trends that may appear, may not indicate results of operations for any future periods.

In addition to historical information, this discussion includes certain forward-looking statements regarding business matters and events and trends that may affect our future results. Comments regarding our business that are not historical facts are considered forward-looking statements that involve inherent risks and uncertainties. Actual results may differ materially from those contained in these forward-looking statements. For additional information regarding our cautionary disclosures, see the "*Cautionary Note Regarding Forward-Looking Statements*" beginning on page 54 of this offering circular. For a more complete discussion of the factors that could affect our future results, see "*Risk Factors*" beginning on page 24 of this offering circular.

#### Overview

#### **Our** business

Amalgamated Bank is a commercial bank and chartered trust company headquartered in New York, New York with approximately \$4.6 billion in total assets, \$3.2 billion in total loans and \$4.0 billion in total deposits as of September 30, 2018. We were formed in 1923 as Amalgamated Bank of New York by the Amalgamated Clothing Workers of America, one of the country's oldest labor unions, and we are now the largest union-owned bank in the United States. Although we are no longer fully union-owned, Amalgamated Clothing Workers of America's successor, Workers United, an affiliate of the Service Employees International Union that represents workers in the textile, food service, and manufacturing industries, remains a significant stockholder, holding 40.0% of our equity as of September 30, 2018. Following completion of this offering, Workers United Related Parties will still own 40.0% of the Bank's stock.

We offer a complete suite of commercial and retail banking, investment management and trust and custody services. Our commercial banking and trust businesses are national in scope and we also offer a full range of products and services to both commercial and retail customers through our 12 branch locations across four boroughs of New York City, one branch office in Washington, D.C., one branch in San Francisco (acquired in the New Resource Bank Acquisition), our domestic representative office in Pasadena, California, a loan production office in Boulder, Colorado (acquired in the New Resource Bank Acquisition), and our digital banking platform. Our corporate divisions include Commercial Banking, Trust and Investment Management and Consumer Banking. Our product line includes residential mortgage loans, commercial and industrial loans, commercial real estate loans, multifamily mortgages, and a variety of commercial and consumer deposit products, including non-interest-bearing accounts, interest-bearing demand products, savings accounts, money market accounts and certificates of deposit. We also offer online banking and bill payment services, online cash management, safe deposit box rentals, debit card and ATM card services and the availability of a nationwide network of ATMs for our customers.

We currently offer a wide range of trust, custody and investment management services, including asset safekeeping, corporate actions, income collections, proxy services, account transition, asset transfers, and conversion management. We also offer a broad range of investment products, including both index and actively-managed funds spanning equity, fixed-income, real estate and alternative investment strategies to meet the needs of our clients. As of September 30, 2018, we oversaw \$30.2 billion in assets and managed \$12.3 billion in investments (of which approximately \$437.4 million is expected to run off in the future).

Our products and services are tailored to our target customer base that wants a financial partner that is socially responsible, values-oriented and committed to creating positive change in the world. These customers

include advocacy-based non-profits, social welfare organizations, national and local labor unions, political organizations, foundations, and sustainability-focused, socially responsible businesses, and other for-profit companies that seek to balance their profit-making activities with activities that benefit their other stakeholders (we will refer to these organizations on a collective basis as socially responsible organizations), as well as the members and stakeholders of these commercial customers. Our goal is to be the go-to financial partner for people and organizations who strive to make a meaningful impact in our society and who care about their communities, the environment, and social justice. We have obtained B Corporation <sup>™</sup> certification, a distinction we earned after being evaluated under rigorous standards of social and environmental performance, accountability, and transparency. We are also the largest of ten commercial financial institutions in the United States that are members of the Global Alliance for Banking on Values, a network of banking leaders from around the world committed to advancing positive change in the banking sector.

In 2012, Keith Mestrich joined us as the director of our Washington, D.C. operations. In 2014, after strengthening our presence in Washington, D.C., Mr. Mestrich was promoted to President and Chief Executive Officer. Under our new leadership team headed by Mr. Mestrich, we have built upon our strengths and have refocused the bank on our core mission—to appeal to a wider group of progressive organizations. These initiatives have improved key financial metrics and profitability.

Since Mr. Mestrich's appointment as President and Chief Executive Officer, we have significantly improved our asset quality while also growing our loan portfolio from \$2.0 billion in net loans as of December 31, 2014 to \$3.2 billion in net loans as of September 30, 2018. In addition, we sought to optimize our deposit base by expanding the percentage of our total deposits that are non-interest bearing, enhancing our online and mobile banking offerings, and broadening our cash management products to better meet our customers' needs. During this period, we decreased the number of our branch locations from 24, at December 31, 2014, to 14, at September 30, 2018, thereby reducing our costs with minimal deposit attrition, and also generally improved the efficiency of our operations.

#### Strategic turnaround efforts

Concurrently with the transition to the new management team, we performed a strategic review of our existing franchise and undertook a number of initiatives intended to improve the bank's performance from 2014 through 2017. In light of changes to customers' banking preferences and the increased use of technology by bank customers, we evaluated individual branch growth potential, usage, and profitability, the service we provide, the markets we serve and the proximity of our branches to other locations. The goal of this review was to improve our financial performance while minimizing customer impact and deposit runoff. This strategic review resulted in the closing of our branches in Nevada, New Jersey and California, thereby reducing the size of our branch network from 24 to 13 branches (now 14 branches following the New Resource Bank Acquisition) with limited account losses, increasing deposits per branch from \$105.1 million to \$248.7 million. We continue to strategically evaluate our branch locations based upon growth prospects, profitability and customer needs.

During this same period, we made significant progress in improving our balance sheet and earnings. We significantly reduced the cost of borrowings by prepaying high-cost borrowings that were originated pre-crisis at the peak of the rate cycle. From 2014 to 2017, we unwound \$687 million of high-cost borrowings with an average rate of 3.6% at a loss of \$24.3 million due to prepayment penalties. In 2014, we also sold a portion of our securities portfolio that would have adversely impacted regulatory capital levels after the implementation of Basel III capital regulations for a loss of \$8.8 million. We have shifted the asset side of the balance sheet to a higher concentration of loans which, along with reduced borrowing costs, has improved net interest margin. Finally, we have worked to resolve problem credits and reduced key credit metrics and charge-off rates in the loan portfolio. These changes have enhanced our profitability and moved us closer to peer comparable performance.

### New Resource Bank Acquisition

On May 18, 2018, we closed on our strategic acquisition of New Resource Bank, a California statechartered bank, which expands our commercial relationships in San Francisco. We believe the acquisition provides us with the opportunity to offer mission-aligned products and services to a new market that we believe is highly concentrated with our target customer base. We acquired approximately \$335.2 million in loans, net of fair value adjustments, and assumed \$361.9 million in total deposits in the transaction.

Under the terms of the merger agreement, each share of New Resource Bank common stock was converted into the right to receive 0.0315 shares of our Class A common stock. Total consideration paid was approximately \$58.8 million consisting of \$57.4 million of our Class A common stock and \$1.4 million in cash. We recorded \$12.9 million of goodwill related to the acquisition.

### **Recent Stock Split**

On July 20, 2018, our board of directors declared a 20-for-1 stock split payable on July 27, 2018 to stockholders of record as of the close of business on July 9, 2018. The Stock Split resulted in an additional 19 shares for every one share held and was payable in shares of Class A common stock on the existing shares of Class A common stock.

#### **Critical Accounting Policies and Estimates**

Our consolidated financial statements are prepared based on the application of accounting policies generally accepted in the United States, or GAAP, the most significant of which are described in Note 2 to our audited consolidated financial statements included on page F-9 of this offering circular. To prepare financial statements in conformity with GAAP, management makes estimates, assumptions and judgments based on available information. These estimates, assumptions and judgments affect the amounts reported in the financial statements and accompanying notes. These estimates, assumptions and judgments are based on information available as of the date of the financial statements and, as this information changes, actual results could differ from the estimates, assumptions and judgments reflected in the financial statement has identified accounting policies that, due to the estimates, assumptions and judgments inherent in those policies, are critical in understanding our financial statements. Management has presented the application of these policies to the audit committee of our board of directors.

The following is a discussion of the critical accounting policies and significant estimates that require us to make complex and subjective judgments. Additional information about these policies can be found in Note 2 of our audited consolidated financial statements, which are included on page F-9 of this offering circular.

#### Allowance for loan losses

We maintain the allowance for loan losses ("ALLL") at a level we believe is sufficient to absorb probable incurred losses in our loan portfolio. Management determines the adequacy of the allowance based on periodic evaluations of the loan portfolio and other factors, including past loss experience, the results of our ongoing loan grading process, the amount of past due and nonperforming loans, legal requirements, recommendations or requirements of regulatory authorities, and current economic conditions. These evaluations are inherently subjective as they require management to make material estimates, all of which may be susceptible to significant change. Actual losses in any year may exceed allowance amounts. The allowance is increased by provisions charged to expense and decreased by provisions released from expense or by actual charge-offs, net of recoveries or previous amounts charged-off.

Our allowance consists of specific and general components. The specific components relate to loans that are individually classified as impaired. Once a loan is deemed to be impaired, we follow guidelines set forth in

Accounting Standards Codification ("ASC") No. 310. For loans secured by commercial real estate ("CRE"), we use collateral value as the basis for determining the size of the impairment. Accruing troubled debt restructurings ("TDRs") are generally evaluated based on the cash flow of the property with any shortfall in the stabilized value of the property charged off. We then compare that balance to the 'as is' appraisal value and hold any shortfall as ALLL. Non-accruing loans (TDRs or otherwise) are generally considered collateral dependent via sale of the asset, and we apply the "as is" appraisal less expected cost to sell with any shortfall charged off. For commercial and industrial ("C&I") loans, we generally use discounted cash flow as the basis for determining the size of the impairment and any shortfall is held as a specific reserve.

The general component relates to loans that are not impaired and not individually evaluated. Loans in the general component are grouped into the following homogeneous pools:

- CRE loans;
- multi-family loans;
- construction and land loans;
- C&I;
- leveraged loans for commercial loans;
- consumer/small business;
- purchased student loans;
- purchased Government Guaranteed loans;
- legacy purchased home equity lines of credit ("HELOCs") and 1-4 family residential loans;
- HELOCs and 1-4 family residential loans originated by us; and
- recently purchased 1-4 family residential loan for retail loans.

The commercial loans are further segmented by risk grade: pass, special mention, and classified. We use a historical look back period to determine loss rates based on our own loss experiences, or, if there is insufficient data, through proxy data. The current lookback period starts in 2010, the earliest time that we have relevant data and will continue to lengthen until we experience a complete economic cycle. Additionally, we apply an estimated loss emergence period (the "LEP") to recognize that an event may have already occurred that has yet to manifest itself as a deterioration in the credit that may eventually lead to a loss. There are three components to the LEP: (1) observable—the observed time from a downgrade or delinquency to a loss; (2) known pre-emergence period-the time from when information becomes available until a downgrade is recorded; and (3) unknown period—the time between when an event (e.g. loss of income source) occurred until it becomes known and impacts the financial situation of the borrower. We also consider qualitative factors that mirror nine environmental factors suggested by the FDIC. These factors are reviewed each quarter using empirical data, where it is available and relevant, to guide management's judgment to set the level and direction of risk for each factor. The maximum size is determined annually by looking at the current loss coverage of the ALLL against the historical maximum loss rates during the look back period. We update the loss factors quarterly and the LEP annually. We do not use an unallocated ALLL. Together, the quantitative and qualitative reserves form the general component of the ALLL.

Based on the determination of management, the overall level of allowance is periodically adjusted to account for the inherent and specific risks within the entire portfolio. The evaluation is inherently subjective, as it requires estimates that are susceptible to significant revision as more information becomes available. While management uses available information to recognize losses on loans, future additions or reductions in the allowance may be necessary due to changes in one or more evaluation factors, such as management's assumptions as to rates of default, loss or recoveries, or management's intent with regard to disposition or cure

options. The amount of the allowance is also affected by the size and composition of the loan portfolio. Based on this assessment, the allowance and allocation are adjusted each quarter. The allowance reflects management's best estimate of the losses that are inherent in the loan portfolio at the balance sheet date. A shift in lending strategy may also warrant a change in the allowance due to a changing credit profile. In addition, various regulatory agencies review our allowance for loan losses and may require us to recognize additions to, or charge-offs against, the allowance based on their judgment about information available to them at the time of their examination.

#### **Significant Accounting Policies and Estimates**

Management has identified accounting policies that, due to the estimates, assumptions and judgments inherent in those policies, are significant in understanding our financial statements. Management has presented the application of these policies to the audit committee of our board of directors.

The following is a discussion of the significant accounting policies and estimates that require us to make complex and subjective judgments. Additional information about these policies can be found in Note 2 of our consolidated financial statements, which are included on page F-9 of this offering circular.

### Fair value

The use of fair values is required in determining the carrying values of certain assets and liabilities, as well as for specific disclosures. ASC No. 820-10 defines fair value as an estimate of the exchange price that would be received to sell an asset or paid to transfer a liability in the principal or most advantageous market for the asset or liability in an orderly transaction (i.e., not a forced transaction, such as a liquidation or distressed sale) between market participants at the measurement date and is based on the assumptions market participants would use when pricing an asset or liability. ASC No. 820-10 also establishes a fair value hierarchy which requires an entity to maximize the use of observable inputs and minimize the use of unobservable inputs when measuring fair value. The standard describes three levels of inputs that may be used to measure fair values:

*Level 1*: Quoted prices (unadjusted) for identical assets or liabilities in active markets that the entity has the ability to access as of the measurement date;

*Level 2*: Significant other observable inputs other than Level 1 prices, such as quoted prices for similar assets or liabilities; quoted prices in markets that are not active or other inputs that are observable or can be corroborated by observable market data; and

*Level 3*: Significant unobservable inputs that reflect a reporting entity's own assumptions about the assumptions that market participants would use in pricing an asset or liability.

In determining the fair value of financial instruments, market prices of the same or similar instruments are used whenever such prices are available. For financial instruments that trade actively and have quoted market prices or observable market parameters, there is minimal subjectivity involved in measuring fair value. If observable market prices are unavailable or impracticable to obtain, we are required to make judgments about assumptions that market participants would use in estimating the fair value of the financial instrument. For example, reduced liquidity in the capital markets or changes in secondary market activities could result in observable market inputs becoming unavailable. Fair value is estimated using modeling techniques and incorporates assumptions about interest rates, duration, prepayment speeds, future expected cash flows, market conditions, risks inherent in a particular valuation technique and the risk of nonperformance. These assumptions are inherently subjective as they require material estimates, all of which may be susceptible to significant change. The models used to determine fair value adjustments are periodically evaluated by management for relevance under current facts and circumstances.

Fair value measurement and disclosure guidance differentiates between those assets and liabilities required to be carried at fair value at every reporting period on a recurring basis, such as investment securities that are

available-for-sale and those assets and liabilities that are only required to be adjusted to fair value under certain circumstances on a non-recurring basis, such as when there is evidence of impairment.

See Note 15—"Fair Value of Financial Instruments," to our audited consolidated financial statements included on page F-44 of this offering circular for additional information regarding the extent to which fair value is used to measure assets and liabilities and the valuation methodologies and key inputs used.

#### Income taxes

We use the asset and liability method to account for income taxes. The objective of this method is to establish deferred tax assets and liabilities for the temporary differences between the financial reporting basis and the income tax basis of our assets and liabilities at enacted tax rates expected to be in effect when such amounts are realized or settled. Our annual tax rate is based on our income, statutory tax rates and available tax planning opportunities. Changes to the estimate of accrued taxes occur periodically due to changes in tax rates, interpretations of tax laws, the status of examinations being conducted by taxing authorities and changes to statutory, judicial, and regulatory guidance that impact the relative risks of tax positions. These changes, when they occur, can affect deferred and accrued taxes as well as the current period's income tax expense and can be material to our operating results. The "Tax Cuts and Jobs Act" had the effect of reducing our deferred tax asset by \$13.9 million in the fourth quarter of 2017 which was charged through our provision for income taxes in that same period. Tax laws are complex and subject to different interpretations by the taxpayer and respective governmental taxing authorities. Significant judgment is required in determining tax expense and in evaluating tax positions, including evaluating uncertainties.

Deferred income tax assets represent amounts available to reduce income taxes payable on taxable income in future years. Such assets arise because of temporary differences between the financial reporting and tax bases of assets and liabilities, as well as from net operating loss carryforwards. At least once each year, or more frequently, if warranted, we make estimates of future taxable income that we believe we are likely to generate during those future periods. If we conclude, on the basis of those estimates and the amount of tax benefit available to use, that it is more likely than not that we will be able to use those tax benefits before their expiration, we recognize the deferred tax assets in full on our balance sheet. However, if we conclude that it is more likely than not that we will be able to utilize those tax benefits in full before their expiration, then we establish a valuation allowance to reduce the deferred tax asset on our balance sheet to the amount that we believe we can utilize. The assessment of tax assets and liabilities involves the use of estimates, assumptions, interpretations, and judgments concerning certain accounting pronouncements and federal and state tax codes. There can be no assurance that future events, such as court decisions or positions of federal and state taxing authorities, will not differ from management's current assessment, the impact of which could be significant to our consolidated results of operations and reported earnings.

See Note 12 of our consolidated financial statements included elsewhere in this offering circular for further information on income taxes.

#### **Recently Issued Accounting Pronouncements**

See Note 3 to our audited consolidated financial statements included elsewhere in this offering circular for a discussion of recently issued accounting pronouncements that have been or will be adopted by us that will require enhanced disclosures in our financial statements in future periods.

### Impact of Inflation and Changing Prices

Our consolidated financial statements have been prepared in accordance with GAAP, which requires us to measure financial position and operating results primarily in terms of historic dollars. Changes in the relative value of money due to inflation or recession generally are not considered. The primary effect of inflation on our

operations is reflected in increased operating costs. Unlike most industrial companies, our assets and liabilities are primarily monetary in nature. Therefore, the effect of changes in interest rates will have a more significant effect on our performance than will the effect of changing prices and inflation in general. While interest rates are greatly influenced by changes in the inflation rate, they do not necessarily change at the same rate or in the same magnitude as the inflation rate. Interest rates are highly sensitive to many factors that are beyond our control, including changes in the expected rate of inflation, the influence of general and local economic conditions and the monetary and fiscal policies of the United States government, its agencies and various other governmental regulatory authorities. For more information about how we evaluate interest rate risk, please see the section entitled "Quantitative and Qualitative Disclosures about Market Risk—Evaluation of Interest Rate Risk."

#### **Results of Operations**

### General

Our results of operations depend substantially on net interest income, which is the difference between interest income on interest-earning assets, consisting primarily of interest income on loans, investment securities and other short-term investments and interest expense on interest-bearing liabilities, consisting primarily of interest expense on deposits and borrowings. Our results of operations are also dependent on non-interest income, consisting primarily of income from trust department fees, service charges on deposit accounts, net gains on sales of investment securities and income from bank-owned life insurance. Other factors contributing to our results of operations include our provisions for loan losses, income taxes, and non-interest expenses, such as salaries and employee benefits, occupancy and depreciation expenses, professional fees, data processing fees and other miscellaneous operating costs.

We had net income for the three months ended September 30, 2018 of \$9.4 million, or \$0.29 per average diluted share, compared to \$4.6 million, or \$0.16 per average diluted share, for the three months ended September 30, 2017. The \$4.8 million increase in net income for the third quarter of 2018, compared to the third quarter of 2017, was primarily due to a \$8.1 million increase in net interest income, partially offset by a \$3.1 million increase in non-interest expense (primarily related to the initial public offering of the stock) and a \$0.8 million increase in the provision for income taxes.

We had net income for the nine months ended September 30, 2018 of \$28.7 million, or \$0.96 per average diluted share, compared to \$9.7 million, or \$0.34 per average diluted share, for the nine months ended September 30, 2017. The \$19.0 million increase in net income for the nine months ended September 30, 2018, compared to the nine months ended September 30, 2017, was primarily due to a \$19.5 million increase in net interest income and a \$7.4 million improvement in provision for loan losses, partially offset by a \$2.4 million increase in the provision for income taxes.

We had net income for the year ended December 31, 2017 of \$6.1 million, or \$0.21 per average diluted share, compared to \$10.6 million, or \$0.38 per average diluted share, for the year ended December 31, 2016. The \$4.5 million decrease in net income for the year ended December 31, 2017, compared to the year ended 2016, was primarily due to a \$13.5 million increase in provision for income taxes (primarily due to the impact of the Tax Cut and Jobs Acts), a \$5.4 million increase in non-interest expense (primarily due to \$5.6 million increase in borrowed funds prepayment penalties and the absence of a \$2.5 million release of a provision for off balance sheet commitments, partially offset by \$3.1 million lower salary and benefits costs), and a \$4.4 million decrease in non-interest income (primarily due to a \$0.6 million loss on the sale of securities in 2017 compared to a \$3.1 million gain in 2016), partially offset by a \$17.9 million increase in net interest income (due primarily to higher loan and investment securities balances and lower cost of FHLB and repurchase agreement funding) and a \$0.9 million decrease in provision expense.

#### **Net Interest Income**

Net interest income, representing interest income less interest expense, is a significant contributor to our revenues and earnings. We generate interest income from interest, dividends and prepayment fees on interest-

earning assets, including loans, investment securities and other short-term investments. We incur interest expense from interest-bearing liabilities, including interest-bearing deposits, FHLB advances and other borrowings. To evaluate net interest income, we measure and monitor (i) yields on our loans and other interest-earning assets, (ii) the costs of our deposits and other funding sources, (iii) our net interest spread and (iv) our net interest margin. Net interest spread is equal to the difference between rates earned on interest-earning assets and rates paid on interest-bearing liabilities. Net interest margin is equal to the annualized net interest income divided by average interest-earning assets. Because non-interest-bearing sources of funds, such as non-interest-bearing deposits and stockholders' equity, also fund interest-earning assets, net interest margin includes the benefit of these non-interest-bearing sources.

Changes in the market interest rates and interest rates we earn on interest-earning assets or pay on interestbearing liabilities, as well as the volume and types of interest-earning assets, interest-bearing and non-interestbearing liabilities, are usually the largest drivers of periodic changes in net interest spread, net interest margin and net interest income.

#### Three months ended September 30, 2018 and 2017

The following table sets forth information related to our average balance sheet, average yields on assets, and average costs of liabilities for the periods indicated in accordance with criteria noted above.

	For the Three Months Ended September 30, 2018			For the Three Months Ended September 30, 2017		
(in thousands)	Average Balance	Income / Expense	Yield / Rate	Average Balance	Income / Expense	Yield / Rate
Interest earning assets:						
Interest-bearing deposits in banks	\$ 114,464	\$ 443	1.54%	\$ 73,227	\$ 150	0.81%
Securities and FHLB stock	1,130,719	8,867	3.11%	1,071,577	6,837	2.53%
Loans held for sale <sup>(1)</sup>	11,445			—		
Total loans, net <sup>(2)</sup>	3,097,318	33,789	4.33%	2,697,254	29,048	4.27%
Total interest earning assets	4,353,946	43,099	3.93%	3,842,058	36,035	3.72%
Cash and due from banks	19,623			6,484		
Other assets <sup>(3)</sup>	202,593			197,716		
Total assets	\$4,576,162			\$4,046,258		
Interest bearing liabilities:						
Savings, NOW and money market deposits	1,804,535	\$ 1,416	0.31%	1,433,667	\$ 1,042	0.29%
Time deposits	434,352	1,143	1.04%	405,282	868	0.85%
Total interest bearing deposits	2,238,887	2,559	0.45%	1,838,949	1,910	0.41%
Federal Home Loan Bank advances		,		610,173	2,172	1.41%
Total interest bearing liabilities Non interest bearing liabilities:	2,345,018	3,057	0.52%	2,449,122	4,082	0.66%
Demand and transaction deposits	1.771.774			1,202,207		
Other liabilities				44,345		
Total liabilities	4,159,355			3,695,674		
Stockholders' equity	416,807			350,584		
Total liabilities and stockholders' equity				\$4,046,258		
Net interest income / interest rate spread		\$40,042	3.41%		\$31,953	3.06%
Net interest earning assets / net interest						
margin	\$2,008,928		3.65%	\$1,392,936		<u>3.30</u> %

- (1) Indirect C&I loans that have been traded, but not settled
- (2) Average balances are net of deferred origination costs / (fees) and the allowance for loan losses
- (3) Includes non performing residential 1-4 family loans \$0.2 million and \$22.8 million for the three months ended September 30, 2018 and 2017 respectively and \$93,190 for the three months ended June 30, 2018

Our net interest income was \$40.0 million for the three months ended September 30, 2018, an increase of \$8.1 million, or 25.3%, from the same period in 2017. This increase was primarily attributable to an increase in average net loans of \$400.1 million, an increase in the yield on average loans of six basis points, an increase in the yield on average securities and FHLB stock of 58 basis points and a decrease in funding costs due to a decrease in average borrowings of \$504.0 million partially offset by an increase in average interest-bearing deposits of \$399.9 million. We recorded loans acquired in our acquisition of New Resource Bank at fair value, including a credit discount, which is accreted into interest income over the life of the loan. We recognized \$0.7 million in accretion income in the third quarter of 2018 on loans related to our acquisition of New Resource Bank, or a six basis points positive impact on our net interest margin.

Our net interest spread was 3.41% for the three months ended September 30, 2018, compared to 3.06% for the three months ended September 30, 2017, an increase of 35 basis points. Our net interest margin was 3.65% for the three months ended September 30, 2018, compared to 3.30% for the three months ended September 30, 2017, an increase of 35 basis points.

The yield on average earning assets was 3.93% for the three months ended September 30, 2018, compared to 3.72% for the same period in 2017, an increase of 21 basis points, driven primarily by an increase in yields on all asset classes due to an increasing Federal Funds rate.

The average rate on interest-bearing liabilities was 0.52% for the three months ended September 30, 2018, a decrease of 14 basis points from the same period in 2017, which was primarily due to lower average borrowings partially offset by higher average interest-bearing deposits. The average rate paid on interest-bearing deposits was 0.45% for the three months ended September 30, 2018, an increase of four basis points from the same period in 2017, which was primarily due to an increase in deposit rates in response to an increasing Federal Funds rate. Noninterest-bearing deposits represented 44% of average deposits for the three months ended September 30, 2018, contributing to a total cost of deposits of 0.25% in the third quarter of 2018.

## Nine months ended September 30, 2018 and 2017

The following table sets forth information related to our average balance sheet, average yields on assets, and average costs of liabilities for the periods indicated in accordance with criteria noted above.

		ine Months En mber 30, 2018		For the Nine Months Ended September 30, 2017			
(in thousands)	Average Balance	Income / Expense	Yield / Rate	Average Balance	Income / Expense	Yield / Rate	
Interest earning assets: Interest-bearing deposits in banks Securities and FHLB stock Loans held for sale <sup>(1)</sup> Total loans, net <sup>(2)</sup>	\$ 88,215 1,042,680 13,541 2,978,911	\$ 1,095 23,125  95,284	1.66% 2.97%  4.28%	1,122,322 474	20,637	0.66% 2.46% 	
Total interest earning assets.Non-interest earning assets:Cash and due from banksOther assets <sup>(3)</sup> Total assets	13,498 186,518	119,504	3.87%	3,841,072 6,617 185,006 \$4,032,695	103,964	3.62%	
Interest bearing liabilities: Savings, NOW and money market deposits Time deposits	1,628,503 407,305	\$ 3,774 3,086	0.31% 1.01%	1,476,918 438,584	,	0.25% 0.77%	
Total interest bearing deposits Federal Home Loan Bank advances Other Borrowings	2,035,808 251,488	6,860 3,104	0.45% 1.65%	1,915,502 595,794 2,023	8,549	0.37% 1.92% 2.16%	
Total borrowings	251,488	3,104	1.65%	597,817	8,582	1.92%	
Total interest bearing liabilities Non interest bearing liabilities:	2,287,296	9,964	0.58%	2,513,319	13,921	0.74%	
Demand and transaction deposits Other liabilities	1,611,783 43,499			1,125,027 45,085			
Total liabilities Stockholders' equity	3,942,578 380,785			3,683,432 349,263			
Total liabiliites and stockholders' equity	\$4,323,363			\$4,032,695			
Net interest income / interest rate spread		\$109,540	<u>3.29</u> %		\$ 90,043	<u>2.88</u> %	
Net interest earning assets / net interest margin	\$1,836,051		<u>3.55</u> %	\$1,327,753		<u>3.13</u> %	

(1) Indirect C&I loans that have been traded, but not settled

(2) Average balances are net of deferred origination costs / (fees) and the allowance for loan losses

(3) Includes non performing residential 1-4 family loans \$1.1 million and \$7.9 million for the nine months ended 2018 and 2017 respectively.

Our net interest income was \$109.5 million for the nine months ended September 30, 2018, an increase of \$19.5 million, or 21.7%, from the same period in 2017. This increase was primarily attributable to an increase in average net loans of \$349.0 million, an increase in the yield on average loans of seven basis points, an increase in the yield on average securities and FHLB stock of 51 basis points and a decrease in funding costs due to a decrease in average borrowings of \$346.3 million and the impact of prepaying the remaining high cost borrowings in the second quarter of 2017. These increases were partially offset by an increase in average interest-bearing deposits of \$120.3 million and an increase in the rate paid on interest-bearing deposits of eight basis

points. We recognized \$0.9 million in accretion income in the first nine months of 2018 on loans related to our acquisition of New Resource Bank, or three basis point positive impact on our net interest margin.

Our net interest spread was 3.29% for the nine months ended September 30, 2018, compared to 2.88% for the nine months ended September 30, 2017, an increase of 41 basis points. Our net interest margin was 3.55% for the nine months ended September 30, 2018, compared to 3.13% for the nine months ended September 30, 2017, an increase of 42 basis points.

The yield on average earning assets was 3.87% for the nine months ended September 30, 2018, compared to 3.62% for the same period in 2017, an increase of 25 basis points, driven primarily by a shift in asset composition as loans, net as a percent of total average assets increased from 65% for the nine months ended September 30, 2017, to 69% for the nine months ended September 30, 2018.

The average rate on interest-bearing liabilities was 0.58% for the nine months ended September 30, 2018, a decrease of 16 basis points from the same period in 2017, which was benefited by the prepayment of long-term borrowings in 2017. The average rate paid on interest-bearing deposits was 0.45% for the nine months ended September 30, 2018, an increase of eight basis points from the same period in 2017, which was primarily due to an increase in deposit rates in response to an increasing Federal Funds rate. Noninterest-bearing deposits represented 44% of average deposits for the nine months ended September 30, 2018 compared to 37% for the nine month ended September 30, 2017, contributing to a total cost of deposits of 0.25% in the first nine months of 2018.

## Years Ended December 31, 2017 and 2016

The following table sets forth information related to our average balance sheet, average yields on assets, and average costs of liabilities for the periods indicated in accordance with criteria noted above.

	For the Year Ended December 31, 2017				For the Year Ended December 31, 2016			
(in thousands)	Average Balance	Income / Expense	Yield / Rate	Average Balance	Income / Expense	Yield / Rate		
Interest earning assets:								
Interest-bearing deposits in banks	\$ 89,000	\$ 645	0.72%	\$ 150,584	\$ 637	0.42%		
Securities and FHLB stock	1,098,138	27,425	2.50%	1,224,041	28,212	2.30%		
Loans, net <sup>(1)</sup>	2,663,889	110,988	4.17%	2,332,505	97,803	4.19%		
Total interest earning assets Non-interest earning assets:	3,851,026	139,058	3.61%	3,707,130	126,652	3.42%		
Cash and due from banks	6,703			7,235				
Other assets	176,838			167,373				
Total assets	\$4,034,567			\$3,881,738				
Interest bearing liabilities: Savings, NOW and money market								
deposits	1,466,839	\$ 3,877		1,355,203	\$ 3,028	0.22%		
Time deposits	427,089	3,490	0.82%	482,307	3,386	0.70%		
Total deposits	1,893,928	7,367	0.39%	1,837,510	6,414	0.35%		
Federal Home Loan Bank advances	570,129	10,360	1.82%	571,436	14,664	2.57%		
Other Borrowings	1,513	33	2.16%	68,252	2,222	3.26%		
Total borrowings	571,642	10,393	1.82%	639,688	16,886	2.64%		
Total interest bearing liabilities Non-interest-bearing liabilities:	2,465,570	17,760	0.72%	2,477,197	23,300	0.94%		
Demand and transaction deposits	\$1,173,215			\$1,006,229				
Other liabilities	45,602			49,072				
Total liabilities	3,684,387			3,532,498				
Stockholders' equity	350,180			349,239				
Total liabilities and stockholders'								
equity	\$4,034,567			\$3,881,738				
Net interest income / interest rate								
spread		\$121,297	<u>2.89</u> %		\$103,352	2.48%		
Net interest earning assets / net								
interest margin	\$1,385,457		3.15%	\$1,229,932		<u>2.79</u> %		

(1) Amounts are net of deferred origination costs / (fees) and the allowance for loan losses

Our net interest income was \$121.3 million for the year ended 2017, an increase of \$17.9 million, or 17.4%, from the year ended 2016. This increase was primarily attributable to increases in average loans of \$331.4 million and a decrease of \$4.3 million in the cost of borrowed funds (due to prepayment of high-cost borrowings) for the year ended 2017, compared to the year ended 2016.

Our net interest spread was 2.89% for the year ended 2017, compared to 2.48% for the year ended 2016, an increase of 41 basis points, driven primarily by an increase in average loans as a percent of total interest earning assets and a decrease in the rate paid on borrowed funds due to the prepayment of higher cost borrowed funds.

The yield on average earning assets was 3.61% for the year ended 2017, compared to 3.42% for the year ended 2016, an increase of 19 basis points, driven primarily by an increase in higher yielding loan balances as a percent of total interest earning assets. Our yield on loans was 4.17% for the year ended 2017, compared to 4.19% for 2016, a decrease of 2 basis points. The decrease primarily resulted from the growth in lower-yield residential 1-4 family (first mortgage) loans and multifamily CRE loans. The yield on our investment portfolio was 2.50% for the year ended 2017 and 2.30% for the year ended 2016. The increase of 20 basis points was primarily driven by variable rate securities repricing due to changes in index rates.

The average rate on interest-bearing liabilities was 0.72% for the year ended 2017, a decrease of 22 basis points from the year ended 2016, which was primarily the result of prepaying high cost borrowings and refinancing at current market rates. The average rate paid on interest-bearing deposits was 0.39% for the year ended 2017, an increase of four basis point from the year ended 2016, which was driven primarily by an increase in rates paid due to an increase in the Federal Funds rate.

#### **Rate-Volume Analysis**

Increases and decreases in interest income and interest expense result from changes in average balances (volume) of interest-earning assets and interest-bearing liabilities, as well as changes in weighted average interest rates (rates). The table below presents the effect of volume and rate changes on interest income and expense. Changes in volume are changes in in the average balance multiplied by the previous period's average rate. Changes in rate are changes in the average rate multiplied by the average balance from the previous period. The net changes attributable to the combined impact of both rate and volume have been allocated proportionately to the changes due to volume and the changes due to rate.

	Three Months 2018 vs Se	Ended Sept ptember 30			s Ended Septe September 30,	
(in thousands)	Change Attributable To Volume	Rate	Total Increase	Change Attributable To Volume	Rate	Total Increase
Interest earning assets:						
Interest-bearing deposits in banks	\$ 41,236	0.73%	\$ 293	\$ (148)	1.00%	\$ 656
Securities and FHLB stock	59,142	0.58%	2,032	(79,640)	0.51%	2,488
Loans held for sale	11,445			13,067	_	_
Total loans, net	400,064	0.06%	4,740	348,996	0.07%	12,395
Total interest bearing assets Interest bearing liabilities: Savings, NOW and money market	511,887	0.21%	7,065	282,275	0.25%	15,539
deposits	370,868	0.02%	374	151,584	0.06%	983
Time deposits	29,069	0.19%	274	(31,279)	0.24%	538
Federal Home Loan Bank advances	(504,041)	0.45%	(1,673)	(344,306)	(0.27%)	(5,444)
Other Borrowings			_	(2,023)	(0.34%)	(33)
Total interest bearing liabilities	\$(104,104)	(0.14%)	\$(1,025)	\$(226,024)	(0.16%)	\$(3,956)

	Year Ended December 31, 2017 vs December 31, 2016				
(in thousands)	Chang Attributab				
	Volume	Rate	Total Increase		
Interest earning assets:					
Interest-bearing deposits in banks	\$(61,584)	0.30%	\$ 8		
Securities and FHLB stock	(125,903)	0.20%	(787)		
Loans, net	331,383	-0.02%	13,185		
Total interest earning assets Interest bearing liabilities:	143,897	0.19%	12,406		
Savings, NOW and money market deposits	\$111,636	0.04%	\$ 849		
Time deposits	(55,218)	0.12%	105		
Federal Home Loan Bank advances	(1,308)	(0.75%)	) (4,304)		
Other Borrowings	(66,739)	(1.10%)	) (2,189)		
Total interest bearing liabilities	<u>\$(11,628</u> )	-0.22%	\$(5,539)		

#### **Provision for Loan Losses**

We establish an allowance for loan losses through a provision for loan losses charged as an expense in our Consolidated Statements of Income. The provision for loan losses is the amount of expense that, based on our judgment, is required to maintain the allowance for loan losses at an adequate level to absorb probable losses inherent in the loan portfolio at the balance sheet date and that, in management's judgment, is appropriate under GAAP. Our determination of the amount of the allowance for loan losses and corresponding provision for loan losses considers ongoing evaluations of the credit quality and level of credit risk inherent in our loan portfolio, levels of nonperforming loans and charge-offs, statistical trends and economic and other relevant factors. The allowance for loan losses is increased by provisions charged to expense and decreased by provisions released from expense or by actual charge-offs, net of recoveries on prior loan charge-offs. We did not carry over an allowance for loan losses on any loans acquired in the New Resource Bank Acquisition because we recorded all acquired loans at fair value at the date of the acquisition.

Our provisions for loan losses totaled an expense of \$0.8 million and \$1.2 million for the three months ended September 30, 2018 and 2017, respectively. The provision expense in the third quarter of 2018 was primarily driven by portfolio balance increases, particularly in Residential 1-4 Family (1st lien) and Multifamily loans and purchased loan pools, tempered by general improvement in loss rates. The provision expense in the third quarter of 2017 was primarily due to an increase in specific reserves on two non-accrual C&I Commercial loans.

Our provisions for loan losses totaled a release of \$1.1 million and an expense of \$6.2 million for the nine months ended September 30, 2018 and 2017, respectively. The provision release in the nine months of 2018 was driven by recoveries in the legacy purchased Residential 1-4 Family (1st and 2nd lien) portfolios, while the provision in the first nine months of 2017 was due to an increase in specific reserves in both the indirect C&I and Legacy Residential 1-4 Family (2nd lien) portfolios.

Our provisions for loan losses totaled \$6.7 million and \$7.6 million for the years ended December 31, 2017 and 2016, respectively. The decrease was primarily due to an increase in growth of lower risk assets (multifamily and 1-4 family residential first lien mortgages), a reduction in higher risk loans (C&I loans and the 1-4 family residential first lien mortgages purchased prior to 2010), and improvement in loss factors of the 1-4 family residential first lien mortgages.

For a further discussion of the allowance for loan losses, see "Critical Accounting Policies" above and the "Allowance for Loan Losses" below.

#### Non-Interest Income

Our non-interest income primarily includes trust department fees, which consist of fees received in connection with investment advisory and custodial management services of investment accounts, service fees charged on deposit accounts, gain or loss on the sale of loans, fixed assets and investment securities available for sale, gain or loss on other real estate owned, and income on bank-owned life insurance.

Our investment management business earns fees from a real estate fund that will wind down over the next few years. This fund generated \$3.1 million in fees during the first nine months of 2018. We expect that management fees from this real estate fund will decline as properties are liquidated.

The following table presents our non-interest income for the periods indicated.

	For the Three Months Ended September 30,		For the Nin Ended Sep	
(in thousands)	2018	2017	2018	2017
Trust department fees	\$4,698	\$4,618	\$13,983	\$13,890
Service charges on deposit accounts	2,225	1,717	5,995	5,184
Bank-owned life insurance	434	448	1,237	1,291
Gain on sale of investment securities available for sale, net	0	183	(110)	81
Gain on sale of loans	13	16	(464)	40
Gain (loss) on other real estate owned		87	(494)	67
(Loss) gain on other than temporary impairment (OTTI) of				
securities		(1)	(2)	10
Other income	177	233	619	547
Total non-interest income	\$7,547	\$7,301	\$20,764	\$21,110

#### Three months ended September 30, 2018 and 2017

Our non-interest income increased to \$7.5 million for the three months ended September 30, 2018, up \$0.2 million, or 3.4%, from \$7.3 million for the three months ended September 30, 2017. The increase was primarily due to higher service charges on deposit accounts, partially offset by lower gains on the sale of investment securities and other real estate owned.

*Service charges on deposit accounts.* Service charges on deposit accounts were \$2.2 million for the three months ended September 30, 2018, an increase of \$0.5 million, or 29.6%, from the three months ended September 30, 2017, primarily due to increases in the number of customers and customer activity.

*Gain (Loss) on sale of investment securities.* We had no gains on the sale of investment securities in the third quarter of 2018, compared to a net gain of \$0.2 million for the same period in 2017. The decrease in gains of \$0.2 million was due to our decision to not sell securities in the third quarter of 2018.

#### Nine months ended September 30, 2018 and 2017

Our non-interest income decreased to \$20.8 million for the nine months ended September 30, 2018, down \$0.3 million, or 1.6%, from \$21.1 million for the nine months ended September 30, 2017. The decrease was primarily due to the loss on the sale of one C&I loan, loss on the sales of foreclosed 1-4 family residential properties, and loss on the sale of investment securities which was partially offset by increased fee income from service charges on deposit accounts.

Service charges on deposit accounts. Service charges on deposit accounts were \$6.0 million for the nine months ended September 30, 2018, an increase of \$0.8 million, or 15.6%, from the nine months ended September 30, 2017, primarily due to increases in the number of customers and customer activity.

(Loss) Gain on sale of loans. We had net losses on the sale of loans of \$0.5 million for the nine months ended September 30, 2018, compared to a gain of \$40 thousand for the nine months ended September 30, 2017. The loss of \$0.5 million was primarily due to our decision to sell one C&I loan from the Indirect Lending portfolio below its purchase price in the second quarter of 2018.

*Loss on other real estate owned.* We had net losses on the sale of foreclosed residential properties of \$0.5 million for the nine months ended September 30, 2018, compared to a gain of \$67,000 for the nine months ended September 30, 2017. The loss of \$0.5 million was primarily due to the sale price of these properties being lower than our fair value estimate.

## Years ended December 31, 2017 and 2016

The following table presents our non-interest income for the periods indicated.

	As of and fo Enc Decem	led
(in thousands)	2017	2016
Trust department fees	\$18,526	\$17,781
Service charges on deposit accounts	7,021	6,846
Bank-owned life insurance	2,004	1,591
Gain on sale of investment securities available for sale, net	(615)	3,084
(Loss) Gain on sale of loans	168	453
(Loss) Gain on other real estate owned	126	858
Other than temporary impairment (OTTI) of securities	(826)	(21)
Other income	966	1,198
Total non-interest income	\$27,370	\$31,790

Our non-interest income decreased to \$27.4 million for the year ended December 31, 2017, down \$4.4 million, or 13.9%, from \$31.8 million for the year ended December 31, 2016. The decrease was primarily due to a net loss on the sale of investment securities, an increase in other than temporary impairment charges on investment securities, a decrease in gains on the sale of loans and sale of other real estate owned, and a decrease in other income. These decreases were partially offset by an increase in trust department fees, bank-owned life insurance income and service charges on deposit accounts.

*Trust department fees.* Our trust department fees were \$18.5 million in 2017, an increase of \$0.7 million, or 4.2%, from 2016, primarily as a result of an increase in average assets under management as a result of new clients and market value increases.

*Service charges on deposit accounts.* Service charges on deposit accounts were \$7.0 million in 2017, an increase of \$0.2 million, or 2.5%, from 2016, primarily as a result of an increase in the number of customers and increased customer activity in 2017.

*Bank-owned life insurance income*. Income on bank-owned life insurance was \$2.0 million in 2017, an increase of \$0.4 million, or 26.1%, from 2016. The increase was primarily due to gains related to two insurance claims received in the fourth quarter of 2017 for \$0.3 million.

*Loss on sale of investment securities.* We had net losses on the sale of investment securities of \$0.6 million in 2017, compared to a gain of \$3.1 million in 2016. The decrease was primarily due to our decisions to sell fixed rate securities at a loss in 2017 to offset the increase in asset duration created by an increase in the loan portfolio as compared to a net gain on the sale of securities in 2016.

*Gain on sale of loans.* We had a gain on sale of loans of \$0.2 million in 2017, a decrease of \$0.3 million, or 62.9%, from 2016. The gain in 2016 was driven primarily by the sale of one CRE loan. In 2017, the bank primarily sold residential 1-4 family (first mortgages) that it had originated.

*Gain on other real estate owned.* We had gains on other real estate owned of \$0.1 million in 2017, a decrease of \$0.7 million, or 85%, from 2016. The decrease was primarily driven by a decrease in the number of repossessed properties sold at a lower gain per property in 2017 compared to 2016.

*Other than temporary impairment of securities.* We had a loss on other-than-temporary impairment of securities of \$0.8 million in 2017, compared to a negligible loss in 2016. The loss in 2017 was due to one equity CRA security that was planned for sale in the first quarter of 2018 and therefore was deemed other-than-temporarily impaired at year-end 2017. The decision to sell this security was driven by an anticipated change in accounting treatment in 2018 on equity securities.

*Other non-interest income.* Other non-interest income was \$1.0 million in 2017, a decrease of \$0.2 million, or 19.4%, compared to 2016. The decrease was in part due to an elevated number in 2016 resulting from the one-time gain on the sale of our New Jersey location of \$0.3 million, which was partially offset by an increase in smaller miscellaneous items in 2017.

#### Non-Interest Expense

Non-interest expense includes salary and employee benefits, occupancy and depreciation expense, legal, accounting and other professional services, regulatory assessments, data processing, advertising and promotion, and other expenses. Management monitors the ratio of non-interest expense to total revenues (net interest income plus non-interest income), which is commonly known as the efficiency ratio. Additionally management monitors our core efficiency ratio. See "GAAP Reconciliation and Management Explanation of Non-GAAP Financial Measures" above.

The following table presents non-interest expense for the periods indicated.

,	Months	e Three S Ended Iber 30,		ne Months tember 30,
(in thousands)	2018	2017	2018	2017
Compensation and employee benefits	\$17,044	\$17,340	\$49,259	\$39,885
Occupancy and depreciation	4,172	3,993	12,234	13,883
Professional fees	5,243	2,136	10,863	6,964
FDIC deposit insurance	443	632	1,574	1,870
Data processing	2,787	2,256	7,585	6,937
Office maintenance and depreciation	796	1,072	2,669	3,223
Advertising and promotion	1,075	973	2,592	2,982
Prepayment fees on borrowings	5		8	7,615
Other	2,488	2,580	6,195	7,258
Total non-interest expense	\$34,053	\$30,982	\$92,979	\$90,617

#### Three months ended September 30, 2018 and 2017

Our non-interest expense increased to \$34.1 million for the three months ended September 30, 2018, up \$3.1 million, or 9.9%, from \$31.0 million for the same period in 2017. The increase was primarily due to \$3.4 million of expense related to our initial public offering in the third quarter of 2018. In the fourth quarter of 2018, we expect to incur between \$1.9 and \$2.0 million in expense related to the integration of New Resource Bank related to contract breakage fees, system conversion costs, and severance and retention payments.

*Compensation and employee benefits*. Compensation and employee benefit costs are the largest component of our non-interest expense and include employee payroll expense, incentive compensation, pension plan expenses, health benefits and payroll taxes. Compensation and employee benefits decreased to \$17.0 million for the three months ended September 30, 2018, down \$0.3 million, or 1.7%, from the three months ended September 30, 2017, primarily as a result lower expense related to long-term incentives, partially offset by the impact of the New Resource Bank acquisition.

*Occupancy and depreciation*. Rent, real estate taxes, depreciation and maintenance comprise the majority of occupancy and depreciation expense. Occupancy and depreciation expense increased to \$4.2 million for the three months ended September 30, 2018, up \$0.2 million, or 4.5% from the three months ended September 30, 2017, due to the New Resource Bank Acquisition.

*Professional fees.* Professional fees include consulting, legal, audit, and trust sub-advisor fees. Professional fees increased to \$5.2 million for the three months ended September 30, 2018, up \$3.1 million, or 145.4%, from the same period in 2017. The increase was primarily due to higher legal and accounting expenses related to the initial public offering of our stock in the third quarter of 2018.

*Advertising and promotion*. Advertising and promotion expense includes marketing campaigns, client events, promotions and grants that build the brand of the Bank and facilitate customer acquisition. Advertising and promotion expense increased to \$1.1 million for the three months ended September 30, 2018, up \$0.1 million, or 10.5%, from the three months ended September 30, 2017. The increase in the period was primarily due to the initial public offering of our stock in the third quarter of 2018.

## Nine months ended September 30, 2018 and 2017

Our non-interest expense increased to \$93.0 million for the nine months ended September 30, 2018, up \$2.4 million, or 2.6%, from \$90.6 million for the same period in 2017. The increase was primarily due to the absence of the retirement plan cancellation credit which occurred in the third quarter of 2017 and \$3.4 million in expense related to the initial public offering of the stock in the third quarter of 2018, partially offset by the absence of prepayment penalties on borrowings which occurred in the third quarter of 2017 and lower occupancy expense in 2018 due to the closure of branch locations in 2017.

*Compensation and employee benefits.* Compensation and employee benefits increased to \$49.3 million for the nine months ended September 30, 2018, up \$9.4 million, or 23.5%, from the nine months ended September 30, 2017, primarily as a result of a \$9.9 million credit to benefit expense in the third quarter of 2017 related to the cancellation of a legacy benefit plan which had been curtailed in 2012 and due to the impact of the New Resource Bank Acquisition, partially offset by lower long-term incentive expense.

*Occupancy and depreciation*. Occupancy and depreciation expense decreased to \$12.2 million for the nine months ended September 30, 2018, down \$1.6 million, or 11.9% from the nine months ended September 30, 2017, due to the one-time expense of branch closures in the second quarter of 2017 and the benefit resulting from having fewer branches in the first nine months of 2018 compared to the first nine months of 2017.

*Professional fees.* Professional fees increased to \$10.9 million for the nine months ended September 30, 2018, up \$3.9 million, or 56.0%, from the same period in 2017. The increase was primarily due to higher consulting, legal and accounting expenses related to the initial public offering of our stock in the third quarter of 2018.

*Prepayment penalties on borrowings.* We have only paid these fees to terminate fixed rate borrowings with above market rates. We had \$8 thousand in borrowed funds prepayment fees for the nine months ended September 30, 2018, compared to \$7.6 million for the nine months ended September 30, 2017. The decrease was due to the fact that we have substantially prepaid all remaining long-term borrowings as of the second quarter of 2017. We do not expect to have any material future expense related to the prepayment of borrowings.

## Years ended December 31, 2017 and 2016

The following table presents non-interest expense for the periods indicated.

	As of and for the Year Ended December 31,		
	2017	2016	
Compensation and employee benefits	\$ 56,575	\$ 59,692	
Occupancy and depreciation.	18,674	18,903	
Professional fees.	\$ 10,025	\$ 10,707	
FDIC deposit insurance	2,494	3,667	
Data processing.	9,199	7,799	
Office maintenance and depreciation	4,338	4,200	
Advertising and promotion	3,860	4,160	
Prepayment fees on borrowings	7,615	2,019	
Other	9,494	5,743	
Total non-interest expense	\$122,274	\$116,890	

Our non-interest expense increased to \$122.3 million for the year ended December 31, 2017, up \$5.4 million, or 4.6%, from \$116.9 million for the year ended December 31, 2016. The increase was primarily due to an increase in prepayment penalty fees on borrowings, a reduction in the release of an off balance sheet credit provision, an increase in data processing, and an increase in foreclosure and OREO expenses during 2017. These impacts were partially offset by decreases in compensation and employee benefits, and FDIC deposit insurance assessments.

*Compensation and employee benefits*. Compensation and employee benefits decreased to \$56.6 million in 2017, down \$3.1 million, or 5.2%, from 2016, primarily as a result of the one-time expense reversal created by the cancellation of a post-retirement benefit plan, partially offset by higher compensation expense for employees and higher expense from the stock appreciation rights plan.

*FDIC deposit insurance*. FDIC deposit insurance assessments decreased to \$2.5 million in 2017, down \$1.2 million, or 32.0%, from 2016, due primarily to a decrease in assessment rates by the FDIC.

*Data processing*. Data processing expense increased to \$9.2 million in 2017, up \$1.4 million, or 17.9%, from 2016, due primarily to increased investments in infrastructure and higher run rate costs due to higher business volumes.

*Prepayment penalty fees on borrowings.* We paid prepayment penalty fees on our borrowings in an amount of \$7.6 million in 2017, an increase of \$5.6 million, or 277.2%, compared to 2016. The increase was due to a higher amount of borrowings paid off in 2017 compared to 2016; these payoffs were \$414.6 million and \$80.0 million in 2017 and 2016 respectively. We do not expect to have any material future expense related to the prepayment of borrowings.

*Other.* Other expense increased to \$9.5 million in 2017, up \$3.8 million, or 65.3%, due to the absence of a \$2.5 million release of a provision for off balance sheet commitments, a \$0.8 million increase in expense related to foreclosure and other real estate owned, and other related charges. In the fourth quarter of 2016, we released \$3.2 million in off balance sheet provision related to one letter of credit that was called and the resulting loan balance was charged-off as expense in the provision line.

## Income Taxes

## Three months ended September 30, 2018 and 2017

We had income tax expense of \$3.3 million for the three months ended September 30, 2018, compared to \$2.5 million for the three months ended September 30, 2017. The \$0.8 million increase in income tax expense was primarily due to an increase in pre-tax earnings of \$5.6 million in the three months ended September 30, 2018, compared to the three months ended September 30, 2017, partially offset by a lower corporate income tax rate. Our effective tax rate was 26.1% for the three months ended September 30, 2017, partially offset by a lower corporate to 35.5% for the three months ended September 30, 2017. The decrease in the effective tax rate was the result of the tax law change signed into law in December 2017.

#### Nine months ended September 30, 2018 and 2017

We had income tax expense of \$9.8 million for the nine months ended September 30, 2018, compared to \$4.6 million for the nine months ended September 30, 2017. The \$5.2 million increase in income tax expense was primarily due to an increase in pre-tax earnings of \$24.2 million in the nine months ended September 30, 2018, compared to the nine months ended September 30, 2017, partially offset by a lower corporate income tax rate. Our effective tax rate was 25.4% for the nine months ended September 30, 2018, compared to 32.1% for the nine months ended September 30, 2017. The effective tax rate for the nine months ended September 30, 2017 was impacted by the tax effect related to a credit to benefits expense resulting from the cancellation of a legacy retirement plan during the second quarter of 2017. The decrease in the effective tax rate was the result of the tax law change signed into law in December 2017.

#### Years ended December 31, 2017 and 2016

We had income tax expense of \$13.6 million for the year ended December 31, 2017, compared to income tax expense of \$0.1 million for the year ended December 31, 2016. The \$13.5 million increase in income tax expense was primarily due to the effect of the Tax Cut and Jobs Act on our deferred tax asset in the fourth quarter of 2017. The tax reform changes resulted in a tax impact of \$13.9 million partially offset by the full release of the remaining \$4.5 million partial release of our valuation allowance on the deferred tax asset. Our effective tax rate was 69.0% for the year ended December 31, 2017, including the impact of the tax reform, compared to 1.28% for the year ended December 31, 2016.

Further information on income taxes is presented in Note 12 of our audited consolidated financial statements included on page F-36 of this offering circular.

## **Financial Condition**

#### **Balance Sheet**

Our total assets were \$4.6 billion at September 30, 2018, compared to \$4.0 billion at December 31, 2017. The \$589.2 million increase was driven primarily by the addition of \$412.1 million in total assets acquired, net of fair value adjustments, in the New Resource Bank Acquisition, and growth in investment securities of \$201.1 million. Our total loans, net, were \$3.2 billion at September 30, 2018, compared to \$2.8 billion at December 31, 2017. The increase of \$380.4 million was driven primarily by the \$335.2 million of loans acquired, net of fair value adjustments, in the New Resource Bank Acquisition.

Our total assets were \$4.0 billion at December 31, 2017, compared to \$4.0 billion at December 31, 2016. Our total loans, net were \$2.8 billion at December 31, 2017, compared to \$2.5 billion at December 31, 2016. The increase of \$0.3 billion in total loans was primarily driven by growth in residential 1-4 family (first mortgage) loans that were purchased and originated, and multifamily loans. The increase in loans was partially offset by a \$0.2 million decrease in investment securities.

#### **Investment Securities**

The primary goal of our securities portfolio is to maintain an available source of liquidity and an efficient investment return on excess capital, while maintaining a low risk profile. We also use our securities portfolio to manage interest rate risk, meet Community Reinvestment Act goals and to provide collateral for certain types of deposits or borrowings. An investment committee chaired by our chief financial officer manages our investment securities portfolio according to written investment policies approved by our board of directors. Investments in our securities portfolio may change over time based on management objectives and market conditions.

We seek to minimize credit risk in our securities portfolio through diversification, concentration limits, restrictions on high risk investments (such as subordinated positions), comprehensive pre-purchase analysis and stress testing, ongoing monitoring and by investing a significant portion of our securities portfolio in U.S. Government sponsored entity ("GSE") obligations. GSEs include the Federal Home Loan Mortgage Corporation ("FHLMC"), the Federal National Mortgage Association ("FNMA"), the Government National Mortgage Association ("GNMA") and the Small Business Administration. GNMA is a wholly-owned U.S. Government. Mortgage-related securities may include mortgage pass-through certificates, participation certificates and collateralized mortgage obligations.

Our investment securities portfolio consists of securities classified as available-for-sale and held-to-maturity. There were no trading securities in our investment portfolio during the three months ended September 30, 2018 or for the years ended December 31, 2017 and 2016. All available-for sale securities are carried at fair value and may be used for liquidity purposes should management consider it to be in our best interest.

At September 30, 2018, we had available-for-sale securities of \$1.15 billion compared to available-for-sale securities of \$943.3 million at December 31, 2017. The increase of \$206.6 million from year end 2017 was primarily due to purchases of floating rate collateralized loan obligation securities and agency and non-agency securities, partially offset by declines in other sections of the investment securities portfolio. We sold all securities acquired in our acquisition of New Resource Bank before the end of the second quarter of 2018.

At December 31, 2017, we had available-for-sale securities of \$943.4 million, a decrease of \$230.7 million, compared to available-for-sale securities of \$1,174.0 million at December 31, 2016. The decrease was primarily due to our redeployment of liquidity into higher yielding loans to generate interest income.

The held-to-maturity securities portfolio consists of GSE commercial and residential certificates and other debt. We carry these securities at amortized cost. We had held-to-maturity securities of \$4.1 million at September 30, 2018, \$9.6 million at December 31, 2017 and \$9.8 million at December 31, 2016.

Certain securities have fair values less than amortized cost and, therefore, contain unrealized losses. At September 30, we evaluated those securities which had an unrealized loss for other than temporary impairment, or OTTI, and determined all but \$46 thousand of the decline in value to be temporary. There were \$819.9 million of investment securities with unrealized losses at September 30, 2018 of which \$31.4 million had a continuous unrealized loss position for 12 consecutive months or longer that was greater than 5% of amortized cost. We anticipate full recovery of amortized cost with respect to these securities by the time that these securities mature, or sooner in the case that a more favorable market interest rate environment causes their fair value to increase. We do not intend to sell these securities and it is not more likely than not that we will be required to sell them before full recovery of their amortized cost basis, which may be at the time of their maturity. The following tables are a summary of our investment portfolio, using market value for available-for-sale securities and amortized cost for held-to-maturity securities, as of the dates indicated.

	September 3	September 30, 2018 December 31, 2017		December	31, 2016	
(in thousands)	Amount	% of Portfolio	Amount	% of Portfolio	Amount	% of Portfolio
Available for sale:						
Mortgage-related:						
GSE residential certificates	\$ 84,894	7.4%	\$106,450	11.2%	\$ 137,763	11.6%
GSE residential CMOs GSE commercial certificates &	224,697	19.4%	169,222	17.8%	269,791	22.8%
СМО	230,886	20.0%	230,981	24.2%	268,696	22.7%
Non-GSE residential certificates	105,486	9.1%	62,958	6.6%	52,797	4.5%
Non-GSE commercial certificates	56,864	4.9%	31,784	3.3%	102,970	8.7%
Other debt:						
U.S. Treasury	197	0.0%	198	0.0%	200	0.0%
GSE obligations		0.0%		0.0%	45,934	3.9%
ABS	408,345	35.4%	276,819	29.0%	213,767	18.1%
Trust preferred	16,810	1.5%	23,298	2.4%	33,435	2.8%
Corporate	20,761	1.8%	28,486	3.0%	35,355	3.0%
Other	999	0.1%	999	0.1%	1,054	0.1%
Equity:						
Access Capital Community Fund		0.0%	12,164	1.3%	12,273	1.0%
Total available for sale	1,149,939	99.6%	943,359	99.0%	1,174,035	99.2%
Held to maturity: Mortgage-related:						
GSE commercial certificates		0.0%	5,079	0.5%	5,115	0.4%
GSE residential certificates	662	0.1%	824	0.1%	916	0.1%
Other debt	3,446	0.3%	3,698	0.4%	3,754	0.3%
Total held to maturity	4,108	0.4%	9,601	1.0%	9,785	0.8%
Total securities	\$1,154,047	100.0%	\$952,960	100.0%	\$1,183,820	100.0%

The following tables show contractual maturities and yields for the securities available-for-sale portfolio at September 30, 2018.

	Contractual Maturity as of September 30, 2018							
	One Year	r or Less	One to Fi	ve Years	Five to Te	en Years	Due after	<b>Fen Years</b>
(in thousands)	Amortized Cost	Weighted Average Yield <sup>(1)</sup>	Amortized Cost	Weighted Average Yield <sup>(1)</sup>	Amortized Cost	Weighted Average Yield <sup>(1)</sup>	Amortized Cost	Weighted Average Yield <sup>(1)</sup>
Available for sale: Mortgage-related:								
GSE residential certificates	\$—	0.0%	\$ —	0.0%	\$ 17,030	1.7%	\$ 71,221	2.3%
GSE residential CMOs GSE commercial certificates &		0.0%		0.0%	5,768	1.4%	224,710	2.8%
СМО		0.0%	65,609	2.3%	49,839	2.9%	121,725	2.6%
Non-GSE residential certificates Non-GSE commercial		0.0%		0.0%		0.0%	107,122	3.1%
certificates		0.0%		0.0%	1,094	4.4%	55,653	3.2%
Other debt:		0.00/	200	1.50/		0.00/		0.00/
U.S. Treasury		0.0%	200	1.5%	115 701	0.0%	200.0(1	0.0%
ABS		0.0%	3,801	4.3%	115,781	3.6%	288,961	3.6%
Trust preferred		0.0%		0.0%	17,952	3.0%		0.0%
Corporate		0.0%	6,999	3.6%	13,450	5.8%	—	0.0%
Other		0.0%	1,000	2.8%		0.0%		0.0%
Held to maturity: <i>Mortgage-related:</i> GSE commercial certificates								
GSE residential certificates Non GSE commercial	—	0.0%		0.0%		0.0%	662	3.9%
certificates		0.0%		0.0%		0.0%	346	5.5%
Other debt		0.0%	3,100	2.6%		0.0%		0.0%
Total securities	\$ <u> </u>	0.0%	\$80,709	2.5%	\$220,914	3.3%	\$870,400	3.1%

(1) Estimated yield based on book price (amortized cost divided by par) using estimated prepayments and no change in interest rates.

# September 30, 2018

**ABS** Securities

					Credit Ratings				
						Highest Ra	ting if spl	it rated	
(in thousands)	Amount		Expected Ave Life in Years		% AAA	% AA	<u>% A</u>	% Not Rated	Total
CLO Commercial &									
Industrial	\$254,864	62%	6 4.2	100%	100%	0%	0%	0%	100%
Consumer	28,934	7%	6 3.4	0%	25%	13%	50%	13%	100%
Mortgage	85,449	21%	ó 2.4	100%	100%	0%	0%	0%	100%
Student	39,098	10%	<u>6</u> <u>3.6</u>	_42%	75%	<u>14</u> %	<u>12</u> %	_0%	100%
	\$408,345	100%	<u>6</u> <u>3.7</u>	_87%	92%	_2%	_5%	1%	100%

#### Loans

Lending-related income is the most important component of our net interest income and is the main driver of our results of operations. Total loans, net of deferred origination fees, were \$3.2 billion as of September 30, 2018 compared to \$2.8 billion as of December 31, 2017 and \$2.5 billion as of December 31, 2016. Within our commercial loan portfolio, our primary focus has been on commercial and industrial, multifamily and commercial real estate lending. Within our retail loan portfolio, our primary focus has been on residential 1-4 family first mortgages and second mortgages. We intend to focus any growth in our loan portfolio on these lending areas as part of our strategic plan.

Over the last four years we have purchased prime residential mortgages from two well-established originating banks with strong track records. In the first nine months of 2018, we purchased \$87.5 million of floating rate loans. In 2017 and 2016, respectively we purchased \$123.0 million and \$31.0 million of similar prime residential loans, which included some 15 year fixed-rate loans. To date, we have not experienced any losses or material delinquencies on any of these purchased loans.

Separately, in the first nine months of 2018, we purchased \$49.2 million of student loans made to borrowers with strong credit profiles who have completed degrees, mainly at the graduate level. In 2017, we purchased \$60.0 million of similar student loans. No student loan purchases were made prior to 2017.

In addition, in the first nine months of 2018 we purchased \$28.4 million of fixed and floating rate commercial loans that are unconditionally guaranteed by the United States Government. Also, in the first nine months of 2018, we purchased \$35.1 million of residential solar loans and as of September 30, 2018, we had \$38.9 million of other loans that were purchased by New Resource Bank.

We plan to selectively evaluate the purchase of additional loan pools that meet our underwriting criteria as part of our strategic plan.

The following table sets forth the composition of our held-to-maturity loan portfolio, including our purchased loan pools, as of September 30, 2018, December 31, 2017 and 2016.

(in thousands)	s) At September 30, 2018 At December 31, 2017			ber 31, 2017	At December 31, 2010		
	Amount	% of total loans	Amount	% of total loans	Amount	% of total loans	
Commercial portfolio:							
Commercial and industrial	\$ 585,279	18.3%	\$ 687,417	24.4%	\$ 719,965	28.3%	
Multifamily mortgages	956,307	30.0%	902,475	32.1%	747,804	29.4%	
Commercial real estate							
mortgages	429,616	13.4%	352,475	12.5%	384,950	15.1%	
Construction and land							
development mortgages	36,704	1.1%	11,059	%	8,350	0.3%	
Total commercial							
portfolio	2,007,906	62.8%	1,953,426	69.4%	1,861,069	73.1%	
Retail portfolio:							
Residential 1-4 family							
(1st mortgage)	1,017,362	31.9%	769,058	27.3%	640,306	25.1%	
Residential 1-4 family	, ,		,		,		
(2nd mortgage)	28,588	0.9%	31,559	1.1%	40,922	1.6%	
Consumer and other	141,660	4.4%	61,929	2.2%	4,180	0.2%	
Total retail	1,187,610	37.2%	862,546	30.6%	685,408	26.9%	
Total loans	3,195,516	100.0%	2,815,972	100.0%	2,546,477	100.0%	
Net deferred loan							
origination fees	5,349		(94)	)	(1,734)	)	
Allowance for loan losses	(36,414)	1	(35,965)		(35,658)		
Total loans, net	\$3,164,451		\$2,779,913		\$2,509,085		

#### Commercial loan portfolio

Our commercial loan portfolio comprised 63%, 69% and 73% of our loan portfolio at September 30, 2018, December 31, 2017 and December 31, 2016, respectively. The major categories of our commercial loan portfolio are discussed below:

*Commercial and industrial.* Our commercial and industrial, or C&I, loans are generally made to medium-sized manufacturers and wholesale, retail and service-based businesses to provide either working capital or to finance major capital expenditures. The primary source of repayment for C&I loans is generally operating cash flows of the business. We also seek to minimize risks related to these loans by requiring such loans to be collateralized by various business assets (including inventory, equipment and accounts receivable). The average size of our C&I loans at September 30, 2018 by exposure was \$2.9 million with a median size of \$0.8 million. We have shifted our lending strategy to focus on developing full customer relationships including deposits, cash management, and lending. The businesses that we focus on will generally be mission aligned with our core values including organic and natural products, sustainable companies, clean energy, nonprofits, and B Corporations.

Our C&I loans totaled \$585.3 million at September 30, 2018, comprising 29% of commercial loans and 18% of our total loan portfolio. During the first nine months of 2018, the C&I loan portfolio decreased by 15% from \$687.4 million at December 31, 2017 as a result of a decision to cease originating certain portions of the portfolio. During 2017, the C&I loan portfolio decreased by 4.5% from \$720.0 million at December 31, 2016. We had no C&I loans held-for-sale loans at September 30, 2018. We expect to continue reducing the size of our indirect C&I portfolio as a result of our decision to no longer originate these loans.

*Multifamily*. Our multifamily loans are generally used to purchase or refinance apartment buildings of five units or more, which collateralize the loan, in major metropolitan areas within our markets. Multifamily loans have 82% of their exposure in NYC—our largest geographic concentration. Our multifamily loans have been underwritten under stringent guidelines on loan to value and debt service coverage ratios that are designed to mitigate credit and concentration risk in this loan category. As of September 30, 2018, 34% of loans had a loan-to-value ratio at or below 60% at origination and 90% had a loan-to-value ratio at or below 75% at origination, by original loan amount. The average size of our multifamily loan exposure at September 30, 2018 was \$5.0 million with a median size of \$3.2 million.

Our multifamily mortgage loans totaled \$956.3 million at September 30, 2018 comprising 48% of commercial loans and 30% of the total loan portfolio. During the first nine months of 2018, our multifamily mortgage loan portfolio increased by 6% from \$902.5 million at December 31, 2017 as a result of the loans from our acquisition of New Resource Bank. During 2017, the multifamily mortgage loan portfolio increased by 20.7% from \$747.8 million at December 31, 2016.

*Commercial real estate*. Our commercial real estate loans are used to purchase or refinance office buildings, retail centers, industrial facilities, medical facilities and mixed-used buildings. Included in this total are 37 owner-occupied buildings which account for an aggregate total of \$54.3 million in loans as of September 30, 2018.

Our commercial real estate mortgages totaled \$429.6 million at September 30, 2018, comprising comprised 21% of commercial loans and 13% of the total loan portfolio. During the first nine months of 2018, the commercial real estate mortgage portfolio increased by 22% from \$352.5 million at December 31, 2017 as a result of the loans from the New Resource Bank Acquisition. During 2017, the commercial real estate mortgage loan portfolio decreased by 8.4% from \$385.0 million at December 31, 2016.

#### Retail loan portfolio

Our retail loan portfolio comprised 37%, 31%, and 27% of our loan portfolio at September 30, 2018, December 31, 2017 and December 31, 2016, respectively. The major categories of our retail loan portfolio are discussed below.

*Residential 1-4 family first mortgage.* Our residential 1-4 family first mortgage loans are residential mortgages that are primarily secured by single-family homes, which can be owner occupied or investor owned. These loans are either originated by our loan officers or purchased from other originators with the servicing retained by such originators. As of September 30, 2018, 65% of our residential 1-4 family first mortgage loans were either originated by our loan officers since 2012 or were acquired in the New Resource Bank Acquisition, and 25% were purchased from two third parties on or after July, 2014, and 10% were purchased by us from other originators before 2010.

Our residential 1-4 family first mortgage loans totaled \$1,017.4 million at September 30, 2018, which comprised 86% of our retail loan portfolio and 32% of our total loan portfolio. During the first nine months of 2018, our residential 1-4 family first mortgages increased by 32% from \$769.1 million at December 31, 2017.

Our residential 1-4 family first mortgage loans totaled \$769.1 million at December 31, 2017, which comprised 89.2% of our retail loan portfolio and 27.3% of our total loan portfolio. During 2017, our residential 1-4 family first mortgages increased by 20.1% from \$640.3 million at December 31, 2016. We had \$4.2 million held-for-sale loans at December 31, 2017, which were substantially all non-accrual loans.

*Residential 1-4 family second mortgage.* Our residential 1-4 family second mortgage loans are residential mortgages that are primarily secured by single-family homes, which are both owner occupied and investor owned. In 2008, we purchased \$260 million in residential 1-4 family second mortgages from a third party, and

we have subsequently experienced significant losses on these mortgages. As of September 30, 2018, 67% of our residential 1-4 family second mortgage portfolio is from this 2008 purchase, while the remaining 33% of the portfolio has been either originated by us or acquired by us in the New Resource Bank Acquisition and has not experienced any losses. The losses in the portfolio we purchased in 2008 have been steadily declining over time. Net losses from 2010 to 2012 were 9.2%, while net losses from 2010 to 2014 were 7.4%. We began to actively manage this portfolio in 2014 and the net recovery rate from 2014 to 2017 is 0.33%. In the first nine months of 2018, the portfolio saw a 7% net recovery versus current balances. In June 2016, we transferred servicing of the most delinquent loans that had been fully charged off from Bank of America, N.A. to Real Time Resolutions, Inc. ("Real Time"), a specialized distressed loan servicer, and started to see an increase in recoveries. We subsequently sold that pool to Real Time for a recovery \$0.8 million in the fourth quarter of 2017.

Our residential 1-4 family second mortgage loans totaled \$28.6 million at September 30, 2018, which comprised 2% of our retail loan portfolio and 1% of our total loan portfolio. During the first nine months of 2018, our residential 1-4 family second mortgages decreased by 9% from \$31.6 million at December 31, 2017. This decrease is primarily attributed to principal repayments

Our residential 1-4 family second mortgage loans totaled \$31.6 million at December 31, 2017, which comprised of 3.6% of our retail loan portfolio and 1.1% of our total loan portfolio. During 2017, our residential 1-4 family second mortgages decreased by 22.9% from \$40.9 million at December 31, 2016. This decrease is attributed to reducing the size of the purchased portfolio to \$23.7 million as of December 31, 2017 from \$34.1 million as of December 31, 2016. During the same time, our home equity lines of credit increased to \$7.9 million from \$6.8 million. We only originate second liens on properties where we also possess the first lien.

*Consumer and other.* Our \$141.7 million consumer portfolio is comprised of purchased student loans, residential solar loans, unsecured consumer loans and overdraft lines.

# Maturities and Sensitivity of Loans to Changes in Interest Rates

The information in the following table is based on the contractual maturities of individual loans, including loans that may be subject to renewal at their contractual maturity. Renewal of these loans is subject to review and credit approval, as well as modification of terms upon maturity. Actual repayments of loans may differ from the maturities reflected below because borrowers have the right to prepay obligations with or without prepayment penalties. The following table summarizes the loan maturity distribution by type and related interest rate characteristics at September 30, 2018, December 31, 2017 and December 31, 2016.

(in thousands)	One year or less	After one but within five years	After 5 years	Total
September 30, 2018:				
Commercial Portfolio:				
Commercial and Industrial	\$ 80,008	\$ 313,005	\$ 192,266	\$ 585,279
Multifamily	81,835	603,674	270,798	956,307
Commercial Real Estate	47,529	256,336	125,751	429,616
Construction and land development	10,479	15,914	10,311	36,704
Retail Portfolio:				
Residential 1-4 family (1st Mortgage)	454	1,235	1,015,673	1,017,362
Residential 1-4 family (2nd Mortgage) Consumer and Other	1,019	6 10,639	28,522 130,002	28,588 141,660
Total Loans	\$221,324	\$1,200,809	\$1,773,383	\$3,195,516
		After one but		
	One year or less	within five years	After 5 years	Total
(in thousands) September 30, 2018:				
Gross loan maturing after one year with:				
Fixed Interest Rates		\$ 864,519	\$1,101,467	\$1,965,986
Floating or adjustable interest rates		336,290	671,916	1,008,206
Total Loans		\$1,200,809	\$1,773,383	\$2,974,192
	One year or less	After one but within five years	After 5 years	Total
(in thousands) December 31, 2017:				
Commercial Portfolio:				
Commercial and Industrial	\$ 52,507	\$ 510,301	\$ 124,609	\$ 678,417
Multifamily	81,813	593,992	226,670	902,475
Commercial Real Estate	51,780	207,186	93,509	352,475
Construction and land development	8,350	2,709		11,059
Retail Portfolio:				
Residential 1-4 family (1st Mortgage)	16	1,036	768,006	769,058
Residential 1-4 family (2nd Mortgage)			31,559	31,559
Consumer, C&I, and Other	138	2,783	59,008	61,929
Total Loans	\$194,604	\$1,318,007	\$1,303,361	\$2,815,972

(in thousands)	One year or less	After one but within five years	After 5 years	Total
December 31, 2017:				
Gross loan maturing after one year with: Fixed interest rates Floating or adjustable interest rates Total Loans		\$ 747,752 570,255 \$1,318,007	\$ 910,737 392,624 \$1,303,361	\$1,658,489 962,879 \$2,621,368
	One year or less	After one but within five years	After 5 years	Total
(in thousands) December 30, 2016:				
Commercial Portfolio:         Commercial and Industrial         Multifamily.         Commercial Real Estate.         Construction and land development.	\$ 54,823 25,656 39,936 8,350	\$ 516,078 515,001 212,022 —	\$ 149,064 207,147 132,992 —	\$ 719,965 747,804 384,950 8,350
Retail Portfolio:Residential 1-4 family (1st Mortgage)Residential 1-4 family (2nd Mortgage)Consumer and other	389  153	2,489  2,301	637,427 40,922 1,727	640,306 40,922 4,180
Total Loans	\$129,307	\$1,247,891	\$1,169,279	\$2,546,477
		After one but within five years	After 5 years	Total
(in thousands) December 30, 2016:				
Gross loan maturing after one year with: Fixed interest rates Floating or adjustable interest rates <b>Total Loans</b>		\$ 685,046 562,845 \$1,247,891	\$ 845,744 <u>323,535</u> \$1,169,279	\$1,530,790 <u>886,380</u> <u>\$2,417,170</u>

## Allowance for Loan Losses

We maintain the allowance for loan losses at a level we believe is sufficient to absorb probable incurred losses in our loan portfolio given the conditions at the time. Management determines the adequacy of the allowance for loan losses based on periodic evaluations of the loan portfolio and other factors, including end-of-period loan levels and portfolio composition, observable trends in nonperforming loans, our historical loan losses, known and inherent risks in the portfolio, underwriting practices, adverse situations that may impact a borrower's ability to repay, the estimated value and sufficiency of any underlying collateral, credit risk grade assessments, loan impairment and economic conditions. These evaluations are inherently subjective as they require management to make material estimates, all of which may be susceptible to significant change. The allowance for loan losses is increased by provisions for loan losses charged to expense and decreased by actual charge-offs, net of recoveries or previous amounts charged-off.

The allowance for loan losses consists of specific allowances for loans that are individually classified as impaired and general components. Impaired loans include loans placed on nonaccrual status and troubled debt restructurings. Loans are considered impaired when, based on current information and events, it is probable that we will be unable to collect all amounts due in accordance with the original contractual terms of the loan

agreements. When determining if we will be unable to collect all principal and interest payments due in accordance with the original contractual terms of the loan agreement, we consider the borrower's overall financial condition, resources and payment record, support from guarantors, and the realized value of any collateral. Loans that experience insignificant payment delays and payment shortfalls generally are not classified as impaired. Management determines the significance of payment delays and payment shortfalls on a case-by-case basis, taking into consideration all of the circumstances surrounding the loan and the borrower, including the length of the delay, the reasons for the delay, the borrower's prior payment record, and the amount of the shortfall in relation to the principal and interest owed.

Impaired loans are individually identified and evaluated for impairment based on a combination of internally assigned risk ratings and a defined dollar threshold. If a loan is impaired, a specific reserve is applied to the loan so that the loan is reported, net, at the discounted expected future cash flows or at the fair value of collateral if repayment is collateral dependent. Impaired loans which do not meet the criteria for individual evaluation are evaluated in homogeneous pools of loans with similar risk characteristics.

In accordance with the accounting guidance for business combinations, there was no allowance for loan losses brought forward on any of the loans we acquired in our acquisition of New Resource Bank. For purchased non-credit impaired loans, credit discounts representing the principal losses expected over the life of the loan are a component of the initial fair value and the discount is accreted to interest income over the life of the loan. Subsequent to the acquisition date, the method used to evaluate the sufficiency of the credit discount is similar to organic loans, and if necessary, additional reserves are recognized in the allowance for loan and lease losses.

The following tables present, by loan type, the changes in the allowance for loan losses for the periods indicated.

	For the Th Ended Sep		For the Nin Ended Sep	
(in thousands)	2018	2017	2018	2017
Balance at beginning of period	\$35,353	\$40,167	\$35,965	\$35,658
Loan charge-offs: Commercial Portfolio:		4.000	22	4.000
Commercial and industrial		4,390	33	4,390
Multifamily Commercial real estate				
Construction and land development				
Retail Portfolio:				
Residential 1-4 family (1 <sup>st</sup> mortgage)	75	296	159	1,175
Residential 1-4 family (2 <sup>nd</sup> mortgage)	2	725	242	3,927
Consumer and other	120	84	296	255
Total loan charge-offs Recoveries of loans previously charged-off:	197	5,495	730	9,747
Commercial Portfolio:				
Commercial and industrial	1	1	51	1,171
Multifamily	—			—
Commercial real estate				483
Construction and land development				
Retail Portfolio:	44	107	581	1 206
Residential 1-4 family (1 <sup>st</sup> mortgage) Residential 1-4 family (2 <sup>nd</sup> mortgage)	378	483 760	1,542	1,396 1,826
Consumer and other.	44	49	1,342	1,820
Total loan recoveries	467 (270)	1,293 4,202	2,303	4,981 4,766
Provision for loan losses	(270)	4,202	(1,573) (1,124)	4,788 6,240
Balance at end of period	\$36,414	\$37,132	\$36,414	\$37,132

	As of and Year E Decemb	nded
(in thousands)	2017	2016
Balance at beginning of period	\$35,658	\$33,664
Loan charge-offs:		
Commercial portfolio: Commercial and industrial Multifamily Commercial real estate Construction and land development	7,458	3,758
Retail portfolio:Residential 1-4 family (1st mortgage)Residential 1-4 family (2nd mortgage)Consumer and other.	1,638 4,524 345	2,626 1,814 583
Total loan charge-offs	13,965	8,781
Recoveries of loans previously charged-off: <i>Commercial portfolio:</i> Commercial and industrial Multifamily Commercial real estate Construction and land development	1,177 	101
Retail portfolio:Residential 1-4 family (1st mortgage)Residential 1-4 family (2nd mortgage)Consumer and other.	1,679 4,112 149	493 2,407 217
Total loan recoveries	7,600	3,218
Net charge-offs (recoveries) Provision for loan losses	6,366 6,672	5,563 7,557
Balance at end of period	\$35,965	\$35,658
Allowance for loan losses to loans receivables	1.28% 0.24%	1.40% 0.23%

The allowance for loan losses increased to \$36.4 million at September 30, 2018 from \$36.0 million at December 31, 2017, an increase of \$0.4 million. At September 30, 2018, we had \$56.6 million of impaired loans for which we made a specific allowance of \$9.8 million, compared to \$55.2 million of impaired loans at December 31, 2017 for which we made a specific allowance of \$7.1 million. The ratio of allowance to total loans was 1.14% and 1.28% at September 30, 2018 and December 31, 2017, respectively. The decrease is attributable to the acquisition of loans at fair value with no related allowance for loan losses in our New Resource Bank Acquisition during the quarter.

The allowance for loan losses increased to \$36.0 million at December 31, 2017 from \$35.7 million at December 31, 2016, an increase of \$0.3 million. At December 31, 2017, we had \$63.7 million of impaired loans for which we made a specific allowance of \$7.5 million, compared to \$77.9 million of impaired loans at December 31, 2016 for which we made a specific allowance of \$3.4 million. The ratio of allowance to total loans was 1.28% and 1.40% at December 31, 2017 and 2016, respectively.

## Allocation of Allowance for Loan Losses

The following tables present the allocation of the allowance for loan losses and the percentage of the total amount of loans in each loan category listed as of the dates indicated.

	At Septe	ember 30, 2018	At Dece	mber 31, 2017	At Dece	ember 31, 2016
(in thousands)	Amount	% of total loans	Amount	% of total loans	Amount	% of total loans
Commercial portfolio:						
Commercial and industrial	\$14,698	18.3%	\$15,455	24.4%	\$16,069	28.3%
Multifamily	5,159	30.0%	5,280	32.0%	5,299	29.4%
Commercial real estate	2,808	13.4%	3,377	12.5%	3,665	15.1%
Construction and land						
development	279	1.1%	188	0.4%	146	0.3%
Total commercial portfolio	22,944	62.8%	24,300	69.4%	25,179	73.1%
Retail portfolio:						
Residential 1-4 family						
(1st mortgage)	10,448	31.9%	8,582	27.3%	6,478	25.1%
Residential 1-4 family						
(2nd mortgage)	2,215	0.9%	2,683	1.1%	3,903	1.6%
Consumer and other	807	4.4%	400	2.2%	98	0.2%
Total retail	13,470	37.2%	11,665	30.6%	10,479	26.9%
Total loans receivable	\$36,414	100.0%	\$35,965	100.0%	\$35,658	100.0%

#### Nonperforming Assets

Nonperforming assets include all loans categorized as nonaccrual or restructured, other real estate owned and other repossessed assets. The accrual of interest on loans is discontinued, or the loan is placed on nonaccrual, when the full collection of principal and interest is in doubt. We generally do not accrue interest on loans that are 90 days or more past due (unless we are in the process of collection or an extension and feel that the customer is not in financial difficulty). When a loan is placed on nonaccrual, previously accrued but unpaid interest is reversed and charged against interest income and future accruals of interest are discontinued. Payments by borrowers for loans on nonaccrual are applied to loan principal. Loans are returned to accrual status when, in our judgment, the borrower's ability to satisfy principal and interest obligations under the loan agreement has improved sufficiently to reasonably assure recovery of principal and the borrower has demonstrated a sustained period of repayment performance. In general, we require a minimum of six consecutive months of timely payments in accordance with the contractual terms before returning a loan to accrual status.

A loan is identified as a troubled debt restructuring, or TDR, when we, for economic or legal reasons related to the borrower's financial difficulties, grant a concession to the borrower. The concessions may be granted in various forms, including interest rate reductions, principal forgiveness, extension of maturity date, waiver or deferral of payments and other actions intended to minimize potential losses. A loan that has been restructured in a TDR may not be disclosed as a TDR in years subsequent to the restructuring if certain conditions are met. Generally, a nonaccrual loan that is restructured remains on nonaccrual status for a period no less than six months to demonstrate that the borrower can meet the restructured terms. However, the borrower's performance prior to the restructuring or other significant events at the time of restructuring may be considered in assessing whether the borrower can meet the new terms and may result in the loan being returned to accrual status after a shorter performance period. If the borrower's performance under the new terms is not reasonably assured, the loan remains classified as a nonaccrual loan.

The following table sets forth our nonperforming assets as of September 30, 2018, December 31, 2017 and 2016:

(in thousands)	At September 30, 2018	At December 31, 2017	At December 31, 2016
Loans 90 days past due and accruing Nonaccrual loans excluding held for sale loans and	\$ 491	\$ 6,971	\$ —
restructured loans	4,986	4,914	23,496
Nonaccrual loans held for sale		4,186	
Restructured loans-nonaccrual	15,293	14,785	13,838
Restructured loans—accruing	36,280	43,981	41,551
Other real estate owned	844	1,907	2,946
Impaired Securities	103	12,296	164
Total nonperforming assets	\$57,997	\$89,040	\$81,995
Nonaccrual loans:			
Commercial and industrial	\$12,218	\$12,569	\$10,462
Multifamily			
Commercial real estate			
Construction and land development			
Total commercial portfolio	12,218	12,569	10,462
Residential 1-4 family 1st mortgages	6,490	6,324	26,827
Residential 1-4 family 2nd mortgages	1,561	780	
Consumer and other	10	26	45
Total retail portfolio	8,061	7,130	26,872
Total nonperforming loans	\$20,279	\$19,699	\$37,334
Nonperforming assets to total assets	1.25%	2.20%	2.03%
Nonaccrual assets to total assets	0.46%	0.64%	1.00%
Nonperforming loans to total loans	0.63%	0.70%	1.47%
Allowance for loan losses to nonperforming loans	180%	183%	96%
Troubled debt restructurings:			
TDRs included in nonaccrual loans	\$15,293	\$14,785	\$13,838
TDRs in compliance with modified terms	\$36,280	\$43,981	\$41,551

Total nonperforming assets were \$58.0 million at September 30, 2018 compared to \$89.0 million at December 31, 2017. The \$31.0 million decrease was primarily the result of payoffs in performing restructured loans, impaired securities, loans 90 days past due and accruing, and non-accrual loans held for sale.

Total nonperforming assets were \$89.0 million at December 31, 2017 compared to \$82.0 million at December 31, 2016. The \$7.0 million increase was primarily the result of a \$12.1 million increase in impaired securities which were subsequently sold in the first quarter of 2018, a \$7.0 million increase in loans 90 days past due and accruing related to five loans to one borrower that were well secured and in the process of renewing, and \$4.2 million in non-performing residential 1-4 family first mortgages that were held for sale. The increase was partially offset by a \$19.7 million decrease in the non-accrual residential 1-4 family first mortgages that were resolved through sales and foreclosure processes or moved to held-for-sale status. As of December 31, 2017, the \$6.3 million of non-accrual loans included in residential 1-4 family first mortgages were all within this legacy purchased portfolio.

The amount of interest that would have been recorded on nonaccrual loans, had the loans not been classified as nonaccrual, totaled \$1.8 million and \$0.7 million for the nine months ended September 30, 2018 and the year

ended December 31, 2017, respectively. Interest income recognized on nonaccrual loans totaled \$0.0 million and \$0.1 million for the nine months ended September 30, 2018 and the year ended December 31, 2017, respectively.

Potential problem loans are loans which management has doubts as to the ability of the borrowers to comply with the present loan repayment terms. Potential problem loans are performing loans and include our substandard-accruing commercial loans and/or loans 30-89 days past due. These loans are not included in the nonperforming assets table above and totaled \$22.3 million, or 0.48% of total assets, at September 30, 2018. \$17.0 million of these loans are commercial loans currently in workout, with the expectation that all will be rehabilitated. \$5.3 million are residential 1-4 family loans, with \$3.8 million at 30 days delinquent, and \$1.5 million at 60 days delinquent. In the fourth quarter of 2018, we expect to downgrade three loans totaling approximately \$20.6 million in outstanding balance. One loan with an outstanding balance of \$11.0 million is from our indirect C&I portfolio and is a first-out uni-tranche structure with approximately \$177 million of debt and equity subordinate to our position. One loan with an outstanding balance of \$4.9 million is a construction loan with a loan-to-value of 60%. One loan with an outstanding balance of \$4.7 million is a real-estate secured C&I loan with a loan-to-value of 42%.

#### **Deferred Tax Asset**

We had a net deferred tax asset net of deferred liabilities of \$36.0 million at September 30, 2018, \$39.3 million at December 31, 2017 and \$49.8 million at December 31, 2016. The Tax Cuts and Job Acts, which was enacted into law on December 22, 2017, resulted in a reduction in our deferred tax asset of \$13.9 million in the fourth quarter of 2017. This decrease was partially offset by the full release of the remaining \$4.5 million valuation allowance against our deferred tax asset in the fourth quarter of 2017. As of September 30, 2018, our deferred tax assets were fully realizable with no valuation allowance held against the balance. Our management concluded that it was more likely than not that the entire amount will be realized.

A valuation allowance is required for deferred tax assets if, based on available evidence, it is more likely than not that all or some portion of the asset will not be realized due to the inability to generate sufficient taxable income in the period and/or of the character necessary to utilize the benefit of the deferred tax asset. The more-likely-than-not criterion means the likelihood of realization is greater than 50%. When evaluating whether it is more likely than not that all or some portion of the deferred tax asset will not be realized, all available evidence, both positive and negative, that may affect the ability to realize deferred tax assets should be identified and considered in determining the appropriate amount of the valuation allowance. Management assesses all the available positive and negative evidence to estimate if sufficient future taxable income will be generated to utilize the existing deferred tax assets.

We will evaluate the recoverability of our net deferred tax asset on a periodic basis and record decreases (increases) as a deferred tax provision (benefit) in the consolidated statement of operations as appropriate.

#### **Deposits**

Deposits represent our primary source of funds. We are focused on growing our core deposits through relationship-based banking with our business and consumer clients. Total deposits were \$4.0 billion, \$3.2 billion and \$3.0 billion at September 30, 2018, December 31, 2017 and December 31, 2016, respectively. We assumed \$361.9 million in deposits in the New Resource Bank Acquisition on May 18, 2018. We believe that our deposit growth in both periods is attributable to our mission-based strategy of developing and maintaining relationships with our clients who share similar values and through maintaining a high level of service.

We gather deposits through each of our 12 branch locations across four boroughs of New York City, our one branch in Washington, D.C. and our one branch in San Francisco (following the New Resource Bank Acquisition) and through the efforts of our commercial banking team which focuses nationally on business growth. Through our branch network, online, mobile and direct banking channels, we offer a variety of deposit products including demand deposit accounts, money market deposits, NOW accounts, savings and certificates of deposit. We bank politically active customers, such as campaigns, PACs, and state and national party committees, which we refer to as political deposits. These deposits exhibit seasonality based on election cycles. As of September 30, 2018, we had approximately \$397.8 million in political deposits, which are primarily in demand deposits. As of December 31, 2017 and 2016, we had \$241.7 million and \$61.9 million in political deposits, respectively. We expect a decrease in political deposits in the remaining three months of 2018 due to the mid-term elections; as of in November 7, 2018 our political deposits had declined to \$231.1 million.

Our total deposits include deposits from Workers United and its related entities of \$205.0 million, \$77.5 million, and \$42.3 million at September 30, 2018, December 31, 2017 and December 31, 2016, respectively.

The following table sets forth the average balances and the average rates paid on deposits held by us for the nine months ended September 30, 2018 and September 30, 2017, and the years ended December 31, 2017 and December 31, 2016:

	Three Months Ended September 30,				
	201	8	2017		
	Average Amount	Weighted Average Rate	Average Amount	Weighted Average Rate	
Non-interest-bearing demand deposit accounts	\$1,771,774	0.00%	\$1,202,207	0.00%	
Savings accounts	327,098	0.17%	304,087	0.14%	
Money market deposit accounts	1,286,940	0.32%	930,830	0.34%	
NOW accounts	190,497	0.46%	198,750	0.27%	
Time deposits	434,352	1.04%	405,283	0.85%	
	\$4,010,661	0.25%	\$3,041,157	0.25%	

	r	Nine Months End	led September 30,	
	201	8	2017	
	Average Amount	Weighted Average Rate	Average Amount	Weighted Average Rate
Non-interest-bearing demand deposit accounts	\$1,611,782	0.00%	\$1,125,028	0.00%
Savings accounts	315,408	0.15%	303,744	0.13%
Money market deposit accounts	1,113,344	0.34%	978,949	0.30%
NOW accounts	199,751	0.38%	194,225	0.21%
Time deposits	407,305	1.01%	438,584	0.77%
	\$3,647,590	0.25%	\$3,040,530	0.23%

	Year Ended December 31,					
	201	7	2016			
	Average Amount	Weighted Average Rate	Average Amount	Weighted Average Rate		
Non-interest-bearing demand deposit accounts	\$1,174,877	0.00%	\$1,007,235	0.00%		
Savings accounts	303,164	0.13%	293,441	0.10%		
Money market deposit accounts	966,740	0.31%	873,452	0.28%		
NOW accounts	195,273	0.26%	187,304	0.13%		
Time deposits	427,089	0.82%	482,307	0.70%		
	\$3,067,143	0.24%	\$2,843,739	0.23%		

Maturities of time certificates of deposit and other time deposits of \$100,000 or more outstanding at September 30, 2018 are summarized as follows:

\$142,445
55,518
93,067
10,051
\$301,081

#### Maturities as of September 30, 2018

#### **Borrowings and Other Interest-Bearing Liabilities**

Other than deposits, we also utilize Federal Home Loan Bank of New York (the "FHLB") advances as a supplementary funding source to finance our operations. Our advances from the FHLB are collateralized by residential, multi-family real estate loans and securities. At September 30, 2018, December 31, 2017 and December 31, 2016, we had maximum borrowing capacity from the FHLB of \$1.03 billion, \$651 million and \$583 million, respectively, subject to the availability of collateral.

As of September 30, 2018, borrowings totaled \$121.7 million with a period ending weighted average rate of 1.98%. The maximum month-end balance of borrowing during the third quarter was \$141.7 million. The average balance of borrowing for the third quarter was \$106.1 million with an average rate of 1.86%.

The following tables outline our various sources of borrowed funds during the nine months ended September 30, 2018 and the years ended December 31, 2017 and December 31, 2016, and the amounts outstanding at the end of each period, the maximum month-end amount for each component during the periods, the average amounts for each period, and the average interest rate that we paid for each borrowing source. The maximum month-end balance represents the high indebtedness for each component of borrowed funds at any time during each of the periods shown.

Marimum

(in thousands)	Ending Balance	Period End Rate	Maximum Month End Balance	Period Ave Balance I	
At or for the quarter ended September 30, 2018:					
Borrowing from FHLB	\$121,675	1.98%	\$141,675	\$251,488	1.65%
Fed Funds purchased	—	0.00%		—	0.00%
Securities sold under agreements to repurchase		0.00%			0.00%
<b>Total</b>	\$121,675	1.98%	\$141,675	\$251,488	1.65%
Borrowing from FHLB	\$402,600	1.49%	\$680,100	\$570,129	1.82%
Fed Funds purchased	5	2.00%	15,000	699	0.82%
Securities sold under agreements to repurchase		0.00%		814	3.32%
<b>Total</b>	\$402,605	1.49%	\$680,100	\$571,642	1.82%
Borrowing from FHLB	\$604,225	2.33%	\$613,225	\$571,436	2.57%
Fed Funds purchased	—	0.00%		1,521	0.56%
Securities sold under agreements to repurchase	34,645	3.27%	74,645	66,731	3.32%
Total	\$638,870	2.38%	\$681,020	\$639,688	2.64%

#### Liquidity

Liquidity refers to our ability to maintain cash flow that is adequate to fund our operations, support asset growth, maintain reserve requirements and meet present and future obligations of deposit withdrawals, lending

obligations and other contractual obligations through either the sale or maturity of existing assets or by obtaining additional funding through liability management. Our liquidity risk management policy provides the framework that we use to maintain adequate liquidity and sources of available liquidity at levels that enable us to meet all reasonably foreseeable short-term, long-term and strategic liquidity demands. The asset and liability management committee of our board of directors, is responsible for oversight of liquidity risk management activities in accordance with the provisions of our liquidity risk policy and applicable bank regulatory capital and liquidity laws and regulations. Our liquidity risk management process includes (i) ongoing analysis and monitoring of our funding requirements under various balance sheet and economic scenarios, (ii) review and monitoring of lenders, depositors, brokers and other liability holders to ensure appropriate diversification of funding sources and (iii) liquidity contingency planning to address liquidity needs in the event of unforeseen market disruption impacting a wide range of variables. We continuously monitor our liquidity position in order for our assets and liabilities to be managed in a manner that will meet our immediate and long-term funding requirements. We manage our liquidity position to meet the daily cash flow needs of customers, while maintaining an appropriate balance between assets and liabilities to meet the return on investment objectives of our stockholders. We also monitor our liquidity requirements in light of interest rate trends, changes in the economy, and the scheduled maturity and interest rate sensitivity of our securities and loan portfolios and deposits. Liquidity management is made more complicated because different balance sheet components are subject to varying degrees of management control. For example, the timing of maturities of our investment portfolio is fairly predictable and subject to a high degree of control when we make investment decisions. Net deposit inflows and outflows, however, are far less predictable and are not subject to the same degree of certainty.

Our liquidity position is supported by management of our liquid assets and liabilities and access to alternative sources of funds. Our short-term and long-term liquidity requirements are primarily to fund on-going operations, including payment of interest on deposits and debt, extensions of credit to borrowers and capital expenditures. These liquidity requirements are met primarily through our deposits, FHLB advances and the principal and interest payments we receive on loans and investment securities. Cash, interest-bearing deposits in third-party banks, securities available for sale and maturing or prepaying balances in our investment and loan portfolios are our most liquid assets. Other sources of liquidity that are available to us include the sale of loans we hold for investment, the ability to acquire additional national market non-core deposits, borrowings through the Federal Reserve's discount window and the issuance of debt or equity securities. We believe that the sources of available liquidity are adequate to meet our current and reasonably foreseeable future liquidity needs.

At September 30, 2018, our cash and equivalents, which consist of cash and amounts due from banks and interest-bearing deposits in other financial institutions, amounted to \$100.3 million, or 2.2% of total assets, compared to \$116.5 million, or 2.9% of total assets, at December 31, 2017. The decrease in our cash and equivalents was primarily due to a reduction in excess cash that was used to pay down borrowings. Our available-for-sale securities at September 30, 2018 were \$1.1 billion, or 24.8% of total assets, compared to \$943.4 million, or 23.3% of total assets, at December 31, 2017. The increase in our available-for-sale securities purchases. Investment securities with an aggregate fair value of \$139.0 million at September 30, 2018 were pledged to secure public deposits and repurchase agreements.

The liability portion of the balance sheet serves as our primary source of liquidity. We plan to meet our future cash needs through the generation of deposits. Customer deposits have historically provided a sizeable source of relatively stable and low-cost funds. At September 30, 2018, customer deposits, excluding non-relationship deposits where we do not have a direct relationship with the borrower, were 127.1% of net loans, compared with 115.0% at December 31, 2017. We are also a member of the FHLB, from which we can borrow for leverage or liquidity purposes. The FHLB requires that securities and qualifying loans be pledged to secure any advances. At September 30, 2018, we had \$121.7 million in advances from the FHLB and a remaining credit availability of \$1.03 billion. In addition, we maintain borrowing capacity of approximately \$75.3 million with the Federal Reserve Bank's discount window that is secured by certain securities from our portfolio which are not pledged for other purposes.

#### **Capital Resources**

Total Stockholders' equity at September 30, 2018 was \$421.0 million, compared to \$344.1 million at December 31, 2017, an increase of \$77.0 million, or 22.4%. The increase was primarily driven by the \$57.4 million in total stock consideration that we issued to shareholders of New Resource Bank as consideration for the acquisition, net income of \$28.7 million for the first nine months of 2018, and \$6.8 million from the conversion of the liability related to the SARs into equity related to the options, partially offset by \$9.6 million in unrealized loss in available for sale securities and the retirement of our preferred stock for \$7.0 million in the second quarter of 2018.

Stockholders' equity at December 31, 2017 was \$344.1 million, compared to \$341.1 million at December 31, 2016, an increase of \$3.0 million, or 0.9%. The increase was primarily driven by net income of \$6.1 million offset by an increase in accumulated other comprehensive loss due to the movement of the post-retirement benefit plan curtailment gains into income.

We are subject to various regulatory capital requirements administered by federal banking regulators. Failure to meet minimum capital requirements can initiate certain mandatory and possibly additional discretionary actions by federal banking regulators that, if undertaken, could have a direct material effect on our financial statements.

Federal regulations impose minimum regulatory capital requirements on all institutions with deposits insured by the FDIC. On January 1, 2015, the U.S. Basel III final rule replaced the existing Basel I-based approach for calculating risk-weighted assets. Basel III introduced a new minimum ratio of common equity Tier 1 capital ("CET1") and raised the minimum ratios for Tier 1 capital, total capital, and Tier 1 leverage. The final rule emphasizes common equity Tier 1 capital and implements strict eligibility criteria for regulatory capital instruments and changed the methodology for calculating risk-weighted assets to enhance risk sensitivity. The methods for calculating the risk-based capital ratios have changed and will change as the provisions of the Basel III final rule related to the numerator (capital) and denominator (risk-weighted assets) are fully phased in by January 1, 2019. The ongoing methodological changes will result in differences in the reported capital ratios from one reporting period to the next that are independent of applicable changes in the capital base, asset composition, off-balance sheet exposures or risk profile. In addition, in order to avoid restrictions on capital distributions or discretionary bonus payments to executives, a covered banking organization must maintain a "capital conservation buffer" on top of its minimum risk-based capital requirements. This buffer must consist solely of CET1, but the buffer applies to all three measurements (CET1, Tier 1 capital and total capital). The capital conservation buffer required for 2018 is common equity equal to 1.875% of risk-weighted assets and will increase by 0.625% per year until reaching 2.5% on January 1, 2019.

As of September 30, 2018, we were categorized as "well capitalized" under the prompt corrective action measures. Our risk weighted assets were \$3.2 billion, \$2.9 billion and \$2.8 billion at September 30, 2018, December 31, 2017 and December 31, 2016, respectively. The following table shows the regulatory capital ratios for us at the dates indicated:

	Actua	al	For Cap Adequa Purpos	icy	To be cons Well Capi	
(in thousands)	Amount	Ratio	Amount	Ratio	Amount	Ratio
September 30, 2018						
Total Capital to risk weighted assets	\$448,205	14.20%	\$249,614	8.00%	\$312,018	10.00%
Tier I capital to risk weighted assets	408,747	12.95%	187,211	6.00%	249,614	8.00%
Tier I capital to average assets	408,747	8.94%	183,046	4.00%	228,808	5.00%
Common equity tier 1 to risk weighted						
assets	408,747	12.95%	140,408	4.50%	202,812	6.50%
December 31, 2017						
Total Capital to risk weighted assets	377,087	12.80%	235,591	8.00%	294,489	10.00%
Tier I capital to risk weighted assets	340,250	11.55%	176,693	6.00%	235,591	8.00%
Tier I capital to average assets	340,250	8.41%	161,792	4.00%	202,239	5.00%
Common equity tier 1 to risk weighted						
assets	335,557	11.39%	132,520	4.50%	191,418	6.50%
December 31, 2016						
Total Capital to risk weighted assets	366,698	12.87%	227,956	8.00%	284,945	10.00%
Tier I capital to risk weighted assets	330,960	11.61%	170,967	6.00%	227,956	8.00%
Tier I capital to average assets	330,960	8.23%	160,814	4.00%	201,018	5.00%
Common equity tier 1 to risk weighted						
assets	329,269	11.56%	128,225	4.50%	185,214	6.50%

## **Contractual Obligations**

We have entered into contractual obligations in the normal course of business that involve elements of credit risk, interest rate risk and liquidity risk.

The following table summarizes these relations as of September 30, 2018, December 31, 2017 and December 31, 2016:

# Contractual Obligations September 30, 2018

(in thousands)	Total	Less than 1 year	1-3 years	3-5 years	More than 5 years
Long Term Debt	\$121,675	\$105,100	\$16,575	\$ —	\$ —
Operating Leases	83,157	10,830	21,349	20,133	30,845
Total	\$204,832	\$115,930	\$37,924	\$20,133	\$30,845

(in thousands)	Total	Less than 1 year	1-3 years	3-5 years	More than 5 years
Long Term Debt Operating Leases		\$355,825 9,934	\$46,775 19,877	\$ 19,091	\$
Total	\$487,109	\$365,759	\$66,652	\$19,091	\$35,607
December 31, 2016					
Long Term Debt	\$638,870 95,163	\$208,300 10,811	\$430,570 20,432	\$ 	\$ 44,500
Total	\$734,033	\$219,111	\$451,002	\$19,420	\$44,500

#### December 31, 2017

#### **Off-Balance Sheet items**

We are a party to financial instruments with off-balance sheet risk in the normal course of business to meet the financing needs of our customers. These financial instruments include commitments to extend credit, commercial letters of credit and standby letters of credit. Those instruments involve, to varying degrees, elements of credit and interest rate risk in excess of the amount recognized in the consolidated statements of financial condition. The contractual or notional amounts of those instruments reflect the extent of involvement we have in particular classes of financial instruments.

Commitments to extend credit are agreements to lend to a customer as long as there is no violation of any condition established in the contract. Commitments generally have fixed expiration dates or other termination clauses and may require payment of a fee. Since many of the commitments are expected to expire without being drawn upon, the total commitment amount does not necessarily represent future cash requirements. We evaluate each customer's creditworthiness on a case-by-case basis. The amount of collateral obtained, if deemed necessary by us upon extension of credit, is based on management's credit evaluation of the counterparty. Collateral is primarily obtained in the form of commercial and residential real estate (including income producing commercial properties).

Standby letters of credit are conditional commitments issued by us to guarantee to a third-party the performance of a customer. Those guarantees are primarily issued to support public and private borrowing arrangements, bond financing and similar transactions. The credit risk involved in issuing letters of credit is essentially the same as that involved in extending loan facilities to customers.

Commitments to make loans are generally made for periods of 60 days or less. The fixed rate commercial loan commitments have interest rates ranging from 1.0% to 7.5% and maturities up to 2048. Variable rate loan commitments have interest rates ranging from 2.5% to 10.8% and maturities up to 2048. Our exposure to credit loss in the event of non-performance by the other party to the financial instrument for commitments to extend credit and standby letters of credit is represented by the contractual or notional amount of those instruments. We use the same credit policies in making commitments and conditional obligations as for funded instruments. We do not anticipate any material losses as a result of the commitments and standby letters of credit.

The following table summarizes commitments as of the dates indicated.

(in thousands)	At September 30, 2018	At December 31, 2017	At December 31, 2016
Commitments to extend credit	\$327,267	\$259,310	\$424,190
Standby letters of credit	8,388	8,736	3,509
Total	\$335,655	\$268,046	\$427,699

## QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

Our primary market risk is interest rate risk, which is defined as the risk of loss of net interest income or net interest margin because of changes in interest rates.

We seek to measure and manage the potential impact of interest rate risk on our net interest income and net interest expense. Interest rate risk occurs when interest-earning assets and interest-bearing liabilities mature or re-price at different times, on a different basis or in unequal amounts. Interest rate risk also arises when our assets, liabilities and off-balance sheet contracts each respond differently to changes in interest rates, including as a result of explicit and implicit provisions in agreements related to such assets and liabilities and in off-balance sheet contracts that alter the applicable interest rate and cash flow characteristics as interest rates change. The two primary examples of such provisions that we are exposed to are the duration and rate sensitivity associated with indeterminate-maturity deposits (*e.g.*, non-interest-bearing checking accounts, negotiable order of withdrawal accounts, savings accounts and money market deposits accounts and the rate of prepayment associated with fixed-rate lending and mortgage-backed securities. Interest rates may also affect loan demand, credit losses, mortgage origination volume and other items affecting earnings.

Our asset liability management committee, chaired by our treasurer, manages our interest rate risk according to written policies approved by our board of directors. Changes in our risk profiles are monitored and managed on a continual basis while risk limits are based on quarterly calculations. We use two primary models to monitor interest rate risk: economic value of equity and net interest income simulations. Scenarios include parallel shifts, ramped shifts, twists of yield curves and other adverse impacts. In addition, we monitor the impact of changes to various assumptions including asset prepayments and deposit repricing and decay assumptions. Our risk management infrastructure also requires the asset liability management committee to periodically review and disclose all key assumptions used, compare these assumptions and observations to actual historical experience, and check model reliability and validity by sample testing data inputs, back testing and third party validation.

We manage our interest rate risk by monitoring calculated risk measures and balance sheet trends such as growth in fixed rate loans, deposit trends and other factors that affect our risk profile. In order to counter changes in risk, we evaluate costs and other trade-offs associated with changing the composition of assets and liabilities; such as selling fixed rate securities, extending the term of borrowings, changing pricing of loans or deposits or selling residential mortgage loans in the secondary market. We do not engage in speculative trading activities relating to interest rates, foreign exchange rates, commodity prices, equities or credit.

We are also subject to credit risk. Credit risk is the risk that borrowers or counterparties will be unable or unwilling to repay their obligations in accordance with the underlying contractual terms. We manage and control credit risk in the loan portfolio by adhering to well-defined underwriting criteria and account administration standards established by management. Written credit policies document underwriting standards, approval levels, exposure limits and other limits or standards deemed necessary and prudent. Portfolio diversification at the obligor, industry, product and/or geographic location levels is actively managed to mitigate concentration risk. In addition, credit risk management also includes an independent credit review process that assesses compliance with commercial, real estate and other credit policies, risk ratings and other critical credit information. In addition to implementing risk management practices that are based upon established and sound lending practices, we adhere to sound credit principles. We understand and evaluate our customers' borrowing needs and capacity to repay, in conjunction with their character and history.

## **Evaluation of Interest Rate Risk**

Our simulation models incorporate various assumptions, which we believe are reasonable but which may have a significant impact on results such as: (1) the timing of changes in interest rates, (2) shifts or rotations in the yield curve, (3) loan and securities prepayment speeds for different interest rate scenarios, (4) interest rates and balances of indeterminate-maturity deposits for different scenarios, and (5) new volume and yield

assumptions for loans, securities and deposits. Because of limitations inherent in any approach used to measure interest rate risk, simulation results are not intended as a forecast of the actual effect of a change in market interest rates on our results but rather as a means to better plan and execute appropriate asset-liability management strategies and manage our interest rate risk.

Potential changes to our net interest income and economic value of equity in hypothetical rising and declining rate scenarios calculated as of September 30, 2018 are presented in the following table. The projections assume immediate, parallel shifts downward of the yield curve of 100 basis points and immediate, parallel shifts upward of the yield curve of 100, 200, 300 and 400 basis points. In the current interest rate environment, a downward shift of the yield curve of 200, 300 and 400 basis points does not provide us with meaningful results.

The results of this simulation analysis are hypothetical, and a variety of factors might cause actual results to differ substantially from what is depicted. For example, if the timing and magnitude of interest rate changes differ from those projected, our net interest income might vary significantly. Non-parallel yield curve shifts such as a flattening or steepening of the yield curve or changes in interest rate spreads, would also cause our net interest income to be different from that depicted. An increasing interest rate environment could reduce projected net interest income if deposits and other short-term liabilities re-price faster than expected or faster than our assets re-price. Actual results could differ from those projected if we grow assets and liabilities otherwise changes. Actual results could also differ from those projected if we experience substantially different repayment speeds in our loan portfolio than those assumed in the simulation model. Finally, these simulation results do not contemplate all the actions that we may undertake in response to potential or actual changes in interest rates, such as changes to our loan, investment, deposit, funding or hedging strategies.

Change in Market Interest Rates as of September 30, 2018	Estimated Incre	ase (Decrease) in:
Immediate Shift	Economic Value of Equity	Year 1 Net Interest Income
+400 basis points	-23.8%	1.6%
+300 basis points	-17.1%	2.7%
+200 basis points	-10.4%	2.9%
+100 basis points	-4.1%	2.3%
-100 basis points	1.8%	-5.7%

#### **BUSINESS**

#### **General Overview**

Amalgamated Bank is a commercial bank and a chartered trust company headquartered in New York, New York. We also have operations in Washington, D.C. and in San Francisco, California. We provide a broad range of products and services to a target customer base that wants a financial partner that is socially responsible, values-oriented and committed to creating positive change in the world. These customers include advocacy-based non-profits, social welfare organizations, national and local labor unions, political organizations, foundations, and sustainability-focused, socially responsible businesses, as well as the members and stakeholders of these commercial customers. As of September 30, 2018, our total assets were \$4.6 billion, our total loans, net of deferred fees and allowance were \$3.2 billion, our total deposits were \$4.0 billion, and our stockholders' equity was \$421.0 million. As of September 30, 2018, our trust business held \$30.2 billion in assets under custody and \$12.3 billion in assets under management.

*Our Background Story*. We are the largest union-owned bank in the U.S. We were formed in 1923 as Amalgamated Bank of New York by the Amalgamated Clothing Workers of America, one of the country's oldest labor unions founded in 1914, as the financial institution for immigrants.

In 2000, we changed our name from Amalgamated Bank of New York to Amalgamated Bank in order to better reflect our national customer base. Although we are no longer fully union-owned, Workers United, which is Amalgamated Clothing Workers of America's successor, remains our largest stockholder with 40.0% of our equity as of September 30, 2018. Workers United is an affiliate of the Service Employees International Union that represents workers in the textile, food service, and manufacturing industries in the U.S.

Since our founding, our targeted commercial focus has expanded dramatically to include advocacy-based non-profits, social welfare organizations, national and local labor unions, political organizations, foundations, and sustainability-focused, socially responsible businesses, and other for-profit companies that seek to balance their profit-making activities with activities that benefit their other stakeholders (we refer to these organizations on a collective basis as socially responsible organizations), as well as the members and stakeholders of these commercial customers. These customer segments and their unique banking needs have historically been underserved by traditional financial institutions. In addition to the standard set of banking products and services, we bring distinct value to our customers through specialized products such as union dues processing, specialty lending, and separately managed values-aligned investment accounts. We believe the combination of our relationship-based, personalized service model, customized solutions, like-minded socially and environmentally responsible employees, and experienced management team uniquely positions us to serve these commercial customers and their members. Our distinctive business model generates a stable source of low-cost core deposits, and our target customer base generally has limited credit needs. As a result, we have a significant amount of excess liquidity resulting from these customer relationships, which we prudently deploy to achieve attractive risk-adjusted returns. Our earning asset mix today is composed of a combination of loans to target commercial customers, various types of real estate loans, securities, and Indirect C&I. Although we may reallocate the portfolio as risk-adjusted returns across asset classes evolve, we believe our current allocation strategy will remain relatively consistent. We have a robust governance process in place to maintain conservative credit standards and underwrite each loan on our balance sheet.

*Our Recent History and Turnaround*. From 2008 to 2011, we experienced significant credit and financial losses resulting primarily from the collapse of real estate prices during the Great Recession, which began in 2007. In August 2011, the FDIC and NYDFS issued a consent order that required, among other things, infusion of new capital and improvements in asset quality, management and financial forecasting. Despite deterioration in asset quality and financial performance, we maintained a high quality deposit base and strong customer loyalty, which made us a model candidate for a turnaround. In April 2012, we initiated our turnaround efforts by recapitalizing with a \$100 million investment from funds associated with WL Ross & Co. and The Yucaipa

Companies, LLC. Immediately following the recapitalization in 2012, Workers United and affiliates retained a 62.5% equity stake in our common stock, while funds associated with WL Ross & Co. and The Yucaipa Companies, LLC, each acquired approximately an 18.7% equity stake in our common stock. Following the New Resource Bank Acquisition, Workers United and affiliates owned approximately a 55.2% equity stake in the Bank, while funds associated with WL Ross & Co. and The Yucaipa Companies, LLC each owned approximately a 16.5% equity stake. Following the initial public offering, Workers United and affiliates owned a 40.0% equity stake in the Bank, while funds associated with WL Ross & Co. and The Yucaipa Companies, LLC owned approximately and affiliates owned a 11.9%, respectively.

In 2012, Keith Mestrich joined us as the director of our Washington, D.C. operation, and in 2014, he was appointed as Chief Executive Officer and President to harness the profit potential of our target customer base. Since his appointment, we have hired new members for our management team, grown our customer base, instilled a disciplined expense culture, and improved the quality of both our assets and sources of funding. We have grown our deposits within our target customer segment by deepening and expanding our customer base through strategic expansion and leveraging our reputation nationwide, which has led to a 14% compounded annual growth rate of stable, low-cost core deposits (excluding time deposits) over the three-year period ended December 31, 2017. Our average cost of deposits during the twelve-month period ended December 31, 2017 is 24 basis points, compared to the 54 basis points average cost of deposits for all banks within the local markets in which we operate. In the third quarter of 2018, our average cost of deposits was 25 basis points. We believe there is significant opportunity to continue our growth given the size of our target customer segment, which we estimate to include over \$90 billion in assets nationally across unions, progressive philanthropies, and social advocacy and human-needs organizations. Additionally, we continue to enhance the bank's efficiency by discontinuing unprofitable business lines, closing 46% of our branches and rationalizing our number of full-time employees since December 31, 2014. We also have improved the quality of our assets and liabilities on the balance sheet by exiting legacy non-performing and substandard credits and reducing our reliance on expensive wholesale borrowings. These efforts have resulted in 15 consecutive quarters of positive pre-tax income through September 30, 2018. We intend to continue to execute on our strategic plan, which we believe will position Amalgamated for strong future growth and enhanced profitability while maintaining our conservative risk culture.

We intend to continue a number of initiatives for the remainder of 2018, including (i) the integration of New Resource Bank's operations, which is managed by a bank-wide, cross-functional management team as well as a dedicated program management team, (ii) implementation of a regional sales structure, and (iii) implementation of additional expense reduction initiatives.

*Overview of our Products and Services.* We offer products and services tailored to progressive people and organizations, including labor unions, non-profits, socially responsible businesses such as renewable energy companies, organic and natural food companies, B corporations, political organizations, foundations, and individuals that are active, involved, and committed to making their communities stronger, smarter, fairer, cleaner, and safer. Our goal is to be the go-to financial partner for people and organizations who strive to make a meaningful impact in our society and who care about their communities, the environment, and social justice.

We are a full service community bank offering a complete suite of commercial and retail banking, investment management and trust and custody services. Our commercial banking business and trust businesses are national in scope and we also offer a full range of products and services to both commercial and retail customers through our 12 branch locations across four boroughs of New York City, one branch office in Washington, D.C., one branch in San Francisco (acquired in the New Resource Bank Acquisition), our domestic representative office in Pasadena, California, our loan production office in Boulder, Colorado (acquired in the New Resource Bank Acquisition), and our digital banking platform. Our corporate divisions include Consumer Banking, Commercial Banking, and Trust and Investment Management. Our product line includes residential mortgage loans, commercial and industrial loans, commercial real estate loans, multifamily mortgages, and a variety of commercial and consumer deposit products, including non-interest-bearing accounts, interest-bearing

demand products, savings accounts, money market accounts and certificates of deposit. We also offer online banking and bill payment services, online cash management, safe deposit box rentals, debit card and ATM card services and the availability of a nationwide network of ATMs for our customers.

We currently offer a wide range of trust, custody and investment management services, including asset safekeeping, corporate actions, income collections, proxy services, account transition, asset transfers, and conversion management. We also offer a broad range of investment products, including both index and actively-managed funds spanning equity, fixed-income, real estate and alternative investment strategies to meet the needs of our clients.

# Competition

The financial services industry is highly competitive as we compete for loans, deposits, and customer relationships in our geographic markets. We strive to be the bank of choice for working class and progressive individuals, labor unions, advocacy-based non-profits, political organizations, foundations, and socially responsible businesses. Competition involves efforts to retain current customers, make new loans and obtain new deposits, increase the scope and sophistication of services offered, and offer competitive interest rates paid on deposits and charged on loans. Our cost of funds fluctuates with market interest rates and may be affected by higher rates offered by other financial institutions. In certain interest rate environments, additional significant competition for deposits may be expected to arise from corporate and government debt securities and money market mutual funds. We have a very small market share of the total deposit-gathering or lending activities in the New York City metropolitan area, Washington, D.C. metropolitan area, and San Francisco, California metropolitan area.

In the financial services industry, market demands, technological and regulatory changes and economic pressures have increased competition among banks, as well as other financial institutions. As a result of increased competition, we believe that existing banks have been forced to diversify their services, increase rates paid on deposits and become more cost effective. Meanwhile, corresponding changes in the regulatory framework have resulted in increasing uniformity in the financial services offered by financial institutions. These market dynamics in the financial services industry have increased the number of new bank and non-bank competitors and have increased customer awareness of product and service differences among competitors.

We primarily face competition from the five major categories of competitors listed below. In each case, we rely on our focus on labor and progressive values and on consumer products at a local and increasingly national level to compete against these competitors.

- Local and regional bank competition within our branch footprint of the New York City metropolitan
  area, Washington, D.C. metropolitan area and San Francisco, California metropolitan area. These local
  and regional banks have the same local focus and engagement with the community and typically offer
  similar products and servicing capabilities.
- Large banks which have and are expanding their physical footprint in the New York City metropolitan area, Washington, D.C. metropolitan area, and San Francisco, California metropolitan area. These large banks have significant national-scale resources.
- National "direct" banks, which have sophisticated digital offerings and significant national brand investments that appeal to segments of the population who do not require a physical branch to conduct banking and may offer higher interest rates on deposits.
- Financial technology ("Fintech") "non-banks." There are numerous emerging business models and technology innovators entering the field of personal finance. Much of the Fintech innovation has significant capabilities and may be disruptive to traditional banks.
- Other socially responsible banks and financial services companies, including credit unions. We anticipate an increase in competition in socially responsible banking given the recent high-level focus the concept has received.

In commercial banking, we compete to underwrite loans to sound, stable businesses and real estate projects at competitive price levels that also make sense for our business and risk profile. Our major commercial bank competitors include national, regional and local banks that are larger than us and, as a consequence of their size, have the ability to make loans on larger projects or provide a greater mix of product offerings. We also compete with local banks, some of which may offer aggressive pricing and unique terms on various types of loans.

In retail banking, we primarily compete with banks that have visible retail presence and personnel in our market areas. The primary factors driving competition in consumer banking are customer service, interest rates, fees charged, branch location and hours of operation, and the range of products offered. We compete for deposits by advertising, offering competitive interest rates, and seeking to provide a high level of personal service.

In retail lending, we also compete with non-bank mortgage companies, which now account for more than 50% of all residential mortgage origination. The non-bank competition has access to a wide array of products and services offered through the secondary market and private participants. The ability to quickly utilize the latest technologies, while benefitting from lower regulatory and compliance costs, allow the non-bank competition to add new products at a fast pace. We seek to keep up with the non-bank mortgage competition by utilizing our portfolio products to give customers options they would not find at traditional banks and furthering the customer relationship by offering in-house servicing for portfolio products. We recently added Veterans Administration loans to our product offerings and plan to add Federal Housing Authority products in the near future. We have invested in new technologies to keep pace in the market, while driving the cost of origination down. Integrating services directly into our point-of-sale and loan origination software systems help mitigate risks and decrease the mortgage processing time. We have consistently increased our market presence in this retail lending space through the use of internet marketing, the ability to have customers apply online, adding more states to our mortgage lending area, collaborating with state and local nonprofits to help low to moderate income borrowers and hiring talented mortgage origination professionals.

In investment management and trust services, we compete with a variety of custodial banks as well as a diverse group of investment managers. From a custody standpoint, we compete against larger custodial institutions, such as State Street and BNY Mellon, and smaller, client-service oriented custodial banks, such as US Bank, Regions Bank and M&T. In the investment management space, we regularly compete against a host of firms that provide passive equity index replication to their clients, including State Street, BlackRock, and Vanguard. Our active products, both in equities and fixed-income, compete against dozens of institutional managers who traditionally provide services to Taft-Hartley Act, public funds and endowments/foundations.

We believe our ability to provide a flexible, sophisticated product offering and an efficient process to our customers and clients allows us to stay competitive in the financial services environment. We have taken a comprehensive position on remaining competitive, both within the branch and online banking markets. To remain competitive, we have aggressively expanded our banking product set and availability over the past five years, developed new digital distribution models, introduced new mobile, digital, and transactional capabilities to our customers, leveraged a wide range of associated products and partnerships, continued to provide a range of financial education services, and continued to monitor product rate competitiveness of our local competitors within our geographic footprint, and our national direct bank competitors.

Additionally, we seek to enhance our ability to become the go-to financial institution for progressive people and organizations by:

- focusing on our vision and values, which guides our thinking and our actions;
- offering socially responsible products and services, including customized environmental, social and governance investment solutions—including a tobacco-free fund and a low-carbon strategy which reduces the carbon footprint of investment portfolios, and savings account products that enable our customers to donate to the progressive charity of their choice;

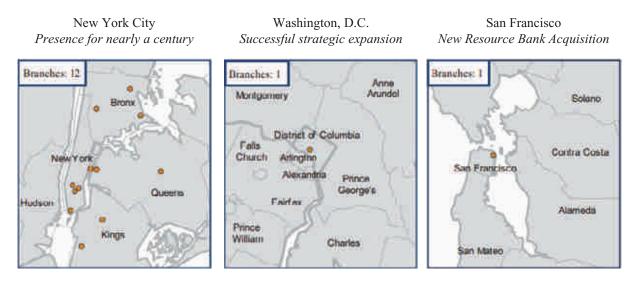
- targeting progressive people and organizations through the use of public relations, digital marketing, e-mail, and social media;
- highlighting and spreading the word on social media, our blogs and our website about our unique customers and their noteworthy deeds;
- hosting and speaking at events that position us as a thought leader in the political, environmental, union, non-profit and social enterprise spaces;
- reinforcing commitment to our values by paying all of our employees a minimum wage of \$15 an hour, having a workforce that is made up 58% by racial and ethnic minorities and 59% by females, installing solar panels on top of our 3770 E. Tremont Avenue branch in the Bronx, accepting the New York City's Municipal identification card at all branches—a photo identification card provided regardless of immigration status, homeless status or gender identity, and influencing others to improve corporate governance and board accountability in the companies in which our equity funds invest;
- obtaining B Corporation certification, a distinction we earned after being evaluated under rigorous standards of social and environmental performance, accountability, and transparency; and
- maintaining a membership with the Global Alliance for Banking on Values, a network of banking leaders from around the world committed to advancing positive change in the banking sector.

# **Our Market Area**

We are focused on geographic markets with large and growing populations of our target customer base. Our primary geographic markets include the New York City metropolitan area, the Washington, D.C. metropolitan area, and the San Francisco metropolitan area. Based on research we commissioned, each of these markets is densely populated with a significant number of values-based businesses and non-profit organizations. We are also able to leverage our heritage as a socially responsible bank to market to customers nationwide.

We currently have an efficiently managed network of 12 branches in New York City, one branch in Washington, D.C., one branch in San Francisco (acquired in the New Resource Bank Acquisition), a domestic representative office in Pasadena, California, and a loan production office in Boulder, Colorado (acquired in the New Resource Bank Acquisition). Following our success in New York, a community we have now been a part of for nearly a century, we entered the Washington, D.C. market with a successful strategic expansion in 1998. We bolstered our efforts in the Washington, D.C. market in 2012 under the direction of our then Regional Director (and current CEO), Keith Mestrich, and have since generated a 55% compound annual deposit growth rate during the three-year period ended December 31, 2017.

# Amalgamated Locations



Source: SNL Financial

#### **Our Business Model**

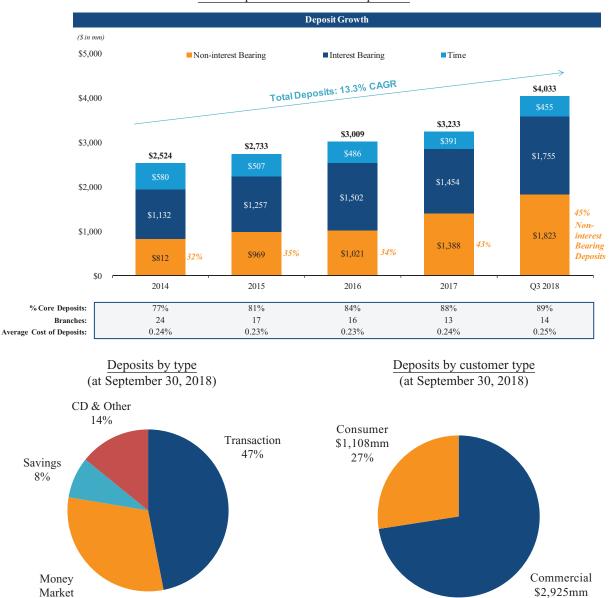
We are a full-service commercial bank offering a broad range of deposit products, trust and investment management services, and lending services. We generate low-cost deposits from our values-based commercial clients and consumer customers. We further develop new and existing relationships through our trust, custody, and investment management services, which generate fee income, and we also offer investment, brokerage, asset management, and insurance products to our retail customers through a third party broker dealer. Because our target customer base has historically had limited credit needs, we generate a significant amount of excess liquidity from these relationships, which we, in turn, deploy through a conservative asset allocation strategy to achieve attractive risk-adjusted returns.

# **Deposits**

We gather deposits primarily through teams of bankers organized based on region and client segment. Our teams of dedicated bankers have a strong familiarity with the segments they cover and many have worked with organizations that make up our target customer base before starting their career in banking. We believe our deep understanding of these segments, customized solutions and relationship-based, personalized service model enable us to address our customers' unique banking needs. As a result, we believe we have become one of the leading banks of choice for many of these groups who, in turn, contribute a significant source of low-cost core deposits to the bank. Our total average deposit base is composed of 44% non-interest-bearing accounts and has an average cost of deposits of only 25 basis points for the three months ended September 30, 2018, with a deposit beta (defined as the change in our cost of deposits as a percentage of the change in the target federal funds rate) well below peer and national averages. We have generated a deposit beta of only 1% in the current rising interest rate cycle since September 30, 2015 through September 30, 2018. We believe that our focus on serving the banking interests of the mission-driven customer market gives us a competitive advantage over other commercial banks in generating business from our target customer base.

In addition to this commercial business development structure, we source consumer deposits through our branch network, online network, and mobile platform. Through these channels, we offer a variety of deposit products, including demand deposit accounts, interest-bearing products, savings accounts, and certificates of deposit. As of September 30, 2018, our deposit base consisted of \$2.0 billion of checking deposits, \$1.6 billion of

other liquid deposits such as money market checking, savings and passbook deposits, and \$455 million of certificate of deposits. Approximately 27% of our total deposits came from approximately 51,116 consumer customers and 73% from approximately 7,752 commercial clients. The vast majority of our commercial deposits are derived from socially responsible organizations.



Total Deposit Growth and Composition



31%

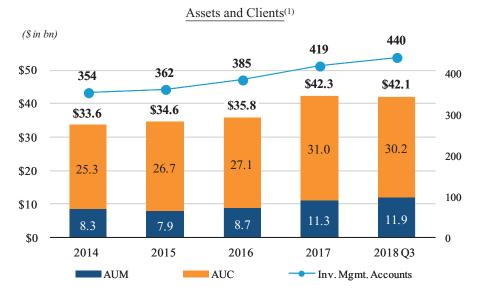
We have been providing institutional trust, custody and investment management services since 1973. This business has become an integral contributor to our franchise and is complementary to our commercial banking business, as they each help support and grow the other. Approximately one-third of our trust and investment management clients utilize our deposit products. The majority of our trust and investment management business consists of institutional investment clients, such as multi-employer pension funds and Taft-Hartley funds.

73%

Our custody service bankers have considerable experience with our target customer base, offering a highly personal approach to customer support and customizable solutions including those which are specifically designed to meet the requirements of the Taft-Hartley Act and public sector employee benefit and pension plans, endowments, foundations and family offices. Our core custody services feature a wide-ranging and comprehensive product suite, including asset safekeeping, corporate actions, income collections, proxy services, account transition, asset transfers and conversion management, which focus on adding value for our clients.

Our investment management offerings are currently composed of a broad range of both index and activelymanaged funds spanning equity, fixed-income, real estate assets and alternative investment strategies. Our experienced team specifically tailors our investment strategy to align with the values of our clients. We launched our LongView family of funds in 1992 to promote advocacy through ownership guided by the investment belief that companies with strong corporate governance deliver stockholders greater and less volatile returns over the long term. We view accountability, prudent risk oversight, social and environmental awareness, and alignment of compensation practices with sustainable value creation as the key principles that define good governance best practices and enhance the prospects for sound stockholder returns. We have an active role in promoting strong corporate governance through our proxy-voting guidelines, the filing of socially-aligned stockholder proposals, and litigation brought by us on behalf of our investors, and we believe this distinguishes our index funds from similarly situated funds and provides us with a competitive marketing advantage.

The growth of our commercial banking business has contributed meaningfully to the accelerated growth of our trust, custody and investment management services business in recent years. From December 31, 2014 through December 31, 2017, trust and investment management clients have grown at a 5% compound annual growth rate. As of September 30, 2018, we had 1,008 custody accounts with \$30.2 billion assets under custody and 496 investment management accounts (including 78 separately managed) with \$12.3 billion in assets under management (with \$134.6 million of assets under management from consumer customers). For the nine months ended September 30, 2018, we generated \$14.0 million of investment and trust fees. Our trust and investment management business generated \$18.5 million of investment and trust fees, or 68% of total non-interest income, for the year ended December 31, 2017. We believe our business can generate future growth while capturing enhanced operational efficiencies, given the fixed cost structure of the business. We also believe that this embedded operating leverage combined with our expected growth in assets under management and assets under custody and the limited capital required for this business will result in trust and investment management becoming a more meaningful contributor to the Bank's profitability over the next several years.



1. Excludes AUM, AUC and account totals of the ULTRA portfolio (\$437.4 million) expected to runoff in the future.

# Asset allocation

Our target customer base provides us with what has historically been a stable source of low-cost core deposits, with generally limited credit needs. Therefore, the Bank has historically had a substantial amount of excess liquidity. We believe a key benefit of our differentiated business model is our flexibility to allocate our excess liquidity to achieve attractive risk-adjusted returns. Our earning asset mix today is composed of a combination of loans to target commercial customers, various types of real estate loans, and securities. We have a robust governance process in place to maintain conservative credit standards and underwrite each loan on our balance sheet. We may reallocate the portfolio as risk-adjusted returns across asset classes or other market conditions evolve, but do not anticipate material changes in our current allocation strategy.

# Commercial and Industrial lending

Our Commercial and Industrial (C&I) portfolio consists of loans to our target customers while our Indirect C&I has historically been made to companies outside of our target customer base.

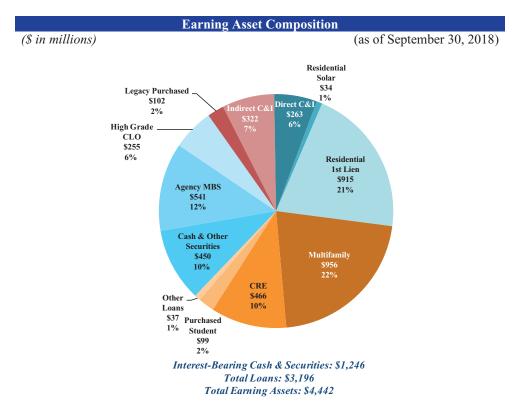
# Direct C&I

We take a relationship-based approach to our target customer loan origination strategy, as our bankers have developed a deep level of experience with our customers within our target customer base and their unique banking needs. Our business strategy involves us growing our business by earning the trust of these customers through a demonstrated dedication to our shared values—these mission-aligned customers seek our expertise in order to obtain various forms of specialty lending. Our specialty lending includes bridge financing guaranteed by philanthropic grants, financing for owner-occupied union training centers, loans to affordable housing construction funds administered by leading Community Development Financial Institutions Funds, loans for industrial solar deployment and energy efficiency, and loans to political campaigns. These commercial loans are typically made to organizations with cash flows that conservatively support the extension of credit, exhibiting an average one-half basis point non-accrual loan ratio and 100 basis points in cumulative charge-offs from December 31, 2014 to December 31, 2017. As of September 30, 2018 these loans represented \$263 million or 6% of our total interest earning assets.

Furthermore, we believe that the New Resource Bank Acquisition will provide us with a new source of relationship lending to socially responsible organizations. New Resource Bank's core lending markets include clean energy, organic and natural products, green real estate (e.g., properties with energy efficiency and sustainability features), sustainable businesses and nonprofits.

# Indirect C&I

Our portfolio of Indirect C&I loans has historically been made to companies outside of our target customer base. While this portfolio currently represents 7% of our total interest earning assets, we have deemphasized this portfolio and are reallocating these balances across our portfolios of C&I loans to target customers, real estate-related loans and securities, in similar proportions to those that currently exist. For the nine months ended September 30, 2018, we ran off \$265 million of loans from this portfolio. This reallocation is intended to better align our overall portfolio with our stated strategy of organically growing target customer loans and maintaining a prudent approach to asset allocation.



Note: Reflects ending balance.

#### Real estate loans

Our real estate portfolio consists of loans to individuals and commercial businesses, including 1-4 family, multifamily, and commercial real estate.

# Residential Real Estate

Our portfolio of real estate loans to individuals is based primarily in our geographic markets, but also a minority of real estate loans are to individuals outside our geographic markets, some of which are affinity mortgage programs we have developed for members of certain commercial customers, such as the Service Employees International Union. We began offering residential mortgage loans in 2012 and have since originated approximately 2,000 loans totaling \$790 million, and through September 30, 2018, we have not experienced any losses on this portfolio. Our residential loans are closed-end mortgage loans, secured by a first lien on 1-4 family dwellings primarily in our geographic footprint. The dwellings are typically residential structures consisting of principal residences, second or vacation homes and investment properties, with property types including single family homes, two-to-four unit homes, condominiums, and cooperative apartments. We also own portfolios of purchased 1-4 family loans (purchased starting in 2014 representing 5.6% of total assets as of September 30, 2018) with a weighted average LTV below 60% and a majority of borrowers have FICO credit scores above 725 at origination. There have been no credit losses or any material delinquencies from these loans since purchase. The average loan-to-value ratio ("LTV") and average FICO credit score at origination for our residential real estate loans originated after 2013 is 63% and 768, respectively.

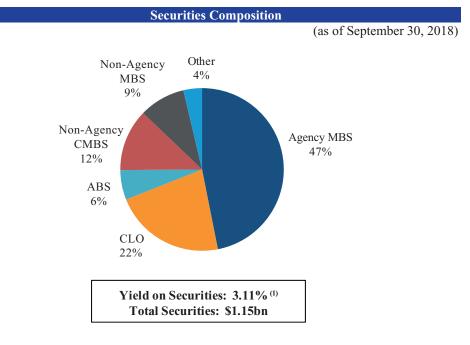
# Multifamily and Commercial Real Estate

A substantial portion of our portfolio is composed of multifamily loans made to customers in New York, predominantly for rent-stabilized buildings. We generally apply stringent underwriting guidelines for LTV and debt service coverage ratios, which are intended to mitigate credit and concentration risk in this loan category.

Our historical multifamily loss rate from January 1, 2010 through December 31, 2017 is eight basis points. Approximately 34% of these loans had a LTV less than or equal to 60% at origination and approximately 90% had an LTV less than or equal to 75% at origination. Other commercial real estate exposure is also predominantly in the New York metropolitan area and includes loans on office buildings, retail centers, industrial facilities, medical facilities and mixed-use buildings with an average LTV of 51% at origination.

# Securities

Our securities portfolio primarily consists of high quality and liquid investments in mortgage-backed securities to government sponsored entities and other asset-backed securities. All non-agency securities are senior tranche and approximately 94% of our non-agency securities, composed of non-agency commercial mortgage-backed securities, collateralized loan obligations, non-agency mortgage-backed securities, and asset-backed securities, carry AAA credit ratings and 5% carrying A or higher. As of September 30, 2018, our securities portfolio, including FHLB stock, has a weighted average yield of 3.11% and a weighted average life of 4.0 years. Approximately 99.6% of this portfolio is classified as "available for sale." In total, our securities portfolio including FHLB stock represented 26.4% of total interest earning assets as of September 30, 2018.



1. Excludes FHLB stock.

# **Our Competitive Strengths**

We believe the following competitive strengths differentiate us from our competitors and provide us with the necessary foundation to successfully execute on our business strategy.

# Uniquely Positioned Business Model Tailored to Socially Responsible Institutions

By choosing Amalgamated, our customers know their money is with a bank that shares their values. We believe that we are one of the premier banks catering to our target customer base—advocacy-based non-profits, social welfare organizations, national and local labor unions, political organizations, foundations, and sustainability-focused, socially responsible businesses, as well as the members and stakeholders of these customers. These organizations and consumers have historically been underserved by the traditional banking community and we believe that we are one of the leading banks whose mission is to serve this large and growing sector. We currently only penetrate a small percentage of this market, and we see significant upside if we are able to fully execute on our deposit gathering and relationship building strategy within this customer segment.

We believe that our focus on being a socially responsible bank positions us to benefit from what we expect to be the beginning of a paradigm shift in which consumers and stockholders will hold companies to higher levels of corporate social responsibility and will require companies to focus on contributions to society in addition to delivering profits. For example, the world's largest asset manager, BlackRock, Inc., wrote an open letter in January 2018 to the chief executive officers of both public and private companies urging them to take a guiding role in social change, stating that "companies must benefit all of their stakeholders, including stockholders, employees, customers, and the communities in which they operate." We believe we are ahead of this shift as our overall mission has always been to help those that do good, do better.

#### Stable, Low-Cost Core Deposit Franchise

Many of our target customers bank with us because we share their values and offer products and services tailored to their specific needs. Since many of these customers hold large amounts of deposits with us in non-interest-bearing or low-interest accounts (for example, we have 182 accounts that as of September 30, 2018 maintain non-interest-bearing account balances over \$1 million), our business model positions us to generate a stable source of low-cost core deposits. Our target customer base has specific banking needs which we are well suited to address based on our extensive experience serving this niche customer segment. In addition, it is our experience that our target customer is attracted to our shared mission and common purpose which generates long-tenured, less rate sensitive deposits. Our core deposit base has grown at a 14% compound annual growth rate from December 31, 2014 through December 31, 2017. The graph below shows our attractive cost of deposits, both on an absolute and relative basis. We believe this strategy of funding with core deposits differentiates us from many of our geographic competitors who rely on gathering deposits from their branch networks or have a greater reliance on wholesale funding sources.

#### **Average Cost of Deposits**

	2014	2015	2016	2017	Q3 2018
Amalgamated	0.24%	0.23%	0.23%	0.24%	0.25%
New York Peers	0.35%	0.42%	0.47%	0.54%	0.92%

\* Peers include BDGE, CNOB, DCOM, FFIC, FLIC, LBAI, PFS and PGC

As a result of this business strategy, we have generally been less reliant on price competition. Our business model has proven successful over the last two rising interest rate cycles, generating a deposit beta of 24% in the 2004-2006 interest rate cycle and only a 1% beta in the current rising interest rate cycle since the third quarter of 2015 through September 30, 2018.



# Deposit elasticity during the current rising rate cycle

Source: SNL Financial; Note: Financial data as of the quarter available

- <sup>1</sup> Implied deposit elasticity calculated as change in average cost of deposits as a percent of the change in Fed Funds over same time period
- <sup>2</sup> Peers include BDGE, CNOB, DCOM, FFIC, FLIC, LBAI, PFS and PGC

# Attractive Geographic Markets and Demonstrated Ability to Expand

Our physical geographic markets are the New York City metropolitan area, the Washington, D.C. metropolitan area, and the San Francisco metropolitan area. Our geographic focus mirrors our customer acquisition strategy in that we seek to penetrate markets which have a sizeable number of organizations that fit our target customer base. Based on research we commissioned in 2016, we believe that key portions of our target customer base in the New York metropolitan area, including 33% from values-driven philanthropies, 33% from social advocacy and human needs organizations, and 35% from labor unions, held approximately \$40 billion in total assets. Given that as of September 30, 2018 we held approximately \$2.1 billion in deposits in the New York metropolitan area, we believe we have significant opportunities for growth in this market, which is the largest banking market in the country. Based on this same research, we believe that the same select segments of our target customer base in the Washington, D.C. and San Francisco metropolitan areas held approximately \$16 billion and \$8 billion in assets, respectively (including 13% and 25% from values-driven philanthropies, 28% and 61% from social advocacy and human needs organizations, and 60% and 13% from labor unions, respectively).

As of September 30, 2018 we held approximately \$978 million in deposits in the Washington, D.C. metropolitan area, we held approximately \$380 million in the San Francisco metropolitan area. We seek to maximize our market penetration opportunities by focusing our deposit gathering and lending strategies in these densely populated progressive-oriented markets, thereby increasing our ability to attract customers who are likely to react favorably to our mission, values and reputation.

Furthermore, this same research has indicated that our target customer base in Chicago, Boston, and Los Angeles has \$18 billion, \$8 billion and \$7 billion in assets, respectively (including 5%, 27%, and 9% from values-driven philanthropies, 22%, 30%, and 47% from social advocacy and human needs organizations, and 73%, 43%, and 44% from labor unions, respectively).

Leveraging our heritage as a socially responsible bank, we have attracted a national customer base. As a result, we offer a robust digital platform with tailored deposit products, commercial lending, and trust and treasury management products to service the particular banking needs of these clients. We believe that our continued growth will be driven by our ability to increase our amount of core deposits from our target customer base and the individuals within these organizations.

# **Disciplined Credit Risk Management**

We have developed underwriting and credit risk management processes tailored to each of our products and verticals. Our comprehensive credit risk management is demonstrated by the strong credit performance of loans originated under our new management team. Our customers provide low-cost core deposits with limited credit needs, which allows us to prudently deploy our liquidity into assets with attractive risk-adjusted returns. As of September 30, 2018, our asset composition consists primarily of lower-risk first-lien 1-4 family real estate loans (22% of assets), multifamily loans (21% of assets), and securities (25% of assets). As a result of our unique business model, we are able to quickly reposition our asset composition to maintain a high-quality credit profile.

The strength of our credit risk management is driven by our team of experienced credit evaluators and underwriters. Credit risk management involves collaboration among our loan officers and relationship managers, underwriters, and credit approval, credit administration, portfolio management and collections and loan workout personnel. We have a comprehensive risk management process including policies and procedures for credit underwriting and monitoring, enabling us to grow our loan portfolio without compromising credit quality. We underwrite all loans including those that are not self-originated except for certain small dollar consumer loans acquired through pool purchases where we review and perform diligence on a sample of the loan pool. As of September 30, 2018, our non-accrual assets to total assets ratio was 0.5% (excluding performing troubled debt restructurings ("TDRs")). We believe our robust approach to risk management will enable us to grow our loan portfolio without compromising credit quality.

# **Experienced Management Team with Proven Results**

Our executive management team consists of individuals with strong backgrounds and deep relationships with mission-driven organizations (including those within our target customer base), experienced financial operators and seasoned banking professionals. We believe a combination of these skill sets and backgrounds is required to successfully execute our strategy. Our President and Chief Executive Officer, Keith Mestrich, has 30 years of experience with banking and financial management of mission-driven organizations. When Mr. Mestrich took over leadership of the bank in 2014, he enhanced the existing management team with external hires and internal promotions. This team expanded our values-focused mission to a wider group of customers while repositioning the bank for improved risk management, enhanced profitability and increased sustainable growth. Such measures included building out our finance, treasury, credit and risk function with seasoned executives from the banking industry. The team developed our highly sophisticated asset allocation strategy to optimize risk-adjusted returns and reduce our reliance on high-cost wholesale borrowings. Our current management team has an average of 28.5 years of relevant experience.

Under the management team's leadership, the bank has reduced its cost of funds by 42 basis points from January 1, 2015 to December 31, 2017 and focused on expense reduction by closing 42% of the bank's branches and reducing headcount by nearly 10% from January 1, 2015 to December 31, 2017. We have exited legacy non-performing and substandard credits and discontinued unprofitable businesses and these actions have improved our core non-interest expense ratio from 3.55% for the year ended December 31, 2014 to 3.03% for the year ended December 31, 2017. For a reconciliation of this ratio to the equivalent GAAP ratio, see "*GAAP Reconciliation and Management Explanation of Non-GAAP Financial Measures*" above. We have successfully grown our New York and Washington, D.C. target customer base by a 7.3% and 54.5% compound annual deposit growth rate, respectively, during the three year period ended December 31, 2017. The execution of our strategic plan has resulted in 15 consecutive quarters of pre-tax profitability through September 30, 2018. We have also successfully completed the New Resource Bank Acquisition, which enabled us to expand into the San Francisco metropolitan area.

Our management team's commitment to our core constituencies provides unique insight into developing and maintaining strong customer relationships. We believe that management's strong track record of performance positions the bank favorably for continued organic and acquisition-related growth.

Our management team includes:

- Keith Mestrich, President, Chief Executive Officer and Director. Keith Mestrich has served as President and Chief Executive Officer of Amalgamated Bank since 2014. Mr. Mestrich has over three decades of experience in banking and financial management, many of those positions assisting the Bank's core constituencies in labor, nonprofits, political organizations and issue-advocacy campaigns. Mr. Mestrich joined Amalgamated in 2012 and directed the Bank's Washington, D.C. operation where he built Amalgamated's presence in the nation's capital. Since his appointment as President and Chief Executive Officer in 2014, Mr. Mestrich has led Amalgamated's turnaround efforts. Under his leadership, the Bank returned to profitability, improved its credit quality, installed a new management team and significantly grew its core deposit base. Mr. Mestrich has spearheaded initiatives to underscore Amalgamated's mission, including support of a \$15 minimum wage (and raising the Bank's minimum wage to \$15 per hour), acceptance of IDNYC as a primary form of ID and certification as a B Corporation. In 2017, Mr. Mestrich guided Amalgamated's acquisition of San Francisco-based New Resource Bank, creating one of the nation's leading socially responsible banks.
- Andrew LaBenne, Senior Executive Vice President and Chief Financial Officer. Andrew LaBenne has
  served as our Chief Financial Officer since April 2015 and also as a Senior Executive Vice President
  since April 2017. He also served as an Executive Vice President from April 2015 until April 2017.
  Before joining us, he served as Chief Financial Officer of Business Banking for JPMorgan Chase & Co.
  from August 2013 until April 2015 and spent 17 years at Capital One Financial in various positions in
  operations, marketing and finance, including as Chief Financial Officer of Retail Banking and Chief
  Financial Officer of Commercial Banking.
- Martin Murrell, Senior Executive Vice President and Chief Operating Officer. Martin Murrell has
  served as Senior Executive Vice President, Consumer Banking and Chief Operating Officer of
  Amalgamated Bank since April 2017. He joined Amalgamated Bank in our Washington D.C. office in
  April 2016 as our Executive Vice President and Head of Consumer Banking. Mr. Murrell has over 15
  years of experience in the design, implementation and management of consumer digital financial
  services at American Express and Capital One Financial.
- Sam Brown, Executive Vice President, Director of Commercial Banking. Sam Brown joined Amalgamated in 2014 after serving as Director of the White House Business Council in the White House's Office of Public Engagement, a position he held from 2013 to 2014. As The Honorable Barack H. Obama, II, 44th President of the United States' liaison to the private sector, Mr. Brown worked on economic policies to help America's working families and businesses succeed. Before leading the Business Council, Mr. Brown held various positions between 2007 and 2012 serving President Obama. Mr. Brown also served as the founding Chief Operating Officer of Organizing for Action and Finance Chief of Staff for the Obama-Biden 2012 campaign. Mr. Brown holds a bachelor's degree from University of Southern California.
- Jason Darby, Executive Vice President and Chief Accounting Officer. Jason Darby has served as the bank's Chief Accounting Officer and Controller and as Executive Vice President since February 2018, and previously as Controller and Senior Vice President since joining the bank in July 2015. Before joining Amalgamated, he served as Managing Director of Commercial Business Banking for Capital One Financial from July 2012 until June 2015. From 1993 until June 2012, Mr. Darby was an Executive Vice President in charge of sales and marketing at Esquire Bank and, prior to that, had spent nine years at North Fork Bank/Capital One Financial in various positions in operations and finance. Additionally, Mr. Darby spent five years at KPMG and two years at American Express. Mr. Darby is a licensed CPA in New York and holds a bachelor's degree in accounting from St. Bonaventure University as well as an M.B.A. from the University of Pittsburgh.
- Jim Lingberg, Senior Vice President, Chief Trust Officer. Jim Lingberg has over 25 years of experience in pension and investment management, real estate and capital markets. Since 2017, Mr. Lingberg is responsible for overseeing our investment management and trust businesses. He joined us in 2016 to

lead the Eastern U.S. investment management sales and client service teams. Mr. Lingberg previously worked with the AFL-CIO Investment Trusts' funds, the Building Investment Trust, the Housing Investment Trust, the Equity Index Fund and the Urban Development Fund. From 2001 to 2015, Mr. Lingberg was a member of or led the marketing, investor relations and labor relations team in serving the Taft-Hartley and public fund investors in the four funds. From 1996 to 2001, he was a part of the accounting and finance team for the AFL-CIO Investment Trust entities, and also served as a member of the Portfolio and Investment Committees for the Housing Investment Trust. Mr. Lingberg began his career in 1991 at Price Waterhouse.

- Jamee Lubkemann, Executive Vice President and Director of Consumer Banking. Jamee Lubkemann
  joined Amalgamated Bank in 2017 after 11 years at American Express. Ms. Lubkemann served in
  various roles at American Express including, leading Strategic Partnerships and Marketing for American
  Express Travel, managing relationships with key travel industry partners, and heading up travel
  marketing strategy for premium card members. While at American Express, Ms. Lubkemann also
  served as Vice President and General Manager of Personal Savings, where she oversaw growth and
  management of the high-yield savings and deposit portfolio. Ms. Lubkemann also held positions in
  Global Commercial Card Payments and Global Merchant Services.
- Mark Pappas, Executive Vice President and Chief Risk Officer. Mark Pappas joined Amalgamated as
  the Chief Audit Executive in August of 2015. In April 2018, he was appointed Chief Risk Officer of the
  Bank. Previous to his roles at Amalgamated, over an 11 year period, Mr. Pappas held various roles at
  Morgan Stanley in Internal Audit and Finance Risk executive leadership which included developing and
  implementing the global, firm-wide Sarbanes-Oxley compliance program. Prior to joining Morgan
  Stanley, Mr. Pappas held senior audit leadership positions at international and national banks, including
  Credit Suisse, Standard Chartered, Bankers Trust and Credit Agricole.
- James Paul, Executive Vice President and Chief Administrative Officer. James Paul joined Amalgamated in September 2011 as Senior Advisor to the Chief Executive Officer. He was named Chief of Staff in July 2014 and appointed Executive Vice President, Chief Administrative Officer in April 2018. Prior to joining us in 2011, he served as Chief Operating Officer for Ullico Inc., a labor owned insurance and financial services company and before that, Mr. Paul served as President of the Graphics Division of Chyron Corporation, a publicly traded international manufacturer of video broadcast equipment. He came to both Ullico and Chyron as the senior human resource executive and was later promoted to general management. Prior to that he served as Senior Vice President, Human Resources for TETE-TV, a joint venture of Bell Atlantic NYNEX, Pacific Telesis and Creative Artists Agency that was created to drive the partners' entry into the interactive entertainment and information markets.
- Arthur Prusan, Executive Vice President and Chief Credit Risk Officer. Arthur Prusan has served as our Chief Credit Risk Officer since April 2018 and has been with us since 2012. Prior to becoming our Chief Credit Risk Officer, he served as our Senior Vice President, Head of Credit Operations and as a Commercial & Industrial Senior Credit Officer. Before joining us, he served as Chief Administrative Officer for Global Business Services Americas at Deutsche Bank.
- Deborah Silodor, Executive Vice President and General Counsel. Deborah Silodor has served as an Executive Vice President and as our General Counsel since 2015. She served as our Deputy General Counsel from February 2009 to January 2015 and as our Assistant General Counsel from June 2007 to February 2009. Before joining us, she served as counsel in the law firm of Lowenstein Sandler in New Jersey from June 1999 until June 2007, where she specialized in commercial litigation. Earlier in her career, Ms. Silodor served as an enforcement attorney with the Office of Thrift Supervision.

# **Our Business Strategy**

We have a clearly defined vision to be America's socially responsible bank. Our mission is inspired by our core value: *To help those who do good, do better*. Our mission and core values have enabled us to become a financial institution focused on serving values-based organizations and people. Our differentiated model of

providing relationship-based, personalized-service and customized solutions while sharing our customers' values has driven the growth of our commercial banking, trust and investment management, and increasingly our consumer banking businesses.

We expect to further enhance our franchise value by continuing to develop organic relationships with our target customer base and maintaining our risk and expense discipline. We plan to expand our customer base by forming new relationships with our target customers in existing markets, and strategically expanding into new geographies and opportunistic acquisitions. We believe this will drive growth in our core banking business and our trust and investment management business. Protecting our values-based franchise also requires disciplined risk and expense management, which we believe is essential to our business strategy. Commitment to our customers' values is a central tenet of our differentiated business model and we expect it to continue to serve as the pillar of our broader business strategy.

### Focus on Deposit-led Organic Growth

Our primary goal is to develop organic relationships in our target customer segments to support growth of our high quality, low-cost core deposit base. Our growth has been achieved by providing relationship-based, personalized-service and customized solutions. The success of our deposit gathering strategy has enabled us to become a primarily core deposit-funded institution, resulting in a lower cost funding base. Core deposits, which include checking accounts, money market accounts, and savings accounts, totaled \$3.6 billion as of September 30, 2018 and represented 89% of total deposits. Our deposit strategy enables us to attract commercial depositors that also borrow and invest with the Bank. Our deposit growth in the New York metropolitan area has increased at a 7.3% compound annual growth rate from December 31, 2014 through December 31, 2017 despite our branch rationalization that resulted in the closure of 11 branches. Our deposit growth has in large part been driven by the growth of accounts greater than \$1 million, which have increased by 76% since January 1, 2015 through December 31, 2017. Additionally, retail customers are increasingly looking for technology-enabled solutions to streamline their banking experience, reduce overall transaction time, and connect in a user-friendly manner. We have made significant investments in our digital capabilities and believe our current offerings will be attractive to our target customers and allow us to penetrate a national market. We believe our reputation within our target customer base positions us well to sustain our growth trajectory.

#### Geographic Expansion

We intend to consider strategic expansions, either organically or through acquisitions, into new markets that have a large constituency of socially responsible organizations and individuals. We are demonstrating our ability to grow through expansion in Washington, D.C. and through acquisitions with the recently completed acquisition of New Resource Bank, based in San Francisco. We intend to evaluate opportunities to efficiently expand our geographic footprint into other large metropolitan areas throughout the United States that share the same characteristics as San Francisco and our other current markets. Based on research we commissioned, potential markets that we believe have similar target customer bases with sizeable asset concentrations include Chicago, Boston, and Los Angeles. Other notable markets include Seattle and Austin.

We expect to continue to work to identify, from time to time, opportunistic acquisitions that are financially attractive, as demonstrated in the New Resource Bank Acquisition, and either enhance our penetration in existing markets or help us gain entry into new markets. Our ideal targets are banks that cater to segments of our target customer base. We believe that we will be well-positioned as an acquirer of choice because of our shared values, financial strength and operating model.

#### Grow Trust and Investment Management Business

We have been dedicated to serving the investment needs of our institutional clients for more than 40 years. We are committed to fostering strong client relationships and unparalleled understanding of our clients' goals and objectives. We offer a broad range of both index and actively-managed funds spanning equity, fixed-income, real estate and alternative investment strategies. As of September 30, 2018, assets under management were \$12.3 billion. Additionally, we have \$30.2 billion of assets under custody. The growth of our commercial banking business has fueled the continued growth of our trust and investment management business, as approximately one-third of our trust and investment management clients utilize our deposit products. Our existing commercial clients have large trust and investment management needs. As a result of our newly developed strategy, our bankers are taking a more holistic view of our clients' needs, which we believe we will increase our assets under management and assets under custody.

Our current infrastructure provides the necessary scale to increase our market presence among corporations, endowments, foundations and family offices. The development of our regional banking model places added emphasis on providing our clients the full suite of commercial banking products, including trust and custody services. We provide additional customized products to our clients, allowing us to expand our product suite and increase efficiency. We believe that our values, reputation and superior client services we offer them. We believe that as our assets under management and assets under custody continue to grow, our trust and investment management business will meaningfully contribute to our profitability given the operating leverage from our fixed cost structure and the limited amount of capital required to support this business.

#### Maintain a Prudent Approach to Asset Allocation

Our business model has historically generated a substantial source of low-cost core deposits and we believe that it will continue to do so. As noted above, our target customers have historically had limited credit needs and we do not expect that these needs will change meaningfully. As such, our business model gives us access to excess liquidity, which we intend to prudently manage to optimize risk-adjusted returns. We expect that our lending strategy will continue to consist of real estate and Direct C&I loans, as well as additional C&I loans from the New Resource Bank Acquisition. We also expect to deploy these liquid assets to achieve attractive risk-adjusted returns. We have begun to deemphasize the Indirect C&I portfolio through loan sales and maturities; however, we believe the flexible nature of our asset composition is a key strength of our business strategy as it allows us to adjust to evolving pricing dynamics and credit conditions.

# Focus on Optimizing Operating Leverage, Capital Return and Continued Profitability Enhancement

With the additions to our management team and the new locations in Washington, D.C. and San Francisco, we believe we have built a scalable platform to support future organic or acquisition growth without making significant additional investments, which we expect will improve operating efficiencies over time. We have demonstrated the ability to eliminate excess costs without sacrificing growth by reducing our number of branches, exiting unprofitable business lines, and eliminating unnecessary positions.

We are focused on optimizing our expense base to generate positive operating leverage. Examples of our cost savings opportunities may include redundancies due to new technology investments and reduction in occupancy cost to the extent we identify opportunities to shift certain back office jobs to more cost-efficient locations.

Further, our conservative asset allocation strategy enables us to prudently calibrate our target capital levels, while maintaining a level in excess of the ratios required under law and regulation. To the extent that we generate capital in excess of our targets, we may work to return some excess capital to our stockholders, subject to applicable legal and regulatory limitations.

In addition to operating leverage and capital return, we believe that our business strategy focusing on low-cost organic deposit growth, business development (including enhancement of our trust and investment management services and the development of digital banking), asset sensitivity and potential geographic expansion should lead to a meaningful improvement in profitability and returns.

# **Underwriting and Credit Risk Management**

*Underwriting.* Certain credit risks are inherent in all loans. These risks include risks resulting from uncertainties in the future value of collateral, risks resulting from changes in economic and industry conditions, and risks inherent in dealing with individual borrowers. Although we both originate and purchase pools of loans, we apply the following underwriting standards to all of our loans. We attempt to mitigate repayment risks by adhering to internal credit limits, a multi-layered approval process for loans, documentation examination, and follow-up procedures for any exceptions to credit policies. Our management, lending officers and credit administration team emphasize a strong risk management culture which is supported by comprehensive policies and procedures for credit underwriting, funding and administration that we believe has enabled us to maintain sound asset quality. Our underwriting methodology emphasizes analysis of global cash flow coverage, property cash flow in the case of real estate loans, loan to collateral value, and obtaining personal guaranties where appropriate. Also, in the case of most income-property loans, we require that borrowers are special purpose entities.

Our board of directors has assigned oversight responsibility for our credit risk functions to its credit policy committee, which is responsible for setting our credit appetite and approving our credit policy. This policy is updated periodically and reviewed in its entirety at least once per year. The board has established a management level credit committee, which is charged with formulating, subject to the credit policy committee's approval, and administering our credit policy. The management credit committee reviews and has the authority to approve, delay or deny all requests for new and existing credit exposures within the limits and practices established by our credit policy. Among other responsibilities, the management credit committee reviews and approves (i) all commercial credit exposure requests greater than \$1 million and (ii) approves residential lending credit requests of more than \$2 million. The credit policy committee must approve any loan over \$25 million, as well as specific programs that are new to the bank or are subject to heightened risk.

Our management credit committee is chaired by the Executive Vice President-Chief Credit Risk Officer and includes our President and Chief Executive Officer, Senior Executive Vice President-Chief Financial Officer, Executive Vice President-Treasurer, Executive Vice President-Director of Commercial Banking, Senior Vice President-Senior C&I Credit Officer, Senior Vice President-Senior Real Estate Credit Officer, Senior Vice President-Commercial Real Estate Lending, Executive Vice President-General Counsel, and Senior Vice President-Senior Lending Officer. Our management credit committee meets weekly to evaluate and approve credits brought by loan officers. Prior to submitting a loan for approval, the loan will have gone through several rounds of underwriting and credit review starting with deal screens, underwriting performed by the lending unit, a review of the underwriting by our credit risk management team, submission of a formal credit application memorandum that is also reviewed by our credit risk management team, and an approval to move forward by a senior credit officer. Particularly, during the underwriting process and prior to presentation to the management credit committee, the collateral properties on multifamily and commercial real estate loans are visited by the originating relationship manager, and, for loans of greater than \$5 million, an additional visit is generally made by one of our senior credit officers prior to loan closing. There are no automatic factors that preclude a loan from being approved as we focus on the totality of the credit opportunity including the borrower's financial strength, industry, loan structure, strategic fit, and economics. In evaluating each potential loan relationship, we adhere to a disciplined underwriting evaluation process which includes, but is not limited to, the following:

- understanding the customer's financial condition and ability to repay the loan;
- verifying that the primary and secondary sources of repayment are adequate in relation to the amount and structure of the loan;
- observing appropriate LTV guidelines for collateral secured loans;
- maintaining our targeted levels of diversification for the loan portfolio, both as to type of borrower and geographic location of collateral;
- ensuring that each loan is properly documented with perfected liens on collateral; and
- the purpose of the loan.

There is a restricted industry list and certain underwriting requirements that must be met or the loan is considered an exception and must receive higher levels of review, where such review includes a review of the mitigations for the exception and a reason to continue reviewing the loan.

We use third party appraisers to appraise the properties on which we make loans. We choose these appraisers from a small group of qualified individuals and firms based on the specific type of property and the geographic area in which the property is located. Our First Vice President-Chief Appraiser selects the appraising individual or firm, orders the appraisal, and reviews the completed appraisal.

For 1-4 family residential loans (first lien), our general policy is not to exceed an LTV of 80% unless the borrower obtains mortgage insurance or there are strong compensating factors. The LTV generally declines as the amount of the loan increases. As of September 30, 2018, the weighted average LTV for our 1-4 family residential loans at origination was approximately 63%. For multifamily and commercial real estate loans, our policies are to obtain an appraisal on each loan and, generally, to not exceed an LTV of 80% and 75%, respectively.

Our stringent loan origination policies and underwriting standards have resulted in a low historical loan loss experience. Since 2012 and as of September 30, 2018, we have originated more than \$790.7 million (with approximately \$667 million on the books at September 30, 2018) of 1-4 family residential loans (including HELOCs) and, have not experienced any losses. Prior to 2009, however, we purchased more than \$900 million of 1-4 family residential mortgages from third parties, which resulted in significant losses of approximately \$28 million as of December 31, 2017. In 2009, the balance of 90 days or more delinquent loans was \$48.1 million. Since the beginning of 2014, we have focused on managing this portfolio and have decreased our average annual loss rates from 97 basis points for the time period of 2010 through 2013 to 85 basis points for the time period of 2014 through 2017. Between 2014 and 2017, we averaged annual losses of \$1.8 million on this purchased portfolio as compared to average annuals losses of \$4.9 million between 2010 and 2013. The balance of 90 days or more delinquent loans has decreased from \$48.1 million as of December 31, 2009 to \$7.7 million as of September 30, 2018.

*Loans to One Borrower*. In accordance with "loans-to-one-borrower" regulations promulgated by the NYDFS, we are generally limited to lending no more than 15% of our unimpaired capital and unimpaired surplus to any one borrower or borrowing entity. This limit may be increased by an additional 10% for loans secured by readily marketable collateral having a market value, as determined by reliable and continuously available price quotations, at least equal to the amount of funds outstanding. To qualify for this additional 10%, we must perfect a security interest in the collateral and the collateral must have a market value at all times of at least 100% of the loan amount that exceeds 15% of our unimpaired capital and unimpaired surplus. At September 30, 2018, our regulatory limit on loans-to-one borrower was \$71 million. Our management credit committee approval limit is \$25 million, any loan over \$25 million must be approved by the credit policy committee, and no loan in excess of lending too much to one particular customer or type of customer. Our loan policy establishes detailed concentration limits and sub limits by loan type and geography. Our management credit committee and our credit policy committee review our concentration reports on a quarterly basis.

Ongoing Credit Risk Management. Credit risk management involves a collaboration among our loan officers or relationship managers, underwriters, and credit approval, credit administration, portfolio management and collections or loan workout personnel. We apply our collection policies uniformly to both our portfolio loans and loans serviced for others. We conduct monthly loan quality meetings, attended by representatives from each of the aforementioned groups, including the business unit leaders. Our loan quality committee is our executive and senior management governing body for monitoring loan performance, focusing on loans with credit risk ratings of classified or criticized loans, or as determined by our Chief Credit Risk Officer or Senior Credit Officers. Loans that are deemed classified or criticized undergo a detailed monthly review by our loan quality committee. Criticized loans are special mention loans as they show potential weakness that if not addressed by

management may lead to performance and collectability issues. Loans generally will not remain in this criticized category longer than six to nine months before the loan has been rectified and upgraded or has deteriorated further and downgraded. Classified loans are substandard-accruing loans, substandard non-accruing loans, and doubtful loans.

- Substandard-accruing loans have weaknesses that are likely to lead to collectability issues although it is
  expected that all principal will be repaid.
- Substandard non-accruing loans have weaknesses that are likely to lead collectability issues coupled with the possibility that not all of the principal will be collected.
- Doubtful loans have significant weaknesses coupled with a probability that some level of loss will be realized at some point in the future.

Loans generally will not remain in doubtful longer than six months before a loss is taken or the credit has been cured. Our review of classified and criticized loans includes an evaluation of the market conditions, the property's (or business entity's) trends, the borrower and guarantor status, the level of reserves required, and loan accrual status.

Our loan quality committee also reviews: delinquent loans, upcoming maturities, credit review cycles, and other credit monitoring reports across both the loan quality portfolio and non-loan quality portfolio, as well as non-performing residential lending and HELOC portfolios. The loan quality committee has approval authority for loan amendments and credit risk rate changes for reviewed credit exposures. A credit risk change requires a majority vote of the loan quality committee and is reported to the credit policy committee. After approval by loan quality committee, the credit risk change is verified through a control process in our system.

In accordance with our policy, we perform annual asset reviews of our multifamily, commercial real estate, and commercial and industrial loans. All loans in excess of \$1 million of exposure are reviewed by us on an annual basis. As part of these credit reviews, we analyze recent financial statements of the borrower and any additional market data that may impact the borrower's ability to repay the loan. Upon completion, we update the grade assigned to each loan. Relationship managers are encouraged to bring potential credit issues to the attention of credit administration personnel. Our credit policy requires at least 40% of our loans to be reviewed by an independent third party to insure that our assigned risk grades are appropriate. Our current engagement requires the independent third party to review at least 65% of our loans by exposure. The loans are typically selected by the independent third-party reviewer except that the reviewer must review all of our leveraged loans, loans with over \$20 million exposure, asset-based lending transactions, municipality/public finance loans, and classified or criticized loans. Between 2015 and 2017, there have been seven downgrades and one upgrade; none of which were classified or criticized. Management reviews the reports prepared by the independent reviewers and presents these reports to the Audit Committee and the credit policy committee of the board. These asset review procedures provide management and the board with additional information for assessing our asset quality.

### **Information Technology Systems**

We make continuous investments in order to maintain modern, efficient and scalable information technology systems. We are currently executing several initiatives to expand and enhance our digital banking services, which offers lower transaction costs and greater customer flexibility and convenience. We outsource most of our processing and services, which allows us to collaborate with industry-recognized vendors in each market niche, reduce our costs by leveraging the vendors' economies of scale and enables us to expand our capabilities as needed. We work with our third-party vendors to ensure we are utilizing their applications efficiently and to their fullest capability. We currently have a number of separate agreements with our core systems provider. We use an integrated core system to originate and process loan and deposit accounts, which provides us with a high degree of automation, improves customer experience and reduces costs.

We continuously improve our cybersecurity posture and have implemented a multi-layered defense strategy to protect customer data. We actively monitor the cybersecurity threat landscape with a focus on the financial services sector for trends and new threats. Our Information Security department proactively identifies and monitors systems to analyze risk to the organization and implement mitigating controls where appropriate. Formal security awareness training is conducted regularly to increase overall employee awareness about cyber threats. In addition to maintaining a defensive cybersecurity strategy, we have a disaster recovery site in a geographically separate colocation data center. We also conduct regular business continuity and disaster recovery exercises to ensure our contingency plans support our operational needs and recovery time objectives.

#### Personnel

As of September 30, 2018, we had 427 full-time employees, 31% of whom are represented by a collective bargaining agreement. We consider our relationship with our employees to be good and have not experienced interruptions of operations due to labor disagreements.

Certain of our service employees at our headquarters, including handypersons responsible for mechanical and technical repairs, are covered by the 2016 Independent Office Agreement between us and Local 32BJ, Service Employees International Union. The agreement, effective January 1, 2016, expires December 31, 2019 for all employees, except that the agreement with respect to security guards expires March 31, 2019. The agreement generally governs, among other things, the subject employees' compensation, vacation, severance, and working conditions and provides that the union will only strike under very limited circumstances.

Certain of our office and clerical employees are covered by the Collective Bargaining Agreement between the bank and the OPEIU. The agreement generally governs, among other things, the subject employees' compensation, vacation, severance, and working conditions and contains a "no-strike" clause, whereby, during the term of the agreement, the union will not strike and we will not initiate a lockout. The agreement expired on June 30, 2018 but then ran from year to year until terminated by either party upon sixty days' notice. On July 26, 2018, the Bank and the OPEIU entered into an amendment to the collective bargaining agreement, which (i) extended the term of the collective bargaining agreement to June 30, 2020 and (ii) provided for a 3% wage increase effective July 1, 2018 and July 1, 2019, respectively. The amendment made no other material changes to the collective bargaining agreement.

#### Properties

As of September 30, 2018, 12 of our branch offices and our one domestic representative office are leased and one branch office, located at 3770 E. Tremont Avenue, Bronx, New York is owned. Following the completion of the New Resource Bank Acquisition, we added one leased branch office in San Francisco, California and one leased loan production office in Boulder, Colorado. We believe that current facilities are adequate to meet our present and foreseeable needs, subject to possible future expansion.

We lease 133,276 square feet in a building located at 275 Seventh Avenue, New York, New York 10001 that serves as our corporate headquarters and also as a branch office location.

# Legal Proceedings

We are subject to certain pending and threatened legal actions that arise out of the normal course of business. Management, following consultation with legal counsel, does not expect the ultimate disposition of any or a combination of these matters to have a material adverse effect on our business. However, given the nature, scope and complexity of the extensive legal and regulatory landscape applicable to our business (including laws and regulations governing consumer protection, fair lending, fair labor, privacy, ERISA, information security and anti-money laundering and anti-terrorism laws), we, like all banking organizations, are subject to heightened legal and regulatory compliance and litigation risk.

### **Significant Subsidiaries**

We own a 99.6% equity interest and control the operations of our subsidiary Amalgamated Real Estate Management Company ("AREMCO"), which is a consolidated real estate investment trust holding certain of our purchased and originated loans. The income generated from the loans held in AREMCO is paid out to stockholders, including us, in the form of dividends. AREMCO calculates its annual dividend to equal or exceed 95% of the projected annual taxable income and during December of each year, the board of directors of AREMCO declares a dividend to be paid to stockholders in the following January. The dividend encompasses the outstanding tranches of AREMCO stock as follows: Class A Senior Preferred Stock, Class B Senior Preferred Stock, and Junior Preferred Stock.

For the year ending December 31, 2017, AREMCO had \$5.4 million in taxable income. In December 2017, the board of directors of AREMCO declared a dividend payout of \$5.5 million to be paid to stockholders on January 25, 2018. The dividend encompassed the outstanding tranches of AREMCO stock as follows; \$2,336.95 per share of Class A Senior Preferred Stock, \$5.00 per share of Class B Senior Preferred Stock, and \$80.00 per share of Junior Preferred Stock. The dividend payable to us was approximately \$5.5 million and was recorded as an adjustment to retained earnings.

For the year ending December 31, 2016, AREMCO had \$6.6 million in taxable income. In December 2016, the board of directors of AREMCO declared a dividend payout of \$6.6 million to be paid to stockholders on January 19, 2017. The dividend encompassed the outstanding tranches of AREMCO stock as follows; \$3,359.95 per share of Class A Senior Preferred Stock, \$5.00 per share of Class B Senior Preferred Stock, and \$80.00 per share of Junior Preferred Stock. The dividend payable to us was approximately \$6.6 million and was recorded as an adjustment to retained earnings.

We established Amdel, Inc., a consolidated, wholly-owned Delaware subsidiary, in 1999 to serve as custodian and investment manager of a partnership to engage in investment-related transactions—AmErin Partners. In August 2013, AmErin Partners was dissolved. As of December 31, 2015, Amdel remained a subsidiary with approximately \$34.3 million in investment assets recorded at book value. However, in September 2016, we dissolved Amdel with no resulting impact to our consolidated financial statements.

We also have numerous other insignificant subsidiaries, including subsidiaries to hold our other real estate owned property (OREO), which is real estate property owned by us that is not directly related to our business.

# SUPERVISION AND REGULATION

The following is a general summary of the material aspects of certain statutes and regulations applicable to us. These summary descriptions are not complete, and you should refer to the full text of the statutes, regulations, and corresponding guidance for more information. These statutes and regulations are subject to change, and additional statutes, regulations, and corresponding guidance may be adopted. We are unable to predict these future changes or the effects, if any, that these changes could have on the business, revenues, and results of operations of Amalgamated and its subsidiaries.

# **Overview**

We are subject to extensive federal and state banking laws, regulations, and policies that are intended primarily for the protection of customers, depositors and other consumers, the FDIC's Deposit Insurance Fund (the "DIF"), and the banking system as a whole; not for the protection of our other creditors and stockholders. We are examined, supervised and regulated by the NYDFS and the FDIC (our primary federal regulator) as an FDIC-insured state-chartered bank that does not have a parent bank holding company and that is not a member of the Federal Reserve System (the "Federal Reserve"). The statutes enforced by, and regulations and policies of, these agencies affect most aspects of our business, including prescribing the permissible scope of our activities, permissible types of loans and investments, the amount of required reserves, requirements for branch offices, and various other requirements.

Our deposits are insured by the FDIC to the fullest extent permissible by law. As an insurer of deposits, the FDIC issues regulations, conducts examinations, requires the filing of reports and generally supervises the operations of all institutions to which it provides deposit insurance. In addition, because we are a state non-member bank, the FDIC is also our primary federal regulator. Accordingly, the approval of the FDIC is required for certain transactions in which we may engage, including any merger or consolidation involving us, a change in control over us, or the establishment or relocation of any of our branch offices. In reviewing applications seeking approval of such transactions, the FDIC may consider, among other things, the competitive effect and public benefits of the transactions, the capital position, financial and managerial resources and future prospects of the organizations involved in the transaction, the risks to the stability of the U.S. banking or financial system, the applicant's performance record under the Community Reinvestment Act (see "Community Reinvestment Act" below) and the effectiveness of the organizations involved in the transactions involved in the transactions even if approval is not required, and could do so if we have otherwise failed to comply with all laws and regulations applicable to us.

# New York Law

As a New York-chartered bank, New York law governs our licensing and regulation, including organizational and capital requirements, fiduciary powers, investment authority, branch offices and electronic terminals, declaration of dividends, changes of control and mergers, out of state activities, interstate branching and banking, debt offerings, borrowing limits, limits on loans to one obligor, liquidation, sale of shares or options in Amalgamated to its directors, officers, employees and others, the purchase by Amalgamated of its own shares, and the issuance of capital notes or debentures. The NYDFS is charged with our supervision and regulation.

Unsecured loans to one person generally may not exceed 15% of the sum of our capital stock, allowance for loan losses and capital notes and debentures, and both secured and unsecured loans to one person (excluding certain secured lending and letters of credit) at any given time generally may not exceed 25% of the sum of our capital stock, allowance for loan losses and capital notes and debentures. We are required to invest our funds in accordance with limitations under New York law and may only make investments that are permissible investments for banks, subject to any limitations under any other applicable law.

In addition to remedies available to the FDIC (which are discussed below), the Superintendent of the NYDFS may take possession of our bank if certain conditions exist, such as conducting business in an unsafe or unauthorized manner, impairments of capital, suspended payments of obligations, or violation of law.

# Safety and Soundness Regulation

As an insured depository institution, we are subject to prudential regulation and supervision and must undergo regular on-site examinations by our banking agencies. The cost of examinations of insured depository institutions and any affiliates may be assessed by the appropriate agency against each institution or affiliate as it deems necessary or appropriate. We file quarterly consolidated reports of condition and income ("call reports") with the FDIC and NYDFS. The FDIC has developed a method for insured depository institutions to provide supplemental disclosure of the estimated fair market value of assets and liabilities, to the extent feasible and practicable, in any balance sheet, financial statement, report of condition or any other report of any insured depository institution.

The federal banking agencies have also adopted guidelines establishing safety and soundness standards for all insured depository institutions including our bank. The safety and soundness guidelines relate to, among other things, our internal controls, information systems, internal audit systems, loan underwriting and documentation, compensation, asset growth, and interest rate exposure. The standards assist the federal banking agencies with early identification and resolution of problems at insured depository institutions. If we were to fail to meet these standards, the FDIC could require us to submit a compliance plan and take enforcement action if an acceptable compliance plan were not submitted. In addition, the FDIC could terminate our deposit insurance if it determines that our financial condition was unsafe or unsound or that we engaged in unsafe or unsound practices that violated an applicable rule, regulation, order or condition enacted or imposed on us by our regulators.

# **Payment of Dividends**

The power of the board of directors of an insured depository institution to declare a cash dividend or other distribution with respect to capital is subject to statutory and regulatory restrictions that limit the amount available for such distribution depending upon earnings, financial condition and cash needs of the institution, as well as general business conditions. Insured depository institutions are also prohibited from paying management fees to any controlling persons or, with certain limited exceptions, making capital distributions, including dividends, if after such transaction the institution would be less than adequately capitalized.

Under New York law, we are prohibited from declaring a dividend so long as there is any impairment of our capital stock. In addition, we would be required to obtain approval from the NYDFS prior to declaring a dividend if the dividend would cause the total aggregate amount of our dividends in the calendar year to exceed our total net profits for that calendar year combined with retained net profits of the preceding two years, less any required transfer to surplus or a fund for the retirement of any preferred stock.

Under certain circumstances, the FDIC may determine that the payment of a dividend would be an unsafe or unsound practice as a result of our financial condition and to prohibit the payment thereof. In particular, the FDIC has stated that excessive dividends can negate strong earnings performance and result in a weakened capital position and that dividends generally can be disbursed, in reasonable amounts, only after losses are eliminated and necessary reserves and prudent capital levels are established. In addition, the capital rules (and in particular, the capital conservation buffer, which is being phased in over a three-year period commencing on January 1, 2016), require us to maintain 2.5% in Common Equity Tier 1 capital in order to pay a cash dividend. See "*—Capital and Related Requirements.*"

# Capital and Related Requirements

We are subject to comprehensive capital adequacy requirements intended to protect against losses that we may incur. The FDIC's current capital rules implement the "Basel III" regulatory capital reforms and changes

required by the Dodd-Frank Act. "Basel III" refers to two consultative documents released by the Basel Committee on Banking Supervision ("BCBS") in December 2009, a rules text released in December 2010 and revised in June 2011, and loss absorbency rules issued in January 2011, which include significant changes to bank capital, leverage, and liquidity requirements. The federal banking agencies issued proposed Basel III implementation rules in June 2012. On July 9, 2013, the FDIC approved final rules that substantially amended the regulatory risk-based capital rules applicable to Amalgamated, effective beginning January 1, 2015. The rules apply to all state and national banks and savings associations regardless of size and bank holding companies and savings and loan holding companies with more than \$1 billion in total consolidated assets. More stringent requirements are imposed on "advanced approaches" banking organizations—those organizations with \$250 billion or more in total consolidated assets, \$10 billion or more in total foreign exposures, or that have opted in to the Basel II capital regime.

The FDIC's final capital rules include new risk-based capital and leverage ratios, which are being phased in from 2015 to 2019, and refine the definition of what constitutes "capital" for purposes of calculating those ratios. The new minimum capital-level requirements applicable to Amalgamated are:

- a new Common Equity Tier 1 risk-based capital ratio of 4.5%;
- a Tier 1 risk-based capital ratio of 6% (increased from the former 4% requirement);
- a total risk-based capital ratio of 8% (unchanged from the former requirement); and
- a leverage ratio of 4% (also unchanged from the former requirement).

The final rules also established a "capital conservation buffer" above the new regulatory minimum capital requirements, which must consist entirely of Common Equity Tier 1 capital, to be phased in over several years. The phase-in of the capital conservation buffer began on January 1, 2016, at a level of 0.625% of risk-weighted assets for 2016 and increased to 1.250% for 2017. The minimum buffer then will be 1.875% for 2018 and 2.500% for 2019 and thereafter, resulting in the following effective minimum capital ratios beginning in 2019: (i) a Common Equity Tier 1 capital ratio of 7.0%, (ii) a Tier 1 capital ratio of 8.5%, and (iii) a total capital ratio of 10.5%. Under the final rules, institutions are subject to limitations on paying dividends, engaging in share repurchases, and paying discretionary bonuses if their capital levels fall below the buffer amount. These limitations establish a maximum percentage of eligible retained income that could be utilized for such actions.

Under the current rule, Tier 1 capital is redefined to include two components: Common Equity Tier 1 capital and additional Tier 1 capital. The new and highest form of capital, Common Equity Tier 1 capital, consists solely of common stock (plus related surplus), retained earnings, accumulated other comprehensive income, and limited amounts of minority interests in the form of common stock. Additional Tier 1 capital includes other perpetual instruments historically included in Tier 1 capital, such as noncumulative perpetual preferred stock. Tier 2 capital consists of instruments that currently qualify as Tier 2 capital plus instruments that the rule has otherwise disqualified from Tier 1 capital treatment. Cumulative perpetual preferred stock, formerly includable in Tier 1 capital, is now included only in Tier 2 capital. Accumulated other comprehensive income is presumptively included in Common Equity Tier 1 capital and often would operate to reduce this category of capital. The rule provided a one-time opportunity at the end of the first quarter of 2015 for covered banking organizations to opt out of much of this treatment of Accumulated other comprehensive income. We made this opt-out election in order to avoid significant variations in the level of capital depending upon the impact of interest rate fluctuations on the fair value of our investment securities portfolio.

The final rules also prescribed a new standardized approach for risk weightings that expanded the riskweighting categories from the four Basel I-derived categories (0%, 20%, 50% and 100%) to a much larger and more risk-sensitive number of categories, depending on the nature of the assets, generally ranging from 0%, for U.S. government and agency securities, to 600%, for certain equity exposures, and resulting in higher risk weights for a variety of asset categories. In December 2017, the BCBS issued additional guidance finalizing the Basel III reforms. These additional reforms have been referred to colloquially, but not officially, as "Basel IV". These additional reforms further affect calculation of risk weighted assets for both banks using standardized approaches and banks using internal models. The reforms introduce new capital floors and affect calculations of credit, market and operational risks. These reforms once implemented may affect the capital costs of our business.

# **Prompt Corrective Action**

As an insured depository institution, Amalgamated is required to comply with the capital requirements promulgated under the Federal Deposit Insurance Act (the "FDIA"). The FDIA requires each federal banking agency to take prompt corrective action ("PCA") to resolve the problems of insured depository institutions, including those that fall below one or more prescribed minimum capital ratios. The law requires each federal banking agency to promulgate regulations defining the following five categories in which an insured depository institution will be placed, based on the level of capital ratios: "well capitalized," "adequately capitalized," "undercapitalized," "significantly undercapitalized," or "critically undercapitalized." As of December 31, 2017, the capital ratios of Amalgamated exceeded the minimum ratios established for a "well capitalized" institution.

The following is a list of the criteria for each PCA capital category:

- *Well Capitalized*—The institution exceeds the required minimum level for each relevant capital measure. A well capitalized institution:
  - has total risk-based capital ratio of 10% or greater; and
  - has a Tier 1 risk-based capital ratio of 8% or greater; and
  - has a common equity Tier 1 risk-based capital ratio of 6.5% or greater; and
  - has a leverage capital ratio of 5% or greater; and
  - is not subject to any order or written directive to meet and maintain a specific capital level for any capital measure.
- *Adequately Capitalized*—The institution meets the required minimum level for each relevant capital measure. The institution may not make a capital distribution if it would result in the institution becoming undercapitalized. An adequately capitalized institution:
  - has a total risk-based capital ratio of 8% or greater; and
  - has a Tier 1 risk-based capital ratio of 6% or greater; and
  - has a common equity Tier 1 risk-based capital ratio of 4.5% or greater; and
  - has a leverage capital ratio of 4% or greater.
- *Undercapitalized*—The institution fails to meet the required minimum level for any relevant capital measure. An undercapitalized institution:
  - has a total risk-based capital ratio of less than 8%; or
  - has a Tier 1 risk-based capital ratio of less than 6%; or
  - has a common equity Tier 1 risk-based capital ratio of less than 4.5% or greater; or
  - has a leverage capital ratio of less than 4%.
- *Significantly Undercapitalized*—The institution is significantly below the required minimum level for any relevant capital measure. A significantly undercapitalized institution:
  - has a total risk-based capital ratio of less than 6%; or
  - has a Tier 1 risk-based capital ratio of less than 4%; or

- has a common equity Tier 1 risk-based capital ratio of less than 3% or greater; or
- has a leverage capital ratio of less than 3%.
- *Critically Undercapitalized*—The institution fails to meet a critical capital level set by the appropriate federal banking agency. A critically undercapitalized institution has a ratio of tangible equity to total assets that is equal to or less than 2%.

The FDIA generally prohibits a depository institution from making any capital distributions (including payment of a dividend) or paying any management fee to its parent holding company if the depository institution would thereafter be "undercapitalized." Moreover, if the institution becomes less than adequately capitalized, it must adopt a capital restoration plan acceptable to the FDIC. The institution also would become subject to increased regulatory oversight and is increasingly restricted in the scope of its permissible activities. Except under limited circumstances consistent with an accepted capital restoration plan, an undercapitalized institution may not grow. An undercapitalized institution may not acquire another institution, establish additional branch offices or engage in any new line of business unless it is determined by the appropriate federal banking agency to be consistent with an accepted capitalized institution is subject to having a receiver or conservator appointed to manage its affairs.

In addition to measures taken under the PCA provisions, insured banks may be subject to potential actions by the federal regulators for unsafe or unsound practices in conducting their businesses or for violations of any law, rule, regulation or any condition imposed in writing by the agency or any written agreement with the agency. Enforcement actions may include the issuance of cease and desist orders that can be judicially enforced, the imposition of civil money penalties, the issuance of directives to increase capital, formal and informal agreements, the imposition of a conservator or receiver, or removal and prohibition orders against "institutionaffiliated" parties, and termination of insurance of deposits. The NYDFS also has broad powers to enforce compliance with New York laws and regulations.

# Community Reinvestment Act and Fair Lending Requirements

We are subject to certain fair lending requirements and reporting obligations involving home mortgages lending operations. We are also subject to certain requirements and reporting obligations under the Community Reinvestment Act ("CRA"). The CRA generally requires federal banking agencies to evaluate the record of a financial institution in meeting the credit needs of its local communities, including low- and moderate-income neighborhoods. The CRA further requires the agencies to take into account our record of meeting community credit needs when evaluating applications for, among other things, new branches or mergers. We are also subject to analogous state CRA requirements in New York and other states in which we may establish branch offices. In connection with their assessments of CRA performance, the FDIC and NYDFS assign a rating of "outstanding," "satisfactory," "needs to improve," or "substantial noncompliance." Amalgamated received a "satisfactory" CRA Assessment Rating from both regulatory agencies in its most recent examinations. In addition to substantive penalties and corrective measures that may be required for a violation of certain fair lending laws, the federal banking agencies may take compliance with such laws and CRA into account when regulating and supervising other activities of the bank, including in acting on expansionary proposals.

# **Consumer Protection Regulations**

The activities of Amalgamated are subject to a variety of statutes and regulations designed to protect consumers. Interest and other charges collected or contracted for by Amalgamated are subject to state usury laws and federal laws concerning interest rates. The loan operations of Amalgamated are also subject to federal laws applicable to credit transactions, such as:

• the Truth-In-Lending Act ("TILA") and Regulation Z, governing disclosures of credit and servicing terms to consumer borrowers and including substantial new requirements for mortgage lending and servicing, as mandated by the Dodd-Frank Act;

- the Home Mortgage Disclosure Act of 1975 and Regulation C, requiring financial institutions to provide information to enable the public and public officials to determine whether a financial institution is fulfilling its obligation to help meet the housing needs of the communities they serve;
- the Equal Credit Opportunity Act and Regulation B, prohibiting discrimination on the basis of race, color, religion, or other prohibited factors in extending credit;
- the Fair Credit Reporting Act of 1978, as amended by the Fair and Accurate Credit Transactions Act and Regulation V, as well as the rules and regulations of the FDIC governing the use and provision of information to credit reporting agencies, certain identity theft protections and certain credit and other disclosures;
- the Fair Debt Collection Practices Act and Regulation F, governing the manner in which consumer debts may be collected by collection agencies; and
- the Real Estate Settlement Procedures Act and Regulation X, which governs aspects of the settlement
  process for residential mortgage loans.

The deposit operations of Amalgamated are also subject to federal laws, such as:

- the FDIA, which, among other things, limits the amount of deposit insurance available per account to \$250,000 and imposes other limits on deposit-taking;
- the Right to Financial Privacy Act, which imposes a duty to maintain the confidentiality of consumer financial records and prescribes procedures for complying with administrative subpoenas of financial records;
- the Electronic Funds Transfer Act and Regulation E, which governs automatic deposits to and withdrawals from deposit accounts and customers' rights and liabilities arising from the use of automated teller machines and other electronic banking services; and
- the Truth in Savings Act and Regulation DD, which requires depository institutions to provide disclosures so that consumers can make meaningful comparisons about depository institutions and accounts.

The Consumer Financial Protection Bureau (the "CFPB") is an independent regulatory authority housed within the Federal Reserve. The CFPB has broad authority to regulate the offering and provision of consumer financial products. The CFPB has the authority to supervise and examine depository institutions with more than \$10 billion in assets for compliance with federal consumer laws. The authority to supervise and examine depository institutions with \$10 billion or less in assets, such as Amalgamated, for compliance with federal consumer laws remains largely with those institutions' primary regulators. However, the CFPB may participate in examinations of these smaller institutions on a "sampling basis" and may refer potential enforcement actions against such institutions to their primary regulators. As such, the CFPB may participate in examinations of Amalgamated. In addition, states are permitted to adopt consumer protection laws and regulations that are stricter than the regulations promulgated by the CFPB, and state attorneys general are permitted to enforce consumer protection rules adopted by the CFPB against certain institutions.

The CFPB has issued a number of significant rules that impact nearly every aspect of the lifecycle of a residential mortgage loan. These rules implement Dodd-Frank Act amendments to the Equal Credit Opportunity Act, TILA and the Real Estate Settlement Procedures Act ("RESPA"). Among other things, the rules adopted by the CFPB require banks to: (i) develop and implement procedures to ensure compliance with a "reasonable ability-to-repay" test; (ii) implement new or revised disclosures, policies and procedures for originating and servicing mortgages, including, but not limited to, pre-loan counseling, early intervention with delinquent borrowers and specific loss mitigation procedures for loans secured by a borrower's principal residence, and mortgage origination disclosures, which integrate existing requirements under TILA and RESPA; (iii) comply with additional restrictions on mortgage loan originator hiring and compensation; and (iv) comply with new disclosure requirements and standards for appraisals and certain financial products.

Bank regulators take into account compliance with consumer protection laws when considering approval of a proposed expansionary proposals.

# Anti-Money Laundering Regulation

As a financial institution, we must maintain anti-money laundering programs that include established internal policies, procedures and controls, a designated compliance officer, an ongoing employee training program, and testing of the program by an independent audit function. Financial institutions are prohibited from entering into specified financial transactions and account relationships and must meet enhanced standards for due diligence and "knowing your customer" in their dealings with foreign financial institutions, foreign customers and other high risk customers. Financial institutions must also take reasonable steps to conduct enhanced scrutiny of account relationships to guard against money laundering and to report any suspicious transactions. Recent laws, such as the USA PATRIOT ACT, enacted in 2001 and renewed through 2019, as described below, provide law enforcement authorities with increased access to financial information maintained by banks. Anti-money laundering obligations have been substantially strengthened as a result of the USA PATRIOT Act. Bank regulators routinely examine institutions for compliance with these obligations, and this area has become a particular focus of the regulators in recent years. In addition, the regulators are required to consider compliance in connection with the regulatory review of certain applications. In recent years, regulators have expressed concern over banking institutions' compliance with anti-money laundering requirements and, in some cases, have delayed approval of their expansionary proposals. The regulators and other governmental authorities have been active in imposing "cease and desist" orders and significant money penalty sanctions against institutions found to be in violation of the anti-money laundering regulations.

Amalgamated is also subject to New York anti-money laundering laws and regulations. In June 2016, the NYDFS adopted a final rule that requires certain New York-regulated financial institutions, including Amalgamated, to comply with enhanced anti-terrorism and anti-money laundering requirements beginning in 2017. The rule adds, among other anti-money laundering program requirements, greater specificity to certain transaction monitoring and filtering requirements and the obligation to conduct an ongoing, comprehensive risk assessment and expressly eliminates a regulated institution's ability to adjust its monitoring and filtering programs to limit the number of alerts generated. Beginning in April 2018, the rule also required chief information officers to submit certifications of compliance with these requirements annually. We will incur additional cost in complying with these requirements.

# **ERISA**

Amalgamated is also subject to regulation under the fiduciary laws of Employee Retirement Income Security Act of 1974 ("ERISA"), and to regulations promulgated thereunder, insofar as we are a "fiduciary" or service provider under ERISA with respect to certain of our clients. When we act as an ERISA fiduciary, we represent ERISA plans by taking fiduciary responsibility with respect to such plan's transactions or investments. ERISA and the applicable provisions of the Code, impose certain duties on persons who are fiduciaries under ERISA, and prohibit certain transactions by the fiduciaries (and certain other related parties) to such plans. The foregoing laws and regulations generally grant supervisory agencies broad administrative powers, including the power to limit or restrict us from conducting certain business in the event that we fail to comply with such laws and regulations. Possible sanctions that may be imposed in the event of such noncompliance include the suspension of individual employees, limitations on the business activities for specified periods of time, revocation of registration, and other censures and fines and the potential of civil litigation.

# **USA PATRIOT Act**

The USA PATRIOT Act became effective on October 26, 2001 and amended the Bank Secrecy Act. The USA PATRIOT Act provides, in part, for the facilitation of information sharing among governmental entities and financial institutions for the purpose of combating terrorism and money laundering by enhancing anti-money

laundering and financial transparency laws, as well as enhanced information collection tools and enforcement mechanisms for the U.S. government, including:

- due diligence requirements for financial institutions that administer, maintain, or manage private bank accounts or correspondent accounts for non-U.S. persons;
- requiring standards for verifying customer identification at account opening;
- rules to promote cooperation among financial institutions, regulators and law enforcement entities in identifying parties that may be involved in terrorism or money laundering;
- reports by nonfinancial trades and businesses filed with the Treasury Department's Financial Crimes Enforcement Network for transactions exceeding \$10,000; and
- filing suspicious activities reports by brokers and dealers if they believe a customer may be violating U.S. laws and regulations.

The USA PATRIOT Act requires financial institutions to undertake enhanced due diligence of private bank accounts or correspondent accounts for non-U.S. persons that they administer, maintain, or manage. Bank regulators routinely examine institutions for compliance with these obligations and are required to consider compliance in connection with the regulatory review of applications.

Under the USA PATRIOT Act, the Financial Crimes Enforcement Network ("FinCEN") can send Amalgamated lists of the names of persons suspected of involvement in terrorist activities or money laundering. Amalgamated may be requested to search its records for any relationships or transactions with persons on those lists. If Amalgamated finds any relationships or transactions, it must report those relationships or transactions to FinCEN.

# The Office of Foreign Assets Control

The Office of Foreign Assets Control ("OFAC"), which is an office in the U.S. Department of the Treasury, is responsible for helping to ensure that U.S. entities do not engage in transactions with "enemies" of the United States, as defined by various Executive Orders and Acts of Congress. OFAC publishes lists of names of persons and organizations suspected of aiding, harboring or engaging in terrorist acts; owned or controlled by, or acting on behalf of target countries, and narcotics traffickers. If a bank finds a name on any transaction, account or wire transfer that is on an OFAC list, it must freeze or block the transactions on the account. Amalgamated has appointed a compliance officer to oversee the inspection of its accounts and the filing of any notifications. Amalgamated checks high-risk OFAC areas such as new accounts, wire transfers and customer files. These checks are performed using software that is updated each time a modification is made to the lists provided by OFAC and other agencies of Specially Designated Nationals and Blocked Persons.

#### Financial Privacy and Cybersecurity

Under privacy protection provisions of the Gramm-Leach-Bliley Act of 1999 and related regulations, we are limited in our ability to disclose non-public information about consumers to nonaffiliated third parties. These limitations require disclosure of privacy policies to consumers and, in some circumstances, allow consumers to prevent disclosure of certain personal information to a nonaffiliated third party. Federal banking agencies, including the FDIC, have adopted guidelines for establishing information security standards and cybersecurity programs for implementing safeguards under the supervision of the board of directors. These guidelines, along with related regulatory materials, increasingly focus on risk management and processes related to information technology and the use of third parties in the provision of financial services.

Amalgamated is also subject to New York financial privacy laws and regulations. The NYDFS issued a new rule, effective March 1, 2017, that requires banks, insurance companies, and other financial services institutions

regulated by the NYDFS to establish and maintain a cybersecurity program designed to protect consumers and ensure the safety and soundness of New York State's financial services industry. The cybersecurity rule adds specific requirements for these institutions' cybersecurity compliance programs and imposes an obligation to conduct an ongoing, comprehensive risk assessment and requires each institution's board of directors, or a senior officer, to submit annual certifications of compliance with these requirements. We will likely incur additional costs in complying with these requirements.

# **Transactions with Related Parties**

Transactions between banks and their affiliates are limited by Sections 23A and 23B of the Federal Reserve Act. An affiliate of a bank is any company or entity that controls, is controlled by or is under common control with the bank. In a holding company context, the parent bank holding company and any companies which are controlled by such parent holding company are affiliates of the bank.

Generally, Sections 23A and 23B of the Federal Reserve Act and Regulation W (i) limit the extent to which the bank or its subsidiaries may engage in "covered transactions" with any one affiliate to an amount equal to 10% of such institution's capital stock and surplus, and contain an aggregate limit on all such transactions with all affiliates to an amount equal to 20% of such institution's capital stock and surplus and (ii) require that all such transactions be on terms substantially the same, or at least as favorable, to the institution or subsidiary as those provided to non-affiliates. The term "covered transaction" includes the making of loans, purchase of assets, issuance of a guarantee and other similar transactions. In addition, loans or other extensions of credit by the financial institution to the affiliate are required to be collateralized in accordance with the requirements set forth in Section 23A of the Federal Reserve Act.

The Federal Reserve Act and its implementing Regulation O also provide limitations on the ability of Amalgamated to extend credit to executive officers, directors and 10% stockholders ("insiders"). The law limits both the individual and aggregate amount of loans Amalgamated may make to insiders based, in part, on Amalgamated's capital position and requires certain board approval procedures to be followed. Such loans are required to be made on terms substantially the same as those offered to unaffiliated individuals and must not involve more than the normal risk of repayment. There is an exception for loans made pursuant to a benefit or compensation program that is widely available to all employees of the institution and does not give preference to insiders over other employees. Loans to executive officers are further limited to specific categories.

# Change in Control

The approval of the NYDFS is required before any person or group of persons deemed to be acting in concert may acquire "control" of a banking institution, which includes Amalgamated. "Control" is defined as the possession, directly or indirectly, of the power to direct or cause the direction of management and policies of a banking institution through ownership of stock or otherwise and is presumed to exist if, among other things, any company owns, controls, or holds the power to vote 10% or more of the voting stock of a banking institution. As a general matter, any person or company that seeks to acquire 10% or more of our outstanding common stock must obtain prior regulatory approval.

In addition to the New York requirements, the federal Bank Holding Company Act prohibits a company from, directly or indirectly, acquiring 25% or more (5% if the acquirer is a bank holding company) of any class of our voting stock or obtaining the ability to control in any manner the election of a majority of our directors or otherwise directing the management or policies of our company without prior application to and the approval of the Federal Reserve. Moreover, under the Change in Bank Control Act, any person or group of persons acting in concert who intends to acquire 10% or more of any class of our voting stock or otherwise obtain control over us would be required to provide prior notice to and obtain the non-objection of the FDIC.

# **Incentive Compensation**

Guidelines adopted by the federal banking agencies pursuant to the FDIA prohibit excessive compensation as an unsafe and unsound practice and describe compensation as excessive when the amounts paid are unreasonable or disproportionate to the services performed by an executive officer, employee, director or principal stockholder.

In June 2010, the federal banking agencies jointly adopted the Guidance on Sound Incentive Compensation Policies ("GSICP"). The GSCIP intended to ensure that banking organizations do not undermine the safety and soundness of such organizations by encouraging excessive risk-taking. This guidance, which covers all employees that have the ability to expose the organization to material amounts of risk, either individually or as part of a group, is based upon a set of key principles relating to a banking organization's incentive compensation arrangements. Specifically, incentive compensation arrangements should (i) provide employee incentives that appropriately balance risk in a manner that does not encourage employees to expose their organizations to imprudent risk, (ii) be compatible with effective controls and risk management, and (iii) be supported by strong corporate governance, including active and effective oversight by the organization's board of directors. Any deficiencies in Amalgamated's compensation practices could lead to supervisory or enforcement actions by the FDIC.

The Dodd-Frank Act requires the federal banking agencies and the SEC to establish joint regulations or guidelines prohibiting incentive-based payment arrangements at specified regulated entities, such as us, having at least \$1 billion in total assets that encourage inappropriate risk-taking by providing an executive officer, employee, director or principal stockholder with excessive compensation, fees, or benefits or that could lead to material financial loss to the entity. In addition, these regulators must establish regulations or guidelines requiring enhanced disclosure to regulators of incentive-based compensation arrangements. The federal banking agencies proposed such regulations in April 2011 and issued a second proposed rule in April 2016. The second proposed rule would apply to all banks, among other institutions, with at least \$1 billion in average total consolidated assets. Final regulations have not been adopted as of January 31, 2018. If adopted, these or other similar regulations would impose limitations on the manner in which we may structure compensation for our executives and other employees. The scope and content of the federal banking agencies' policies on incentive compensation are continuing to develop and are likely to continue evolving.

In October 2016, the NYDFS also announced a renewed focus on employee incentive arrangements and issued new guidance to New York State-regulated banks to ensure that these arrangements do not encourage inappropriate practices. The guidance listed adapted versions of the key principles from the Guidance on Sound Incentive Compensation Policies as minimum requirements and advised these banks that incentive compensation arrangements must be subject to effective risk management, oversight, and control.

#### **Deposit Premiums and Assessments**

As an FDIC-insured bank, we must pay deposit insurance assessments to the FDIC based on our average total assets minus our average tangible equity. Deposits are insured up to applicable limits by the FDIC and such insurance is backed by the full faith and credit of the U.S. Government.

As an institution with less than \$10 billion in assets, our assessment rates are based on the level of risk we pose to the FDIC's deposit insurance fund (DIF). Pursuant to changes adopted by the FDIC that were effective July 1, 2016, the initial base rate for deposit insurance is between three and 30 basis points. Total base assessment after possible adjustments now ranges between 1.5 and 40 basis points. For established smaller institutions, like Amalgamated, the total base assessment rate is calculated by using supervisory ratings as well as (i) an initial base assessment rate, (ii) an unsecured debt adjustment (which can be positive or negative), and (iii) a brokered deposit adjustment.

Under the Dodd-Frank Act, the limit on FDIC deposit insurance was increased to \$250,000. The coverage limit is per depositor, per insured depository institution for each account ownership category. The Dodd-Frank

Act also set a new minimum DIF reserve ratio at 1.35% of estimated insured deposits. In October 2010, the FDIC adopted a new DIF restoration plan to ensure that the fund reserve ratio reaches 1.35% by September 30, 2020, as required by the Dodd-Frank Act.

In addition, all FDIC-insured institutions are required to pay assessments to the FDIC to fund interest payments on bonds issued by the Financing Corporation ("FICO"), an agency of the federal government established to recapitalize the Federal Savings and Loan Insurance Corporation. These assessments, which may be revised based upon the level of deposits, will continue until the bonds mature in the years 2017 through 2019.

The FDIC may terminate the deposit insurance of any insured depository institution if it determines after a notice and hearing that the institution has engaged in unsafe or unsound practices, is in an unsafe or unsound condition to continue operations or has violated any applicable law, regulation, rule, order or condition imposed by the FDIC.

# **Commercial Real Estate Guidance**

In December 2015, the federal banking regulators released a statement entitled "Interagency Statement on Prudent Risk Management for Commercial Real Estate Lending" (the "CRE Guidance"). In the CRE Guidance, the federal banking regulators (i) expressed concerns with institutions that ease commercial real estate underwriting standards, (ii) directed financial institutions to maintain underwriting discipline and exercise risk management practices to identify, measure and monitor lending risks, and (iii) indicated that they will continue to pay special attention to commercial real estate lending activities and concentrations. The federal banking regulators previously issued guidance in December 2006, entitled "Interagency Guidance on Concentrations in Commercial Real Estate Lending, Sound Risk Management Practices," which stated that an institution that is potentially exposed to significant commercial real estates that such institutions should ensure (1) total commercial real estate loans represent 300% or more of the institution's total capital and (2) the outstanding balance of such institution's commercial real estate loan portfolio has increased by 50% or more during the prior 36 months.

### The Volcker Rule

The Dodd-Frank Act prohibits (subject to certain exceptions) us and our affiliates from engaging in shortterm proprietary trading in securities and derivatives and from investing in and sponsoring certain unregistered investment companies defined in the rule as "covered funds" (including not only such things as hedge funds, commodity pools and private equity funds, but also a range of asset securitization structures that do not meet exemptive criteria in the final rules). The statutory provision is commonly called the "Volcker Rule."

#### Effect of Governmental Monetary Policies

Our earnings are affected by domestic economic conditions and the monetary policies of the U.S. and its agencies. The Federal Open Market Committee's monetary policies have had, and are likely to continue to have, an important effect on the operating results of banks through its power to implement national monetary policy in order, among other things, to curb inflation or combat a recession. The monetary policies of the Federal Reserve Board have major effects on the levels of bank loans, investments and deposits through its open market operations in U.S. government securities and through its regulation of the discount rate on borrowings of member banks and the reserve requirements against member bank deposits. We cannot predict the nature or effect of future changes in such monetary policies.

#### Future Legislation and Regulation

Congress may enact legislation from time to time that affects the regulation of the financial services industry, and state legislatures may enact legislation from time to time affecting the regulation of financial

institutions chartered by or operating in those states. Federal and state regulatory agencies also periodically propose and adopt changes to their regulations or change the manner in which existing regulations are applied or interpreted. The substance or impact of pending or future legislation or regulation, or the application thereof, cannot be predicted, although enactment of the proposed legislation has in the past and may in the future affect the regulatory structure under which we operate and may significantly increase our costs, impede the efficiency of our internal business processes, require us to increase our regulatory capital or modify our business strategy, or limit our ability to pursue business opportunities in an efficient manner. Our business, financial condition, results of operations or prospects may be adversely affected, perhaps materially, as a result.

# MANAGEMENT

### **Executive Officers and Directors**

Our executive officers and directors and their ages and positions with us as of November 9, 2018 are as follows:

Age

Name	
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# Executive Officers:

Keith Mestrich	51
Andrew LaBenne.	44
Martin Murrell	56
Sam Brown	37
Jason Darby	46
Jamee Lubkemann	41
Mark Pappas	58
James Paul	75
Arthur Prusan	52
Deborah Silodor	58

President, Chief Executive Officer and Director Senior Executive Vice President and Chief Financial Officer Senior Executive Vice President and Chief Operating Officer Executive Vice President, Director of Commercial Banking Executive Vice President and Chief Accounting Officer Executive Vice President, Director of Consumer Banking Executive Vice President and Chief Risk Officer Executive Vice President and Chief Risk Officer Executive Vice President and Chief Administrative Officer Executive Vice President and Chief Credit Risk Officer Executive Vice President and General Counsel

Position

# Non-Employee Directors:

Lynne P. Fox	60	Chair
Donald E. Bouffard, Jr.	74	Director
Maryann Bruce	58	Director
Patricia Diaz Dennis	72	Director
Robert C. Dinerstein	76	Director
Mark A. Finser	58	Director
Julie Kelly	51	Director
John McDonagh	67	Director
Robert G. Romasco	70	Director
Edgar Romney, Sr.	75	Director
Steve R. Sleigh	62	Director
Stephen J. Toy	46	Director

The business experience and background of each of our executive officers and directors is provided below. Other than as described below, no current director has any family relationship with any other director or any of our executive officers. Except as described in *Certain Relationships and Related Party Transactions* on page 164, there are no other arrangements or understandings between any executive officer or any director, on the one hand, and any other person, on the other hand, pursuant to which any director or executive officer was selected to be a director or executive officer, as the case may be.

# **Executive Officers**

# Keith Mestrich, President, Chief Executive Officer and Director

Keith Mestrich has served as President and Chief Executive Officer of Amalgamated Bank since 2014. Mr. Mestrich has over three decades of experience in banking and financial management, many of those positions assisting the Bank's core constituencies in labor, nonprofits, political organizations and issue-advocacy campaigns. Mr. Mestrich joined Amalgamated in 2012 and directed the Bank's Washington, D.C. operation where he built Amalgamated's presence in the nation's capital. Since his appointment as President and Chief Executive Officer in 2014, Mr. Mestrich has led Amalgamated's turnaround efforts. Under his leadership, the Bank returned to profitability, improved its credit quality, installed a new management team and significantly grew its core deposit base. Mr. Mestrich has spearheaded initiatives to underscore Amalgamated's mission, including support of a \$15 minimum wage (and raising the Bank's minimum wage to \$15 per hour), acceptance of IDNYC as a primary form of ID and certification as a B Corporation. In 2017, Mr. Mestrich guided Amalgamated's acquisition of San Francisco-based New Resource Bank, creating one of the nation's leading socially responsible banks. Before joining us, he served as the Chief Financial Officer and Deputy Chief of Staff for the Service Employee International Union from 2008 through 2012 and has extensive experience in the financial sector, assisting the bank's core constituencies in labor, non-profits, political organizations and issue-advocacy. Mr. Mestrich holds a bachelor's degree in political science and public policy from Kalamazoo College.

### Andrew LaBenne, Senior Executive Vice President and Chief Financial Officer

Andrew LaBenne has served as our Chief Financial Officer since April 2015 and as a Senior Executive Vice President since April 2017. He also served as an Executive Vice President from April 2015 until April 2017. Before joining us, he served as Chief Financial Officer of Business Banking for JPMorgan Chase & Co. from August 2013 until April 2015. From 1996 until July 2013, Mr. LaBenne spent 17 years at Capital One Financial in various positions in operations, marketing and finance, including as Chief Financial Officer of Retail Banking and Chief Financial Officer of Commercial Banking. While at Capital One Financial, he played a key role in growing the institution's banking franchise through acquisitions and organic growth. He holds a bachelor's degree in engineering from the University of Michigan and an M.B.A. from the University of Virginia.

# Martin Murrell, Senior Executive Vice President and Chief Operating Officer

Martin Murrell has served as Chief Operating Officer and Senior Executive Vice President, Consumer Banking at Amalgamated since April 2017. He joined Amalgamated in our Washington D.C. office in April 2016 as our Executive Vice President and Head of Consumer Banking. Mr. Murrell has over 15 years of experience in the design, implementation and management of consumer digital financial services. From November 2007 to April 2016, Mr. Murrell held various positions at American Express, including Head of Direct Deposits—where he was responsible for launching and leading the personal savings direct deposit business, VP Strategic Planning Group, and Vice President of Enterprise Strategic Initiatives. Before his time at American Express, he was a Vice President with Capital One Financial, where he launched its first online direct savings product, led an internal team focused on enhancing customer experience, and developed a number of secure consumer online payment systems. Mr. Murrell holds a Ph.D. in Nuclear Physics from The Queen's College, University of Oxford, and a bachelor's degree in Physics from the University of Durham.

# Sam Brown, Executive Vice President, Director of Commercial Banking

Sam Brown joined Amalgamated in 2014 after serving as Director of the White House Business Council in the White House's Office of Public Engagement, a position he held from 2013 to 2014. As The Honorable Barack H. Obama, II, 44th President of the United States' liaison to the private sector, Mr. Brown worked on economic policies to help America's working families and businesses succeed. Before leading the Business Council, Mr. Brown held various positions between 2007 and 2012 serving President Obama. Mr. Brown also served as the founding Chief Operating Officer of Organizing for Action and Finance Chief of Staff for the Obama-Biden 2012 campaign. Mr. Brown holds a bachelor's degree from University of Southern California.

# Jason Darby, Executive Vice President and Chief Accounting Officer

Jason Darby has served as the bank's Chief Accounting Officer and Controller and as Executive Vice President since February 2018, and previously as Controller and Senior Vice President since joining the bank in July 2015. Before joining Amalgamated, he served as Managing Director of Commercial Business Banking for Capital One Financial from July 2012 until June 2015. From 1993 until June 2012, Mr. Darby was an Executive Vice President in charge of sales and marketing at Esquire Bank and, prior to that, had spent nine years at North

Fork Bank/Capital One Financial in various positions in operations and finance. Additionally, Mr. Darby spent five years at KPMG and two years at American Express. Mr. Darby is a licensed CPA in New York and holds a bachelor's degree in accounting from St. Bonaventure University as well as an M.B.A. from the University of Pittsburgh.

### Jamee Lubkemann, Executive Vice President and Director of Consumer Banking

Jamee Lubkemann joined Amalgamated in 2017 after 11 years at American Express. Ms. Lubkemann served in various roles at American Express including, leading Strategic Partnerships and Marketing for American Express Travel, managing relationships with key travel industry partners, and heading up travel marketing strategy for premium card members. While at American Express, Ms. Lubkemann also served as Vice President and General Manager of Personal Savings, where she oversaw growth and management of the highyield savings and deposit portfolio. Ms. Lubkemann also held positions in Global Commercial Card Payments and Global Merchant Services. Prior to her time at American Express, Ms. Lubkemann held strategic planning and marketing positions at Omnicom Group and Citigroup. Ms. Lubkemann earned a Master of Business Administration from The Wharton School and a Bachelor of Arts in public relations from Penn State University.

# Mark Pappas, Executive Vice President and Chief Risk Officer

Mark Pappas joined Amalgamated as the Chief Audit Executive in August of 2015. In April 2018, he was appointed Chief Risk Officer of the Bank. Previous to his roles at Amalgamated, over an 11 year period, Mr. Pappas held various roles at Morgan Stanley in Internal Audit and Finance Risk executive leadership which included developing and implementing the global, firm-wide Sarbanes-Oxley compliance program. Prior to joining Morgan Stanley, Mr. Pappas held senior audit leadership positions at international and national banks, including Credit Suisse, Standard Chartered, Bankers Trust and Credit Agricole. He is a past President of the Securities Industry & Financial Markets Association (SIFMA) Internal Auditors Division. Mr. Pappas is also a Certified Public Accountant and earned a Master of Business Administration degree in Finance from Fordham University and a Bachelor of Arts degree in Accounting and Information Systems from Queens College.

#### James Paul, Executive Vice President and Chief Administrative Officer

James Paul joined Amalgamated in September 2011 as Senior Advisor to the Chief Executive Officer. He was named Chief of Staff in July 2014 and appointed Executive Vice President, Chief Administrative Officer in April 2018. Prior to joining us in 2011, he served as Chief Operating Officer for Ullico Inc., a labor owned insurance and financial services company and before that, Mr. Paul served as President of the Graphics Division of Chyron Corporation, a publicly traded international manufacturer of video broadcast equipment. He came to both Ullico and Chyron as the senior human resource executive and was later promoted to general management. Prior to that he served as Senior Vice President, Human Resources for TETE-TV, a joint venture of Bell Atlantic NYNEX, Pacific Telesis and Creative Artists Agency that was created to drive the partners' entry into the interactive entertainment and information markets. Mr. Paul holds a Bachelor's Degree in Psychology from Princeton University and a Master's Degree in Industrial and Labor Relations from Cornell University.

## Arthur Prusan, Executive Vice President and Chief Credit Risk Officer

Arthur Prusan has served as our Chief Credit Risk Officer since April 2018 and has been with us since 2012. Prior to becoming our Chief Credit Risk Officer, Mr. Prusan served as our Senior Vice President, Head of Credit Operations and as a Commercial & Industrial Senior Credit Officer. Before joining us, Mr. Prusan served as Chief Administrative Officer for Global Business Services Americas at Deutsche Bank. Mr. Prusan began his career at GE Capital, working in various business units where he led pricing and deal structuring for leases and loans. After his time at GE Capital, Mr. Prusan managed pricing and sales contracts at IPC. Mr. Prusan has previously worked at Goldman Sachs and UBS in various finance, administrative, business management, and operations positions. Mr. Prusan earned his MBA from Northwestern Kellogg School of Management and his Bachelor of Arts in Applied Math and Economics from Yale University.

## Deborah Silodor, Executive Vice President and General Counsel

Deborah Silodor has served as an Executive Vice President and as our General Counsel since 2015. She served as our Deputy General Counsel from February 2009 to January 2015 and as our Assistant General Counsel from June 2007 to February 2009. Before joining us, she served as counsel in the law firm of Lowenstein Sandler in New Jersey from June 1999 until June 2007, where she specialized in commercial litigation. Earlier in her career, Ms. Silodor served as an enforcement attorney with the Office of Thrift Supervision. She holds a bachelor's degree in History from Georgetown University and a J.D. degree from New York University School of Law.

# **Non-Employee Directors**

Our board of directors currently consists of 13 members, including our President and Chief Executive Officer. Our directors are elected at each annual stockholders meeting to serve a one-year term expiring at the next annual stockholders meeting and until their successors are elected and qualified. The business experience and background of each of our directors, other than Mr. Mestrich, is set forth below.

## Lynne P. Fox

Lynne P. Fox has served as Chair of our Board of Directors since May 2016, and has been a member of our Board since February 2000. Ms. Fox is an attorney and is the elected President and Chair of the General Executive Board of Workers United, a position she has held since May 2016. Prior to that, she served as an Executive VP of WU from March 2009 to May 2016. She is also the elected Manager of the Philadelphia Joint Board of Workers United (and its predecessor labor organizations), a position she has held since December 1999. She is also an Executive Board member of the Service Employees International Union. She is responsible for overseeing a \$5 million budget, strategic planning, and is responsible for representing approximately 75,000 members in the US and Canada. She has served as chief labor negotiator for over 100 collective bargaining agreements that, among other things, provide for health and pension benefits, and has responsibility for oversight of the investigation and processing of labor grievances. Ms. Fox serves as Chair of the Amalgamated Life Insurance Company, Chair of the Consolidated Retirement Fund, Chair of the Sidney Hillman Medical Center in Philadelphia, President of the Sidney Hillman Medical Center Apartments for the Elderly, Inc. in Philadelphia and is a Board member of the Philadelphia Airport Advisory Board. She previously was the Chair of the Investment Committee of the National Retirement Fund from 2016 to 2018. She is President of the Philadelphia Jewish Labor Committee, and Chair of the John Fox Scholarship Fund in Philadelphia. She also served as a Board member for the State Employee Retirement System in Pennsylvania from 2006-2011, which is a \$28.3 billion Fund. She also serves as Chair and trustee on various other insurance and employee benefit funds.

#### Donald E. Bouffard, Jr.

Donald E. Bouffard has served on our board of directors since February 2012. Mr. Bouffard is a Certified Public Accountant who spent 34 years with Crowe Horwath LLP, a public accounting and consulting firm, until he retired in 2009. While at Crowe Horwath, he served as an external audit partner for 28 years in the Financial Institutions Group where he worked with more than 100 financial institution clients, both public and private, primarily serving as external auditor, but also providing services related to mergers and acquisitions, management succession planning, strategic planning and SEC reporting. Mr. Bouffard served on Crowe Horwath's Executive Committee for ten years. He currently serves on the board of directors and is Chair of the Audit Committee of Wilmington Savings Bank, Wilmington, Ohio, and previously served on the board of directors of the Notre Dame National Monogram Club and was Chair of the Boland-Brennan-Riehle Committee, which oversees a \$6 million scholarship fund for children of former Notre Dame athletes. Mr. Bouffard is a member of the American Institute of Certified Public Accountants, the Ohio Society of Certified Public Accountants, and he previously served as a member of the American Institute of Certified Public Accountants Savings and Loan Committee.

## Maryann Bruce

Shortly after the Bank's initial public offering, Maryann Bruce joined our board after a greater than 30-year career in the financial services industry. Ms. Bruce has been honored by Directors & Boards as one of 20 accomplished female board members in "Directors to Watch 2017." Ms. Bruce has also received accolades from US Banker, appearing on "The 25 Most Powerful Women in Banking" list. Formerly, Ms. Bruce was a PNC Funds Trustee serving on the Audit Committee, an independent director of the board of MBIA (NYSE: MBI) serving on the Audit & Compliance and Compensation & Governance Committees, was an independent director and Chair of the Compensation Committee of Atlanta Life Financial Group and was an Allianz Funds Trustee. Since October 2007, Ms. Bruce has been President of Turnberry Advisory Group, a private consulting firm. From December 2008 to July 2010, she was President of Aquila Distributors, Inc., a subsidiary of Aquila Investment Management LLC, a boutique asset manager. Prior to that, from September 1999 to June 2007, she was President of Evergreen Investments Services, Inc., an investment management and diversified financial services business and subsidiary of Wachovia (now Wells Fargo and Company). Ms. Bruce is also a Founder of the National Association of Corporate Director's Carolinas Chapter, where she serves as an Executive Committee Member, Treasurer, and Chair of the Finance and Nominating Committees, as well as the Treasurer and Investment Committee Chair of the C200 Foundation Board. Ms. Bruce earned the CERT Certificate in Cybersecurity Oversight from the Software Engineering Institute of Carnegie Mellon University demonstrating her commitment to advanced cybersecurity literacy. Ms. Bruce has been nominated to serve as a Director of the bank due to her extensive executive leadership and board experience in the financial services industry including banking, as well as her functional expertise in strategy, sales, marketing, distribution, investment and risk management, regulatory oversight, and governance.

#### Patricia Diaz Dennis

Patricia Diaz Dennis joined our board of directors upon the closing of the Bank's initial public offering. Ms. Diaz Dennis came to Amalgamated with decades of corporate experience, having served on the boards of CarrAmerica, Massachusetts Mutual Life Insurance Company, Citadel Communications Corporation, and Telemundo Group, among others. In 1995 she joined SBC Communications, Inc., the company that later became AT&T, as a Senior Vice President, serving in a variety of positions including General Counsel and Secretary of SBC West from May 2002 until August 2004, and Senior Vice President and Assistant General Counsel of AT&T from August 2004 until she retired in November 2008. Before joining SBC, Ms. Diaz Dennis was appointed by two Presidents and confirmed by the United States Senate to three federal government positions. President Ronald Reagan named her to the National Labor Relations Board in 1983, and appointed her as a commissioner of the Federal Communications Commission three years later. After becoming partner and communications group practice chair of Jones, Day, Reavis & Pogue, Ms. Diaz Dennis returned to public service in 1992, when President George H. W. Bush appointed her Assistant Secretary of State for Human Rights and Humanitarian Affairs. From 1993 until 1995, Ms. Diaz Dennis served as special counsel for communications matters to the law firm of Sullivan & Cromwell. The former Chair of the National Board of Directors of the Girl Scouts of the USA, Ms. Diaz Dennis has also served on the World Bank Sanctions Board and the NPR Board of Directors. She is currently a director of Entravision Communications Corporation and U.S. Steel, sits on the advisory boards of the NHP Foundation, LBJ Family Wealth Advisors, The Global Fund, and WGU Texas, and is the Chair-Elect of the World Affairs Council of San Antonio. She is a member of the California, Texas, and District of Columbia bars, and is admitted to practice before the U.S. Supreme Court.

### Robert C. Dinerstein

Robert C. Dinerstein has served on our board of directors since August 2011. Mr. Dinerstein is Chair of Veracity Worldwide, a strategic risk assessment firm that advises companies doing business in emerging markets, a position he has held since October 2009. Before that, he was Chair of Crossbow Ventures, Inc., a venture capital firm, from 2005 until 2010. He also was a shareholder and served as global co-chair of the financial institutions practice at Greenberg Traurig, LLP, a full-service international law firm, from October 2006

until August 2008. Before that, he was a senior executive with UBS AG, having served as Vice Chair, Americas Global General Counsel, and as a member of the board and management committee of its Investment Bank, with responsibility for all legal, compliance and regulatory matters. Before joining UBS, Mr. Dinerstein was Executive Vice President and General Counsel of Shearson Lehman Brothers and was also Vice President and General Counsel of Shearson Lehman Brothers and was also Vice President and General Counsel of Citicorp's Investment Bank. Mr. Dinerstein serves as a trustee of Sheltering Arms. He is also a former trustee of Phipps Houses, a leading developer of affordable housing, and was previously a member of the Council on Foreign Relations, a member of the executive committee of the board of the Institute of International Bankers, and on the Advisory Board of the School of International and Public Affairs of Florida International University. He was Chair of Everybody Wins, a literacy and mentoring organization; was formerly a member of the board of The Red Cross of Greater New York; and was formerly a trustee of the Alzheimer's Association.

## Mark A. Finser

Mark A. Finser was a founding member of New Resource Bank and served as Chair until it was acquired by Amalgamated in 2018. Mr. Finser started his career in social finance in 1984 as a founder of RSF Social Finance ("RSF"), an organization focused on developing innovative social finance tools to serve the unmet needs of clients and partners. As President and Chief Executive Officer of RSF, Mr. Finser grew the organization's assets to \$120 million by 2007, when he transitioned into the Chairman of the Board of Trustees. As an active member of the social finance community, Mr. Finser has served on several boards, including B Lab, Yggdrasil Land Foundation, and Gaia Herbs. Mr. Finser also works with high net worth individuals and families to develop a strategy to align financial resources with personal values. As part of this work, Mr. Finser serves as an independent trustee for families and multigenerational beneficiaries.

### Julie Kelly

Julie Kelly has served on our board of directors since April 2010. Ms. Kelly is the General Manager of the New York New Jersey Regional Joint Board of Workers United and an International Vice President and member of the General Executive Board of Workers United, positions she has held since 2010. She has worked in the labor movement since 1989 and has been with Workers United and its predecessor organizations in a number of capacities since 2000. Ms. Kelly is President of Local 169 Realty Corporation, President of the New York New Jersey Regional Joint Board Holding Company, Inc., a director of Amalgamated Life Insurance Company, and a trustee of the Amalgamated National Health Fund, Amalgamated Retail Fund, Consolidated Retirement Fund, the National Retirement Fund and the Union Health Center. She also served as former President of the Clothing Workers Center, a historic organization that has provided a home for tens of thousands of ACTWU workers for over a century.

#### John McDonagh

John McDonagh has served on our board of directors since January 2013. Mr. McDonagh retired from JPMorgan Chase Bank N.A. (together with its predecessor organizations, "JPM") in February 2011 as a Managing Director of JPM's Global Special Credit Group, having served in various credit capacities at JPM over a career spanning approximately 38 years, including as a division executive for Chase Real Estate Department and as a director for Chase Bank of Florida. In his final position at JPM, which he occupied from 1998 until his retirement, Mr. McDonagh was responsible for, among other things, the restructuring of large corporate credits, usually over \$1.0 billion and involving borrowers in various industries. From 2009 until his retirement, Mr. McDonagh also served on JPM's bank-wide management Real Estate Committee. From 2003 through his retirement, he also served on the management committee responsible for reviewing the warehouse position of JPM's Commercial Mortgage Securitization Group. Before that, he served on JPM's Fund Performance Review Committee investigating performance of investments sold to pension funds from 1996 until 1998.

## Robert G. Romasco

Robert G. Romasco has served on our board since September 2014. Mr. Romasco served as President, chief volunteer spokesperson, of AARP from 2012 until 2014, and served on AARP's board of directors from 2006 until 2014, where he served as AARP's Secretary-Treasurer; Chair of the board's Audit & Finance Committee; and Chair of the National Policy Council. Before that, Mr. Romasco served as Senior Vice President of customer, distribution, and new business development for QVC, Inc. from November 2005 until June 2006. Before joining QVC, he served as Chief Executive Officer of J.C. Penney Direct Marketing Services, a \$1 billon insurance company serving the leading credit card firms; Senior Vice President of American Century Investments; Director of Strategic Customer Development for Corporate Decisions Inc.; and as Chief Financial Officer of Epsilon, a pioneer in the database marketing industry. Mr. Romasco has served on the advisory board of the Eugene Bay Foundation, which makes grants to community-building organizations in Philadelphia. He currently serves as an advisory board member of Eastwood, Inc., a privately held leader in direct marketed auto restoration components.

#### Edgar Romney, Sr.

Edgar Romney, Sr. has served on our board of directors since July 1995. Mr. Romney Sr. became President of Workers United upon its formation in March 2009 through June 2009, and has been its Secretary-Treasurer since July 2009. He is also a member of the General Executive Board of Workers United and Vice President of Service Employees International Union, positions he has held since September 2009. Mr. Romney Sr. joined the former International Ladies' Garment Workers' Union (ILGWU) in 1962 as a shipping clerk. He later became an Organizer and Business Agent with Local 99 ILGWU and, in 1976, was asked to serve as Director of Organization for the largest ILGWU affiliate - Local 23-25. Two years later, he was elected Assistant Manager of Local 23-25, and in 1983, became the local's Manager-Secretary and an ILGWU Vice President. Mr. Romney Sr. served as Manager-Secretary of Local 23-25 until 2004, when he became Manager of the New York Metropolitan Area Joint Board, formed by the consolidation of the five local unions that represent apparel workers in the New York area. In 1989, Mr. Romney Sr. was elected ILGWU Executive Vice President, becoming the first African-American to hold that position, and in 1995, he became Executive Vice President of UNITE - the union that grew out of the merger of the ILGWU and ACTWU. He was elected to the position of Secretary-Treasurer of UNITE in 2003. With the merger of UNITE and HERE in 2004, Mr. Romney Sr. became Executive Vice President of UNITE HERE, a position he held until the separation of UNITE and HERE in 2009. Mr. Romney Sr. also served as Secretary-Treasurer of the Change to Win Coalition from September 2003 until 2009. He continues to serve on numerous boards of directors and is Co-Chair of the Garment Industry Day Care Center of Chinatown; National Secretary of the A. Philip Randolph Institute; Vice President of IndustriALL and the New York State AFL-CIO; Secretary Treasurer of the Garment Industry Development Corporation; and an executive board member of the New York City Central Labor Council and the Workmen's Circle. Mr. Romney Sr. is the father of Mr. Romney Jr., who is the Northeast Regional Director for Amalgamated.

## Stephen R. Sleigh

Stephen R. Sleigh has served on our board of directors since March 2015. In March 2015, he started a consulting business, Sleigh Strategy LLC, to provide strategic advice aligning business and workforce interests. Mr. Sleigh previously was the Director of the International Association of Machinists National Pension Fund from April 2011 to March 2015, and was the Director of Strategic Resources for the International Association of Machinists, a position he held from September 1994 to September 2006. He also served as a Partner at The Yucaipa Companies from September 2006 until March 2011. Before that, he worked as Research Director of the International Brotherhood of Teamsters and Deputy Director of the Center for Labor-Management Policy Studies. Mr. Sleigh is a current member and past President of the Labor and Employment Relations Association. He has served as a director of the Baltimore Branch of the Federal Reserve Bank of Richmond, appointed by the Federal Reserve Board. Mr. Sleigh is the author of two books, On Deadline (1998) and Economic Restructuring and Emerging Patterns of Industrial Relations (1993). Mr. Sleigh serves as the director representative for the

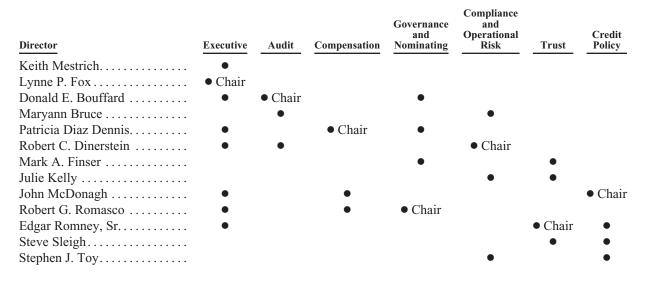
investment funds affiliated with The Yucaipa Companies, LLC (the "Yucaipa Funds"), pursuant to the Yucaipa Funds' contractual director nomination right. See "*Certain Relationships and Related Party Transactions*."

### Stephen J. Toy

Stephen J. Toy has served on our board since April 2012. Mr. Toy is Co-Head of WL Ross & Co. LLC and is responsible for sourcing and overseeing private equity fund investments. He serves on the Board of Directors of International Automotive Components Group, WLR Euro Wagon Management Ltd., Plascor Participacoes Industrials, SA, Four Rivers Investment Management and Permian Basin Materials LLC. He is a former Director and President of WL Ross Holdings Corporation, a former Director of EXCO Resources, Inc. and a former member of the Audit Committee of Kansai Sawayake Bank Ltd., a Japanese retail bank. Mr. Toy serves as the director representative for the investment funds affiliated with WL Ross & Co. LLC (the "WL Ross Funds"), pursuant to the WL Ross Funds' contractual director nomination right. See "*Certain Relationships and Related Party Transactions*."

# **Committees of the Board of Directors**

Our board committees are currently composed as follows:



#### **Family Relationships**

Edgar Romney, Sr. one of our directors, is the father of Edgar Romney, Jr., an Executive Vice President and Northeast Regional Director of the Bank. Mr. Romney, Jr. previously served as Executive Vice President and Chief Risk Officer.

#### Legal Proceedings

There have been no events under any bankruptcy act, no criminal proceedings, no judgments, injunctions, orders or decrees material to the evaluation of the ability and integrity of any of our directors or executive officers during the past 10 years or control persons during the past five years. No executive officer, director, or persons nominated for such positions has been involved in the last 10 years in any of the following:

- Any bankruptcy petition filed by or against any business of which such person was a general partner or
  executive officer either at the time of the bankruptcy or within two years prior to that time,
- Any conviction in a criminal proceeding or being subject to a pending criminal proceeding (excluding traffic violations and other minor offenses),

- Being subject to any order, judgment, or decree, not subsequently reversed, suspended or vacated, of any court of competent jurisdiction, permanently or temporarily enjoining, barring, suspending or otherwise limiting such person's involvement in any type of business, securities or banking activities,
- Being found by a court of competent jurisdiction (in a civil action), the Securities and Exchange Commission or the Commodity Futures Trading Commission to have violated a federal or state securities or commodities law, and the judgment has not been reversed, suspended, or vacated.
- Having any government agency, administrative agency, or administrative court impose an administrative finding, order, decree, or sanction against them as a result of their involvement in any type of business, securities, or banking activity.
- Being the subject of a pending administrative proceeding related to their involvement in any type of business, securities, or banking activity.
- Having any administrative proceeding been threatened against them related to their involvement in any type of business, securities, or banking activity.

## **Director Independence**

Under the rules of the Nasdaq, independent directors must constitute a majority of a listed company's board of directors within 12 months after its initial public offering. A director will only qualify as an "independent director" if, in the opinion of that company's board of directors, that person does not have a relationship that would interfere with the exercise of independent judgment in carrying out the responsibilities of a director.

Upon consummation of our initial public offering in August 2018, we restructured our board of directors and reduced the size of the board from 16 to 13 members consisting of Mr. Mestrich, Mr. Finser (the former chair of New Resource Bank board of directors), five directors (which include Ms. Fox, Ms. Kelly, and Mr. Romney, Sr. and two independent directors, Ms. Bruce and Ms. Diaz Dennis) designated by Workers United, one director designated by WL Ross & Co. (Stephen J. Toy), one director designated by The Yucaipa Companies, LLC (Steve Sleigh), and the other four existing independent directors—Mr. Bouffard, Mr. Dinerstein, Mr. McDonagh, and Mr. Romasco.

Our board of directors has evaluated the independence of its members and our director nominees based upon the rules of Nasdaq and has determined that a majority of our board of directors are independent. As part of this evaluation, our board of directors considered the current and prior relationships that each non-employee director has with our Bank and all other facts and circumstances our board of directors deemed relevant in determining their independence, including the beneficial ownership of our shares by each non-employee director, and the matters discussed under "*Certain Relationships and Related Party Transactions*." Our board of directors also considered the following:

- Mr. Mestrich is the Bank's President and Chief Executive Officer and is therefore not considered to be independent;
- Mr. Romney, Sr.'s son, Edgar Romney, Jr., is an Executive Vice President and Northeast Regional Director of the Bank;
- Each of Ms. Fox, Ms. Kelly, and Mr. Romney, Sr. is an employee of Workers United or a Workers United affiliate, which is the Bank's largest stockholder and a registered bank holding company;
- Ms. Fox (as Chair), Mr. Romney, Sr., Ms. Kelly, and Mr. Mestrich serve as trustees of the Consolidated Retirement Fund—an ERISA multiemployer plan under which each of the Bank and Workers United are participating employers. This fund maintains a significant deposit relationship, custody relationship, and investment management relationship with the Bank, and each of Ms. Fox, Ms. Kelly, Mr. Mestrich, and Mr. Romney, Sr. directly benefit from the Bank's participation in the plan;

- Ms. Fox (as Chair), Ms. Kelly, and Mr. Romney, Sr. serve as directors of the Amalgamated Life Insurance Company, a life insurance company established in 1943 by the founder of the predecessor to Workers United. Amalgamated Life Insurance Company and its affiliated companies have a significant deposit relationship with the Bank. Additionally, funds for which Amalgamated Life Insurance Company provides third-party administrative services for also maintain significant deposit, custody and investment management relationships with the Bank; and
- Ms. Fox, Ms. Kelly, and Mr. Romney, Sr. serve as trustees of the National Retirement Fund—an ERISA
  multiemployer plan in which Workers United is an associated union, as one-half of the trustees are
  appointed by Workers United and another union, and the other half are appointed by the employers who
  sponsor the plan. This fund has a significant deposit relationship, custody relationship, and investment
  management relationship with the Bank.

Applying these standards and considerations, our board of directors has affirmatively determined that Mr. Bouffard, Ms. Bruce, Ms. Diaz Dennis, Mr. Dinerstein, Mr. Finser, Mr. McDonagh, Mr. Romasco, Mr. Sleigh, and Mr. Toy are each an independent director, as defined under the applicable rules.

### Leadership Structure

Our board of directors meets at least six times a year and our executive committee meets during the months when the board of directors does not meet. Our board of directors does not have a policy regarding the separation of the roles of Chief Executive Officer and director, as the board believes that it is in the best interests of our Bank to make that determination from time to time based on the position and direction of our Bank and the membership of the board. The board has determined that having our Chief Executive Officer serve as a director is in accordance with applicable New York banking law as well as in the best interests of our stockholders at this time. This structure makes best use of the Chief Executive Officer's extensive knowledge of our Bank and the banking industry. The board views this arrangement as also providing an efficient nexus between our organization and the board, enabling the board to obtain information pertaining to operational matters expeditiously.

# **Code of Business Conduct and Ethics**

Our board of directors has adopted a code of business conduct and ethics that applies to all of our employees, officers and directors. The full text of our code of business conduct and ethics, and any amendments thereto, are (or will be in the case of any amendments) available on our website at www.amalgamatedbank.com under the "Investor Relations" tab. We have included our corporate website address only as an inactive textual reference and do not intend it to be an active link to our website. Our website is not a part of, and is not incorporated into, this offering circular.

### **Board Committees**

Our board of directors has established standing committees in connection with the discharge of its responsibilities. These committees include, among others, the audit committee, compensation committee, governance and nominating committee, credit committee, compliance and operational risk committee, and trust committee. Our board of directors also may establish such other committees as it deems appropriate, in accordance with applicable law and regulations and our corporate governance documents. The composition and responsibilities of each committee are described below. Members will serve on these committees so long as they are a member of the board of directors until their resignation or until otherwise determined by our board of directors.

### Audit Committee

Our audit committee consists of Mr. Bouffard, Ms. Bruce, and Mr. Dinerstein, with Mr. Bouffard serving as chair of the audit committee. Our audit committee performs the duties required of audit committees under 12

C.F.R. § 363.5 for insured depository institutions. Our audit committee has responsibility for, among other things:

- selecting and hiring our independent registered public accounting firm, and approving the audit and non-audit services to be performed by our independent registered public accounting firm;
- evaluating the qualifications, performance and independence of our independent registered public accounting firm;
- monitoring the integrity of our financial statements and our compliance with legal and regulatory
  requirements as they relate to financial statements or accounting matters;
- reviewing the adequacy and effectiveness of our internal control policies and procedures;
- discussing the scope and results of the audit with the independent registered public accounting firm and reviewing with management and the independent registered public accounting firm our interim and year-end operating results; and
- preparing the audit committee report required by the Exchange Act rules to be included in our annual proxy statement.

The rules of Nasdaq require our audit committee to be composed entirely of independent directors, subject to certain limited exceptions. Applicable FDIC regulations also require that our audit committee be composed of "outside directors who are independent of management." Our board of directors has affirmatively determined that each of the members of our audit committee meet the definition of "independent directors" and "outside directors" under the rules of Nasdaq and FDIC regulations, respectively. In addition, as a bank with more than \$3 billion in assets, under applicable FDIC regulations, our audit committee includes members with banking or related financial management expertise, has access to its own outside counsel, and does not include any large customers of the Bank. Our board of directors also has determined that Mr. Bouffard qualifies as an "audit committee financial expert" as defined by Exchange Act rules.

Our board of directors has adopted a written charter for our audit committee, which is available on our corporate website.

## Compensation Committee

Our compensation committee consists of Ms. Diaz Dennis, Mr. McDonagh, and Mr. Romasco, with Ms. Diaz Dennis serving as chair of the committee. The compensation committee is responsible for, among other things:

- reviewing and approving compensation of our executive officers including salary, long-term incentives, cash incentives, bonuses, perquisites, equity incentives, severance arrangements, retirement benefits and other related benefits and benefit plans;
- reviewing and recommending compensation policies and practices for our employees and considering whether risks arise from such policies and practices;
- evaluating the compensation of our directors;
- reviewing and discussing annually with management any executive compensation disclosure required by Exchange Act rules; and
- administrating, reviewing and making recommendations with respect to our equity compensation plans.

Our board of directors has evaluated the independence of the members of our compensation committee and has determined that each of the members of our compensation committee meet the definition of an "independent director" under Nasdaq standards. Each member of our compensation committee also satisfies the independence requirements and additional independence criteria under Rule 10C-1 under the Exchange Act, and qualifies as a "non-employee director" within the meaning of Rule 16b-3 under the Exchange Act.

Our board of directors has adopted a written charter for our compensation committee, which is available on our corporate website.

#### Governance and Nominating Committee

Our governance and nominating committee consists of Mr. Romasco, Mr. Bouffard, Ms. Diaz Dennis, and Mr. Finser, with Mr. Romasco serving as chair of the committee. The governance and nominating committee is responsible for, among other things:

- assisting our board of directors in identifying individuals qualified to become directors and
  recommending director nominees for each annual or special meeting of stockholders or for any
  vacancies or newly created directorships that may occur between such meetings to the board of
  directors;
- reviewing periodically the governance principles adopted by the board of directors and developing and recommending governance principles applicable to our board of directors;
- making recommendations to the board of directors as to determinations of director independence;
- overseeing the evaluation of our board of directors; and
- recommending members for each board committee of our board of directors.

Our board of directors has evaluated the independence of the members of our governance and nominating committee and has determined that each member of the Governance and Nominating Committee is "independent" under Nasdaq standards.

Our board of directors has adopted a written charter for our corporate governance and nominating committee, which is available on our corporate website.

# Credit Policy Committee

Our credit policy committee consists of Mr. McDonagh, Mr. Romney, Sr., Mr. Sleigh, and Mr. Toy, with Mr. McDonagh serving as chair of the committee. The credit policy committee is responsible for, among other things:

- assisting the board of directors in fulfilling its oversight responsibilities;
- reviewing and approving credits above board-specified dollar limits;
- monitoring the performance and quality of our credit portfolio;
- · overseeing the administration and effectiveness of, and compliance with, our credit policies; and
- reviewing and assessing the adequacy of the allowance for loan and lease losses.

### Compliance and Operational Risk Committee

Our compliance and operational risk committee consists of Mr. Dinerstein, Ms. Bruce. Ms. Kelly, and Mr. Toy, with Mr. Dinerstein serving as chair of the committee. The compliance and operational risk committee is responsible for, among other things:

- overseeing our risk management framework, including policies and practices relating to the identification, measurement, monitoring and controlling our principal business risks;
- ensuring that our risk management framework is commensurate with its structure, risk profile, complexity, activities and size; and

• providing an open forum for communications between management, third parties and our board of directors to discuss risk and risk management.

# Trust Committee

Our trust committee consists of Mr. Romney, Sr., Mr. Finser, Ms. Kelly, and Mr. Sleigh, with Mr. Romney, Sr. serving as chair of the committee. The trust committee is responsible for, among other things:

- assisting the board of directors in fulfilling its oversight responsibilities;
- ensuring that trust management is operating the department in a manner that is consistent with the FDIC's Statement of Principles of Trust Department Management;
- conducting periodic, comprehensive reviews of each trust department account;
- providing written policies that address important trust department activities, including account reviews, deviations from approved criteria, and internal and external audit procedures; and
- reviewing and assessing reports from supervisory agencies and trust management.

# **Compensation Committee Interlocks and Insider Participation**

For the year ended December 31, 2017, our compensation committee consisted of Gary J. Bonadonna (former director), Lynne P. Fox, Julie Kelly, and Stephen J. Toy. None of them has at any time been an officer or employee of Amalgamated or, except as disclosed in the *Certain Relationships and Related Party Transactions* of this offering circular, has had any relationship with Amalgamated of the type that is required to be disclosed under Item 404 of Regulation S-K. During 2017, none of our executive officers served as a member of the board of directors, compensation committee or other board committee performing equivalent functions of another entity that had one or more executive officers serving as a member of the board of directors or compensation committee of Amalgamated.

## **EXECUTIVE COMPENSATION**

Our "named executive officers" are the individuals who served as our principal executive officer, our two other most highly compensated executive officers who were serving as executive officers at the end of 2017, and two officers who would have been among those two other most highly compensated executive officers had he been serving as an executive officer at the end of 2017. Our named executive officers as of December 31, 2017 are noted in the following table, along with their positions:

Name	Title
Keith Mestrich	President and Chief Executive Officer
Andrew LaBenne	Senior Executive Vice President and Chief Financial Officer
Martin Murrell	Senior Executive Vice President and Chief Operating Officer
Duane Crisco	Former Executive Vice President and Chief Lending Officer
Rupert Allan	Former Executive Vice President and Chief Trust Officer

Under applicable SEC rules, although Mr. Crisco's and Mr. Allan's employment with Amalgamated ended on October 2, 2017, both are included in this offering circular because both would have been one of our most highly compensated executive officers for 2017 had the former executive been serving as an executive officer on December 31, 2017.

# **Summary Compensation Table**

The following table sets forth information concerning all compensation awarded to, earned by or paid to our named executive officers for all services rendered in all capacities to us and our subsidiaries for the year ended December 31, 2017.

	Year	Salary (\$)	Bonus (\$) <sup>(1)</sup>	Stock Awards (\$)		Plan	Nonqualified Deferred Compensation Earnings (\$)	All Other Compen- sation (\$)	Total (\$)
Keith Mestrich President and Chief Executive Officer	2017	\$571,731	\$550,000	_	\$475,504(2)	_	—	\$70,000 <sup>(3)</sup>	\$1,667,235
Andrew LaBenne Senior Executive Vice President and Chief Financial Officer	2017	400,000	275,000		380,420(2)		_	_	1,055,420
Martin Murrell Senior Executive Vice President and Chief Operating Officer	2017	336,539	225,000		142,696(2)		—		704,235
Duane Crisco <sup>(4)</sup> Former Executive Vice President and Chief Lending Officer	2017	300,000	300,000		114,170 <sup>(2)</sup>	_	_	149,231 <sup>(5)</sup>	863,401
Rupert Allan <sup>(6)</sup> Former Executive Vice President and Chief Trust Officer	2017	300,000	120,000	_	285,328(2)	_	_	78,462 <sup>(7)</sup>	783,790

<sup>(1)</sup> These amounts reflect annual incentive payments determined by our compensation committee based on the achievement of certain performance criteria and performance of the individual. See "Annual Cash Incentive Payments" below for a description of how our compensation committee determined the incentive payments awarded to Mr. Mestrich, Mr. LaBenne, Mr. Murrell, Mr. Crisco and Mr. Allan. With respect to Mr. Murrell, this amount includes \$50,000 related to the remainder of his sign-on bonus, which was paid on the one-year anniversary of the start date of his employment

under the terms of his offer letter described below. With respect to Mr. Crisco and Mr. Allan, these amounts reflect each executive's fiscal year 2017 bonus amount based on achievement of certain performance criteria and performance of the individual prior to separation from the Bank.

- (2) Represents the grant date fair value of stock appreciation rights, or SARs, awarded in 2017, as determined in accordance with ASC Topic 718. Although the table above indicates the full grant date value of the awards granted in 2017, the SARs vest over a three-year period. See "*Long-Term Incentive Plan*" below for a description of the terms of the grants of stock appreciation rights shown in this column. Each of Mr. Crisco and Mr. Allan separated from the Bank on October 2, 2017 and stayed on the payroll until January 1, 2018—as a result, each executive received full vesting of the first year of their 2017 SARs and all remaining unvested SARs were forfeited.
- (3) Represents payment of a housing allowance.
- (4) Mr. Crisco separated from the Bank as our as Executive Vice President and Chief Lending Officer on October 2, 2017. See "Separation Arrangement with Duane Crisco" below for a description of the terms of his separation arrangement with the Bank.
- (5) This amount includes (i) in connection with Mr. Crisco's termination, a severance payment of \$69,231 and payment for unused but accrued vacation/personal days of \$30,000, plus (ii) a \$50,000 housing allowance payment.
- (6) Mr. Allan separated from the Bank as our Executive Vice President, Chief Trust Officer on October 2, 2017. See "Separation Arrangement with Rupert Allan" below for a description of the terms of his separation arrangement with the Bank.
- (7) This amount includes a severance payment of \$69,231 and payment for unused but accrued vacation/personal days of \$9,231.

## **Employment Agreement with Keith Mestrich**

We entered into an amended and restated employment agreement with Mr. Mestrich on July 5, 2017, but effective as of July 1, 2017, to serve as our President and Chief Executive Officer. Mr. Mestrich's employment agreement has a term that expires on June 30, 2020 (which can be extended by Mr. Mestrich until September 30, 2020). Under the employment agreement, Mr. Mestrich will receive an annual base salary of \$695,000 through June 30, 2019, which will then increase to \$720,000 on July 1, 2019.

In addition to his base salary, Mr. Mestrich is eligible to receive an annual incentive payment for each fiscal year, specified as a percentage of his base salary, based on the achievement of multiple specific annual quantitative and qualitative performance metrics established by the board (or a committee thereof). Under his employment agreement, he is entitled to an annual target incentive of 64.2% of his base salary in 2017, 65.5% of his base salary in 2018, and 66.7% of his base salary in 2019 and thereafter, which we refer to herein as his "Annual Bonus Target." Mr. Mestrich is also entitled to incentive compensation pursuant to other long term incentive plans adopted by the board. Mr. Mestrich's employment agreement also entitles him to participate in all of our employee benefit plans and programs which are generally available to our other senior executives.

We may terminate Mr. Mestrich's employment with or without cause, and Mr. Mestrich may terminate his employment with or without good reason. Mr. Mestrich is also eligible for certain severance benefits upon a change in control. Further detail on our severance obligations to Mr. Mestrich, including the definitions of "cause," "good reason" and "change in control," are set forth below under the heading "*Potential Payments Upon Termination or Change in Control.*"

Mr. Mestrich's employment agreement also contains provisions that prohibit the disclosure of our confidential information during the term of the agreement and at any time thereafter. In addition, his agreement also includes non-solicitation and non-competition provisions that generally preclude Mr. Mestrich, for a period of one year following the termination of the agreement for any reason, or during the severance period described below, if longer, from directly or indirectly, (a) soliciting our customers, suppliers or current employees, and (b) organizing, establishing, owning, operating, managing, controlling, engaging in, participating in, investing in or permitting his name to be used by, consulting or advising or rendering services for, or otherwise engaging in the business of providing financial products or services to Taft-Hartley Act employee benefit plans, labor unions, employee benefit plans associated with labor unions or other entities affiliated with labor unions, subject to certain conditions and exceptions.

## Offer Letter with Andrew LaBenne

In 2015, Mr. LaBenne entered into an offer letter with us to serve as our Executive Vice President and Chief Financial Officer. Under the offer letter, Mr. LaBenne:

- receives an annual base salary of \$400,000;
- is eligible to participate in our Annual Incentive Plan, with an annual target incentive of 50% of his base salary;
- is eligible to participate in our Long-Term Incentive Plan; and
- is entitled to participate in our comprehensive benefits programs.

# **Offer Letter with Martin Murrell**

In 2016, Mr. Murrell entered into an offer letter with us to serve as our Executive Vice President of Consumer Banking. Since that time, Mr. Murrell has been promoted to serve as Senior Executive Vice President and Chief Operating Officer.

Although there is no employment agreement between us and Mr. Murrell, under the 2016 offer letter, Mr. Murrell:

- received an initial annual base salary of \$300,000, which was increased from \$300,000 to \$350,000 upon his promotion;
- is eligible to participate in our Annual Incentive Plan, with an annual target incentive of 50% of his base salary;
- is eligible to participate in our Long-Term Incentive Plan;
- is entitled to participate in our comprehensive benefits programs; and
- was eligible for a signing bonus of \$100,000, payable in two installments of \$50,000—one within 30-days of his start date and one upon the completion of his first year of employment in April 2017.

#### Separation Arrangement with Duane Crisco

On November 6, 2017, we entered into a separation agreement with Duane Crisco, Executive Vice President, Chief Lending Officer, in connection with Mr. Crisco's departure from the Bank on October 2, 2017, effective January 1, 2018. Pursuant to the separation agreement, Mr. Crisco received a lump sum payment in the amount of \$369,230.82, \$300,000 of which represents Mr. Crisco's fiscal year 2017 bonus amount based on achievement of certain performance criteria prior to October 2, 2017 and \$69,230.82 of which represents 12 weeks' base salary, provided that Mr. Crisco agreed to (i) a general release of claims against the Bank and its affiliates; (ii) a confidentiality provision; (iii) a non-disparagement provision; and (iv) continued adherence to the then in effect Code of Ethics (including the non-solicitation provision). Additionally, the separation agreement provided Mr. Crisco (i) health insurance coverage through (a) January 31, 2018 or (b) when coverage was obtained from another source after January 1, 2018 but before January 31, 2018, whichever was sooner; and (ii) reimbursement of the payment of his (and his family's, if applicable) COBRA premiums for (a) up to three months beginning February 1, 2018 to April 30, 2018 or (b) until coverage is obtained from another source, whichever is sooner.

#### Separation Arrangement with Rupert Allan

On October 11, 2017 we entered into a separation agreement with Rupert Allan, Executive Vice President, Chief Trust Officer, in connection with Mr. Allan's departure from the Bank on October 2, 2017, effective January 1, 2018. Pursuant to the separation agreement, Mr. Allan received a lump sum payment in the amount of

\$189,230.82, \$120,000.00 of which represents Mr. Allan's fiscal year 2017 bonus amount based on achievement of certain performance criteria prior to October 2, 2017 and \$69,230.82 of which represents 12 weeks' base salary, provided that Mr. Allan agreed to (i) a general release of claims against the Bank and its affiliates; (ii) a confidentiality provision; (iii) a mutual non-disparagement provision; and (iv) continued adherence to the then in effect Code of Ethics (including the non-solicitation provision). Additionally, the separation agreement provided Mr. Allan: (i) health insurance coverage through (a) January 31, 2018 or (b) when coverage was obtained from another source after January 1, 2018 but before January 31, 2018, whichever was sooner; and (ii) reimbursement of the payment of his (and his family's, if applicable) COBRA premiums for (a) up to three months beginning February 1, 2018 to April 30, 2018 or (b) until coverage is obtained from another source, whichever is sooner.

## **Long-Term Incentives**

# Long-Term Incentive Plan

Our Compensation Committee has approved the Amalgamated Bank Long-Term Incentive Plan to provide incentives and awards to certain select employees and directors. The long-term incentive plan is administered by our Compensation Committee, which has sole authority to determine, among other matters, participants in the plan and awards under the plan. Under the long-term incentive plan, the Compensation Committee may grant Stock Appreciation Rights (or SARs) to any participant, to be evidenced by a separate award agreement, as set forth more fully below. Under the long-term incentive plan, the Bank may only grant SARs or cash incentive awards. Our board of directors currently does not intend to issue further SARs in the future.

As of March 31, 2018, there were a total of 2,401,940 SARs outstanding, with strike prices ranging from \$11.00 (the 2015 SARS awards) to \$14.65 (the 2018 SARs awards). As of June 30, 2018, there were 2,342,000 SARs outstanding.

*Grants*. At the sole discretion of the Compensation Committee, any SAR may be exercisable, in whole or in part, immediately upon the grant thereof, or only after the occurrence of a specific event, or only in installments, which installments may vary.

*Terms*. Each award agreement must specify a term at the end of which the SAR will expire, subject to early termination. No SAR can have a term that exceeds ten years from the grant date, and the SAR may only be exercised when the fair market value of a share of our common stock exceeds the exercise price of the SAR.

*Exercise*. The per share exercise price of a SAR will be determined by the Compensation Committee and must be no less than 100% of the fair market value of a share of our common stock on the date of grant. The Compensation Committee will determine the time, circumstances and conditions under which a SAR is exercisable.

*Payment.* Upon the exercise of a SAR, the participant will receive a cash payment of an amount determined by multiplying (i) the excess of the fair market value of a share of our common stock on the date of exercise over the exercise price of the share, by (ii) the number of shares of our common stock with respect to which the SAR has been exercised, subject to certain limitations.

*Effect of Termination of Service.* Unless the award agreement specifies otherwise, the following provisions will apply to SARs:

• *Disability.* If a participant's service with us is terminated because of disability, the participant can exercise all vested SARs up to the earlier of the expiration of the term of such SAR or three year following such termination, and all unvested SARs will continue to vest according to the vesting schedule in the award agreement and can be exercised, once vested, up to three years from the vesting date.

- *Retirement*. If a participant retires after age 65, the participant can exercise the SAR up to the earlier of the expiration of the term of such SAR or within three years following such termination, provided the participant was entitled to exercise the SAR on the date of termination.
- *Death*. If a participant dies, all unvested SARs will immediately vest and can be exercised within one year following the participant's death by such participant's estate.
- *Cause*. If the Compensation Committee determines that a participant is terminated for cause, all SARs will be immediately terminated.
- *Termination other than for Disability, Retirement, Death or Cause.* The participant will have the right to exercise a SAR up to the earlier of the expiration of the term of such SAR or three months following such termination, provided the participant was entitled to exercise the SAR on the date of termination.
- *Limitations on Repricing.* Except in limited circumstances related to a change in capitalization or change in control, the terms of outstanding awards may not be amended to reduce the exercise price of an outstanding SAR or cancel outstanding SARs in exchange for cash, other awards, or SARs with an exercise price that is less than the exercise price of the original SAR, without stockholder approval.

Each of Mr. Crisco and Mr. Allan were terminated from their respective positions with the Bank on October 2, 2017 and stayed on the payroll until January 1, 2018—as a result, each executive received full vesting of their 2017 SARs. Accordingly, their SARs that were unvested as of January 1, 2018 were forfeited.

## SARs Conversion

On July 26, 2018, we converted each of the outstanding SARs into nonqualified stock option awards on a one-for-one basis, at the same strike price, on the same terms, and on same vesting schedule as the original SARs award. Following the conversion of the 2,342,000 SARs outstanding on July 26, 2018, the Bank has reserved for issuance 2,342,000 shares of our common stock issuable upon the exercise of the options. The conversion allowed the Bank to transition from a liability, cash settled accounting expense that required a quarterly update (a variable expense) to a more standard equity settled accounting expense (a fixed expense). The Bank has changed the classification from a liability to stockholders' equity. We do not intend to issue any additional SARs. The converted stock options are governed by individual option agreements.

## **Incentive Plan Compensation**

## 2017 Annual Incentive Plan

On April 26, 2017, our Compensation Committee adopted the Amalgamated Bank 2017 Annual Incentive Plan, effective January 1, 2017, referred to herein as the "incentive plan," which is intended to, among other things, align participants with the Bank's strategic plan and critical performance goals while ensuring incentives are appropriately risk-balanced.

Under the incentive plan, the Compensation Committee set a bank-wide performance goal, the "corporate performance goal," based on discussions with management and a review of our annual operating budget. For 2017, the corporate performance goal was pre-tax operating income, which was defined to include proposed and accrued incentive plan payments, but excluded securities activities, the cost of debt prepayment, the gain on eliminating the curtailment of post-retirement benefits and branch restructuring costs. Under the incentive plan, if our pre-tax operating income for 2017 was at least \$15.1 million, the incentive plan would be funded at 73%, and to fully fund the incentive plan, our pre-tax operating income had to be at least \$19.6 million. The Compensation Committee did not set a minimum threshold performance level for pre-tax operating income in order to fund the incentive plan. The Compensation Committee then set individual performance goals for each participant in the plan, specific to each participant's operational role and department. After the Compensation Committee determined at what level the incentive plan would be funded based on our pre-tax operating income, the Compensation Committee used these individual performance goals to evaluate each participant's performance and determine actual pay-out amounts for each participant under the plan.

For 2017, the named executive officers were entitled to a target incentive award under the incentive plan of the following percentages of base salary, which could be increased at the Compensation Committee's discretion to 200% of the annual target (or by the full board of directors with respect to Mr. Mestrich): Mr. Mestrich, 64.2% of base salary; Mr. LaBenne, 50% of base salary; Mr. Murrell, 50% of base salary; Mr. Crisco, 100% of base salary; and Mr. Allan, 40% of base salary.

### 2017 Annual Incentive Awards

We achieved pre-tax operating income, as defined above, of \$20.2 million for 2017, which was above the corporate performance goal set by the Compensation Committee, thereby fully funding the incentive plan. The compensation committee then evaluated each named executive officer's performance against their individual performance goals for 2017 to determine actual incentives awarded under the plan. Based on this review, the compensation committee awarded the following incentive payments to our named executive officers:

- Mr. Mestrich received a cash incentive award of 82% of his base salary, or \$550,000;
- Mr. LaBenne received a cash incentive award of 69% of his base salary, or \$275,000; and
- Mr. Murrell received a cash incentive award of 50% of his base salary, or \$175,000 (such amount excludes the partial payment in 2017 for his 2016 sign-on bonus).

In reviewing Mr. Mestrich's individual performance goals and determining the amount of his cash incentive award, the compensation committee noted Mr. Mestrich's 2017 achievements included, among other things, exceeding core earnings projections by more than 15%, reducing our efficiency ratio by at least 3%, continuing development and progress on our consumer digital banking channel, developing and implementing a branch consolidation plan, maintaining a high standard of regulatory compliance, deepening our brand recognition, and building a strong and focused team.

In reviewing Mr. LaBenne's individual performance goals and determining the amount of his cash incentive award, the compensation committee noted Mr. LaBenne's 2017 achievements included, among other things, assuring completion of our objectives on operational effectiveness and efficiency, obtaining balance sheet optimization by effectively managing our interest rate risk and ensuring adequate liquidity and capital, and developing and implementing positive organizational changes in the accounting department.

In reviewing Mr. Murrell's individual performance goals and determining the amount of his cash incentive award, the compensation committee noted Mr. Murrell's 2017 achievements included, among other things, continuing development and effective implementation of our centralized product development initiatives, returning our branch network to profitability, maintaining deposit base stability, maintaining a high standard of compliance and risk management, maintaining our existing level of customer support, and leading our delivery of reliable digital platforms for customers.

# **Outstanding Equity Awards at 2017 Fiscal Year-End**

The following table provides a summary of equity awards outstanding as of December 31, 2017 for the named executive officers.

	Stock Appreciation Rights Awards <sup>(1)</sup>						
Name	Number of Securities Underlying Unexercised SARs (#) Exercisable	Number of Securities Underlying Unexercised SARs (#) Unexercisable	Equity Incentive Plan Awards: Number of Securities Underlying Unexercised Unearned SARs (#)	SARs Exercise Price (\$)	SARs Expiration Date		
Keith Mestrich	116,680	58,340(2)		\$11.00	1/1/2025		
	53,520	107,000(3)		12.00	1/1/2026		
		140,020(4)	—	13.75	1/1/2027		
Andrew LaBenne	93,360	46,660 <sup>(2)</sup>		11.00	1/1/2025		
	42,820	85,600(3)		12.00	1/1/2026		
		112,020(4)		13.75	1/1/2027		
Martin Murrell	16,060	32,100 <sup>(3)</sup>		12.00	1/1/2026		
		42,000(4)	—	13.75	1/1/2027		
Duane Crisco		14,000(2)		11.00	1/1/2025		
		12,840(3)(5)		12.00	1/1/2026		
		11,200(4)(5)	—	13.75	1/1/2027		
Rupert Allan	70,020	35,020(3)		11.00	1/1/2025		
	32,100	32,100 <sup>(3)(5)</sup>		12.00	1/1/2026		
		28,020(4)(5)		13.75	1/1/2027		

(1) SARs amounts reflect the Stock Split effected on July 27, 2018.

- (2) Represents SAR awards that vest at a rate of one-third on the first, second and third anniversary of the grant date of January 1, 2015.
- (3) Represents SAR awards that vest at a rate of one-third on the first, second and third anniversary of the grant date of January 1, 2016.
- (4) Represents SAR awards that vest at a rate of one-third on the first, second and third anniversary of the grant date of January 1, 2017.
- (5) Each of Mr. Crisco and Mr. Allan separated from the Bank on October 2, 2017 and stayed on the payroll until January 1, 2018—as a result, each executive received full vesting of the first year of their 2017 SARs, and full vesting of the second year of their 2016 SARs. All remaining unvested SARs were forfeited.

# Potential Payments Upon Termination or Change in Control

## Change in Control Plan

The Bank believes that reasonable and appropriate change in control benefits are necessary in order to be competitive in the Bank's executive attraction and retention efforts. Therefore, in July 2018, the compensation committee of our board of directors adopted a Change in Control Plan that provides severance and change in control benefits to the participants. Upon (i) an involuntary termination without cause, or (ii) the participant resigns for good reason, either of which occur within 90 days prior to or within 12 months following a change in control, participants in our Change in Control Plan will be entitled to receive the sum of (x) the participant's accrued annual base salary, (y) the participant's accrued target bonus (which shall be pro-rated based on the portion of the bonus period prior to the change in control date), and (z) a lump sum cash payment equal to 12 months base salary plus the participant's prior average 3-years' bonus. Participants are further eligible to receive (i) a payout of accrued vacation, (ii) continued COBRA health benefits at active employee rates for the shorter of 12 months or the applicable COBRA period, and (iii) full vesting of any unvested equity award granted prior to such termination.

The participants of the Change in Control Plan are the following officers:

- Chief Financial Officer
- Chief Operating Officer
- General Counsel
- Chief Risk Officer
- Director of Commercial Banking
- Chief Administrative Officer
- Director of Consumer Banking

## Change in Control under Mr. Mestrich's Employment Agreement

Mr. Mestrich's employment agreement provides that his employment may be terminated:

- by us for cause (as defined below) on written notice;
- by us because of his poor performance on written notice;
- by him without good reason (as defined below) on 45-days advance written notice;
- upon his death or disability;
- by him for good reason (as defined below) with prior written notice; and
- by us without cause (as defined below).

Under his employment agreement, he is entitled to certain severance payments upon termination in certain circumstances as outlined below.

## Termination Without Cause by Amalgamated Bank or for Good Reason by Mr. Mestrich

If Mr. Mestrich's employment is terminated without cause by us (other than in connection with a change in control, discussed below) or for good reason by him, he is entitled to receive, beginning on the  $60^{th}$  day after such termination, and subject to his execution of a valid release agreement, an amount equal to the sum of (i)(a) 18-months of his base salary as in effect on the date of such termination, minus (b) \$180,000, and (ii) his Annual Bonus Target as in effect for the year of termination, payable in equal monthly installments over a period of 18 months.

For purposes of his employment agreement, "cause" is generally defined to mean the occurrence of any one or more of the following events:

- his conviction of a felony or any crime involving dishonesty or theft;
- conduct in connection with his employment that is fraudulent, unlawful or grossly negligent;
- his willful misconduct;
- his material breach of his obligations under this agreement;
- any act of dishonesty by him that results or is intended to result in personal gain or enrichment at our expense; or
- his willful failure to comply with a material policy of Amalgamated.

For purposes of his employment agreement, "good reason" is generally defined to mean the occurrence of any one or more of the following events:

• a reduction in his base salary;

- a substantial diminution in his duties or responsibilities;
- our breach of any material covenant or obligation under the agreement; or
- the relocation of his principal work location to a location outside of New York county.

## Change in Control

For purposes of Mr. Mestrich's employment agreement, a "change in control" means the consummation of a transaction or series of related transactions that results in (i) a person or group (other than Workers United) becoming the beneficial owner, directly or indirectly, of more than 50% of the combined voting power of our securities, or (ii) the transfer or disposition of all or substantially all of our business and assets (whether by sale of assets, merger or otherwise).

If we terminate Mr. Mestrich without cause within 12 months following a change in control or within 90-days before a change in control, and Mr. Mestrich can reasonably demonstrate that such termination was at the request of the eventual acquirer in connection with a change in control, he is entitled to receive, beginning on the 60<sup>th</sup> day after such termination, and subject to his execution of a valid release agreement, an amount equal to the sum of (i)(a) 24-months of his base salary as in effect on the date of such termination, minus (b) \$240,000, and (ii) two times his Annual Bonus Target as in effect for the year of termination, payable in equal monthly installments over a period of 24 months.

### **Compensation of Directors for Fiscal Year 2017**

As of the date of this offering circular, each non-employee director receives an annual cash retainer as compensation for his or her services as a member of the Board of Directors as follows:

- \$54,000 for our board chair;
- \$54,000 for each director that is not appointed by either the Workers United Related Parties or our PE Investors; and
- \$30,000 for each director that is appointed by either the Workers United Related Parties or our PE Investors.

In addition, the chairs of our board committees also receive an additional cash retainer of \$12,000. We pay each director their applicable annual fee in monthly installments. Our directors also participate in our long-term incentive plan. We do not pay our "inside" employee-director, Mr. Mestrich, any additional compensation for his services as a director.

The following table provides the compensation paid to our non-employee directors for the year ended December 31, 2017.

Name	Fees Earned or Paid in Cash (\$)	Stock Awards (\$)	SARs Awards (\$) <sup>(1)</sup>	Non-Equity Incentive Plan Compensation (\$)	Nonqualified Deferred Compensation Earnings (\$)	All Other Compensation (\$)	Total (\$)
Lynne P. Fox	\$66,000	_	\$23,840				\$89,840
Gary J. Bonadonna <sup>(2)</sup>	42,000		14,327				56,327
Donald E. Bouffard, Jr	66,000		23,840				89,840
Clayola Brown <sup>(2)</sup>	42,000		14,327				56,327
Maryann Bruce <sup>(2)</sup>							
Patricia Diaz Dennis <sup>(2)</sup>							
Robert C. Dinerstein	66,000		23,840	—	—		89,840
Mark A. Finser <sup>(3)</sup>				—	—		
Kathy Hanshew <sup>(2)(4)</sup>				—	—		
Julie Kelly	30,000		14,327	—	—		44,327
Wilfredo Larancuent <sup>(2)</sup>	30,000		14,327	—	—		44,327
John McDonagh	66,000		23,840	—	—		89,840
David Melman <sup>(2)</sup>	30,000		14,327	—	—		44,327
Richard Monje <sup>(5)</sup>	30,000			—	—		30,000
Robert G. Romasco	66,000		23,840	—	—		89,840
Edgar Romney, Sr	30,000		14,327	—	—		44,327
Steve Sleigh <sup>(6)</sup>	30,000		14,327				44,327
Stephen J. Toy	30,000		14,327				44,327

- (1) Represents the grant date fair value of stock appreciation rights, or SARs, awarded in 2017, as determined in accordance with ASC Topic 718. Although the table above indicates the full grant date value of the awards granted in 2017, the SARs vest over a three-year period. See "Long-Term Incentive Plan" above for a description of the terms of the grants of stock appreciation rights shown in this column.
- (2) To allow for a reduction in the size of the board of directors and to make room for two additional independent directors, Mr. Bonadonna, Ms. Brown, Ms. Hanshew, Mr. Larancuent, and Mr. Melman stepped down from the board upon consummation of the initial public offering. Ms. Bruce and Ms. Diaz Dennis were appointed as directors in August 2018.
- (3) Mr. Finser was appointed as a director in May 2018 following the consummation of the New Resource Bank Acquisition.
- (4) Ms. Hanshew was appointed as a director in February 2018, but stepped down in August 2018 in connection with the initial public offering.
- (5) Mr. Monje resigned from our board of directors on December 5, 2017.
- (6) Mr. Sleigh's fees were paid to Yucaipa Corporate Initiatives Fund II, LP.

In addition to the compensation described above, non-employee directors are reimbursed for reasonable business expenses relating to their attendance at meetings of our board of directors, including expenses relating to lodging, meals and transportation to and from the meetings.

# PRINCIPAL AND SELLING STOCKHOLDERS

The following table sets forth information about the beneficial ownership (within the meaning of Rule 13d-3 promulgated under the Exchange Act) of our common stock as of September 30, 2018 and after the completion of the offering (assuming the underwriters do not exercise the option to purchase additional shares of our common stock) for:

- each of our named executive officers;
- each of our directors;
- all of our executive officers and directors as a group; and
- each person known to us to be the beneficial owner of more than 5% of our common stock, including the selling stockholders.

Unless otherwise noted in the footnotes below, the address of each beneficial owner listed in the table is c/o Amalgamated Bank, 275 Seventh Avenue, New York, NY 10001. Except as indicated by the footnotes below, we believe, based on the information furnished to us, that the persons and entities named in the tables below have sole voting and investment power with respect to all shares of our common stock that they beneficially own, subject to applicable community property laws. All information related to the selling stockholders and the stockholders owning 5% or more of our common stock is based solely upon information furnished to us by such stockholders. Unless otherwise indicated in the footnotes below, based on the information supplied to us by or on behalf of the selling stockholders, no selling stockholder is a broker-dealer or an affiliate of a broker-dealer. We have based our calculation of the percentage of beneficial ownership on 31,771,585 shares of common stock outstanding as of September 30, 2018 and after the completion of this offering. For each individual, entity or group, this percentage is determined by assuming the named person, entity or group exercises all rights to acquire stock which he, she or it has the right to acquire within 60 days, but that no other person, entity or group exercises any such rights.

	Shares of Common Stock Beneficially Owned as of September 30, 2018		Shares of Common Stock Being Sold in This	Shares of Common Stock Beneficially Owned After the Offering <sup>(1)(2)</sup>	
Name of Beneficial Owner	Number	Percentage	Offering	Number	Percentage
Named Executive Officers and Directors					
Keith Mestrich	1,100	*		1,100	*
Andrew LaBenne	2,500	*		2,500	*
Martin Murrell	300	*		300	*
Duane Crisco					
Rupert Allan					
Lynne P. Fox	1,300	*		1,300	*
Donald E. Bouffard, Jr.	1,200	*		1,200	*
Maryann Bruce	1,000	*		1,000	
Patricia Diaz Dennis					
Robert C. Dinerstein	1,000	*		1,000	*
Mark A. Finser	30,840	*		30,840	*
Julie Kelly <sup>(3)</sup>	300	*		300	*
John McDonagh	3,000	*		3,000	*
Robert G. Romasco	1,500	*		1,500	*
Edgar Romney, Sr.	3,000	*		3,000	*
Steve Sleigh	1,000	*		1,000	*
Stephen J. Toy					
All directors and executive officers as a group					
(17 persons)	48,040	*		48,040	*
Selling Stockholders					
Investment funds affiliated with WL Ross & Co. LLC					
WLR Recovery Fund IV, L.P. <sup>(4)</sup>	3,068,706	9.66%	1,614,012	1,454,694	4.58%
WLR IV Parallel ESC, L.P. <sup>(5)</sup>	11,395	*	5,993	5,402	*
WLR Recovery Fund V, L.P. <sup>(6)</sup>	715,762	2.25%	376,461	339,301	1.1%
WLR V Parallel ESC, L.P. <sup>(7)</sup>	6,719	*	3,534	3,185	*
Other Greater than 5% Stockholders					
Workers United and affiliates	12,693,608	40.0%		12,693,608	40.0%
The Yucaipa Companies, LLC <sup>(8)</sup>	3,794,980	11.9%		3,794,980	11.9%

\* Represents less than 1% of total outstanding shares.

(1) Assumes the sale of all shares included in this offering circular. Does not include shares of common stock which may be sold pursuant to the underwriters' option to purchase additional shares of common stock. Certain selling stockholders and/or their affiliates may purchase shares in the offering at the offering price; however, no selling stockholder's post-offering beneficial ownership is expected to exceed its pre-offering ownership amounts as reflected in the table.

(2) For purposes of the tabular disclosure above, all fractional shares have been rounded down to the nearest whole share, based on total shares owned by each record holder.

- (3) Director Kelly disclaims beneficial ownership for 300 shares of common stock owned by her spouse.
- (4) The general partner of WLR Recovery Fund IV, L.P. ("Recovery IV") is WLR Recovery Associates IV LLC. The managing member of WLR Recovery Associates IV LLC is WL Ross & Co. LLC, which is an indirect wholly owned subsidiary of Invesco Ltd. The address of each of the entities and persons identified in this footnote is c/o WL Ross & Co. LLC, 1166 Avenue of the Americas, New York, NY 10036.
- (5) The general partner of WLR IV Parallel ESC, L.P. ("Parallel IV") is Invesco WLR IV Associates LLC. Invesco WLR IV Associates LLC and WLR Recovery Associates IV LLC have entered into a parallel investment agreement pursuant to which WLR Recovery Associates IV LLC has been appointed as representative and attorney-in-fact of Parallel IV to, among other things, exercise all rights, powers and privileges with respect to the common stock held by Parallel IV and to take whatever action, including voting such common stock, as WLR Recovery Associates IV LLC in its discretion deems necessary or advisable. The address of each of the entities and persons identified in this footnote is c/o WL Ross & Co. LLC, 1166 Avenue of the Americas, New York, NY 10036.
- (6) The general partner of WLR Recovery Fund V, L.P. ("Recovery V") is WLR Recovery Associates V LLC. The managing member of WLR Recovery Associates V LLC is WL Ross & Co. LLC, which is an indirect wholly owned subsidiary of Invesco Ltd. The address of each of the entities and persons identified in this footnote is c/o WL Ross & Co. LLC, 1166 Avenue of the Americas, New York, NY 10036.
- (7) The general partner of WLR V Parallel ESC, L.P. ("Parallel V") is Invesco WLR V Associates LLC. Invesco WLR V Associates LLC and WLR Recovery Associates V LLC have entered into a parallel investment agreement pursuant to which WLR Recovery Associates V LLC has been appointed as representative and attorney-in-fact of Parallel V to, among other things, exercise all rights, powers and privileges with respect to the common stock held by Parallel V and to take whatever action, including voting such common stock, as WLR Recovery Associates V LLC in its discretion deems necessary or advisable. The address of each of the entities and persons identified in this footnote is c/o WL Ross & Co. LLC, 1166 Avenue of the Americas, New York, NY 10036.
- (8) Yucaipa Corporate Initiatives Fund II, L.P. and Yucaipa Corporate Initiatives (Parallel) Fund II, L.P. are both private equity funds affiliated with The Yucaipa Companies, LLC. Accordingly, funds affiliated with the Yucaipa Companies, LLC will beneficially own 3,794,980 shares, or 11.9% of the Bank's outstanding shares, before and after the offering. Ronald W. Burkle indirectly controls both Yucaipa Corporate Initiatives Fund II, L.P. and Yucaipa Corporate Initiatives (Parallel) Fund II, L.P. and their general partner. As a result, Mr. Burkle may be deemed to have voting and dispositive power with respect to the shares of Class A common stock owned by Yucaipa Corporate Initiatives Fund II, L.P. and Yucaipa Corporate Initiatives (Parallel) Fund II, L.P. and therefore may be deemed to be the beneficial owner of such shares; however, Mr. Burkle disclaims beneficial ownership of such shares except to the extent of his pecuniary interest therein. The address for Yucaipa Corporate Initiatives Fund II, L.P. and Yucaipa Corporate Initiatives (Parallel) Fund II, L.P. is 9130 W. Sunset Blvd., Los Angeles, California 90069.

## CERTAIN RELATIONSHIPS AND RELATED PARTY TRANSACTIONS

In addition to the director and executive officer compensation arrangements discussed above, the following is a summary of material provisions of various transactions we have entered into with our executive officers, directors, 5% or greater stockholders and entities affiliated with them since January 1, 2017. We believe the terms and conditions set forth in such agreements are reasonable and customary for transactions of this type.

## **Policies and Procedures Regarding Related Person Transactions**

Transactions by the Bank or us with related persons are subject to a formal written policy, as well as regulatory requirements and restrictions. These requirements and restrictions include Sections 23A and 23B of the Federal Reserve Act and the Federal Reserve's Regulation W (which govern certain transactions by the Bank with its affiliates) and the Federal Reserve's Regulation O (which governs certain loans by the Bank to its executive officers, directors, and principal stockholders). We have adopted policies to comply with these regulatory requirements and restrictions.

#### Arrangements with the WL Ross Funds and the Yucaipa Funds

On September 23, 2011, as amended on April 11, 2012, we entered into a Securities Purchase Agreement with WLR Recovery Fund IV, L.P., WLR IV Parallel ESC, L.P., WLR Recovery Fund V, L.P., and WLR V Parallel ESC, L.P. (the "WL Ross Funds"), whereby the WL Ross Funds purchased, for aggregate cash consideration of \$50 million, 262,609 shares of our common stock and, as a result, beneficially owned 18.72% of our outstanding common stock as of December 31, 2017. Additionally on September 23, 2011, as amended on April 11, 2012, we entered into a Securities Purchase Agreement with Yucaipa Corporate Initiatives Fund II, L.P. (the "Yucaipa Funds" and, collectively with the WL Ross Funds, the "PE Investors"), whereby the Yucaipa Funds purchased, for aggregate cash consideration of \$49.9 million, 262,084 shares of our common stock and, as a result, beneficially owned 18.68% of our outstanding common stock as of December 31, 2017.

#### **Registration Rights Agreement**

In connection with the 2012 amendments to the Securities Purchase Agreements with the PE Investors, we entered into a registration rights agreement, dated April 11, 2012, for the benefit of the PE Investors with respect to our common stock sold to the PE Investors in the private placement. Under the terms of the registration rights agreement, the PE Investors can demand registration of their shares (a "Demand Registration") under certain circumstances, although we do not have to effect any Demand Registration: (i) unless the anticipated aggregate offering price, net any underwriting discounts or commission, is at least \$10 million; (ii) within 90 days after the effective date of a previous Demand Registration or a previous registration under which the demanding PE Investor had piggyback rights; or (iii) if we have previously received a Demand Registration from another PE Investor, or we have filed a registration statement pursuant to another section of the registration rights agreement, and in either case, the effectiveness of the applicable registration statement is still pending and being diligently pursued. Further, we may postpone any Demand Registration for up to 120 days the filing or the effectiveness of a registration statement for a Demand Registration if the board determines such postponement is necessary to avoid premature disclosure of a material matter required to be disclosed in the prospectus associated with the registration statement. Each of WL Ross Funds and the Yucaipa Funds also have piggyback registration rights under the registration rights agreement when either the bank or the other investor initiates a registered offering. The Bank's obligations under the registration rights agreement will terminate when all of the common stock subject to the registration rights agreement is sold.

The various provisions of the registration rights agreement contemplate that the Bank's stock would be registered under the Securities Act. The parties to the registration rights agreement have acknowledged that the Bank's stock is exempt from registration under the Securities Act. The registration rights agreement provides that its provisions shall be interpreted in a manner that is consistent with the intent of the registration rights agreement and provides that the terms "SEC" and the "Securities Act" shall refer in such case to the applicable federal or state governmental authority and applicable laws, respectively.

## Side Letter Agreements with PE Investors

In connection with the 2012 amendments to the Securities Purchase Agreements with the PE Investors, we entered into an investor rights agreement with the PE Investors and certain key holders, including the Workers United Related Parties, which includes Workers United and any joint boards, locals or similar organizations authorized under the constitution of Workers United (the "2012 Investor Rights Agreement"). The 2012 Investor Rights Agreement terminated upon the closing of our initial public offering in August 2018. In connection with the termination of the 2012 Investor Rights Agreement, we entered into a Side Letter Agreement with each of the PE Investors (the "Side Letter Agreements").

The following is a summary of certain provisions of the Side Letter Agreements. For more detail, you should refer to the Side Letter Agreements.

Pursuant to the Side Letter Agreements, so long as a PE Investor and its affiliates own a number of shares representing 5.0% of our Class A Common Stock then outstanding, we shall take all requisite corporate action to effect the nomination of one director designated by such PE Investor (an "Investor Nominee"); provided, however, that in the event that such PE Investor no longer owns 5% of our Class A Common Stock at any time, such PE Investor shall notify us and use its best efforts to have the Investor Nominee immediately resign. The PE Investor who has the right to designate the Investor Nominee shall have the exclusive right to nominate the replacement for an Investor Nominee upon the death, disability, resignation, retirement, disqualification, or removal of the Investor Nominee or otherwise, except in the event that such vacancy is created because the PE Investor no longer owns 5.0% of our Class A Common Stock then outstanding.

Pursuant to the Side Letter Agreements, we are required to reimburse any Investor Nominee for expenses incurred by such Investor Nominee in connection with his or her attendance at regular or special meetings of our board, our board committees, the board of one of our subsidiaries, or a committee of the board of one of our subsidiaries. The Side Letter Agreements provide the PE Investors with certain information rights, including audited annual financial statements, unaudited quarterly financial statements, business plans, budgets, projections, and other financial and operating information reports we prepare in the ordinary course of business. Additionally, the Side Letter Agreements provide that we shall maintain directors' and officers' liability insurance for each Investor Nominee and each Investor Nominee shall have the right to enter into an indemnification agreement with us.

Each PE Investor is subject to certain confidentiality obligations under the Side Letter Agreements and is entitled to pursue business ventures similar or dissimilar to the business of the Bank and its subsidiaries, even if competitive with the business of the Bank and that shall not be deemed wrongful or improper. However, the PE Investors will be subject to the following policy: a business or corporate opportunity offered to any person who is a director but not an officer of the Bank and who is a director, officer, employee, partner, member or stockholder of a PE Investor or one of its affiliates shall belong to the Bank only if such opportunity is expressly offered to such person in his or her capacity as a director of the Bank, and otherwise shall belong to the PE Investor. Neither the PE Investor nor Investor Nominee will be obligated to refer or present any particular business opportunity to the Bank even if such opportunity is relevant to the Bank or its business. No act or omission by a PE Investor or any of its affiliates in accordance with this policy will be considered contrary to (i) any fiduciary duty that a PE Investor or any of its affiliates may owe to the Bank or to any other stockholder by reason of the PE Investor being a stockholder of the Bank, or (ii) any fiduciary duty a director nominated by a PE Investor who is also a director, officer or employee of the PE Investor or any of its affiliates may owe to the Bank or to any owe to the Bank or any of its stockholders.

#### Arrangements with Workers United

In connection with our initial public offering and the negotiation of the 2018 Investor Rights Agreement (defined below), the Bank agreed to pay costs and expenses, including legal fees and expenses, incurred by

Workers United. Through September 30, 2018, the Bank paid offering related expenses to counsel for Workers United of approximately \$315,217 and to a consultant of Workers United of approximately \$202,165. On November 8, 2018, Workers United reimbursed the Bank for these costs and expenses.

#### Investor Rights Agreement with Workers United

The 2012 Investor Rights Agreement terminated by its terms upon consummation of our initial public offering in August 2018. To provide for certain agreements with respect to the corporate governance and certain other matters related to the Bank, upon the closing of our initial public offering, we entered into an investor rights agreement (the "2018 Investor Rights Agreement") with the Workers United Related Parties. In addition, the Bank has other banking relationships with Workers United and, as of September 30, 2018, Workers United had \$205.0 million of deposits with the bank.

The following is a summary of certain provisions of the 2018 Investor Rights Agreement. For more detail, you should refer to 2018 Investor Rights Agreement.

Pursuant to the 2018 Investor Rights Agreement, so long as the Workers United Related Parties, together with its affiliates and permitted transferees, owns a number of that shares that represent: (i) 10% of the total voting power, the board of directors must have exactly 13 members; and (ii) 20% of the total voting power, the Workers United Related Parties shall have the right to designate the chair of the board of directors.

Additionally, so long as the Workers United Related Parties, together with its affiliates and permitted transferees, owns a number of shares that represents: (i) at least 20% of the total voting power, then the Workers United Related Parties shall have the right to nominate five board members, two of which must be "independent" in accordance with the rules of the Nasdaq and applicable law (an "Independent Nominee"); (ii) between 15% and 19.9% of the total voting power, then the Workers United Related Parties shall have the right to nominate four board members, two of which must be Independent Nominees; (iii) between 10% and 14.9% of the total voting power, then the Workers United Related Parties shall have the right to nominate three board members, one of which must be an Independent Nominee; and (iv) between 5% and 9.9% of the total voting power, then the Workers United Related Parties shall have the right to nominate two board members, one of which must be an Independent Nominee. Pursuant to the 2018 Investors Rights Agreement, we will take all requisite corporate action to effect the nomination of each director named by the Workers United Related Parties. In the event that a Workers United Related Parties nominee resigns as a result of a decrease in its total voting power, the board of directors shall elect an Independent Nominee to fill the vacancy thereby created. If a Workers United Related Parties nominee resigns for any reason other than as a result of a decrease in the total voting power of the Workers United Related Parties, then the Workers United Related Parties shall have the exclusive right to replace such board member.

Under the 2018 Investor Rights Agreement, the board of directors will be required to have an Executive Committee, an Audit Committee, a Compensation Committee, a Nominating and Governance Committee, a Credit/Enterprise Risk Committee, and a Trust Committee (each, a "Designated Committee") at all times. Subject to applicable law, regulations and regulatory guidance, if the Workers United Related Parties are entitled to designate two Independent Nominees, then at least one of the Independent Nominees shall serve on each of the Audit Committee, the Compensation Committee, and the Nominating and Governance Committee; provided, however, that, in the event the Workers United Related Parties are only entitled to designate one Independent Nominee shall serve on at least two of the Designated Committees. In any event, a board member designated by the Workers United Related Parties shall chair the Trust Committee. In addition, pursuant to the 2018 Investor Rights Agreement, the chair of the board (who may be a Workers United Related Parties nominee) shall be the chair of the Executive Committee.

Pursuant to the 2018 Investor Rights Agreement, the Workers United Related Parties: (i) entered into an agreement with the underwriters of our initial public offering pursuant to which the Workers United Related

Parties agreed not to sell or transfer any share of common stock for 180 days following the closing of our initial public offering on August 13, 2018 without the prior written consent of the underwriters; and (ii) agreed not to sell or transfer any share of Class A common stock for a one-year period following the closing of the initial public offering on August 13, 2018 without our written consent. Following the restrictive periods above, the Workers United Related Parties, together with its affiliates and other permitted transferees, may sell their shares privately or to the public in accordance with the limitations comparable to those imposed upon resales by affiliates of a non-bank issuer under Rule 144 promulgated under the Securities Act. Accordingly, beginning in mid-August 2019, the Workers United Related Parties will be entitled to sell a number of shares of Class A Common Stock within any three-month period that does not exceed the greater of:

- 1.0% of the number of shares of our Class A Common Stock then outstanding, which equals approximately 317,715 shares;
- the average weekly trading volume in our common stock during the four calendar weeks preceding the date of the sale; provided, however, that the Workers United Related Parties may exceed this volume limitation with the consent of the Bank, which shall not be unreasonably withheld; and
- Sales by the Workers United Related Parties will also be subject to manner of sale provisions comparable to those imposed by Rule 144.

Under the terms of the 2018 Investor Rights Agreement, at any time following the date that is six months after the closing of our initial public offering on August 13, 2018, the Workers United Related Parties can demand that we prepare an offering circular for an underwritten public offering within 30 days of the Workers United Related Parties' written notice stating its intent to conduct such public offering for all or part of its shares of Class A common stock (a "Demand Offering"). The Workers United Related Parties will be entitled to one Demand Offering in any 90-day period. However, the 2018 Investor Rights Agreement provides that we do not have to effect any Demand Offering unless the anticipated aggregate offering price, net any underwriting discounts or commission, is at least \$50 million. Further, we may postpone any Demand Offering for up to 120 days if the board of directors determines such postponement is necessary to avoid premature disclosure of a material matter required to be disclosed in the offering circular, except that we cannot postpone any Demand Offering unless we concurrently (A) require the suspension of sales in the open market by our senior executives and directors in accordance with our insider trading policy and (B) refrain from any public offering and open market purchases during the postponement. If we do postpone the delivery of an offering circular, the Workers United Related Parties shall be entitled to withdraw its request, in which case the offering will not count as one of the permitted Demand Offerings. We must provide written notice to the Workers United Related Parties of any postponement of the delivery of an offering circular.

In the event that the Bank proposes to effect an underwritten offering of its Class A common stock for itself or any other stockholder, the Workers United Related Parties will also have the rights under the 2018 Investor Rights Agreement to participate in that underwritten offering. We are generally responsible for all offering fees and expenses of a Demand Offering or an offering in which the Workers United Related Parties participate, including reimbursement of reasonable attorneys' fees to the Workers United Related Parties, but not including any underwriting discounts or commissions or transfer taxes attributable to the sale of Class A Common Stock in such an offering. The demand and piggyback participation rights granted to the Workers United Related Parties under the 2018 Investor Rights Agreement are intended to be equivalent to those granted to the PE Investors under their existing registration rights agreement.

Additionally, in the event that we prepare an offering circular for the sale of the Workers United Related Parties' Class A Common stock in accordance with the provisions described in the preceding paragraphs, we must indemnify the Workers United Related Parties and its officers, directors, employees, and affiliates from claims, damages, liabilities, and expenses that arise out of or are based upon any untrue statement or alleged untrue statement in that offering circular, any omission or alleged omission of a material fact required to be stated therein or necessary to make statements therein not misleading in that offering circular, or any violation of

the Exchange Act or "blue sky" laws, except insofar and to the extent as the same are made in reliance and in conformity with information relating to the Workers United Related Parties furnished in writing to us by the Workers United Related Parties expressly for use therein. In the event the Workers United Related Parties provide information and affidavits that we request for use in connection with that offering circular, the Workers United Related Parties must indemnify us and our officers, directors, employees, and affiliates from claims, damages, liabilities, and expenses that arise out of or are based upon any untrue statement or alleged untrue statement in our offering circular, any omission or alleged omission of a material fact required to be stated therein or necessary to make statements therein not misleading in our offering circular, or any violation of the Exchange Act or "blue sky" laws, but only to the extent that the same are made in reliance and in conformity with information relating to the Workers United Related Parties furnished in writing to us by the Workers United Related Parties expressly for use therein.

The Workers United Related Parties entered into an Ownership Agreement among themselves (the "Ownership Agreement"), pursuant to which they agreed not to transfer any of their Class A Common Stock unless the transfer complies with the 2018 Investor Rights Agreement. Pursuant to the Ownership Agreement, the Workers United Related Parties also agreed that, before offering any of their Class A Common Stock to an unaffiliated third party, they will first offer the other Workers United Related Parties the opportunity to purchase such shares.

### Interests of Certain Directors in the Consolidated Retirement Plan

Workers United, several of its affiliates, and the Bank are participating employers to the Consolidated Retirement Fund (the "CRF"), an ERISA multiemployer plan. Under our bylaws, any decision by the Bank to withdraw, in a complete or partial withdrawal, from the CRF, or to amend its participation in the CRF in a manner materially detrimental to its participants, shall require approval by not less than two thirds of the disinterested board members with such vote to be held at a board meeting at which all board members are given notice and an opportunity to participate in the discussion. In making such decision, the directors shall take into account each of the factors set forth in Section 7015(2) of the New York Banking Law and that the Bank is committed, as part of its mission and marketing efforts, to progressive pay policies for its employees. Each of the following Bank directors is a participant under the CRF and, therefore, directly benefits from the Bank's participation in the CRF: Ms. Fox, Ms. Kelly, Mr. Mestrich, and Mr. Romney, Sr. In addition, Ms. Fox (as Chair), Mr. Romney, Sr., Ms. Kelly, and Mr. Mestrich, also serve as trustees of the CRF. The Amalgamated Life Insurance Company is the other principal participant in the CRF. Mr. Romney, Sr., Ms. Fox, and Ms. Kelly are board members of The Amalgamated Life Insurance Company. In order to mitigate any potential conflict of interest between their positions as board members and participants in the CRF, these individuals would not be considered disinterested and therefore would not vote on any decision by the Bank to withdraw, in a complete or partial withdrawal, from the CRF, or to amend its participation in the CRF in a manner materially detrimental to its participants. See "Risk Factors—We participate in a multi-employer non-contributory defined benefit pension plan for both our unionized and non-unionized employees, which could subject us to substantial cash funding requirements in the future" on page 42 of this offering circular for discussion of the risks regarding the CRF.

## DESCRIPTION OF CAPITAL STOCK

The following descriptions include summaries of the material terms of our capital stock. Because it is a summary, it may not contain all the information that is important to you. For a complete description, you should refer to the more detailed provisions of our organization certificate, as amended (our "organization certificate"), and the second amended and restated bylaws (our "bylaws"), and applicable law.

Please note that, with respect to any of our shares held in book-entry form through The Depository Trust Company or any other share depositary, the depositary or its nominee will be the sole registered and legal owner of those shares, and references in this prospectus to any "stockholder" or "holder" of those shares means only the depositary or its nominee. Persons who hold beneficial interests in our shares through a depositary will not be registered or legal owners of those shares and will not be recognized as such for any purpose. For example, only the depositary or its nominee will be entitled to vote the shares held through it, and any dividends or other distributions to be paid, and any notices to be given, in respect of those shares will be paid or given only to the depositary or its nominee. Owners of beneficial interests in those shares will have to look solely to the depositary with respect to any benefits of share ownership, and any rights they may have with respect to those shares will be governed by the rules of the depositary, which are subject to change from time to time. We have no responsibility for those rules or their application to any interests held through the depositary.

## General

On July 13, 2018, the Bank amended its organization certificate to change the par value of its common stock from \$10.00 per Class A common share to \$0.01 per Class A common share and increased its authorized shares of Class A common stock from 2,100,000 shares to 70,000,000 shares. As of the date of this offering circular, the authorized capital stock of Amalgamated consists of 70,000,000 shares of Class A common stock, par value \$0.01 per share, 100,000 shares of Class B common stock, par value \$0.01 per share, and 1,000,000 shares of preferred stock, par value \$0.01 per share. On July 20, 2018, we announced a stock split of 20 shares for each share outstanding, which was effected on July 27, 2018. As of July 27, 2018, after giving effect to the Stock Split, there were 31,771,585 shares of our Class A common stock issued and outstanding (based on 1,588,579 shares of our Class A common stock actually issued and outstanding) which were held by approximately 181 record holders. No shares of either our Class B common stock or preferred stock are currently outstanding. This summary of the material rights and features of our capital stock does not purport to be exhaustive and is qualified in its entirety by reference to our organization certificate and bylaws, and to applicable New York banking law.

# **Common Stock**

*Dividends*. Subject to the rights and preferences of the holders of any outstanding shares of preferred stock, dividends may be declared and paid on our common stock (both Class A and Class B) from any lawfully available funds. However, dividends may only be declared by our board of directors and the board's ability to declare dividends is subject to limitations under applicable law and regulation. For more information, see *"Dividend Policy"* and *"Supervision and Regulation—Payment of Dividends"*.

*Liquidation or Dissolution.* In the event of a liquidation, dissolution, or winding-up of Amalgamated, holders of our common stock (both Class A and Class B) are entitled to share equally and ratably in our assets, if any, remaining after the payment of all debts and liabilities (including our deposit liabilities) and the liquidation preference of any outstanding preferred stock.

*Voting Powers.* Holders of our Class A common stock are entitled to one vote per share on all matters on which the holders of Class A common stock are entitled to vote. Any holders of our Class B common stock would have no voting powers, either general or special, except as otherwise provided by law. Under our bylaws, the holders of a majority of shares issued, outstanding, and entitled to vote, present in person or by proxy, will

constitute a quorum to transact business, including the election of directors, except where the vote of a higher percentage of the shares issued, outstanding and entitled to vote is required by our organization certificate or our bylaws, in which case such higher percentage will be necessary to constitute a quorum with respect to the relevant matter. Once a quorum is present, except as otherwise provided by law, our organization certificate, our bylaws or in respect of a contested election of directors, all matters to be voted on by our stockholders must be approved by a majority of shares constituting a quorum. In the case of a contested election of directors, where a quorum is present a plurality of the votes cast will be sufficient to elect each director. No holders of our common stock (neither Class A nor Class B) are entitled to cumulative voting.

*Preemptive or Other Rights.* Generally, our common stockholders have no preemptive rights or other right to purchase, subscribe for or take any part of any shares of capital stock in the Bank of any class or series whatsoever. The outstanding shares of common stock are, and the shares of common stock offered hereby, when issued and delivered against payment therefor, will be, fully paid and nonassessable, except as provided by Section 114 of New York Banking Law. The rights, preferences, and privileges of common stockholders are subject to those of any classes or series of preferred stock that we may issue in the future.

## **Preferred Stock**

On May 30, 2018, we completed the repurchase of the 67 shares of outstanding Series B preferred stock. In accordance with New York banking law, we revised our organization certificate to eliminate the repurchased shares and the Series B preferred stock designation. As such, we currently have no outstanding shares of preferred stock.

We are authorized to issue "blank check" preferred stock, which may be issued in one or more series upon authorization of our board of directors. Our board of directors is authorized to fix the designation of the series, the number of authorized shares of any series, the relative rights, preferences and limitations applicable to each series of preferred stock. The authorized shares of our preferred stock are available for issuance without further action by our stockholders, unless such action is required by applicable law or the rules of any stock exchange on which our securities may be listed.

## **Transfer Agent and Registrar**

The transfer agent and registrar for our common stock is American Stock Transfer & Trust Company, LLC.

# **Transfer Restrictions**

The shares of common stock currently outstanding were offered and sold pursuant to an exemption from registration under the Securities Act and other exemptions provided by the laws of the United States and other jurisdictions where such securities were offered and sold. Shares of our common stock may only be transferred or sold in compliance with all applicable state, federal and foreign securities laws. In connection with our initial public offering and this offering, certain stockholders are and will continue to be subject to lock-up restrictions. See "*Shares Eligible for Future Sale*".

#### **Ownership Limitations**

Federal and state banking laws prevent any holder of the Bank's capital stock from acquiring "control" of the Bank, as defined under applicable statutes and regulations, without obtaining the prior approval of the Federal Reserve, the FDIC or the NYDFS, as applicable.

## Listing and Trading

Our common stock is listed on The Nasdaq Global Market under the symbol "AMAL."

## **Anti-takeover Effects**

The provisions of our organization certificate and bylaws and the New York Banking Law summarized in the following paragraphs may have anti-takeover effects and may delay, defer, or prevent a tender offer or takeover attempt that a stockholder might consider to be in such stockholder's best interest, including those attempts that might result in a premium over the market price for the shares held by stockholders, and may make removal of management more difficult.

Authorized but Unissued Stock. Upon the affirmative vote or written consent of at least a majority of our entire board of directors, the authorized but unissued shares of Class A common stock, Class B common stock and "blank check" preferred stock will be available for future issuance without stockholder approval. These additional shares may be used for a variety of corporate purposes, including future public offerings to raise additional capital, corporate acquisitions, and employee benefit plans. The existence of authorized but unissued and unreserved shares of Class A common stock, Class B common stock and preferred stock may enable the board of directors to issue shares to persons friendly to current management, which could render more difficult or discourage any attempt to obtain control of the bank by means of a proxy contest, tender offer, merger or otherwise, and thereby protect the continuity of the bank's management.

*Number, Term, and Removal of Directors.* Our bylaws provide that the number of directors shall be fixed from time to time by resolution of at least a majority of the directors then in office, but may not consist of fewer than seven nor more than 21 members. We currently have 13 members of our board of directors. In an uncontested election, our directors are elected to one-year terms by a majority of the votes, cast at a meeting of stockholders at which a quorum is present by the holders of shares present in person or represented by proxy and entitled to vote on the election of directors. Otherwise, in a contested election, our directors are elected to one-year terms by a plurality vote. Any one or more of our directors may be removed from the board for cause by a majority vote of the stockholders or the board of directors. Our bylaws provide that all vacancies on the board of directors for the unexpired term. All vacancies exceeding one-third of the entire board will be filled by the vote of a majority of stockholders entitled to vote thereon.

*Ability to Call a Special Meeting*. Our bylaws provide that a special meeting of the stockholders will be called when requested by at least two-thirds of all outstanding shares entitled to vote at the meeting requested to be called; provided, however, that a stockholder of record must first submit a request in writing to the President that the board fix a record date for the purpose of determining the stockholders entitled to demand that the President call such special meeting. If the board fails to adopt a resolution fixing a record date within 10 days of a proper request, the record date shall be deemed to be 20 days from the President's receipt of the request. A special meeting of the stockholders shall not be called unless stockholders of record as of the record date who hold, in the aggregate, not less than two-thirds of the outstanding shares of the Bank entitled to vote at the meeting requested to be called, promptly provide one or more demands to call such special meeting in writing and in proper form to the President at the principal executive offices of the Bank within 60 days of the record date.

Stockholder Proposals. Our bylaws require that a stockholder who wishes to nominate a director or propose business to be considered by the stockholders at the annual stockholders meeting shall provide proper notice of the nomination or business to be considered to the President not earlier than the close of business on the 120<sup>th</sup> day and not later than the close of business on the 90<sup>th</sup> day prior to the first anniversary of the preceding year's annual meeting; provided, however, that in the event that the date of the annual meeting is more than 30 days before or more than 60 days after such anniversary date, notice by the stockholder must be delivered not earlier than the close of business on the 120<sup>th</sup> day prior to the date of such annual meeting and not later than the close of business on the date of such annual meeting or, if the first public announcement of the date of such annual meeting, then the 10<sup>th</sup> day following the day on which public announcement of the date of such meeting is first made by the Bank. Additionally, a

stockholder may nominate a director at a special meeting of the stockholders called for the purpose of electing directors by providing proper notice of such nomination to the President not earlier than the close of business on the 120<sup>th</sup> day prior to the date of such special meeting and not later than the close of business on the later of the 90<sup>th</sup> day prior to the date of such special meeting or, if the first public announcement of the date of such special meeting is less than 100 days prior to the date of such special meeting, then the tenth day following the day on which public announcement is first made of the date of the special meeting and of the nominees proposed by the board to be elected at such meeting.

### Indemnification of Directors, Officers, and Employees

Our bylaws state that we shall, to the fullest extent permitted by applicable law, indemnify each person made or threatened to be made a party to any action or proceeding, whether civil or criminal, by reason of the fact that such person or such person's testator or intestate is or was a director, officer or employee of Amalgamated, or serves or served at our request any other corporation, partnership, joint venture, trust, employee benefit plan or other enterprise in any capacity, against judgments, fines, penalties, amounts paid in settlement and reasonable expenses, including attorneys' fees, incurred in connection with such action or proceeding or any appeal therein. We also may advance expenses to any person entitled to indemnification in advance of the final disposition thereof if such person undertakes to (i) repay such amount in full if such person is ultimately found not to be entitled to indemnification and (ii) repay such amount in part to the extent that the expenses so advanced exceeded the amount to which such person was entitled to be indemnified.

In addition to the indemnification required in our bylaws, we may from time to time enter into indemnification agreements with member of our board of directors. These agreements provide for the indemnification of our directors for certain expenses and liabilities incurred in connection with any action, suit, proceeding, to which they are a party, or are threatened to be made a party, by reason of the fact that they are or were, or serving at the Bank's request, as a director, officer, partner, trustee, employee or agent of another foreign or domestic corporation, partnership, joint venture, trust, employee benefit plan or other enterprise. We believe that these charter and bylaw provisions and indemnification agreements are necessary to attract and retain qualified persons as directors and officers.

## Limitation of Liability for Directors

Other than the right to indemnification described immediately above, our organization certificate and bylaws do not limit the liability of its directors.

#### **Stockholder Vote on Fundamental Issues**

Under New York banking law, a plan of merger by a bank must generally be approved by the affirmative vote of the holders of at least two-thirds of the votes entitled to be cast on the plan regardless of the class or voting group to which the shares belong, and two-thirds of the votes entitled to be cast on the plan within each voting group entitled to vote as a separate voting group on the plan. However, in accordance with New York banking law, a New York bank's stockholders are only entitled to vote on a plan of merger if (i) the total assets of the merging corporation exceed 10% of the total assets of the receiving corporation; (ii) the name or the authorized shares of the receiving corporation changes; or (iii) any other change or amendment to our organization certificate or bylaws of the receiving corporation is made that requires stockholder approval. A corporation's articles of incorporation may require a lower or higher vote for approval, but the required vote must be at least a majority of the votes entitled to be cast on the plan by each voting group entitled to vote separately on the plan. Our organization certificate and bylaws do not alter the default rules of New York law.

### **UNDERWRITING**

Barclays Capital Inc. and J.P. Morgan Securities LLC are acting as underwriters for the offering. Subject to the terms and conditions set forth in a underwriter agreement among us, the selling stockholders and the underwriters, the selling stockholders have agreed to sell to the underwriters, and each of the underwriters has agreed, severally and not jointly, to purchase from the selling stockholders, the number of shares of common stock set forth opposite its name below.

Underwriter	Number of Shares
Barclays Capital Inc J.P. Morgan Securities LLC	
Total	2,000,000

Subject to the terms and conditions set forth in the underwriting agreement, the underwriters have agreed, severally and not jointly, to purchase all of the shares sold under the underwriting agreement if any of these shares are purchased. If an underwriter defaults, the underwriting agreement provides that the purchase commitments of the non-defaulting underwriters may be increased or the underwriting agreement may be terminated.

We and the selling stockholders have agreed to indemnify the underwriters against certain liabilities or to contribute to payments the underwriters may be required to make in respect of those liabilities.

The offering of the shares by the underwriters is subject to receipt and acceptance and the underwriters reserve the right to withdraw, cancel or modify offers to the public and to reject orders in whole or in part.

## **Commissions and Discounts**

The representatives have advised us and the selling stockholders that the underwriters propose initially to offer the shares to the public at the public offering price set forth on the cover page of this offering circular and to dealers at that price less a concession not in excess of \$ per share. After the initial offering, the public offering price, concession or any other term of the offering may be changed.

The following table shows the public offering price, underwriting discount and proceeds before expenses to the selling stockholders. The information assumes either no exercise or full exercise by the underwriters of their option to purchase additional shares.

	Per Share	Without Option	With Option
Public offering price	\$	\$	\$
Underwriting discount	\$	\$	\$
Proceeds, before expenses, to the selling stockholders	\$	\$	\$

The expenses of the offering, not including the underwriting discount, are estimated at \$362,000 and are payable by us and the selling stockholders.

## **Option to Purchase Additional Shares**

The selling stockholders have granted an option to the underwriters, exercisable for 30 days after the date of this offering circular, to purchase up to 300,000 additional shares at the public offering price, less the underwriting discount. If the underwriters exercise this option, each will be obligated, subject to conditions contained in the underwriting agreement, to purchase a number of additional shares proportionate to that underwriter's initial amount reflected in the above table.

### No Sales of Similar Securities

We and the selling stockholders and our executive officers and directors have agreed not to sell or transfer any common stock or securities convertible into, exchangeable for, exercisable for, or repayable with common stock, for 90 days after the date of this offering circular without first obtaining the written consent of Barclays Capital Inc. and J.P. Morgan Securities LLC. Specifically, we and these other persons have agreed, with certain limited exceptions, not to directly or indirectly:

- Offer, pledge, sell or contract to sell any common stock,
- Sell any option or contract to purchase any common stock,
- Purchase any option or contract to sell any common stock,
- Grant any option, right or warrant for the sale of any common stock,
- Lend or otherwise dispose of or transfer any common stock,
- · Request or demand that we file a registration statement related to the common stock, or
- Enter into any swap or other agreement that transfers, in whole or in part, the economic consequence of ownership of any common stock whether any such swap or transaction is to be settled by delivery of shares or other securities, in cash or otherwise.

This lock-up provision applies to common stock and to securities convertible into or exchangeable or exercisable for or repayable with common stock. It also applies to common stock owned now or acquired later by the person executing the agreement or for which the person executing the agreement later acquires the power of disposition.

# Nasdaq Stock Market Listing

Our common stock is listed on The Nasdaq Global Market under the symbol "AMAL".

# Price Stabilization, Short Positions and Penalty Bids

Until the distribution of the shares is completed, SEC rules may limit underwriters and selling group members from bidding for and purchasing our common stock. However, the representatives may engage in transactions that stabilize the price of the common stock, such as bids or purchases to peg, fix or maintain that price.

In connection with the offering, the underwriters may purchase and sell our common stock in the open market. These transactions may include short sales, purchases on the open market to cover positions created by short sales and stabilizing transactions. Short sales involve the sale by the underwriters of a greater number of shares than they are required to purchase in the offering. "Covered" short sales are sales made in an amount not greater than the underwriters' option to purchase additional shares described above. The underwriters may close out any covered short position by either exercising their option to purchase additional shares or purchasing shares in the open market. In determining the source of shares to close out the covered short position, the underwriters will consider, among other things, the price of shares available for purchase in the open market as compared to the price at which they may purchase shares through their option. "Naked" short sales are sales in excess of the option to purchase additional shares. The underwriters must close out any naked short position by purchasing shares in the open market. A naked short position is more likely to be created if the underwriters are concerned that there may be downward pressure on the price of our common stock in the open market after pricing that could adversely affect investors who purchase in the offering. Stabilizing transactions consist of various bids for or purchases of shares of common stock made by the underwriters in the open market prior to the completion of the offering.

The underwriters may also impose a penalty bid. This occurs when a particular underwriter repays to the underwriters a portion of the underwriting discount received by it because the representatives have repurchased shares sold by or for the account of such underwriter in stabilizing or short covering transactions.

Similar to other purchase transactions, the underwriters' purchases to cover the syndicate short sales may have the effect of raising or maintaining the market price of our common stock or preventing or retarding a decline in the market price of our common stock. As a result, the price of our common stock may be higher than the price that might otherwise exist in the open market. The underwriters may conduct these transactions on The Nasdaq Global Market, in the over-the-counter market or otherwise.

Neither we nor any of the underwriters make any representation or prediction as to the direction or magnitude of any effect that the transactions described above may have on the price of our common stock. In addition, neither we nor any of the underwriters make any representation that the representatives will engage in these transactions or that these transactions, once commenced, will not be discontinued without notice.

## **Electronic Offer, Sale and Distribution of Shares**

In connection with the offering, certain of the underwriters or securities dealers may distribute offering circulars by electronic means, such as e-mail. In addition, the representatives may facilitate Internet distribution for this offering to certain of their Internet subscription customers. The representatives may allocate a limited number of shares for sale to their online brokerage customers. An electronic offering circular is available on the Internet web site maintained by each of the representatives. Other than the offering circular in electronic format, the information on each of the representatives' website is not part of this offering circular.

#### **Other Relationships**

The underwriters and certain of their affiliates are full service financial institutions engaged in various activities, which may include securities trading, commercial and investment banking, financial advisory, investment management, investment research, principal investment, hedging, financing and brokerage activities. The underwriters and certain of their affiliates have, from time to time, performed, and may in the future perform, various commercial and investment banking and financial advisory services for the issuer and its affiliates, for which they received or may in the future receive customary fees and expenses.

In the ordinary course of their various business activities, the underwriters and certain of their affiliates may make or hold a broad array of investments and actively trade debt and equity securities (or related derivative securities) and financial instruments (including bank loans) for their own account and for the accounts of their customers, and such investment and securities activities may involve securities and/or instruments of the issuer or its affiliates. If the underwriters or their affiliates have a lending relationship with us, the underwriters or their affiliates routinely hedge, and the underwriters or their affiliates may hedge, their credit exposure to us consistent with their customary risk management policies. Typically, the underwriters and their affiliates would hedge such exposure by entering into transactions which consist of either the purchase of credit default swaps or the creation of short positions in our securities or the securities of our affiliates, including potentially the shares of common stock offered hereby. The underwriters and certain of their affiliates may also communicate independent investment recommendations, market color or trading ideas and/or publish or express independent research views in respect of such securities or instruments and may at any time hold, or recommend to clients that they acquire, long and/or short positions in such securities and instruments.

In addition, in the ordinary course of business, certain of the underwriters in this offering purchase mortgages, including mortgages originated by the Bank. Under certain circumstances disputes could arise based on the representations and warranties made in, and the terms and conditions of, these transactions, and whether any repurchases from the foregoing disputes are required. There are currently no such disputes or requests outstanding for repurchase.

#### **Notice to Investors**

#### Notice to Prospective Investors in the European Economic Area

In relation to each member state of the European Economic Area which has implemented the Prospectus Directive (each, a "Relevant Member State"), no offer to the public of the Class A common stock to the public may be made in that Relevant Member State other than under the following exemptions under the Prospectus Directive, if they have been implemented in that Relevant Member State:

- 1. to any legal entity which is a qualified investor as defined in the Prospectus Directive;
- 2. to fewer than 150 natural or legal persons (other than qualified investors as defined in the Prospectus Directive) per Relevant Member State, subject to obtaining the prior consent of the Dealer Managers for any such offer; or
- 3. in any other circumstances falling within Article 3(2) of the Prospectus Directive,

provided that no such offer of the Class A common stock shall result in a requirement to publish a prospectus pursuant to Article 3 of the Prospectus Directive or a prospectus supplement pursuant to Article 16 of the Prospectus Directive.

For the purposes of this provision, the expression "offer to the public of the Class A common stock" in relation to any Class A common stock in any Relevant Member State means the communication in any form and by any means of sufficient information on the terms of the offer and the Class A common stock to be offered so as to enable an investor to decide to purchase or subscribe the Class A common stock, as the same may be varied in that Relevant Member State by any measure implementing the Prospectus Directive in that Relevant Member State; the expression "Prospectus Directive" means Directive 2003/71/EC (as amended, including by Directive 2010/73/EU), and includes any relevant implementing measure in the Relevant Member State.

## Germany

This offering circular does not constitute a prospectus pursuant to Section 3 of the German Securities Prospectus Act (*Wertpapierprospektgesetz*) and does therefore not allow any public offering of the Class A common stock in Germany. The Class A common stock may only be offered and sold in Germany in accordance with the exceptions from the prospectus requirement provided for in the German Securities Prospectus Act and any other applicable laws in Germany governing the issue, sale and offering of securities.

## Notice to Prospective Investors in the United Kingdom

Any invitation or inducement to engage in investment activity (within the meaning of Section 21 of the Financial Services and Markets Act 2000, as amended (the "FSMA")), in connection with the issue or sale of the shares of common stock, may only be communicated or caused to be communicated in circumstances in which Section 21(1) of the FSMA does not apply to the Bank.

Anything done by any person in relation to the shares of common stock in, from or otherwise involving the United Kingdom must only be done in compliance with all applicable provisions of the FSMA.

## Notice to Prospective Investors in Switzerland

This document as well as any other material relating to the securities which are the subject of the offering contemplated by this offering circular (the "Shares") does not constitute an issue prospectus pursuant to Articles 652a and/or 1156 of the Swiss Code of Obligations. The Shares will not be listed on the SIX Swiss Exchange and, therefore, the documents relating to the Shares, including, but not limited to, this document, do not claim to comply with the disclosure standards of the listing rules of the SIX Swiss Exchange and

corresponding prospectus schemes annexed to the listing rules of the SIX Swiss Exchange. The Shares are being offered in Switzerland by way of a private placement, i.e. to a small number of selected investors only, without any public offer and only to investors who do not purchase the Shares with the intention to distribute them to the public. The investors will be individually approached by the Issuer from time to time. This document as well as any other material relating to the Shares is personal and confidential and does not constitute an offer to any other person. This document may only be used by those investors to whom it has been handed out in connection with the offering described herein and may neither directly nor indirectly be distributed or made available to other persons without express consent of the Issuer. It may not be used in connection with any other offer and shall in particular not be copied and/or distributed to the public in (or from) Switzerland. By accepting this document and any other materials relating to the Shares or by subscribing to the Shares, investors are deemed to have acknowledged and agreed to abide by these restrictions. Investors are advised to consult with their financial, legal or tax advisers before investing in the Shares.

#### Notice to Prospective Investors in Canada

The shares may be sold only to purchasers purchasing, or deemed to be purchasing, as principal that are accredited investors, as defined in National Instrument 45-106 *Prospectus Exemptions* or subsection 73.3(1) of the Securities Act (Ontario), and are permitted clients, as defined in National Instrument 31-103 *Registration Requirements, Exemptions and Ongoing Registrant Obligations*. Any resale of the shares must be made in accordance with an exemption from, or in a transaction not subject to, the prospectus requirements of applicable securities laws.

Securities legislation in certain provinces or territories of Canada may provide a purchaser with remedies for rescission or damages if this offering circular (including any amendment thereto) contains a misrepresentation, provided that the remedies for rescission or damages are exercised by the purchaser within the time limit prescribed by the securities legislation of the purchaser's province or territory. The purchaser should refer to any applicable provisions of the securities legislation of the purchaser's province or territory for particulars of these rights or consult with a legal advisor.

Pursuant to section 3A.3 of National Instrument 33-105 *Underwriting Conflicts* ("NI 33-105"), the underwriters are not required to comply with the disclosure requirements of NI 33-105 regarding underwriter conflicts of interest in connection with this offering.

## SHARES ELIGIBLE FOR FUTURE SALE

As of September 30, 2018, we had 31,771,585 shares of commons stock outstanding. Because we are a bank, offers and sales of shares of our common stock are not subject to the registration requirements of the Securities Act. Except for the lock-up agreements (see "*Underwriting*") and the lock-up agreement and resale restrictions applicable to the Workers United Related Parties pursuant to the 2018 Workers United Investor Rights Agreement and certain other stockholders, all of our outstanding shares may be resold without restriction or registration under the Securities Act. After completion of the offering, we will have 31,771,585 shares issued and outstanding. Of these, 12,693,604 shares are owned by Workers United Related Parties.

The underwriters for our initial public offering waived the lock-up restrictions only with respect to the offer and sale of the shares of common stock by the selling stockholders in this offering. Taking into account the other lock-up agreements described below, assuming the underwriters do not release any other parties from these agreements and based on information available to the Bank, the following shares will be eligible for sale in the public market at the following times, assuming the successful completion of this offering:

- We believe, beginning on the effective date of this offering, the shares of common stock sold in this offering in addition to approximately 9,678,825 other shares of common stock not subject to lock-up agreements will be immediately available for sale in the public market;
- Approximately 5,536,935 shares of common stock (which are held by former directors, funds affiliated with The Yucaipa Companies, LLC and certain locked-up stockholders that acquired their shares in the New Resource Bank Acquisition) are locked up until February 4, 2019;
- Approximately 1,862,222 shares of common stock (which are held by funds affiliated with WL Ross & Co. LLC and executive officers and directors of the Bank) are locked up until 90 days after the date of this offering; and
- Approximately 12,693,604 shares of our common stock (which are held by the Workers United Related Parties) are locked up until August 13, 2019, the expiration of the transfer restrictions under the 2018 Investor Rights Agreement.

*Lock-Up Agreements*. In addition, we have received lock-up agreements from certain stockholders of the Bank that acquired their shares in the New Resource Bank Acquisition. See the section entitled "*Underwriting*" for a description of lock-up agreements.

*Registration Rights Agreement*. As described under the heading "*Certain Relationships and Related Party Transactions—Registration Rights Agreement*," in connection with our 2012 private placement, we entered into registration rights agreements for the benefit of certain of our stockholders. Under these agreements, we agreed, among other things, to file registration statements that would allow those stockholders to resell the shares of common stock acquired in our private placement transactions.

2018 Investor Rights Agreement. As described under the heading "Certain Relationships and Related Party Transactions—Arrangements with Workers United," we entered into an investor rights agreement pursuant to which we agreed, among other things, to file registration statements that would allow the Workers United Related Parties to resell their shares of common stock following a one-year lock-up in connection with our initial public offering, and the agreement also contains a restriction on the Workers United Related Parties to sell their shares in accordance with Rule 144 after the expiration of that one-year period.

# CERTAIN UNITED STATES FEDERAL TAX CONSEQUENCES FOR NON-U.S. HOLDERS OF OUR COMMON STOCK

This section summarizes certain United States federal income and estate tax consequences of the purchase, ownership and disposition of shares of our common stock by a non-U.S. holder (as defined below). It applies to you only if you acquire your shares of our common stock in this offering and you hold the shares of our common stock as capital assets for United States federal income tax purposes. You are a non-U.S. holder if you are, for United States federal income tax purposes:

- a nonresident alien individual;
- a foreign corporation; or
- an estate or trust that in either case is not subject to United States federal income tax on a net income basis on income or gain from our common stock.

This section does not consider the specific facts and circumstances that may be relevant to a particular non-U.S. holder and does not address United States federal alternative minimum tax consequences or the treatment of a non-U.S. holder under the laws of any state, local or foreign taxing jurisdiction. In addition, it does not represent a detailed description of the United States federal income tax consequences applicable to you if you are subject to special treatment under the United States federal income tax laws (including if you are a United States expatriate, "controlled foreign corporation", "passive foreign investment company", a partnership or other pass-through entity for United States federal income tax purposes, tax-exempt organization, insurance company, bank or other financial institution, dealer in securities, trader in securities that elects to use a mark-to-market method of accounting, person who has acquired our common stock as compensation or otherwise in connection with the performance of services, or person who will hold our common stock as a position in a hedging transaction, "straddle," "conversion transaction," or other risk reduction transaction). This section is based on the tax laws of the United States, including the Code, existing and proposed Treasury regulations, and administrative and judicial interpretations, all as currently in effect. These laws are subject to change, possibly on a retroactive basis.

If an entity classified as a partnership for United States federal income tax purposes holds the shares of our common stock, the United States federal income tax treatment of a partner of such partnership will generally depend on the status of the partner and the tax treatment of the partnership. A partner in a partnership holding shares of our common stock should consult its tax advisor with regard to the United States federal income tax treatment of an investment in our common stock.

You should consult your tax advisor regarding the United States federal tax consequences of acquiring, holding and disposing of shares of our common stock in your particular circumstances, as well as any tax consequences that may arise under the laws of any state, local or foreign taxing jurisdiction.

## Dividends

If we make a distribution of cash or other property (other than certain distributions of our stock) in respect of our common stock, the distribution generally will be treated as a dividend to the extent of our current or accumulated earnings and profits, as determined under United States federal income tax principles. Any portion of a distribution that exceeds our current and accumulated earnings and profits will generally be treated first as a tax-free return of capital, on a share-by-share basis, to the extent of your tax basis in our common stock (and will reduce your basis in such common stock), and, to the extent such portion exceeds your tax basis in our common stock, the excess will be treated as gain from the taxable disposition of the common stock, the tax treatment of which is discussed below under "Gain on Taxable Disposition of Common Stock".

Except as described below, if you are a non-U.S. holder, distributions paid to you that are characterized as dividends for United States federal income tax purposes are subject to withholding of United States federal

income tax at a 30% rate or at a lower rate if you are eligible for the benefits of an income tax treaty that provides for a lower rate. If you are eligible for a lower treaty rate, we and other payors will generally be required to withhold at a 30% rate (rather than the lower treaty rate) on dividend payments to you, unless you have furnished to us or another payor:

- a valid Internal Revenue Service ("IRS") Form W-8BEN or, in the case of a foreign entity stockholder, an IRS Form W-8BEN-E, or an acceptable substitute form upon which you certify, under penalties of perjury, your status as a non-United States person and your entitlement to the lower treaty rate with respect to such payments; or
- in the case of payments made outside the United States to an offshore account (generally, an account maintained by you at an office or branch of a bank or other financial institution at any location outside the United States), other documentary evidence establishing your entitlement to the lower treaty rate in accordance with Treasury regulations.

If you are eligible for a reduced rate of United States withholding tax under a tax treaty, you may obtain a refund of any amounts withheld in excess of that rate by filing a refund claim with the IRS.

If dividends paid to you are "effectively connected" with your conduct of a trade or business within the United States, and, if required by a tax treaty, the dividends are attributable to a permanent establishment that you maintain in the United States, we and other payors generally are not required to withhold tax from the dividends, provided that you have furnished to us or another payor a valid IRS Form W-8ECI or an acceptable substitute form upon which you represent, under penalties of perjury, that:

- you are a non-United States person; and
- the dividends are effectively connected with your conduct of a trade or business within the United States and are includible in your gross income.

"Effectively connected" dividends are taxed at rates applicable to United States citizens, resident aliens and domestic United States corporations.

If you are a corporate non-U.S. holder, "effectively connected" dividends that you receive may, under certain circumstances, be subject to an additional "branch profits tax" at a 30% rate or at a lower rate if you are eligible for the benefits of an income tax treaty that provides for a lower rate.

#### Gain on Taxable Disposition of Common Stock

If you are a non-U.S. holder, you generally will not be subject to United States federal income tax on gain that you recognize on a taxable disposition of shares of our common stock unless:

- the gain is "effectively connected" with your conduct of a trade or business in the United States, and if required by a tax treaty, the gain is attributable to a permanent establishment that you maintain in the United States;
- you are an individual, you are present in the United States for 183 or more days in the taxable year of the sale and certain other conditions exist; or
- we are or have been a United States real property holding corporation for United States federal income tax purposes and, so long as our common stock continues to be regularly traded on an established securities market, you held, directly or indirectly, at any time during the five-year period ending on the date of disposition, more than 5% of our common stock and you are not eligible for any treaty exemption.

If you are a non-U.S. holder and the gain from the taxable disposition of shares of our common stock is effectively connected with your conduct of a trade or business in the United States (and, if required by a tax

treaty, the gain is attributable to a permanent establishment that you maintain in the United States), you will be subject to tax on the net gain derived from the sale at rates applicable to United States citizens, resident aliens and domestic United States corporations. If you are a corporate non-U.S. holder, "effectively connected" gains that you recognize may also, under certain circumstances, be subject to an additional "branch profits tax" at a 30% rate or at a lower rate if you are eligible for the benefits of an income tax treaty that provides for a lower rate. If you are an individual non-U.S. holder described in the second bullet point immediately above, you will be subject to a flat 30% tax, or a lower rate if you are eligible for the benefits of an income tax treaty that provides for a lower rate, on the gain derived from the sale, which may be offset by United States source capital losses, even though you are not considered a resident of the United States.

We have not been, are not and do not anticipate becoming a United States real property holding corporation for United States federal income tax purposes.

#### **FATCA Withholding**

Pursuant to sections 1471 through 1474 of the Code, commonly known as the Foreign Account Tax Compliance Act and related Treasury regulations and administrative guidance (collectively, "FATCA"), a 30% withholding tax ("FATCA withholding") may be imposed on certain payments to you or to certain foreign financial institutions, investment funds and other non-U.S. persons receiving payments on your behalf if you or such persons fail to comply with certain information reporting requirements. Such payments will include dividends and, after January 1, 2019, the gross proceeds from the sale or other disposition of shares of our common stock. Payments of dividends that you receive in respect of shares of our common stock could be subject to this withholding if you are subject to the FATCA information reporting requirements and fail to comply with them or if you hold shares of our common stock through a non-U.S. person (e.g., a foreign bank or broker) that fails to comply with these requirements (even if payments to you would not otherwise have been subject to FATCA withholding). Payments of gross proceeds from a sale or other disposition of shares of our common stock could also be subject to FATCA withholding unless such disposition occurs before January 1, 2019. You should consult your tax advisor regarding the relevant U.S. law and other official guidance on FATCA withholding.

#### **Backup Withholding and Information Reporting**

If you are a non-U.S. holder, we and other payors are required to report payments of dividends on IRS Form 1042-S even if the payments are exempt from United States withholding tax. You are otherwise generally exempt from backup withholding and information reporting requirements with respect to dividend payments and the payment of the proceeds from the sale of shares of our common stock effected at a United States office of a broker provided that either (i) the payor or broker does not have actual knowledge or reason to know that you are a United States person and you have furnished a valid IRS Form W-8BEN or, in the case of a foreign entity stockholder, Form W-8BEN-E, or other documentation upon which the payor or broker may rely to treat the payments as made to a non-United States person or (ii) you otherwise establish an exemption.

Payment of the proceeds from the sale of shares of our common stock effected at a foreign office of a broker generally will not be subject to information reporting or backup withholding. However, a sale effected at a foreign office of a broker could be subject to information reporting in the same manner as a sale within the United States (and in certain cases may be subject to backup withholding as well) if (i) the broker has certain connections to the United States, (ii) the proceeds or confirmation are sent to the United States or (iii) the sale has certain other specified connections with the United States.

Currently, the back-up withholding tax rate is 24%. Any amount withheld under the backup withholding rules from a payment to a non-U.S. holder is allowable as a credit against the non-U.S. holder's United States federal income tax, which may entitle the non-U.S. holder to a refund, provided that the non-U.S. holder timely provides the required information to the IRS. Non-U.S. holders should consult with their tax advisors regarding

the application of backup withholding in their particular circumstances and the availability of and procedure for obtaining an exemption from backup withholding.

In addition, certain foreign brokers may be required to report the amount of gross proceeds from the sale or other taxable disposition of shares of our common stock under FATCA if you are presumed to be a United States person.

# **Federal Estate Taxes**

Shares of our common stock held by a non-U.S. holder at the time of death will be included in the holder's gross estate for United States federal estate tax purposes, unless an applicable estate tax treaty provides otherwise.

#### ERISA CONSIDERATIONS

The following is a summary of certain considerations associated with the purchase of the shares of our common stock by employee benefit plans that are subject to Title I of ERISA, plans, individual retirement accounts and other arrangements that are subject to Section 4975 of the Code and entities whose underlying assets are considered to include "plan assets" of any such plan, account or arrangement (each a "Plan"), as well as arrangements that are subject to provisions under any federal, state, local, non-U.S. or other laws or regulations that are similar to Title I of ERISA or Section 4975 of the Code (such arrangements "Non-ERISA Arrangements", and such provisions "Similar Laws").

THE FOLLOWING IS MERELY A SUMMARY, HOWEVER, AND SHOULD NOT BE CONSTRUED AS LEGAL ADVICE OR AS COMPLETE IN ALL RELEVANT RESPECTS. ALL INVESTORS ARE URGED TO CONSULT THEIR LEGAL ADVISORS BEFORE INVESTING IN US AND TO MAKE THEIR OWN INDEPENDENT DECISION.

#### **General Fiduciary Matters**

ERISA and the Code impose certain duties on persons who are fiduciaries of a Plan and prohibit certain transactions involving the assets of a Plan and its fiduciaries or other interested parties. Under ERISA and the Code, any person who exercises any discretionary authority or control over the administration of such Plan or the management or disposition of the assets of such a Plan, or who renders investment advice for a fee or other compensation to such a Plan, is generally considered to be a fiduciary of the Plan.

In considering an investment in shares of our common stock with a portion of the assets of any Plan or Non-ERISA Arrangement, a fiduciary should determine whether the investment is in accordance with the documents and instruments governing the Plan or Non-ERISA Arrangement and the applicable provisions of ERISA, the Code or any Similar Law relating to a fiduciary's duties to the Plan or Non-ERISA Arrangement including, without limitation, the prudence, diversification, delegation of control and prohibited transaction provisions of ERISA, the Code and any other applicable Similar Laws.

#### **Prohibited Transaction Issues**

Section 406 of ERISA and Section 4975 of the Code prohibit Plans from engaging in specified transactions involving plan assets with persons or entities who are "parties in interest", within the meaning of ERISA, or "disqualified persons", within the meaning of Section 4975 of the Code, unless an exemption is available. A party in interest or disqualified person who engages in a non-exempt prohibited transaction may be subject to excise taxes and other penalties and liabilities under ERISA and the Code, and a prohibited transaction may result in the disqualification of an IRA. In addition, the fiduciary of the Plan that engages in such a non-exempt prohibited transaction may be subject to penalties and liabilities under ERISA and the Code.

The acquisition of shares of our common stock by a Plan with respect to which we or an underwriter is considered a party in interest or a disqualified person may constitute or result in a direct or indirect prohibited transaction under Section 406 of ERISA and/or Section 4975 of the Code, unless the investment is acquired in accordance with an applicable statutory, class or individual prohibited transaction exemption. In this regard, the United States Department of Labor has issued prohibited transaction class exemptions ("PTCEs") that may apply to the acquisition of our common stock. These class exemptions include, without limitation, PTCE 84-14 respecting transactions determined by independent qualified professional asset managers, PTCE 90-1 respecting insurance company pooled separate accounts, PTCE 91-38 respecting bank collective investment funds, PTCE 95-60 respecting life insurance company general accounts and PTCE 96-23 respecting transactions determined by in-house asset managers. In addition, Section 408(b)(17) of ERISA and Section 4975(d)(20) of the Code provide an exemption from the prohibited transaction provisions of ERISA and Section 4975 of the Code for the acquisition and the disposition of the common stock, provided that neither the issuer of the securities nor

any of its affiliates (directly or indirectly) have or exercise any discretionary authority or control or render any investment advice with respect to the assets of any Plan involved in the transaction and provided further that the Plan pays no more and receives no less than "adequate consideration" in connection with the transaction. There can be no assurance that all of the conditions of any such exemptions will be satisfied.

#### Representation

Accordingly, by acceptance of the shares of our common stock, each purchaser or subsequent transferee of our common stock will be deemed to have represented and warranted either that (i) no portion of such purchaser's or transferee's assets used to acquire such shares constitutes assets of any Plan or (ii) the purchase of our common stock by such purchaser or transferee will not constitute a non-exempt prohibited transaction under Section 406 of ERISA or Section 4975 of the Code or similar violation under any applicable Similar Laws.

#### **Responsibility for Purchase**

Purchasers of our common stock have exclusive responsibility for ensuring that their acquisition and holding of our common stock does not violate the fiduciary or prohibited transaction rules of ERISA or the Code, or any similar provision of applicable Similar Laws. In addition, the foregoing discussion is general in nature, is not intended to be all-inclusive, and is based on laws in effect on the date of this prospectus. Such discussion should not be construed as legal advice. Due to the complexity of these rules and the penalties that may be imposed upon persons involved in non-exempt prohibited transactions, it is particularly important that fiduciaries, or other persons considering purchasing shares of our common stock on behalf of, or with the assets of, any Plan or Non-ERISA Arrangement consult with counsel regarding the potential applicability of ERISA, Section 4975 of the Code and Similar Laws to such investment and whether an exemption would be applicable to the purchase of shares of our common stock.

#### LEGAL MATTERS

Nelson Mullins Riley & Scarborough LLP, New York, New York will pass upon the validity of the shares of our Class A common stock offered under this offering circular. Certain legal matters will be passed upon for the underwriters by Sullivan & Cromwell LLP, New York, New York.

## **EXPERTS**

The consolidated financial statements of Amalgamated Bank and subsidiaries as of December 31, 2017 and 2016 and for the years ended December 31, 2017 and 2016 have been included herein in reliance upon the report of KPMG LLP, independent registered public accounting firm, appearing elsewhere herein, and upon the authority of this firm as experts in accounting and auditing.

#### WHERE YOU CAN FIND MORE INFORMATION

We are subject to the reporting and other requirements of the FDIC, which are substantially similar to the reporting requirements of the Exchange Act. In accordance with Sections 12, 13 and 14 of the Exchange Act and as a bank that is not a member of the Federal Reserve System, we file certain reports, proxy materials, information statements and other information with the FDIC, copies of which can be inspected and copied at the public reference facilities maintained by the FDIC, at the Public Reference Section, Room F-6043, 550 17th Street, N.W., Washington, DC 20429. Requests for copies may be made by telephone at (202) 898-8913 or by fax at (202) 898-3909. Certain financial information filed by us with the FDIC is also available electronically at the FDIC's website at http://www.fdic.gov/efr/, which include the Exchange Act and certain other filings we make with the FDIC.

We also maintain an "Investor Relations" page on our website containing additional information about us at http://www.amalgamatedbank.com, which includes the Exchange Act filings and certain other filings we make with the FDIC. None of the information about us maintained on the FDIC's website or our website is incorporated into this offering circular by reference.

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- F-4 Consolidated Statements of Income for the years ended December 31, 2017 and 2016
- F-5 Consolidated Statements of Comprehensive Income for the years ended December 31, 2017 and 2016
- F-6 Consolidated Statements of Changes in Stockholders' Equity for the years ended December 31, 2017 and 2016
- F-7 Consolidated Statements of Cash Flows for the years ended December 31, 2017 and 2016
- F-8 Notes to Consolidated Financial Statements
- \* None of the per share amounts that follow in these financial statements have been restated to give effect to the Stock Split.

#### Amalgamated Bank and Subsidiaries—Unaudited Consolidated Financial Statements

- F-53 Consolidated Statements of Financial Condition as of September 30, 2018 and December 31, 2017
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KPMG LLP 345 Park Avenue New York, NY 10154-0102

#### **Report of Independent Registered Public Accounting Firm**

To the Stockholders and Board of Directors Amalgamated Bank:

## **Opinion on the Consolidated Financial Statements**

We have audited the accompanying consolidated statements of financial condition of Amalgamated Bank and subsidiaries (the Company) as of December 31, 2017 and 2016, the related consolidated statements of income, comprehensive income, changes in stockholders' equity, and cash flows for each of the years then ended, and the related notes to the consolidated financial statements (collectively, the consolidated financial statements). In our opinion, the consolidated financial statements present fairly, in all material respects, the financial position of the Company as of December 31, 2017 and 2016, and the results of its operations and its cash flows for each of the years then ended, in conformity with U.S. generally accepted accounting principles.

## Basis for Opinion

These consolidated financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We are a public accounting firm registered with the Public Company Accounting Oversight Board (United States) (PCAOB) and are required to be independent with respect to the Company in accordance with the U.S. federal securities laws and the applicable rules and regulations of the Securities and Exchange Commission and the PCAOB.

We conducted our audits in accordance with the standards of the PCAOB and in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free of material misstatement, whether due to error or fraud. Our audits included performing procedures to assess the risks of material misstatement of the consolidated financial statements, whether due to error or fraud. Such procedures included examining, on a test basis, evidence regarding the amounts and disclosures in the consolidated financial statements. Our audits also included evaluating the accounting principles used and significant estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements. We believe that our audits provide a reasonable basis for our opinion.

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We have served as the Company's auditor since 2012.

New York, New York April 13, 2018

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# AMALGAMATED BANK AND SUBSIDIARIES Consolidated Statements of Financial Condition As of December 31, 2017 and 2016 (Dollars in thousands)

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Assets		
Cash and due from banks	\$ 7,130	\$ 7,470
Interest-bearing deposits in banks	109,329	133,165
Total cash and cash equivalents	116,459	140,635
Securities: Available for sale, at fair value (includes pledged securities of \$265,562 and \$898,177, respectively) Held-to-maturity (fair value of \$9,718 and \$10,053, respectively and includes	943,359	1,174,035
pledged securities of \$6,000)	9,601	9,785
Loans receivable, net of deferred loan origination fees	2,815,878	2,544,743
Allowance for loan losses	(35,965)	(35,658)
Loans receivable, net	2,779,913	2,509,085
Federal Home Loan Bank of New York stock, at cost	20,970	30,483
Accrued interest and dividends receivable	11,177	9,711
Premises and equipment, net	22,422	25,521
Bank-owned life insurance	72,960	71,267
Deferred tax asset, net	39,307	49,824
Other real estate owned	1,907	2,946
Other assets	23,087	19,207
Total assets	\$4,041,162	\$4,042,499
Liabilities and Stockholders' Equity		
Deposits	\$3,233,108	\$3,009,458
Borrowed funds	402,605	638,870
Accrued interest payable	1,434	2,922
Other liabilities	59,947	50,139
Total liabilities	3,697,094	3,701,389
Commitments and contingencies Stockholders' equity: Preferred Stock: Class B - par value \$100,000 per share; 77 shares authorized; 67 shares		
issued and outstanding Common Stock:	6,700	6,700
Class A - par value \$10 per share; 2,100,000 shares authorized; 1,403,049	14.000	14.000
shares issued and outstanding	14,030	14,030
Additional paid-in capital	230,022	230,022 93,129
Retained earnings	99,506 (6,324)	93,129 (2,905
Total Amalgamated Bank stockholders' equity	343,934	340,976
Noncontrolling interests	134	134
Total stockholders' equity	344,068	341,110
Total liabilities and stockholders' equity	\$4,041,162	\$4,042,499
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# AMALGAMATED BANK AND SUBSIDIARIES Consolidated Statements of Income For the years ended December 31, 2017 and 2016 (Dollars in thousands, except for per share amounts)

	2017	2016
INTEREST AND DIVIDEND INCOME		
Loans	\$110,988	\$ 97,803
Securities	25,768	26,801
Federal Home Loan Bank of New York stock	1,657	1,411
Interest-bearing deposits in banks	645	637
Total interest and dividend income	139,058	126,652
INTEREST EXPENSE		
Deposits	7,368	6,414
Borrowed funds	10,393	16,886
Total interest expense	17,761	23,300
NET INTEREST INCOME	121,297	103,352
Provision for loan losses	6,672	7,557
Net interest income after provision for loan losses	114,625	95,795
Trust department fees	18,526	17,781
Service charges on deposit accounts	7,021	6,846
Bank-owned life insurance	2,004	1,591
(Loss) gain on sale of investment securities available for sale, net	(615)	3,084
Other than temporary impairment (OTTI) of securities, net	(826)	(21)
Gain on sale of loans, net	168	453
Gain on other real estate owned, net	126	858
Other	966	1,198
Total non-interest income	27,370	31,790
NON-INTEREST EXPENSE		
Compensation and employee benefits, net	56,575	59,692
Occupancy and depreciation	18,674	18,903
Professional fees	10,025	10,707
FDIC deposit insurance	2,494	3,667
Data processing	9,199	7,799
Office maintenance and depreciation	4,338	4,200
Advertising and promotion	3,860 7,615	4,160 2,019
Other	9,494	5,743
Total non-interest expense	122,274	116,890
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Income before provision for income taxes Provision for income taxes	19,721 13,613	10,695 137
Net income.	6,108	
Net income attributable to noncontrolling interests		10,558
Net income attributable to Amalgamated Bank and subsidiaries	\$ 6,108	\$ 10,558
Earnings per common share—basic and diluted.	\$ 4.24	\$ 7.56
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# AMALGAMATED BANK AND SUBSIDIARIES Consolidated Statements of Comprehensive Income For the years ended December 31, 2017 and 2016 (Dollars in thousands)

	2017	2016
Net income	\$ 6,108	\$10,558
Other comprehensive (loss) income, net of taxes: Net actuarial gain arising during the year Reclassification adjustment to pension plans and other postretirement benefits for prior	325	32
service credit included in net income	(9,834)	(1,288)
Net actuarial gain and prior service credit	(9,509)	(1,256)
Unrealized holding gains Reclassification adjustment for losses (gains) realized in income	3,311 1,441	5,377 (3,063)
Net unrealized gains	4,752	2,314
Other comprehensive (loss) income, before tax	(4,757)	1,058
Related deferred income tax benefit (expense)	2,023	(465)
Total other comprehensive (loss) income, net of taxes	(2,734)	593
Total comprehensive income, net of taxes	\$ 3,374	\$11,151

# AMALGAMATED BANK AND SUBSIDIARIES Consolidated Statements of Changes in Stockholders' Equity For the years ended December 31, 2017 and 2016 (Dollars in thousands)

	Preferred Stock Class B	Common Stock Class A	Additional Paid-in Capital		Accumulated Other Comprehensive (Loss) Income	Noncontrolling Interest	Total
Balance at December 31, 2015	\$6,700	\$13,829	\$232,272	\$82,599	\$(3,498)	\$1,084	\$332,986
Net income Dividend declared on AREMCO Sr. Preferred class B shares and Jr.				10,558		_	10,558
Preferred shares Redemption of AREMCO class E				(22)	) —		(22)
shares					—	(950)	(950)
Issuance of class A common stock Redemption of class A common	_	303	(303)	) —	—		
stock Reclassification of equity from prior		(102)	(1,953)	) —	—		(2,055)
years			6	(6)	) —		
Other comprehensive income, net of taxes					593		593
Balance at December 31, 2016	6,700	14,030	230,022	93,129	(2,905)	134	341,110
Net income Dividend declared on AREMCO Sr. Preferred class B shares and Jr.				6,108		_	6,108
Preferred shares Dividend paid on class A common				(22)	) —		(22)
stock Dividend paid on class B preferred				(260)	) —		(260)
stock Impact of Tax Cuts and Jobs Act				(134)	) —		(134)
related to accumulated other comprehensive income reclassification Other comprehensive loss net of		_	_	685	(685)	_	
taxes					(2,734)		(2,734)
Balance at December 31, 2017	\$6,700	\$14,030	\$230,022	\$99,506	\$(6,324)	\$ 134	\$344,068

# AMALGAMATED BANK AND SUBSIDIARIES Consolidated Statements of Cash Flows For the years ended December 31, 2017 and 2016 (Dollars in thousands)

	2017	2016
CASH FLOWS FROM OPERATING ACTIVITIES		
Net Income	\$ 6,108	\$ 10,558
Adjustments to reconcile net income to net cash provided by operating activities:	4.065	4 2 2 1
Depreciation and amortization	4,965	4,331 (407)
Deferred income tax (benefit) expense Provision for loan losses	13,224 6,672	7,557
Accretion of net deferred loan fees, origination costs and net discount on loans	(690)	(157)
Net amortization on securities	1,392	2,067
Net loss on OTTI recognized in earnings	826	2,007
Net loss (gain) on sale of securities available for sale	615	(3,084)
Net gain on sale of loans	(168)	(453)
Net gain on sale of other real estate owned	(126)	(858)
Net gain on redemption of bank-owned life insurance.	311	(050)
Proceeds from sales of loans held for sale	4,734	904
Increase in cash surrender value of bank-owned life insurance	(2,004)	(1,591)
Increase in accrued interest and dividends receivable	(1,466)	(453)
(Increase) decrease in other assets	(9,247)	991
Decrease in accrued interest payable	(1,488)	(611)
Increase (decrease) increase in other liabilities	279	(9,554)
Net cash provided by operating activities	23,937	9,261
CASH FLOWS FROM INVESTING ACTIVITIES		
Originations and purchases of loans, net of principal repayments	(288,563)	(251,340)
Purchase of securities available for sale	(418,828)	(430,424)
Proceeds from sales of loans	10,970	
Purchase of securities held to maturity	(1,100)	
Maturities, principal payments and redemptions of securities available for sale	252,234	186,941
Proceeds from sales of securities available for sale	399,216	166,974
Maturities, principal payments and redemptions of securities held to maturity	1,257	386
Purchase of bank-owned life insurance	0 512	(10,000)
Net decrease of Federal Home Loan Bank of New York stock.	9,513	720
Purchases of premises and equipment, net Proceeds from sale of other real estate owned	(1,866)	(2,526)
	2,063	4,308
Net cash used in investing activities	(35,104)	(334,961)
CASH FLOWS FROM FINANCING ACTIVITIES	222 (50	275 074
Net increase in deposits	223,650	275,974
Net (decrease) in FHLB advances	(201,625) (34,645)	(13,150) (40,000)
Net (decrease) in repurchase agreements.	(34,043)	(40,000)
Redemption of Class A common stock		(2,055)
Redemption of non-controlling interest		(950)
Cash dividends paid.	(394)	()50)
-		210.910
Net cash (used in) provided by financing activities	(13,009)	219,819
Decrease in cash and equivalents		(105,881)
Cash and cash equivalents at beginning of year	140,635	246,516
Cash and cash equivalents at end of year	\$ 116,459	\$ 140,635
Supplemental disclosures of cash flow information:		
Interest paid during the year	\$ 19,249	\$ 23,911
Income taxes paid (refunded) during the year	\$ 1,144	\$ (754)
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Schedule of noncash investing activities: Loans transferred to other real estate owned	\$ 898	\$ 4,385
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## 1. ORGANIZATION, BACKGROUND AND RECENT DEVELOPMENTS

Amalgamated Bank (Bank), headquartered in New York City, is a New York State chartered, interstate commercial bank with trust powers whose deposits are insured by the Federal Deposit Insurance Corporation (FDIC). The Bank was founded in 1923 by the Amalgamated Clothing Workers of America that, through intervening mergers, later became Workers United. The Bank is principally regulated by the FDIC and the New York State Department of Financial Services and undergoes periodic examinations by each. The Bank is also subject to regulation by certain other banking authorities in states or districts where the Bank maintains branches. In addition to New York, the Bank has a branch in Washington, D.C. The Bank's commercial banking and trust businesses are national in scope. The Bank provides a full range of banking services to individual and corporate customers and competes with banking and financial institutions in its markets. The Bank is party to a collective bargaining agreement covering approximately 33% of its employees.

Significant subsidiaries of the Bank include the following:

Amalgamated Real Estate Management Company (AREMCO)—AREMCO is a consolidated real estate investment trust (REIT) subsidiary in which the Bank owns all outstanding common shares, substantially all outstanding preferred shares and controls the operations. As of December 31, 2017, AREMCO had Class B Senior Preferred Stock and Junior Preferred Stock owned by shareholders other than the Bank recorded at \$134,000 which are reflected in the accompanying financial statements. On December 30, 2016, the Bank repurchased all of the outstanding Class E Senior Preferred Stock at face value for \$950,000.

A summary of notable developments in 2017 and 2016 follows:

*AREMCO Dividend Declaration*—In December 2017, the Board of Directors of AREMCO declared a dividend to be paid to shareholders on January 25, 2018. The dividend encompassed the outstanding tranches of AREMCO stock as follows; \$2,336.95 per share of Class A senior preferred stock, \$5.00 per share of Class B senior preferred stock, and \$80.00 per share of junior preferred stock. The dividend payable was approximately \$22,000 as of December 31, 2017 and was recorded as an adjustment to retained earnings within the Consolidated Statements of Financial Condition.

**Bank Dividend Payment**—In August 2017 the Bank declared and paid an ordinary dividend to its Class A common stock shareholders and its Class B preferred stock shareholders. The dividend encompassed the outstanding tranches of Bank stock as follows; \$0.19 per share of Class A common stock, \$2,000.00 per share of Class B preferred stock. The dividends paid were \$260,000 and \$134,000, respectively and were recorded as adjustments to retained earnings within the Consolidated Statements of Financial Condition.

**Bank-Owned Life Insurance (BOLI) Purchases**—In March 2016, the Bank purchased a \$10,000,000 policy from an independent issuer, adding to its previously existing portfolio of policies. The Bank is the owner and beneficiary of these policies which cover certain employees. The policies are recorded at the amount that can be realized under the insurance contract at the balance sheet date, which is the cash surrender value adjusted for other charges or other amounts due that are probable at settlement. The Bank recorded \$2,004,000 in income from these policies in 2017 as compared to \$1,590,000 in 2016. However, the 2017 BOLI income contained \$311,000 of recorded death benefit gains. There were no such gains in 2016. The BOLI policies are recorded within the Consolidated Statements of Financial Condition.

*Branch Closures*—In December of 2016 and April of 2017, the Board of Directors of the Bank formally approved the decision to close two under-performing branches located in Pasadena, California and Manhattan,

New York, respectively. Subsequent to the Board's approval, management notified and received approval from the relevant regulatory authorities. The branches were closed in April of 2017 and the leases were terminated in December of 2017. The Bank incurred related branch exit expense of \$2,105,000 in 2017.

In August of 2016, the Board of Directors of the Bank formally approved the decision to close an underperforming branch located in Manhattan, New York. Subsequent to the Board's approval, management notified and received approval from the relevant regulatory authorities in New York. The branch was closed in December of 2016 and the Bank incurred related branch exit expense of \$947,000. In August of 2016, the Bank completed the exit of one of its previously closed New York branches and incurred related branch exit expense of \$73,000.

The following table summarizes the Bank's total branch exit expense that is recorded within the Consolidated Statements of Income line items as follows:

	2017	2016
Compensation and employee benefits, net	\$ 229,000	\$
Occupancy	1,876,000	1,020,000
Total	\$2,105,000	\$1,020,000

*Prior Pension Service Cost Recapture*—In 2012 the Bank made a change in postretirement benefits for current and former employees that reduced future benefits and resulted in a curtailment of the current liability associated with the existing benefit plan. The result of this curtailment was a reduction in expense that was recorded in other comprehensive income and expected to accrete into income over the following 14 years based on actuarial calculations.

In April 2017, the Bank cancelled the remaining portion of this post-retirement plan for current employees which resulted in the recapture of most of the remaining expense recorded in other comprehensive income. The impact was a reduction in employee benefit expense of \$9,838,000 in the second quarter of 2017. This recapture is further disclosed in Note 13, Employee Benefit plans.

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

## Basic Accounting Policy, Consolidation and the Use of Estimates

The accounting and reporting policies of the Bank conform to accounting principles generally accepted in the United States of America (GAAP) and predominant practices within the banking industry. The Bank uses the accrual basis of accounting for financial statement purposes.

The accompanying consolidated financial statements include the accounts of the Bank and its majority-owned and wholly-owned subsidiaries. All significant inter-company transactions and balances are eliminated in consolidation.

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities and disclosures of contingent assets and liabilities at the date of the financial statement, as well as the reported amounts of revenues and expenses during the reporting period. In particular, estimates and assumptions are used in measuring the fair value of certain financial instruments, determining the appropriateness of the allowance for loan losses, evaluating potential other-than-temporary securities impairment, assessing the ability to realize deferred tax assets, and the fair value of stock appreciation rights. Estimates and assumptions are based on available information and judgment; therefore actual results could differ from those estimates.

## **Cash and Cash Equivalents**

For purposes of reporting cash flows, cash and cash equivalents include cash, due from banks, interest-bearing deposits in other banks and federal funds sold with original maturities of three months or less. The Bank had \$5,012,000 and \$5,602,000 of cash deposits in other banks in excess of the FDIC insurance limits as of December 31, 2017 and December 31, 2016, respectively. This exposure is monitored as part of the Bank's counterparty credit review which is conducted at least annually.

## Securities

Purchases of equity securities that have readily determinable fair values and all investments in debt securities are designated as either trading, available for sale or held to maturity depending on the intent and ability to hold the securities. The initial designation is made at the time of purchase. During the years ended December 31, 2017 and 2016, there were no transfers of securities between the trading, available for sale or held to maturity categories. Additionally, as of December 31, 2017 and December 31, 2016, the Bank had no securities designated as trading.

Securities available for sale are carried at fair value, with any net unrealized appreciation or depreciation in fair value reported net of taxes as a component of accumulated other comprehensive income (loss) in stockholders' equity. Debt securities held to maturity are carried at amortized cost provided management does not have the intent to sell these securities and does not anticipate that it will be necessary to sell these securities before the full recovery of principal and interest, which may be at maturity.

Management conducts a periodic evaluation of securities available for sale and held to maturity to determine if the amortized cost basis of a security has been other-than-temporarily impaired (OTTI). The evaluation of other-than-temporary impairment is a quantitative and qualitative process, which is subject to risks and uncertainties. If the amortized cost of an investment exceeds its fair value, management evaluates, among other factors, general market conditions, the duration and extent to which the fair value is less than amortized cost, the probability of a near-term recovery in value, whether management intends to sell the security and whether it is more likely than not that the Bank will be required to sell the security before full recovery of the investment or maturity. Management also considers specific adverse conditions related to the financial health, projected cash flow and business outlook for the investee, including industry and sector performance, operational and financing cash flow factors and rating agency actions.

For equity securities, once a decline in fair value is determined to be other than temporary, an impairment charge is recorded through current earnings based upon the estimated fair value of the security at time of impairment and a new cost basis in the investment is established. For debt investment securities deemed to be other-than-temporarily impaired, the investment is written down to fair value with the estimated credit loss charged to current earnings and the noncredit-related impairment loss charged to other comprehensive income. If market, industry and/or investee conditions deteriorate, the Bank may incur future impairments.

Premiums (discounts) on debt securities are amortized (accreted) to income using the level yield method to the contractual maturity date adjusted for actual prepayment experience.

Realized gains and losses on sale of securities are determined using the specific identification method and are reported in non-interest income.

## Loans Held for Sale

Loans held for sale in the secondary market are carried at the lower of cost or estimated fair value in the aggregate. Net unrealized losses, if any, are recognized through a valuation allowance by charges to current earnings. Gains or losses resulting from sales of loans held for sale, net of unamortized deferred fees and costs, are recognized at the time of sale and are included in gains on sales of loans, net on the Consolidated Statements of Income. The Bank had \$4,186,000 of loans classified as held for sale as of December 31, 2017 comprised of non-performing residential loans from our purchased mortgage portfolio. In 2016, the Bank had \$569,000 of loans classified as held for sale comprised of originated residential mortgages. Loans held for sale are included in other assets in the Consolidated Statements of Financial Condition.

## Loans and Loan Interest Income Recognition

Loans are stated at the principal amount outstanding, net of partial charge-offs, deferred origination costs and fees and purchase premiums and discounts. Loan origination and commitment fees and certain direct and indirect costs incurred in connection with loan originations are deferred and amortized to income over the life of the related loans as an adjustment to yield. Premiums on purchased mortgages are amortized to income using the level yield method.

Interest on loans is generally recognized on the accrual basis. Interest is not accrued on loans that are more than 90 days delinquent and any interest that was accrued but not received on such loans is reversed from interest income once the loan becomes 90 days delinquent or is deemed to be uncollectible. Interest subsequently received on such loans is recorded as interest income or alternatively as a reduction in the amortized cost of the loan if there is significant doubt as to the collectability of the unpaid principal balance. Loans are returned to accrual status when principal and interest amounts contractually due are brought current and future payments are reasonably assured.

A loan is impaired when, based on current information and events, it is probable that the Bank will not be able to collect all amounts due, both principal and interest, according to the contractual terms. Individual loans which are deemed to be impaired are measured based on the present value of expected future cash flows discounted at the loan's effective interest rate or at the loan's observable market price or the fair value of the collateral net of estimated selling costs if the loan is collateral dependent. Individual loan impairment evaluation is generally limited to multifamily, commercial real estate, commercial and industrial, construction and certain restructured 1-4 family residential loans. Smaller balance homogenous loans including home equity lines of credit and consumer loans, as well as non-restructured 1-4 family residential loans, are collectively evaluated for impairment. When assessing such homogenous loans for impairment, management considers regulatory guidance concerning the classification and management of retail credits. The aggregate amount of individually and collectively measured loan impairment is included as a component of the allowance for loan losses.

Loans are considered Troubled Debt Restructurings (TDRs) if the borrower is experiencing financial difficulty and is afforded a concession by the Bank, such as, but not limited to: (i) payment deferral; (ii) a reduction of the stated interest rate for the remaining contractual life of the loan; (iii) an extension of the loan's original contractual term at a stated interest rate lower than the current market rate for a new loan with similar risk; (iv) capitalization of interest; or (v) forgiveness of principal or interest. Generally, TDRs are placed on non-accrual status (and reported as non-performing loans) until the loan qualifies for return to accrual status. A TDR loan is considered impaired. A loan extended or renewed at a stated interest rate equal to the market interest rate for new debt with similar risk is not considered to be a TDR.

## **Allowance for Loan Losses**

The allowance for loan losses ("allowance") is a valuation allowance for probable incurred credit losses. The Bank monitors its entire loan portfolio on a regular basis and considers numerous factors including (i) end-of-period loan levels and portfolio composition, (ii) observable trends in non-performing loans, (iii) the Bank's historical loan loss experience, (iv) known and inherent risks in the portfolio, (v) underwriting practices, (vi) adverse situations which may affect the borrower's ability to repay, (vii) the estimated value and sufficiency of any underlying collateral, (viii) credit risk grading assessments, (ix) loan impairment, and (x) economic conditions.

The allowance consists of specific and general components. The specific component relates to loans that are individually classified as impaired. Additions to the allowance are charged to expense, and realized losses, net of recoveries, are charged to the allowance. Based on the determination of management, the overall level of allowance is periodically adjusted to account for the inherent and specific risks within the entire portfolio. Based on review of the classified loans and the overall allowance levels as they relate to the entire loan portfolio at December 31, 2017, management believes the allowance is adequate.

Generally, a loan is considered a potential charge-off when it is in default of either principal or interest for a period of 180 days as of the end of the prior month. Depending on loan type, a charge-off may be considered sooner than the 180-day period. In addition to delinquency criteria, other triggering events may include, but are not limited to, notice of bankruptcy by the borrower or guarantor, death of the borrower, and deficiency balance from the sale of collateral.

Some financial instruments, such as loan commitments, credit lines, letters of credit, and overdraft protection, are issued to meet customer financing needs. These are agreements to provide credit or to support the credit of others, as long as conditions established in the contract are met, and usually have expiration dates. Commitments may expire without being used. Off-balance sheet risk to credit loss exists up to the face amount of these instruments, although material losses are not anticipated. The same credit policies are used to make such commitments as are used for loans, often including obtaining collateral at exercise of the commitment. An allowance is calculated and recorded in other liabilities within the Consolidated Statements of Financial Condition.

While management uses available information to recognize losses on loans, future additions or reductions to the allowance may be necessary due to changes in one or more evaluation factors; management's assumptions as to rates of default, loss or recovery, or management's intent with regard to disposition. A shift in lending strategy may warrant a change in the allowance due to a changing credit risk profile. In addition, various regulatory agencies, as an integral part of the examination process, periodically review the Bank's allowance for loan losses. Such agencies may require the Bank to recognize additions to, or charge-offs against, the allowance based on their judgment about information available to them at the time of their examination.

#### **Other Real Estate Owned**

Other real estate owned ("OREO") properties acquired through, or in lieu of, foreclosure are recorded initially at fair value less costs to sell. Any write-down of the recorded investment in the related loan is charged to the allowance for loan losses upon transfer to OREO. These assets are subsequently accounted for at lower of cost or fair value less estimated costs to sell. If fair value declines subsequent to foreclosure, a valuation allowance is recorded through expense. Costs relating to the development and improvement of other real estate owned are capitalized. Costs relating to holding other real estate owned, including real estate taxes, insurance and maintenance, are charged to expense as incurred.

#### **Premises and Equipment**

Premises and equipment are stated at cost less accumulated depreciation and amortization. Depreciation of furniture, fixtures, and equipment is computed by the straight-line method over the estimated useful lives of the related assets. Furniture and fixtures are generally depreciated over ten years. Equipment, computer hardware and computer software are normally depreciated over three to seven years. Amortization of leasehold improvements is computed by the straight-line method over their estimated useful lives or the terms of the leases, whichever is shorter. Repairs and maintenance are charged to expense as incurred.

## **Bank-Owned Life Insurance**

The Bank invests in bank-owned life insurance (BOLI). BOLI involves the purchase of life insurance policies by the Bank on a chosen group of employees. The Bank is the owner and beneficiary of the policies. The insurance and earnings thereon is used to offset a portion of future employee benefit costs. BOLI is carried at the cash surrender value of the underlying policies. Earnings from BOLI, as well as changes in cash surrender value, are recognized as non-interest income.

#### Securities Sold Under Agreements to Repurchase

The Bank enters into sales of securities under agreements to repurchase with selected security dealers and commercial banks. The counterparties have agreed to sell, and the Bank has agreed to repurchase, the same securities at maturity of the agreements. Such transfers are accounted for as secured financing transactions since the Bank maintains effective control over the transferred securities and the transfers do not otherwise satisfy the criteria for sale accounting. Securities transferred pursuant to such agreements remain reflected as an asset in the Bank's Consolidated Statements of Financial Condition while the proceeds received are reflected as a liability to the counterparty. As December 31, 2017 and 2016 none of the Bank's repurchase agreements represented repurchase-to-maturity transactions.

#### **Advertising Costs**

The Bank expenses advertising and promotion costs as incurred.

## **Income Taxes**

There are two components of income tax expense: current and deferred. Current income tax expense (benefit) approximates cash to be paid (refunded) for income taxes for the applicable period. Deferred income tax expense (benefit) results from differences between assets and liabilities measured for financial reporting and for income-tax return purposes.

The Bank records as a deferred tax asset on its balance sheet an amount equal to the tax credit and tax loss carryforwards and tax deductions (tax benefits) that we believe will be available to us to offset or reduce the amounts of our income taxes in future periods. Under applicable federal and state income tax laws and regulations, such tax benefits will expire if not used within specified periods of time. Accordingly, the ability to fully utilize our deferred tax asset may depend on the amount of taxable income that we generate during those time periods. At least once each year, or more frequently, if warranted, we make estimates of future taxable income that we believe we are likely to generate during those future periods. If we conclude, on the basis of those estimates and the amount of the tax benefits available to us, that it is more likely than not that we will be able to fully utilize those tax benefits prior to their expiration, we recognize the deferred tax asset in full on our balance sheet. If,

however, we conclude on the basis of those estimates and the amount of the tax benefits available to us that it has become more likely than not that we will be unable to utilize those tax benefits in full prior to their expiration, then we would establish (or increase any existing) a valuation allowance to reduce the deferred tax asset on our balance sheet to the amount which we believe we are more likely than not to be able to utilize. Such a reduction is implemented by recognizing a non-cash charge that would have the effect of increasing the provision, or reducing any benefit, for income taxes that we would otherwise have recorded in our Consolidated Statements of Income. The determination of whether and the extent to which we will be able to utilize our deferred tax asset involves management judgments and assumptions that are subject to period-to-period changes as a result of changes in tax laws, changes in the market, or economic conditions that could affect our operating results or variances between our actual operating results and our projected operating results, as well as other factors.

When measuring the amount of current taxes to be paid (or refunded) management considers the merit of various tax treatments in the context of statutory, judicial and regulatory guidance. Management also considers results of recent tax audits and historical experience. While management considers the amount of income taxes payable (or receivable) to be appropriate based on information currently available, future additions or reductions to such amounts may be necessary due to unanticipated events or changes in circumstances. Management has not taken, and does not expect to take, any position in a tax return which it deems to be uncertain.

Interest and penalties, if any, related to the underpayment of income taxes are recorded as a component of non-interest expense in the Consolidated Statements of Income.

#### **Post-Retirement Benefit Plans**

The Bank sponsors several post-retirement benefit plans for current and former employees. Contributions to the trustee of a multi-employer defined benefit pension plan are recorded as expense in the period of contribution. Plan obligations and related expenses for other post retirement plans are calculated using actuarial methodologies. The measurement of such obligations and expenses requires management to make certain assumptions, in particular the discount rate, which is evaluated on an annual basis. Other factors include retirement patterns, mortality and turnover assumptions. The Bank uses a December 31 measurement date for its post retirement benefit plans.

## Long-term Incentive Plan

The Bank administers a Board approved stock appreciation rights (SARs) plan to provide for the grant of longterm incentive awards to its executive management team and directors. The Bank accounts for its SARs plan under FASB ASC No. 718 which requires the recording of compensation cost for SARs granted to employees in return for employee service. The cost is measured using the fair value of the awards and is expensed over the employee service period, which is normally the vesting period of the awards. As of December 31, 2017 and December 31, 2016, SARs were available for exercise using a price per share of \$293.00 and \$275.00, respectively. The Bank's SARs plan is further described in Note 14, Employee Benefit Plans.

## **Other Activity**

As part of the Bank's trust department activities, the department manages a private equity fund through a subadvisor from which the Bank is entitled to receive a performance fee contingent on the Fund's performance upon liquidation of the Fund. As of December 31, 2016 the Fund recorded a liability to the Bank in the amount of \$460,800 which represents the performance fee the Bank would be entitled to if all assets of the Fund were liquidated as of that date at their then estimated value. The Bank evaluated the realizability of this receivable in

accordance with the Securities and Exchange issued Staff Accounting Bulletin No. 104 which provides additional guidance around revenue recognition for fee based arrangements. Given the illiquid nature of the underlying Fund investments, significant fluctuations in price over the year and the contingent payment being received based on the remaining value in the Fund upon liquidation, which also includes meeting all other obligations of the Fund, the Bank determined that this receivable is uncertain at this time and has not recorded it in the Consolidated Financial Statements.

While the Fund has not determined the contingent payment to the Bank as of December 31, 2017, it has provided an estimated statement amount of \$500,300. The Bank has not recorded this amount as of December 31, 2017 under the same view as the December 31, 2016 receivable discussed above. The Bank will begin to record a receivable and the corresponding revenue associated with this performance fee if and when the expected receipt of payments are determined to be an appropriate receivable in accordance with the Fund's payout structure.

## **Subsequent Events**

The Bank has evaluated subsequent events for recognition or disclosure through April 13, 2018, the date the Consolidated Financial Statements were available to be issued. In December 2017, the Bank announced a definitive agreement to acquire New Resource Bancorp in a 100% stock transaction. New Resource Bancorp is based in San Francisco, California and had approximately \$349,000,000 in assets as of December 31, 2017. NRB has one branch in San Francisco and a loan production office in Boulder, Colorado. New Resource shareholders will receive 0.0315 shares of Amalgamated Bank stock for every share of New Resource Bancorp stock. As of the issuance date, the agreement remains subject to regulatory approval and approval by New Resource Bancorp shareholders. The agreement had no impact on the Consolidated Financial Statements.

# 3. NEW ACCOUNTING PRONOUNCEMENTS

In October 2017, the AICPA issued clarification guidance with regard to the definition of a Public Business Entity (PBE). In accordance with FASB Accounting Standards Update (ASU) No. 2013-12, "Definition of a Public Business Entity—An Addition to the Master Glossary", the FASB Accounting Standards Codification (ASC) glossary was amended to include one definition of public business entity (PBE) in future use of accounting principles generally accepted in the United States of America (U.S. GAAP). This update does not affect previously existing requirements. Accordingly, the Bank has evaluated the impact of this update on its previous status as a non-PBE and has concluded the Bank now qualifies as a PBE. As a result, the Bank now evaluates all accounting pronouncements and related effective dates as a public business entity.

## Adoption of New Accounting Standards and Newly Issued Not Yet Effective Accounting Standards

In May 2014, the FASB issued ASU No. 2014-09, "Revenue from Contracts with Customers (Topic 606)" which implements a common revenue standard that clarifies the principles for recognizing revenue to depict the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. While the guidance in ASU 2014-09 supersedes most existing industry-specific revenue recognition accounting guidance, most of the Bank's revenue comes from financial instruments, i.e. loans and securities, which are not within the scope of ASU 2014-09. The Bank determined its trust advisory fee service agreements and retail banking service charges on deposit accounts within non-interest income are in scope of the amended guidance. As a result of the Bank's assessment of revenue recognition, it has determined the recognition, measurement and presentation of services charges on deposit accounts and fees for trust advisory services is in compliance with the amended guidance. The Bank has not identified any material differences in the amount and timing of revenue recognition for these revenue streams

that are within the scope of ASU 2014-09. The Bank adopted the guidance in the first quarter of 2018, using the modified retrospective method of adoption. Adoption did not have a material impact on the Bank's Consolidated Financial Statements.

In February 2018, the FASB issued ASU No. 2018-02, "Income Statement-Reporting Comprehensive Income (Topic 220): Reclassification of Certain Tax Effects from Accumulated Other Comprehensive Income" which amended existing guidance to allow a reclassification from accumulated other comprehensive income to retained earnings for stranded tax effects resulting from the Tax Cuts and Jobs Act ("Tax Act"). Consequently, the amendments eliminate the stranded tax effects resulting from the Tax Act and will improve the usefulness of information reported to financial statement users. However, because the amendments only relate to the reclassification of the income tax effects of the Tax Act, the underlying guidance that requires that the effect of a change in tax laws or rates be included in income from continuing operations is not affected. The amendments in this update are effective for all entities for fiscal years beginning after December 15, 2018, and interim periods within those fiscal years, with early adoption, including adoption in an interim period, permitted. The Bank adopted ASU 2018-02 at December 31, 2017 and reclassified \$685,000 from accumulated other comprehensive loss to retained earnings.

In March 2016, the FASB issued ASU 2016-09, "Compensation – Stock Compensation (Topic 718) Improvements to Employee Share-Based Payment Accounting" simplifies several aspects of the stock compensation guidance in Topic 718 and other related guidance. The amendments focus on income tax accounting upon vesting or exercise of share-based payments, award classification, liability classification exception for statutory tax withholding requirements, estimating forfeitures, and cash flow presentation. ASU 2016-09 is effective for the Bank for annual reporting periods beginning after December 15, 2017 and did not have any impact on the Bank's Consolidated Financial Statements upon adoption.

In January 2016, the FASB issued ASU No. 2016-01, "Financial Instruments—Overall (Subtopic 825-10) – Recognition and Measurements of Financial Assets and Financial Liabilities" which requires that: (i) equity investments with readily determinable fair values must be measured at fair value with changes in fair value recognized in net income, (ii) equity investments without readily determinable fair values must be measured at either fair value or at cost adjusted for changes in observable prices minus impairment with changes in value recognized in net income, (iii) entities that record financial liabilities at fair value due to a fair value option election recognize changes in fair value in OCI if it is related to instrument-specific credit risk, and (iv) entities must assess whether a valuation allowance is required for deferred tax assets related to available-for-sale debt securities. ASU No. 2016-01 is effective for annual reporting periods beginning after December 15, 2017 and did not have any effect on the Bank's Consolidated Financial Statements upon adoption.

In February 2016, the FASB issued ASU No. 2016-02 "Leases (Topic 842)". The new lease accounting standard requires the recognition of a right of use asset and related lease liability by lessees for leases classified as operating leases under current GAAP. Topic 842, which replaces the current guidance under Topic 840, retains a distinction between finance leases and operating leases. The recognition, measurement, and presentation of expenses and cash flows arising from a lease by lessee also will not significantly change from current GAAP. For leases with a term of 12 months or less, a lessee is permitted to make an accounting policy election by class of underlying asset not to recognize right of use assets and lease liabilities. The standard is effective for annual reporting periods beginning after December 15, 2018. A modified retrospective transition approach must be applied for leases existing at, or entered into after, the beginning of the earliest comparative period presented in the financial statements. Transition accounting for leases that expired before the earliest comparative period presented in the financial statements. Transition accounting for leases outstanding at December 31, 2017, the Bank does not anticipate a

material impact on the Bank's Consolidated Statements of Income, but does anticipate an increase in the Consolidated Statements of Financial Condition as a result of recognizing right of use assets and lease liabilities.

In August 2016, the FASB issued ASU No. 2016-15, "Statement of Cash Flows (Topic 230): Classification of Certain Cash Receipts and Cash Payments" which clarifies on how certain cash receipts and cash payments should be classified and presented in the statement of cash flow. The ASU includes guidance on eight specific cash flow issues with the objective of reducing the existing diversity in practice in how certain cash receipts and cash payments are presented and classified in the statement of cash flows. The ASU is effective for annual reporting periods beginning after December 15, 2017 and it should be applied using a retrospective transition method to each period presented. This standard is not expected to have a significant impact on the presentation of the Bank's Consolidated Statements of Cash Flows.

In June 2016, the FASB issued ASU 2016-13, "Financial Instruments—Credit Losses (Topic 326) – Measurement of Credit Losses on Financial Instruments." ASU 2016-13 significantly changes the impairment model for most financial assets that are measured at amortized cost and certain other instruments from an incurred loss model to an expected loss model and also provides for recording credit losses on available for sale debt securities through an allowance account. ASU 2016-13 also requires certain incremental disclosures. ASU 2016-13 is effective for annual reporting periods beginning after December 15, 2019. The Bank is currently evaluating the impact of the ASU on the Bank's Consolidated Financial Statements.

## 4. OTHER COMPREHENSIVE INCOME (LOSS)

The Bank records unrealized gains and losses, net of taxes, on securities available for sale in other comprehensive income (loss) in the Consolidated Statements of Changes in Stockholders' Equity. Gains and losses on securities available for sale are reclassified to operations as the gains or losses are recognized. OTTI losses on debt securities are reflected in earnings as realized losses to the extent the impairment is related to credit losses. The amount of the impairment related to other factors is recognized in other comprehensive income (loss). The Bank also recognizes as a component of other comprehensive income (loss) the actuarial gains or losses as well as the prior service costs or credits that arise during the period from post-retirement benefit plans.

Other comprehensive income (loss) components and related income tax effects were as follows:

Years Ended December 31, (in thousands)	2017	2016
Change in post retirement obligation Change in other benefit obligation	\$(9,585) <u>76</u>	\$(1,151) (105)
Change in total benefit obligation, before taxes Income tax effect	(9,509) 3,870	(1,256) 450
Net Change in Total Benefit Obligation	<u>\$(5,639</u> )	<u>\$ (806</u> )
Unrealized holding gains on available for sale securities Reclassification adjustment for losses (gains) realized in income	\$ 3,311 1,441	\$ 5,377 (3,063)
Change in unrealized gains on available for sale securities Income tax effect	4,752 (1,847)	2,314 (915)
Net Change in unrealized gains on available for sale securities	2,905	1,399
Total	<u>\$(2,734</u> )	\$ 593

The following is a summary of the accumulated other comprehensive income (loss) balances, net of income tax:

Details about Accumulated Other Comprehensive Income (Loss) (in thousands)	Balance as of January 1, 2017	Current Period Change	Income Tax Effect	Impact of Tax Act	Balance as of December 31, 2017
Unrealized gains (losses) on Benefits Plans	\$ 2,861	<u>\$(9,509</u> )	\$ 3,870	<u>\$ (77</u> )	\$(2,855)
Unrealized (losses) gains losses on available for sale securities	(5,766)	4,752	(1,847)	(608)	(3,469)
Total	\$(2,905)	\$(4,757)	\$ 2,023	\$(685)	\$(6,324)

The following represents the reclassifications out of accumulated other comprehensive income (loss):

Years Ended December 31, (in thousands)	2017	2016	Affected Line Item in the Consolidated Statements of Income
Realized losses (gains) on sale of available for sale securities	\$ 615	(3,084)	(Loss) gain on sale of investment securities available for sale, net Other than temporary
Recognized losses on OTTI securities Income tax (benefit) expense	826 (397)	21 1,207	impairment (OTTI) of securities, net Provision for income taxes
Total reclassification, net of income tax Prior service credit on pension plans and other	\$ 1,044	(1,856)	
postretirement benefits	\$(9,834) 3,870	(1,288) 450	Compensation and employee benefits, net Provision for income taxes
Total reclassification, net of income tax	\$(5,964)	(838)	
Total reclassifications, net of income tax	<u>\$(4,920)</u>	(2,694)	

## 5. INVESTMENT SECURITIES

The amortized cost and fair value of investment securities available for sale and held to maturity as of December 31, 2017 are as follows:

	December 31, 2017			
	Amortized Cost	Gross Unrealized Gains	Gross Unrealized Losses	Fair Value
		(In tho	usands)	
Available for sale:				
Mortgage-related:				
GSE residential certificates	\$107,893	\$ 143	\$(1,586)	\$106,450
GSE CMOs	171,761	599	(3,138)	169,222
Non-GSE residential certificates	63,194	41	(277)	62,958
GSE commercial certificates	232,585	370	(1,974)	230,981
Non-GSE commercial certificates	31,698	92	(6)	31,784
	607,131	1,245	(6,981)	601,395
Other debt:				
U.S. Treasury	200		(2)	198
GSE obligations	—	_	—	
ABS	275,265	1,694	(140)	276,819
Trust preferred	24,927		(1,629)	23,298
Corporate	27,459	1,027		28,486
Other	1,000		(1)	999
	328,851	2,721	(1,772)	329,800
Equity:				
Access Capital Equity Fund	12,164			12,164
	12,164			12,164
Total available for sale	\$948,146	\$3,966	\$(8,753)	\$943,359
Held to maturity:				
Mortgage-related:				
GSE commercial certificates	\$ 5,079	\$ 86	\$ —	\$ 5,165
GSE residential certificates	824	36		860
Non-GSE commercial certificates	398	24	_	422
	6,301	146		6,447
Other debt	3,300		(29)	3,271
Total held to maturity	\$ 9,601	\$ 146	\$ (29)	\$ 9,718
	\$ 7,001	φ 140	$\frac{\psi}{2}$	φ ,/10

As of December 31, 2017, available for sale and held to maturity securities with a fair value of \$265,562,000 and \$6,000,000, respectively were pledged to the Federal Home Loan Bank of New York to secure outstanding advances, letters of credit and to provide additional borrowing potential.

The amortized cost and fair value of investment securities available for sale and held to maturity as of December 31, 2016 are as follows:

	December 31, 2016			
	Amortized Cost	Gross Unrealized Gains	Gross Unrealized Losses	Fair Value
		(In tho	usands)	
Available for sale:				
Mortgage-related:	¢ 100 445	¢ 412		ф. 107.7 <i>(</i> )
GSE residential certificates	\$ 139,445	\$ 413	\$ (2,095)	\$ 137,763
GSE CMOs Non-GSE residential certificates	273,399 53,074	252 4	(3,860) (281)	269,791 52,797
GSE commercial certificates	269,871	721	(1,896)	268,696
Non-GSE commercial certificates	102,963	295	(1,890) (288)	102,970
	838,752	1,685	(8,420)	832,017
01		1,005	(0,120)	052,017
Other debt:	200			200
U.S. Treasury	45,691	243		45,934
ABS	213,539	668	(440)	213,767
Trust preferred	36,846		(3,411)	33,435
Corporate	34,492	863		35,355
Other	1,054	1	(1)	1,054
	331,822	1,775	(3,852)	329,745
Equity:				
Access Capital Equity Fund.	13,000		(727)	12,273
	13,000		(727)	12,273
Total available for sale	\$1,183,574	\$3,460	<u>\$(12,999</u> )	\$1,174,035
Held to maturity:				
Mortgage-related:				
GSE commercial certificates	\$ 5,115	\$ 195	\$ —	\$ 5,310
GSE residential certificates	916	35	—	951
	6,031	230		6,261
Other debt	3,754	38		3,792
Total held to maturity	\$ 9,785	\$ 268	<u>s                                    </u>	\$ 10,053
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The following summarizes the amortized cost and fair value of debt securities available for sale and held to maturity, exclusive of mortgage-backed securities, by their contractual maturity as of December 31, 2017. Actual maturities may differ from contractual maturities because borrowers may have the right to call or prepay obligations with or without penalty.

	Available for Sale		Held to Maturity	
	Amortized Cost Fair Value (In tho		Amortized Cost	Fair Value
			usands)	
Due within one year	\$ 7,015	\$ 7,201	\$2,200	\$2,200
Due after one year through five years	21,653	21,833	1,100	1,071
Due after five years through ten years	138,621	138,833		
Due after ten years	161,562	161,933		
	\$328,851	\$329,800	\$3,300	\$3,271

Proceeds received and gains and losses realized on sales of securities available for sale are summarized below:

	Year Ended December 31,			
	2017	2016		
	(In thousands)			
Proceeds	\$399,216	\$166,974		
Realized gains	\$ 1,902	\$ 3,084		
Realized losses	(2,517)			
Net realized (loss) gain	\$ (615)	\$ 3,084		

The Bank controls and monitors inherent credit risk in its securities portfolio through diversification, concentration limits, periodic securities reviews, and by investing a significant portion of the securities portfolio in U.S. Government sponsored entity (GSE) obligations. GSEs include the Federal Home Loan Mortgage Corporation (FHLMC), the Federal National Mortgage Association (FNMA), the Government National Mortgage Association (GNMA) and the Small Business Administration (SBA). GNMA is a wholly-owned U.S. Government corporation whereas FHLMC and FNMA are private. Mortgage-related securities may include mortgage pass-through certificates, participation certificates and collateralized mortgage obligations (CMOs).

The following summarizes the fair value and unrealized losses for those available for sale securities as of December 31, 2017 and 2016, segregated between securities that have been in an unrealized loss position for less than twelve months and those that have been in a continuous unrealized loss position for twelve months or longer at the respective dates:

	December 31, 2017						
	Less Than T	welve Months	Twelve Mont	ths or Longer	Total		
	Unrealized Fair Value Losses H		Fair Value	Unrealized Losses	Fair Value	Unrealized Losses	
			(In tho	usands)			
Mortgage-related:							
GSE residential certificates	\$ 44,288	\$ (399)	\$ 40,067	\$(1,187)	\$ 84,355	\$(1,586)	
GSE CMOs	38,746	(373)	68,975	(2,765)	107,721	(3,138)	
Non-GSE residential							
certificates	14,299	(45)	31,639	(232)	45,938	(277)	
GSE commercial certificates	82,492	(524)	70,995	(1,450)	153,487	(1,974)	
Non-GSE commercial							
certificates	3,215	(6)			3,215	(6)	
Other debt:							
ABS	32,239	(107)	6,906	(33)	39,145	(140)	
Trust preferred			23,299	(1,629)	23,299	(1,629)	
US Treasury	198	(2)			198	(2)	
Other	999	(1)			999	(1)	
	\$216,476	\$(1,457)	\$241,881	\$(7,296)	\$458,357	\$(8,753)	

	December 31, 2016						
	Less Than T	welve Months	Twelve Mon	ths or Longer	Total		
	Unrealized Fair Value Losses		Fair Value	Unrealized Losses	Fair Value	Unrealized Losses	
			(In tho	usands)			
Mortgage-related:							
GSE residential certificates	\$ 36,143	\$ (158)	\$ 56,060	\$(1,937)	\$ 92,203	\$ (2,095)	
GSE CMOs	129,235	(790)	113,191	(3,070)	242,426	(3,860)	
Non-GSE residential							
certificates	52,093	(281)			52,093	(281)	
GSE commercial certificates	134,409	(1,793)	9,378	(103)	143,787	(1,896)	
Non-GSE commercial							
certificates	33,363	(93)	25,200	(195)	58,563	(288)	
Other debt:							
ABS	71,375	(379)	14,939	(61)	86,314	(440)	
Trust preferred			33,435	(3,411)	33,435	(3,411)	
Other	1,002	(1)			1,002	(1)	
Equity:							
Access Capital Equity Fund			12,273	(727)	12,273	(727)	
	\$457,620	<u>\$(3,495</u> )	\$264,476	<u>\$(9,504</u> )	\$722,096	<u>\$(12,999)</u>	

The temporary impairment of equity and fixed income securities (mortgage-related securities, U.S. Treasury and GSE securities, trust preferred securities and corporate debt) is primarily attributable to changes in overall market

interest rates and/or changes in credit spreads since the investments were acquired. In general, as market interest rates rise and/or credit spreads widen, the fair value of fixed rate securities will decrease, as market interest rates fall and/or credit spreads tighten, the fair value of fixed rate securities will increase.

Commencing in 2008 the fair value of the Bank's investments in trust preferred securities was negatively impacted by the global economic crisis and recession and its related effect on the financial services sector. Management considers that the temporary impairment of the Bank's investments in trust preferred securities as of December 31, 2017 is primarily due to a widening of credit spreads since the time these investments were acquired as well as market uncertainty for this class of investments. As of December 31, 2017, temporarily impaired trust preferred securities consist of direct investments in the trust preferred issuances of three large financial institutions. As of December 31, 2017 the amortized cost and fair value of the Bank's investment in these trust preferred securities was \$24,927,000 and \$23,299,000, respectively. All of the trust preferred securities were rated investment grade by not less than three NRSROs. All of the issues are current as to their dividend payments and management is not aware of a decision of any trust preferred issuer to exercise its option to defer dividend payments.

As of December 31, 2017, excluding GSE, US Treasury and TRUPS, discussed above, the temporarily impaired securities totaled \$89,298,000 with an unrealized loss of \$425,000. With the exception of \$1,073,000 which were not rated, the remaining securities were rated investment grade by at least one NRSROs with no ratings below investment grade. All issues were current as to their interest payments. Management considers that the temporary impairment of these investments as of December 31, 2017 is primarily due to an increase in market interest rates since the time these investments were acquired.

During the year ended December 31, 2017, the Bank recorded an OTTI loss of \$826,000 compared to a \$21,000 OTTI loss for the year ended December 31, 2016. The loss was primarily driven by a decision to sell an equity CRA security in January of 2018 which required loss recognition in 2017.

For all the Bank's security investments that are temporarily impaired as of December 31, 2017, management does not intend to sell any investments, does not believe it will be necessary to do so and believes the Bank has the ability to hold these investments. As of December 31, 2017 management expects to collect all amounts due according to the contractual terms of these investments. None of these positions or other securities held in the portfolio or sold during the year were purchased with the intent of selling them or would otherwise be classified as trading securities under ASC No. 320, Investments—Debt and Equity Securities.

Events which may cause material declines in the fair value of debt and equity security investments may include, but are not limited to, deterioration of credit metrics, higher incidences of default, worsening liquidity, worsening global or domestic economic conditions or adverse regulatory action. Management does not believe that there are any cases of unrecorded OTTI as of December 31, 2017; however it is reasonably possible that the Bank may recognize OTTI in future periods.

# 6. FEDERAL HOME LOAN BANK STOCK

As a condition of membership with the Federal Home Loan Bank of New York (FHLBNY), the Bank is required to hold FHLBNY stock in an amount equal to 0.125% of its aggregate mortgage related assets plus 4.5% of its outstanding FHLBNY advances. The Bank's holdings of FHLBNY stock are pledged against outstanding advances.

FHLBNY stock is a non-marketable equity security and is, therefore, reported at cost, which equals par value (the amount at which shares have been redeemed in the past). The investment is periodically evaluated for

impairment based on, among other things, the capital adequacy of the FHLBNY and its overall financial condition.

Dividend income on FHLBNY stock amounted to approximately \$1,657,000 and \$1,411,000 during the year ended December 31, 2017 and 2016, respectively.

## 7. LOANS RECEIVABLE, NET

Loans receivable are summarized as follows:

	December 31,			
	2017	2016		
	(In tho	usands)		
Commercial and industrial	\$ 687,417	\$ 719,965		
Multifamily mortgages	902,475	747,804		
Commercial real estate mortgages	352,475	384,950		
Construction and land development mortgages	11,059	8,350		
Total commercial portfolio	1,953,426	1,861,069		
Residential 1-4 family 1st mortgages	769,058	640,306		
Residential 1-4 family 2nd mortgages	31,559	40,922		
Consumer and other	61,929	4,180		
Total retail portfolio	862,546	685,408		
	2,815,972	2,546,477		
Net deferred loan origination fees	(94)	(1,734)		
	2,815,878	2,544,743		
Allowance for loan losses	(35,965)	(35,658)		
	\$2,779,913	\$2,509,085		

As of December 31, 2017, the Bank's loan portfolio includes concentrations in multifamily, residential 1-4 family 1st and 2nd mortgages, commercial and industrial (C&I) and commercial real estate (CRE) comprising approximately 32%, 29%, 24%, and 13% respectively, of the total outstanding loan balance. The Bank generally requires collateral on all real estate exposures and for new originations generally requires loan-to-value ratios of no greater than 80% at the time of origination. Additionally, the Bank had \$4,186,000 million in residential 1-4 family 1st mortgages held for sale at December 31, 2017, which were comprised entirely of non-accrual loans and were recorded in Other Assets in the Consolidated Statements of Financial Condition.

Payments on multifamily and CRE mortgage loans generally depend on the income produced by the underlying properties which, in turn, depends on their successful operation and management. Accordingly, the ability of the Bank's borrowers to repay these loans may be affected by adverse conditions in the local real estate market and the local economy. While the Bank generally requires that such loans be qualified on the basis of the collateral property's current cash flows, appraised value, and debt service coverage ratio (among other factors), there can be no assurance that its underwriting policies will protect the Bank from credit-related losses or delinquencies.

The Bank seeks to minimize the risks involved in commercial and industrial lending by underwriting such loans on the basis of the cash flows produced by the business, by requiring such loans to be collateralized by various business assets (including inventory, equipment, and accounts receivable, among others). While the Bank

generally requires such loans be qualified on the basis of the cash flows produced by the business and/or an appropriate level of collateral, the capacity of a borrower to repay a C&I loan is substantially dependent on the degree to which the business is successful. Additionally, the collateral underlying such loans may decline over time, may not be conducive to appraisal, or may fluctuate in value.

In 2017, the Bank purchased three pools of adjustable and 15-year fixed rate mortgages consisting of 126 loans having unpaid principal balances (UPB) totaling \$123,450,000. In 2016, the Bank conducted a similar purchase of one pool of 15-year fixed rate mortgages consisting of a total of 45 loans and an UPB totaling \$30,642,000. The Bank has experienced no losses or significant delinquencies on these purchased pools. The Bank purchased two pools of fixed rate student refinancing loans made to employed borrowers with completed degrees. The purchases had unpaid principal balances (UPB) totaling \$59,575,000. The Bank has experienced no losses or significant delinquencies on these purchased three individual small business loans totaling \$8,936,000. These loans are unconditionally guaranteed by the U.S. Government. During the years ended December 31, 2017 and 2016, the Bank originated residential 1-4 family 1st and 2nd mortgages totaling \$121,715,000 and \$197,217,000, respectively.

The following table presents information regarding the quality of the Bank's loans as of December 31, 2017:

	30-89 Days Past Due	Non- Accrual	90 Days or More Delinquent and Still Accruing Interest <sup>(1)</sup>	Total Past Due	Current and Not Accruing Interest	Current	Total Loans Receivable
				(In thousands)			
Commercial and industrial	\$ —	\$ —	\$6,971	\$ 6,971	\$12,569	\$ 667,877	\$ 687,417
Multifamily mortgages Commercial real estate						902,475	902,475
mortgages Construction and land						352,475	352,475
development mortgages						11,059	11,059
Total commercial portfolio Residential 1-4 family 1st			6,971	6,971	12,569	1,933,886	1,953,426
mortgages	7,547	5,689	—	13,236	635	755,187	769,058
Residential 1-4 family 2nd							
mortgages	1,169	780		1,949	—	29,610	31,559
Consumer and other	86	26		112		61,817	61,929
Total retail portfolio	8,802	6,495		15,297	635	846,614	862,546
	\$8,802	\$6,495	\$6,971	\$22,268	\$13,204	\$2,780,500	\$2,815,972

(1) At December 31, 2017, the Bank had five loans with a total outstanding balance of \$6,971,000, all related to one relationship, that had matured. These loans were well secured and in the process of renewal. The loans all continued to make payments and accrue interest during this period. In the first quarter of 2018, the loan agreements were signed and all loans returned to current status.

The following table presents information regarding the quality of the Bank's loans as of December 31, 2016:

	30-89 Days Past Due	Non- Accrual	90 Days or More Delinquent and Still Accruing Interest	Total Past Due	Current and Not Accruing Interest	Current	Total Loans Receivable
				(In thousands)			
Commercial and industrial	\$ 45	\$ —	\$—	\$ 45	\$10,462	\$ 709,458	\$ 719,965
Multifamily mortgages						747,804	747,804
Commercial real estate							
mortgages						384,950	384,950
Construction and land							
development mortgages						8,350	8,350
Total commercial							
portfolio	45			45	10,462	1,850,562	1,861,069
Residential 1-4 family 1st	15			15	10,102	1,050,502	1,001,009
mortgages	7,580	26,827		34,407		605,899	640,306
Residential 1-4 family 2nd	7,500	20,027		54,407		005,077	040,500
mortgages	1,159			1,159		39,763	40,922
Consumer and other	1,135	45		229		3,951	4,180
						<i>,</i>	
Total retail portfolio	8,923	26,872		35,795		649,613	685,408
	\$8,968	\$26,872	\$—	\$35,840	\$10,462	\$2,500,175	\$2,546,477

Interest that would have been earned on nonaccrual loans, but was not reported as interest income was approximately \$674,000 and \$1,548,000 for the years ended December 31, 2017 and 2016, respectively. Interest payments received on nonaccrual loans are generally used to reduce the recorded investment of the loan. Interest income recognized on nonaccrual loans totaled \$135,000 and \$228,000 for the years ended December 31, 2017 and 2016, respectively.

In general, a modification or restructuring of a loan constitutes a TDR if the Bank grants a concession to a borrower experiencing financial difficulty. Loans modified in TDRs are placed on non-accrual status until the Bank determines that future collection of principal and interest is reasonably assured, which generally requires that the borrower demonstrate performance according to the restructured terms for a period of at least six months. The Bank's TDRs primarily involve rate reductions, forbearance of arrears or extension of maturity. TDRs are included in total impaired loans as of the respective date.

The following table presents information regarding the Bank's TDRs as of December 31, 2017:

	Accruing	Non- Accrual <sup>(1)</sup>	Total
		(In thousands)	
Residential 1-4 family 1st mortgages	\$24,927	\$ 2,216	\$27,143
Residential 1-4 family 2nd mortgages	2,819		2,819
Commercial real estate mortgages	5,900		5,900
Commercial and industrial	10,335	12,569	22,904
	\$43,981	\$14,785	\$58,766

(1) Does not include \$1,932 in loans held for sale included in Other Assets

The following table presents information regarding the Bank's TDRs as of December 31, 2016:

	Accruing	Non- Accrual (In thousands)	Total
Residential 1-4 family 1st mortgages	\$27,389	\$12,941	\$40,330
Commercial real estate mortgages	8,323		8,323
Commercial and industrial	5,839	897	6,736
	\$41,551	\$13,838	\$55,389

The financial effects of TDRs granted for the twelve months ended December 31, 2017 are as follows (dollar amounts in thousands):

				erage Interest ate	
	Number of Loans	Recorded Investment	Pre- Modification	Post- Modification	Charge-off Amount
Residential 1-4 family 1st mortgages	7	\$ 1,510	6.44%	3.30%	\$ —
Residential 1-4 family 2nd mortgages	16	2,819	5.36%	4.99%	
Commercial and industrial	_2	7,677	6.80%	8.14%	7,447
	25	\$12,006	6.42%	6.79%	\$7,447

During the twelve months ended December 31, 2017 there were two residential 1-4 family 1st mortgage TDR loans in the amount of \$506,000 that re-defaulted, out of which none were again modified as a TDR. There were also two residential 1-4 family 1st mortgage TDR loans held for sale in the amount of \$452,000 that re-defaulted.

The financial effects of TDRs granted for the twelve months ended December 31, 2016 are as follows (dollar amounts in thousands):

			Weighted Av Ra		
	Number of Loans	Recorded Investment	Pre- Modification	Post- Modification	Charge-off Amount
Residential 1-4 family 1st mortgages	21	\$ 5,868	5.99%	3.20%	\$1,546
Commercial and industrial	_1	5,798	6.00%	6.00%	
	22	\$11,666	5.99%	4.59%	\$1,546

During the twelve months ended December 31, 2016 there were ten residential 1-4 family 1st mortgage TDR loans in the amount of \$2,945,000 that re-defaulted, out of which four were again modified as a TDR.

The following tables summarize the Bank's loan portfolio by credit quality indicator as of December 31, 2017:

	Commercial and Industrial	Multifamily	Commercial Real Estate	Construction and Land Development	Total Commercial Portfolio
Cradit Quality Indicatory			(In thousands)		
Credit Quality Indicator:					
Pass	\$647,206	\$897,506	\$335,778	\$11,059	\$1,891,549
Special Mention	20,039				20,039
Substandard	20,172	4,969	16,697		41,838
	\$687,417	\$902,475	\$352,475	\$11,059	\$1,953,426

	Residential 1-4 Family 1st Mortgages	Residential 1-4 Family 2nd Mortgages	Consumer and Other	Total Retail Portfolio
		(In thousa	nds)	
Credit Quality Indicator:				
Pass	\$763,369	\$30,779	\$61,903	\$856,051
Substandard	5,689	780	26	6,495
	\$769,058	\$31,559	\$61,929	\$862,546

The following tables summarize the Bank's loan portfolio by credit quality indicator as of December 31, 2016:

	Commercial and Industrial	Multifamily	Commercial Real Estate	Construction and Land Developme	Commercial
			(In thousands)		
Credit Quality Indicator:					
Pass	\$653,635	\$742,709	\$346,656	\$8,350	\$1,751,350
Special Mention	33,391	5,095	4,771		43,257
Substandard	32,939		33,523		66,462
	\$719,965	\$747,804	\$384,950	\$8,350	\$1,861,069
	F	idential 1-4 amily 1st fortgages	Residential 1-4 Family 2nd Mortgages	Consumer and Other	Total Retail Portfolio
			(In thousan	ds)	
Credit Quality Indicator:					
Pass	\$	613,479	\$40,922	\$4,135	\$658,536
Substandard		26,827		45	26,872
	\$	640,306	\$40,922	\$4,180	\$685,408

The above classifications follow regulatory guidelines and can be generally described as follows: pass loans are of satisfactory quality; special mention loans have a potential weakness or risk that may result in the deterioration of future repayment; substandard loans are inadequately protected by the current net worth and paying capacity of the borrower or of the collateral pledged (these loans have a well-defined weakness and there is a distinct possibility that the Bank will sustain some loss); doubtful loans, based on existing circumstances, have weaknesses that make collection or liquidation in full highly questionable and improbable. In addition, residential loans are classified utilizing an inter-agency methodology that incorporates the extent of delinquency. Assigned risk rating grades are continuously updated as new information is obtained.

The following table provides information regarding the methods used to evaluate the Bank's loan portfolio for impairment by portfolio as of December 31, 2017:

	Commercial	Retail	Total
		(In thousands)	
Loans receivable:			
Individually evaluated for impairment	\$ 21,201	\$ 34,038	\$ 55,239
Collectively evaluated for impairment	1,932,225	828,508	2,760,733
	\$1,953,426	\$862,546	\$2,815,972

The following table provides information regarding the Bank's allowance for loan losses by portfolio based upon the method of evaluating loan impairment as of December 31, 2017:

	Commercial	Retail	Total
		(In thousands)	
Allowance for loan losses:			
Individually evaluated for impairment	\$ 5,626	\$ 1,518	\$ 7,144
Collectively evaluated for impairment	18,674	10,147	28,821
	\$24,300	\$11,665	\$35,965

The following table provides information regarding the methods used to evaluate the Bank's loan portfolio for impairment by portfolio as of December 31, 2016:

	Commercial	Retail	Total
		(In thousands)	
Loans receivable:			
Individually evaluated for impairment	\$ 24,624	\$ 53,261	\$ 77,885
Collectively evaluated for impairment	1,836,445	632,147	2,468,592
	\$1,861,069	\$685,408	\$2,546,477

The following table provides information regarding the Bank's allowance for loan losses by portfolio based upon the method of evaluating loan impairment as of December 31, 2016:

	Commercial	Retail	Total
	(In thousands)		
Allowance for loan losses:			
Individually evaluated for impairment	\$ 1,540	\$ 1,908	\$ 3,448
Collectively evaluated for impairment	23,639	8,571	32,210
	\$25,179	\$10,479	\$35,658

The activities in the allowance for loan losses by portfolio for the year ended December 31, 2017 are as follows:

	Commercial and Industrial	Multifamily	Commercial Real Estate	Construction and Land Development	Total Commercial Portfolio
			(In thousands)		
Balance at beginning of year	\$16,069	\$5,299	\$3,665	\$146	\$25,179
Provision for loan losses	5,667	(19)	(771)	42	4,919
Charge-offs	(7,458)				(7,458)
Recoveries	1,177		483		1,660
Ending Balance	\$15,455	\$5,280	\$3,377	\$188	\$24,300

	Residential 1-4 Family 1st Mortgages	Residential 1-4 Family 2nd Mortgages	Consumer and Other	Total Retail Portfolio
		(In thousa	nds)	
Balance at beginning of year	\$6,478	\$3,903	\$ 98	\$10,479
Provision for loan losses.	2,063	(808)	498	1,753
Charge-offs	(1,638)	(4,524)	(345)	(6,507)
Recoveries	1,679	4,112	149	5,940
Ending Balance	\$8,582	\$2,683	\$400	\$11,665

The activities in the allowance for loan losses by portfolio for the year ended December 31, 2016 are as follows:

	Commercial and Industrial	Multifamily	Commercial Real Estate	Construction and Land Development	Total Commercial Portfolio
			(In thousands)		
Balance at beginning of year	\$13,060	\$6,068	\$4,323	\$ 96	\$23,547
Provision for loan losses	6,666	(769)	(658)	50	5,289
Charge-offs	(3,758)				(3,758)
Recoveries	101				101
Ending Balance	\$16,069	\$5,299	\$3,665	\$146	\$25,179

	Residential 1-4 Family 1st Mortgages	Residential 1-4 Family 2nd Mortgages	Consumer and Other	Total Retail Portfolio
		(In thousa	nds)	
Balance at beginning of year	\$5,486	\$4,444	\$187	\$10,117
Provision for loan losses	3,125	(1,134)	277	2,268
Charge-offs	(2,626)	(1,814)	(583)	(5,023)
Recoveries	493	2,407	217	3,117
Ending Balance	\$6,478	\$3,903	\$ 98	\$10,479

The following is additional information regarding the Bank's individually impaired loans and the allowance for loan losses related to such loans as of December 31, 2017 and 2016:

	December 31, 2017				
	Recorded Investment	Average Recorded Investment	Unpaid Principal Balance	Related Allowance	
		(In thou	sands)		
Loans without a related allowance:					
Residential 1-4 family 1st mortgages	\$4,108	\$22,219	\$11,644	\$—	
Commercial real estate mortgages		4,162			
Commercial and industrial	2,732	1,366	2,732		
	6,840	27,746	14,376		
Loans with a related allowance:					
Residential 1-4 family 1st mortgages	27,144	20,038	31,694	1,354	
Residential 1-4 family 2nd mortgages	2,786	1,393	2,786	164	
Commercial real estate mortgages	5,900	2,950	5,900	300	
Commercial and industrial	12,569	14,435	15,814	5,326	
	48,399	38,816	56,194	7,144	

		December	31, 2017	
	Recorded Investment	Average Recorded Investment	Unpaid Principal Balance	Related Allowance
		(In thou	sands)	
Total individually impaired loans:				
Residential 1-4 family 1st mortgages	31,252	42,257	43,338	1,354
Residential 1-4 family 2nd mortgages	2,786	1,393	2,786	164
Commercial real estate mortgages	5,900	7,112	5,900	300
Commercial and industrial	15,301	15,801	18,546	5,326
	\$55,239	\$66,562	\$70,570	\$7,144
		December	31, 2016	
	Recorded Investment	Average Recorded Investment	Unpaid Principal Balance	Related Allowance
		(In thou	sands)	
Loans without a related allowance:				
Residential 1-4 family 1st mortgages	\$40,329	\$41,965	\$47,434	\$ —
Commercial real estate mortgages	8,323	10,400	8,323	
	48,652	52,365	55,757	
		December	31, 2016	
	Recorded Investment	Average Recorded Investment	Unpaid Principal Balance	Related Allowance
		(In thou	sands)	
Loans with a related allowance:				
Residential 1-4 family 1st mortgages	\$12,932	\$17,090	\$18,473	\$1,908
Commercial and industrial	16,301	9,025	19,041	1,540
	29,233	26,115	37,514	3,448
Total individually impaired loans:				
Residential 1-4 family 1st mortgages	53,261	59,055	65,907	1,908
Commercial real estate mortgages	8,323	10,400	8,323	—
Commercial and industrial	16,301	9,025	19,041	1,540
	\$77,885	\$78,479	\$93,271	\$3,448

As of December 31, 2017 and 2016 mortgage loans with an unpaid principal balance of \$814,160,000 and \$651,070,000, respectively, are pledged to the FHLBNY to secure outstanding advances and letters of credit.

There were three related party loans outstanding as of December 31, 2017 and three outstanding as of December 31, 2016 with total principal balances of \$1,286,000 and \$879,000, respectively. As of December 31, 2017, all related party loans were current.

### 8. PREMISES AND EQUIPMENT

Premises and equipment are summarized as follows:

	December 31,		
	2017	2016	
	(In thou	isands)	
Buildings, premises and improvements	\$ 38,905	\$ 41,596	
Furniture, fixtures and equipment	8,615	17,594	
Projects in process	276	567	
	47,796	59,757	
Accumulated depreciation and amortization	(25,374)	(34,236)	
	\$ 22,422	\$ 25,521	

Depreciation and amortization expense charged to operations amounted to approximately \$4,965,000 and \$4,331,000 for the years ended December 31, 2017 and 2016, respectively.

# 9. **DEPOSITS**

Deposits are summarized as follows:

	December 31,				
	2017		20	2016	
	Amount	Weighted Average Rate	Amount	Weighted Average Rate	
	(Dollar amounts in thousands)				
Savings accounts	\$ 303,906	0.14%	\$ 295,846	0.11%	
Money market deposit accounts	943,514	0.41%	1,018,611	0.25%	
NOW accounts	207,018	0.25%	187,968	0.12%	
Non-interest-bearing demand deposit					
accounts	1,387,570		1,020,767		
Time deposits	391,100	0.77%	486,266	0.57%	
	\$3,233,108	0.24%	\$3,009,458	0.20%	

Note: The weighted average rate for total deposits includes non-interest-bearing demand deposit accounts.

The scheduled maturities of time deposits as of December 31, 2017 are as follows (in thousands):

2018	\$336,352
2019	32,440
2020	12,276
2021	3,510
2022	1,785
Thereafter	4,737
	\$391,100

Time deposits of \$100,000 or more aggregated to \$237,291,000 and \$304,551,000 as of December 31, 2017 and 2016, respectively.

From time to time the Bank will issue time deposits through the Certificate of Deposit Account Registry Service (CDARS) for the purpose of providing FDIC insurance to bank customers with balances in excess of FDIC insurance limits. CDARS deposits totaled approximately \$98,701,000 and \$128,640,000 as of December 31, 2017 and 2016, respectively. The average balance of such deposits was approximately \$114,201,000 and \$116,363,000 for the years ended December 31, 2017 and 2016, respectively.

Total deposits include deposits from Workers United and other related entities in the amounts of \$77,543,000 and \$42,312,000 as of December 31, 2017 and 2016, respectively.

Included in total deposits are state and municipal deposits totaling \$100,630,000 and \$125,000,000 as of December 31, 2017 and 2016, respectively. Such deposits are secured by letters of credit issued by the FHLBNY or by securities pledged with the FHLBNY.

Interest expense on deposits is summarized as follows:

	Year Ended December 31,		
	2017	2016	
	(In tho	usands)	
Savings accounts	\$ 390	\$ 300	
Money market deposit accounts.	3,050	2,479	
NOW accounts	413	234	
Time deposits	3,515	3,401	
	\$7,368	\$6,414	

#### **10. BORROWED FUNDS**

Borrowed funds are summarized as follows:

	December 31,				
	2017		2	2016	
	Amount	Weighted Average Rate	Amount	Weighted Average Rate	
	(Dollar amounts in thousands)				
FHLBNY advances	\$402,600	1.49%	\$604,225	2.33%	
Fed Funds Purchased	5	0.00%		0.00%	
Securities sold under agreements to repurchase		0.00%	34,645	3.27%	
	\$402,605	1.49%	\$638,870	2.38%	

FHLBNY advances are collateralized by the FHLBNY stock owned by the Bank plus a pledge of other eligible assets comprised of securities and mortgage loans. The value of the other eligible assets has an estimated market value net of haircut totaling approximately \$1,068,954,000 (comprised of securities of \$254,794,000 and mortgage loans of \$814,160,000). The pledged securities and mortgage loans have been delivered to the FHLBNY. The fair value of assets pledged to the FHLBNY is required to be not less than 110% of the outstanding advances. As a member of the FHLBNY, the Bank may borrow, on a secured basis, up to approximately 22.2 times the amount of FHLBNY stock owned by the Bank. The maximum available borrowings can be increased by the purchase of additional shares of such capital stock.

The following table summarizes certain information with regard to securities sold under agreements to repurchase (or repurchase agreements) as of and for the years ended December 31, 2017 and 2016:

	2017	2016
As of December 31:		
Carrying value	\$—	\$34,645
Fair value of underlying collateral	—	34,659
During the year ended December 31:		
Average balance during the year	812	65,547
Maximum month-end balance during the year	_	74,645

The securities underlying the repurchase agreements were delivered to custodial accounts for the benefit of the counterparties with whom the transactions were executed. The counterparties may have sold, loaned or otherwise disposed of the securities in the normal course of their operations. The Bank retains the right of substitution of collateral throughout the terms of the agreements. Cash collateral, if any, is placed on deposit with the counterparty in an interest-bearing account. The Bank's remaining repurchase agreements were unwound in January 2017.

The following table summarizes the carrying value of significant categories of borrowed funds as of December 31, 2017 by contractual maturity (in thousands):

	FHLBNY Advances	Repurchase Agreements
	(Dollars in	thousands)
2018	\$355,825	\$ 5
2019	30,200	
2020	16,575	
2021	—	
	\$402,600	\$ 5

None of the FHLBNY advances are structured to provide the counterparty with the option to require the Bank to prepay the borrowings before maturity. However, the Bank has the option to prepay the borrowings subject to paying a prepayment fee based on market conditions existing at the time of prepayment. During the year ended December 31, 2017 the Bank elected to prepay borrowed funds totaling \$414,645,000 and incurred related prepayment fees of approximately \$7,615,363. Prepayments of \$80,000,000 and related fees of approximately \$2,019,000 were incurred during the year ended December 31, 2016.

Interest expense on borrowed funds is summarized as follows:

	Year Ended December 31		
	2017	2016	
	(In tho	usands)	
FHLBNY advances.	\$10,360	\$14,664	
Securities sold under agreements to repurchase	27	2,213	
Fed Funds Purchased	6	9	
	\$10.393	\$16.886	

# **11. REGULATORY CAPITAL**

The Bank is subject to various regulatory capital requirements administered by the federal banking agencies. Failure to meet minimum capital requirements can result in certain mandatory and possibly additional discretionary actions by regulators that, if undertaken, could have a direct material effect on the Bank's consolidated financial statements. Under capital adequacy guidelines and the regulatory framework for prompt corrective action, the Bank must meet specific capital requirements that involve quantitative measures of the Bank's assets, liabilities, and certain off-balance sheet items calculated under regulatory accounting practices. The Bank's capital amounts and classifications also are subject to qualitative judgments by the regulators about components, risk weightings, and other factors.

Quantitative measures established by regulation to ensure capital adequacy require the Bank to maintain minimum amounts and ratios (set forth in the following table) of total and Tier 1 capital (as defined in the regulations) to risk weighted assets, and of Tier 1 capital (as defined in the regulations) to average assets. Management believes as of December 31, 2017 and 2016, the Bank met all capital adequacy requirements.

On January 1, 2015, the Basel III Capital Rules became effective and include transition provisions through January 1, 2019. These rules provide for the following minimum capital to risk-weighted assets ratios as of January 1, 2015: a) 4.5% based upon common equity tier 1 capital; b) 6.0% based upon tier 1 capital; and c) 8.0% based upon total regulatory capital. A minimum leverage ratio (tier 1 capital as a percentage of total average assets) of 4.0% is also required under the Basel III Capital Rules.

When fully phased in, the Basel III Capital Rules will additionally require institutions to retain a capital conservation buffer, composed of common equity tier 1 capital of 2.5% above these required minimum capital ratio levels. When the capital conservation buffer is fully phased in on January 1, 2019, the Bank will effectively have the following minimum capital to risk-weighted assets ratios: a) 7.0% based upon common equity tier 1 capital; b) 8.5% based upon tier 1 capital; and c) 10.5% based upon total regulatory capital. The Bank also made the one-time election to continue to exclude the effects of accumulated other comprehensive income or loss items included in stockholders' equity for the purposes of determining the regulatory capital ratios.

As of December 31, 2017, the most recent notification from the Federal Deposit Insurance Corporation categorized the Bank as "well capitalized" under the regulatory framework for prompt corrective action. To be categorized as "well capitalized," the Bank must maintain minimum total risk-based, Tier 1 risk-based and Tier 1 leverage ratios as set forth in the table below. Since that notification, there are no conditions or events that management believes have changed the institution's category.

The Bank's actual capital amounts and ratios are presented in the following table (dollars in thousands):

	Actua	al	For Cap Adequacy P		To Be Cons Well Capit	
	Amount	Ratio	Amount	Ratio	Amount	Ratio
			Basel	ш		
December 31, 2017						
Total capital to risk weighted assets	\$377,087	12.80%	\$235,591	8.00%	\$294,489	10.00%
Tier I capital to risk weighted assets	340,250	11.55%	176,693	6.00%	235,591	8.00%
Tier I capital to average assets	340,250	8.41%	161,792	4.00%	202,239	5.00%
Common equity tier 1 to risk weighted						
assets	335,557	11.39%	132,520	4.50%	191,418	6.50%
			Basel	ш		
December 31, 2016						
Total capital to risk weighted assets	\$366,698	12.87%	\$227,956	8.00%	\$284,945	10.00%
Tier I capital to risk weighted assets	330,960	11.61%	170,967	6.00%	227,956	8.00%
Tier I capital to average assets	330,960	8.23%	160,814	4.00%	201,018	5.00%
Common equity tier 1 to risk weighted						
assets	329,269	11.56%	128,225	4.50%	185,214	6.50%

# **12. INCOME TAXES**

The components of the provision for income taxes for the years ended December 31, 2017 and 2016 are as follows:

	Year Ended December 31,		
	2017	2016	
	(In tho	usands)	
Current:			
Federal	\$ 22	\$ 729	
State and local	367	412	
	389	1,141	
Deferred:			
Federal	14,605	3,275	
State and local	(1,381)	(4,279)	
	13,224	(1,004)	
Total income tax provision (benefit)	\$13,613	\$ 137	

A reconciliation of the expected income tax expense at the statutory federal income tax rate of 35% to the Bank's actual income tax benefit and effective tax rate for the years ended December 31, 2017 and 2016 is as follows:

	Year Ended De	cember 31,	Year Ended De	cember 31,
	2017		2016	<u>,</u>
	Amount	%	Amount	%
		(In thou		
Tax expense at federal income tax rate	\$ 6,902	35.00%	\$ 3,743	35.00%
Increase (decrease) resulting from:				
Tax exempt income	(702)	(3.56)%	(556)	(5.20)%
Change in DTA rate	788	4.00%	1,156	10.81%
State tax, net of federal benefit	568	2.88%	434	4.06%
Pension recycling	(3,508)	(17.79)%	(362)	(3.38)%
Valuation allowance.	(4,480)	(22.72)%	(4,318)	(40.37)%
Change due to new legislation	13,935	70.66%		0.00%
Other	110	0.56%	40	0.37%
Total	\$13,613	69.03%	\$ 137	1.28%

As of December 31, 2017 the Bank had remaining federal, state and local NOL carryforwards of approximately \$16,300,000, \$114,300,000 and \$85,400,000, respectively, which are available to offset future federal, state and local income and which expire over varying periods from 2028 through 2034.

On December 22, 2017, the President signed the Tax Cuts and Jobs Act ("Act"), resulting in significant changes to existing tax law, including a lower federal statutory tax rate of 21%. The Act was effective as of January 1, 2018. In the fourth quarter of 2017, the Bank recorded a charge of \$13,935,000, which was offset by a full valuation release of \$4,480,000 and consisted primarily of the deferred tax asset remeasurement from the previous 35% federal statutory rate to the new 21% federal statutory tax rate. Also on December 22, 2017, the Securities and Exchange Commission issued Staff Accounting Bulletin No. 118, which provides a measurement period of up to one year from the enactment date to refine and complete the accounting. The Bank has completed its accounting for the effects of the Act, and has made reasonable estimates of the effect of the change in federal statutory tax rate and remeasurement of deferred tax assets based on the rate at which they are expected to reverse in the future.

Deferred income tax assets and liabilities result from temporary differences between the carrying value of assets and liabilities for financial reporting purposes and for income tax return purposes. These assets and liabilities are measured using the enacted tax rates and laws that are currently in effect and are reported net in the accompanying Consolidated Statement of Financial Condition. The significant components of the net deferred tax assets and liabilities at December 31, 2017 and 2016, are as follows:

	Decem	ber 31,
	2017	2016
	(In tho	usands)
Deferred tax assets:		
Excess tax basis over carrying value of assets:		
Allowance for loan losses	\$14,375	\$21,216
Nonaccrual interest income	731	2,495
Postretirement and other employee benefits	3,335	3,625
Net deferred loan fees	26	682
Available for sale securities carried at fair value for financial statement purposes	1,317	3,773
Depreciation and amortization	2,069	2,023
Leasing transactions	4,177	6,547
Federal, state and local net operating loss carryforward	10,036	11,613
Other, net	3,241	2,330
Gross deferred tax asset	39,307	54,304
Valuation Allowance		(4,480)
Deferred tax asset, net	\$39,307	\$49,824

As of December 31, 2017, the Bank's deferred tax assets were valued without an allowance as management concluded that it is more likely than not that the entire amount may not be realized. ASC 740, Income Taxes, provides for the recognition of deferred tax assets if realization of such assets is more likely than not. Based upon the weight of available evidence, which includes historical operating performance, recently reported cumulative net income and more certainty in accurately forecasting the Bank's future results, the previous valuation allowance against the Bank's net deferred tax assets was released and taken as a benefit to the income tax provision. Management reassesses the need for a valuation allowance on an annual basis, or more frequently if warranted. If it is later determined that a valuation allowance is required, it generally will be an expense to the income tax provision in the period such determination is made.

The Bank has no uncertain tax positions. The Bank and its subsidiaries are subject to Federal, New York State, California, District of Columbia, New Jersey and New York City income taxes. A tax position is recognized as a benefit only if it is "more likely than not" that the tax position would be sustained in a tax examination; with a tax examination presumably to occur. The amount recognized is the largest amount of tax benefit that is greater than 50% likely of being realized on examination. For tax positions not meeting the "more likely than not" test, no tax benefit is recorded. As of December 31, 2017, the Bank is subject to possible examination by federal, state, and local taxing authorities for 2015 and subsequent tax years. Income tax receivable, which is included in other assets, totaled \$6,300,000 million and \$6,200,000 million as of December 31, 2017 and 2016, respectively.

#### **13. EARNINGS PER SHARE**

The two-class method is used in the calculation of basic and diluted earnings per share. Under the two-class method, earnings available to common shareholders for the period are allocated between common shareholders

and participating securities according to participation rights in undistributed earnings. Our SARs are not considered participating securities and the Bank has no other participating securities. As a result, our basic and diluted earnings per share are identical. The factors used in the earnings per share computation follow:

Years Ended December 31,	2017	2016
(in thousands, except per share data)		
Net income	\$6,108	\$10,558
Dividends paid on preferred stock	(156)	(22)
Income attributable to common stock	5,952	10,536
Weighted average common shares outstanding	1,403	1,393
Basic earnings per common share	\$ 4.24	\$ 7.56

#### **14. EMPLOYEE BENEFIT PLANS**

The Bank offers various pension and retirement benefit plans, as well as a long term incentive plan to eligible employees and directors. Significant benefit plans are described as follows:

#### **Pension Plan**

The Bank participates in a multi-employer non-contributory pension plan which covers substantially all full-time employees, both unionized and non-unionized. Employees generally qualify for participation in the plan on the first January 1<sup>st</sup> or July 1<sup>st</sup> after attaining age 21 and complete 1,000 Hours of Service in a 12 consecutive month period. The collective bargaining agreement covering the unionized employees was last renewed in July 2015. Under the terms of this plan, participants vest 100% upon completion of five years of service, as defined in the plan document. Plan assets are invested in the Consolidated Retirement Fund (CRF). The Employer Identification Number of the CRF is 13-3177000 and the Plan Number is 001.

As a multi-employer plan, the Administrator of the CRF does not make separate actuarial valuations with respect to each employer, nor are plan assets so segregated. The benefits provided by the CRF are being funded by the Bank and other participating employers through contributions to the Administrator, which are necessary to maintain the CRF on a sound actuarial basis. Contributions are calculated based on a percentage of participants' qualifying base salary, which percentage is determined from time to time by the CRF Board of Trustees.

The Pension Protection Act of 2006 (PPA) ranks the funded status of multi-employer plans depending upon a plan's current and projected funding. A plan is in the Red Zone (Critical Status) if it has a current funded percentage (as defined) of less than 65%. A plan is in the Yellow Zone (Endangered Status) if it has a current funded percentage of less than 80%, or projects a credit balance deficit within seven years. A plan is in the Green Zone if it has a current funded percentage greater than 80% and does not have a projected credit balance deficit within seven years. For the 2018 and 2017 plan years, pursuant to the PPA, the CRF was certified to be in the Green Zone (i.e. neither Critical Status nor Endangered Status).

The following table summarizes certain information regarding contributions made by the Bank to the CRF:

	Contributions (in thousands)	Bank contributions greater than 5% of total contributions received by the CRF?
Year Ended December 31,		
2017	\$5,652	Yes
2016	5,209	Yes

The amounts of contributions presented in the preceding table represent expense recorded by the Bank during the respective periods.

#### Post-retirement Health and Life Insurance Plan

The Bank's policy is to fund the cost of healthcare benefits in amounts determined in accordance with the plan provisions.

The following table summarizes the plan's benefit obligation, the changes in the plan's benefit obligation, changes in plan assets and the plan's funded status:

	Year Ended I	December 31,
	2017	2016
	(In thou	isands)
<b>Reconciliation of benefit obligation:</b>		
Benefit obligation at beginning of year	\$ 898	\$802
Service cost	7	20
Interest cost	23	34
Amendments	(453)	—
Actuarial (gain) loss	(15)	62
Benefits paid	(20)	(20)
Benefit obligation at end of year	440	898
Change in plan assets:		
Employer contributions	20	20
Benefits paid	(20)	(20)
Plan assets at end of year		
Benefit obligation at end of year	\$ 440	\$898

The following table provides a summary of the amounts recognized in the consolidated statements of financial condition:

	December 31,	
·	2017	2016
	(In the	ousands)
Benefit obligation, included in other liabilities	\$ 440	\$ 898
Accumulated other comprehensive loss (income) before tax effect:		
Net actuarial loss	\$3,804	\$ 4,053
Prior service credit	(435)	(10,269)
Total (before tax effects)	\$3,369	\$ (6,216)

Components of net periodic benefit expense and other comprehensive income (loss) are as follows:

	2017	2016
	(In thou	sands)
Net periodic benefit:		
Service cost	\$ 7	\$ 20
Interest cost	23	34
Prior service credit amortization	(449)	(1,288)
Prior service credit due to curtailments	(9,838)	
Recognition of actuarial loss	234	199
Net periodic benefit	(10,023)	(1,035)
Other changes recognized in other comprehensive income (loss):		
Net regular actuarial (gain) loss	(15)	62
Prior service credit amortization	449	1,288
Prior service credit due to curtailments	9,838	
Prior service credit due to amendment	(453)	
Recognition of actuarial (loss)	(234)	(199)
Total recognized in other comprehensive income (loss):	9,585	1,151
Total recognized in comprehensive income	\$(438)	\$116

The net actuarial loss and prior service credit that is expected to be amortized from accumulated other comprehensive income (loss) and into net periodic (benefit) expense during the year ended December 31, 2018 is \$234,000 and (\$449,000), respectively.

The following table summarizes certain assumptions used to measure the plan obligation at the end of the year as well as net periodic benefit expense during the year:

	2017	2016
To measure the plan obligation as of December 31:		
Discount rate	3.40%	4.10%
To measure net periodic benefit expense for the year ended December 31:		
Discount rate	4.10%	4.30%
Initial health care cost trend rate	NA	NA
Ultimate health care cost trend rate	NA	NA
Rate of compensation increase.	NA	NA

Future estimated post-retirement health and life benefit payments are expected to be approximately \$34,000 per annum during the period 2018 through 2027.

#### **Other Retirement Benefit Plans**

The Bank provides other non-qualifying supplemental retirement plan benefits to certain existing and former directors and employees. These plans generally contain vesting provisions and service requirements. These plans are unfunded and represent a general obligation of the Bank.

The following table summarizes the plans' benefit obligation, the changes in the plans' benefit obligation, changes in the plans' assets and the plans' funded status:

	Year Ended December 31,	
	2017	2016
	(In thousands)	
<b>Reconciliation of benefit obligation:</b>		
Benefit obligation at beginning of year	\$5,437	\$5,632
Service cost		
Interest cost	177	197
Actuarial (gain) loss	(67)	113
Curtailments		
Benefits paid	(522)	(505)
Benefit obligation at end of year	5,025	5,437
Change in plan assets:		
Employer contributions	522	505
Benefits paid	(522)	(505)
Plan assets at end of year		
Benefit obligation at end of year	\$5,025	\$5,437

The following table provides a summary of the amounts recognized in the consolidated statements of financial condition for the plans:

	December 31,	
	2017	2016
Benefit obligation, included in other liabilities	(In thousands) \$5,025	\$5,437
Accumulated other comprehensive income (loss) before tax effect:		
Net actuarial loss	\$ 570	\$ 646

Components of net periodic benefit expense and other comprehensive income (loss) for the plans are as follows:

	Year Ended December 3		
	2017	2016	
	(In thousands)		
Net periodic expense:			
Interest cost	\$177	\$197	
Recognition of actuarial loss	9	8	
Net periodic expense	186	205	
Other changes recognized in other comprehensive			
income (loss):			
Net regular actuarial loss (gain)	(67)	113	
Recognition of actuarial gain	(9)	(8)	
Total recognized in other comprehensive income			
(loss)	(76)	105	
Total recognized in comprehensive income	\$110	\$310	

The net actuarial loss that is expected to be amortized from accumulated other comprehensive income (loss) and into net periodic expense during the year ending December 31, 2018 is \$9,000.

The following table summarizes certain weighted average assumptions used to measure the plans' obligation at the end of the year as well as net periodic benefit expense during the year:

	2017	2016
To measure the plans obligation as of December 31:		
Discount rate	3.13%	3.42%
To measure net periodic benefit expense for the year ended December 31:		
Discount rate	3.43%	3.68%

Future estimated benefit payments are expected to be approximately \$448,000 per annum during the period 2018 through 2027.

The Bank also offers two retirement savings plans which are qualified under Section 401(k) of the Internal Revenue Code (401(k) Plan). Substantially all employees are eligible to participate, and participants can contribute up to 15% of their salary subject to certain limitations. The Bank does not make contributions to the 401(k) Plan and as such does not incur any direct compensation expense related to the 401(k) Plan.

#### Long Term Incentive Plans

During the years ended December 31, 2017 and 2016, the Bank issued SARs shares of 40,771 and 38,437 respectively to the executive management team and directors using a baseline share price of \$275.00 and \$240.00 per share, respectively. The shares vest evenly over a three-year period and are exercisable at the option of the vested holders until the termination of each tranche after 10 years, beginning in 2025. As of December 31, 2017, the Bank was valued at a range of \$279.90 to \$306.56 per share using an independent valuation, which was reviewed and approved by the Compensation Committee of the Board of Directors of the Bank. The approximate midpoint of the range, \$293.00 per share, was selected by the committee for the value of the SARs at December 31, 2017 for both the exercise of vested SARs and the issuance of new SARs.

A summary of the status of the Bank's stock appreciation rights as of December 31, 2017 and 2016 follows:

	Number of SARs	Weighted Average Exercise Price	Aggregate Intrinsic Value @ \$293/ Share
Outstanding, December 31, 2015	39,735	\$220	
Granted	38,437	240	
Exercised	(2,100)	220	
Forfeited	(1,400)	220	
Outstanding, December 31, 2016	74,672	230	\$4,682,316
Granted	40,771	275	733,878
Exercised	(2,042)	226	(136,226)
Forfeited	(7,364)	264	(215,502)
Outstanding, December 31, 2017	106,037	245	5,064,466
Vested and Exercisable, December 31, 2017	73,564	237	\$4,119,487

The weighted average remaining contractual life of the outstanding SARs at December 31, 2017 is 8.0 years. The weighted average remaining life of the SARs exercisable at December 31, 2017 is 7.7 years. The range of exercise prices is \$220.00 to \$275.00 per share.

The fair value of each SAR granted in 2017 was estimated on the date of the grant using the Black-Scholes option-pricing model with the following weighted average assumptions: dividend yield of 0.0%, risk-free interest rate of 2.10%, expected life of 6.0 years, and expected volatility of 20%. The volatility percentage was based on the average expected volatility of similar public financial institutions to the Bank. The weighted average fair value of the SARs granted in 2017 was \$67.92 per share.

The fair value of each SAR granted in 2016 was estimated on the date of the grant using the Black-Scholes option-pricing model with the following weighted average assumptions: dividend yield of 0.0%, risk-free interest rate of 1.94%, expected life of 6.0 years, and expected volatility of 20%. The volatility percentage was based on the average expected volatility of similar public financial institutions to the Bank. The weighted average fair value of the SARs granted in 2016 was \$68.64 per share.

Total SAR compensation costs to employees and directors for the years ended December 31, 2017 and 2016 was \$3,663,000 and \$2,102,000 in expense respectively, and is recorded within the Consolidated Statements of Income. Of the unvested portion of the SARs, \$1,755,000 will be recognized in 2018, assuming no further changes in the fair value of the awards. The fair value of all awards outstanding as of December 31, 2017 and 2016 was \$9,106,000 and \$6,017,000 respectively. Cash payments of \$99,000 were made in 2017 related to the exercise of vested SAR awards at \$275.00 per share.

#### **15. FAIR VALUE OF FINANCIAL INSTRUMENTS**

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Fair value is a market-based measurement incorporating assumptions that independent, knowledgeable market participants would use, including assumptions about risk; and considers attributes specific to the asset or liability. The measurement of fair value assumes the transaction occurs in the principal (or most advantageous) market for the asset or liability.

The Bank uses fair value measurements to record fair value adjustments to certain assets and liabilities and to determine fair value disclosures. Fair value measurements are recorded on a recurring basis for certain assets and liabilities when fair value is the measure for accounting purposes, such as investment securities classified as available-for-sale and derivatives. Certain other assets and liabilities are measured at fair value on a non-recurring basis and are subject to fair value adjustments in certain circumstances, such as when there is evidence of impairment.

Financial instruments recorded at fair value in the consolidated statements of financial condition are categorized based on a three-level fair value hierarchy that prioritizes techniques used to measure the fair value of assets and liabilities, based on the transparency and reliability of inputs to valuation methodologies. A description of the disclosure hierarchy and the types of financial instruments recorded at fair value that management believes would generally qualify for each category, follows:

Level 1—Valuations are based on quoted prices in active markets for identical assets or liabilities. Accordingly, valuation of these assets and liabilities does not entail a significant degree of judgment. Examples include most U.S. Government securities and exchange-traded equity securities.

Level 2—Valuations are based on either quoted prices in markets that are not considered to be active or significant inputs to the methodology that are observable, either directly or indirectly. Financial instruments in this level would generally include mortgage-related securities and other debt issued by GSEs, non-GSE mortgage-related securities, corporate debt, certain redeemable fund investments and certain trust preferred securities.

Level 3—Valuations are based on inputs to the methodology that are unobservable and significant to the fair value measurement. These inputs reflect management's own judgments about the assumptions that market participants would use in pricing the assets and liabilities.

The following summarizes those financial instruments measured at fair value in the consolidated statements of financial condition categorized by the relevant class of investment and level of the fair value hierarchy:

	December 31, 2017			
	Level 1	Level 2	Level 3	Total
		(In thou	sands)	
Available for sale securities:				
Mortgage-related:				
GSE residential certificates	\$ —	\$106,450	\$—	\$106,450
GSE CMOs		169,222		169,222
Non-GSE residential certificates		62,958		62,958
GSE commercial certificates		230,981		230,981
Non-GSE commercial certificates		31,784		31,784
Other debt:				
U.S. Treasury	198			198
GSE obligations				_
ABS		276,819		276,819
Trust preferred		23,298		23,298
Corporate		28,486		28,486
Other		999		999
Equity	12,164			12,164
Total assets carried at fair value	\$12,362	\$930,997	<u>\$</u>	\$943,359

	December 31, 2016			
	Level 1	Level 2	Level 3	Total
		(In thou	sands)	
Available for sale securities:				
Mortgage-related:				
GSE residential certificates	\$ —	\$ 137,763	\$—	\$ 137,763
GSE CMOs		269,791		269,791
Non-GSE residential certificates		52,797		52,797
GSE commercial certificates		268,696		268,696
Non-GSE commercial certificates		102,970		102,970
Other debt:				
U.S. Treasury	200			200
GSE obligations		45,934		45,934
ABS		213,767		213,767
Trust preferred		33,435		33,435
Corporate		35,355		35,355
Other		1,054		1,054
Equity	12,273			12,273
Total assets carried at fair value	\$12,473	\$1,161,562	<u>\$</u>	\$1,174,035

During the years ended December 31, 2017 and 2016, there were no transfers of financial instruments between Level 1 and Level 2. There were no financial instruments measured at fair value and categorized as Level 3 in the consolidated statement of financial condition during the years ended December 31, 2017 and 2016.

Certain assets such as impaired loans and other real estate owned are measured at fair value on a non-recurring basis. Included in loans receivable are impaired loans with a fair value of approximately \$48,095,000 and \$74,437,000 as of December 31, 2017 and 2016, respectively. Included in other assets are impaired loans held for sale with a fair value of \$4,186,000 and 0 as of December 31, 2017 and 2016, respectively. The fair value of other real estate owned was \$2,527,000 and \$3,337,000 as of December 31, 2017 and 2016. These fair values, which would generally be considered Level 3 measurements, were determined using various valuation techniques including consideration of appraised values and other pertinent real estate data.

A description of the methods, factors and significant assumptions utilized in estimating the fair values for significant categories of financial instruments follows:

- Securities—Investments in fixed income securities are generally valued based on evaluations provided an independent pricing service. These evaluations represent an exit price or their opinion as to what a buyer would pay for a security, typically in an institutional round lot position, in a current sale. The pricing service utilizes evaluated pricing techniques that vary by asset class and incorporate available market information and, because many fixed income securities do not trade on a daily basis, applies available information through processes such as benchmark curves, benchmarking of available securities, sector groupings and matrix pricing. Model processes, such as option adjusted spread models, are used to value securities that have prepayment features. In those limited cases where pricing service evaluations are not available for a fixed income security, management will typically value those instruments using observable market inputs in a discounted cash flow analysis. Held to maturity securities are generally categorized as Level 2.
- Loans receivable—Loans are valued using a present value technique that incorporates management's assumptions as to what a market participant would assume given the attributes of the loans. The observable U.S. Treasury yield curve is a significant input to the valuation. Assumptions, including prepayment speeds and credit spreads, are based on observable market data where possible or alternatively are based on terms currently offered on loans to borrowers of similar credit quality. As a result, the valuation method for performing loans, which is consistent with certain guidance provided in accounting standards, does not fully incorporate the "exit price" approach to fair value. Fair values for loans considered impaired are based on discounted cash flows using the loan's initial effective interest rate or the fair value of the underlying collateral in the case of collateral dependent loans. The methods used to estimate the fair value of loans are extremely sensitive to the assumptions and estimates used. While management has attempted to use assumptions and estimates that best reflect the Bank's loan portfolio and current market conditions, a greater degree of subjectivity is inherent in these values than in those determined in active markets. Loans would generally be categorized as Level 3.
- Deposits—Deposits without a defined maturity date are valued at the amount payable on demand. Certificates of deposit, which are categorized as Level 2, are valued using a present value technique that incorporates current rates offered by the Bank for certificates of comparable remaining maturity.
- Borrowed funds—FHLBNY advances and repurchase agreements are valued using a present value technique that incorporates current rates offered by the FHLBNY for advances of comparable remaining maturity. FHLBNY advances and repurchase agreements are categorized as Level 2. For senior unsecured debt, management considers that the carrying value of the debt represents a reasonable approximation of fair value.
- FHLBNY stock—FHLBNY stock is a non-marketable equity security categorized as Level 2 and reported at cost, which equals par value (the amount at which shares have been redeemed in the past). No significant observable market data is available for this security.

• Other—The Bank holds or issues other financial instruments for which management considers the carrying value to approximate fair value. Such items include cash and due from banks; interest-bearing deposits in banks, loans held for sale and accrued interest receivable and payable. Many of these items are short term in nature with minimal risk characteristics.

For those financial instruments that are not recorded at fair value in the consolidated statements of financial condition, but are measured at fair value for disclosure purposes, management follows the same fair value measurement principles and guidance as for instruments recorded at fair value.

There are significant limitations in estimating the fair value of financial instruments for which an active market does not exist. Due to the degree of management judgment that is often required, such estimates tend to be subjective, sensitive to changes in assumptions and imprecise. Such estimates are made as of a point in time and are impacted by then-current observable market conditions; also such estimates do not give consideration to transaction costs or tax effects if estimated unrealized gains or losses were to become realized in the future. Because of inherent uncertainties of valuation, the estimated fair value may differ significantly from the value that would have been used had a ready market for the investment existed and the difference could be material. Lastly, consideration is not given to nonfinancial instruments, including various intangible assets, which could represent substantial value. Fair value estimates are not necessarily representative of the Bank's total enterprise value.

The following table summarizes the financial statement basis and estimated fair values for significant categories of financial instruments:

	December 31,				
	20	)17	2016		
	Financial Statement Basis	Estimated Fair Value	Financial Statement Basis	Estimated Fair Value	
		(In tho	usands)		
Financial assets:					
Cash and cash equivalents	\$ 116,459	\$ 116,459	\$ 140,635	\$ 140,635	
Available for sale securities	943,359	943,359	1,174,035	1,174,035	
Held to maturity securities	9,601	9,718	9,785	10,053	
Loans receivable, net.	2,779,913	2,748,875	2,509,085	2,524,679	
FHLBNY stock	20,970	20,970	30,483	30,483	
Accrued interest and dividends receivable	11,177	11,177	9,711	9,711	
BOLI	72,960	72,960	71,267	71,267	
Other assets <sup>(1)</sup>	4,186	4,186	569	569	
Financial liabilities:	,	,			
Deposits payable on demand	2,842,008	2,842,008	2,523,192	2,523,192	
Time deposits	391,100	391,341	486,266	486,618	
Borrowed funds	402,605	401,844	638,870	648,292	
Accrued interest payable	1,434	1,434	2,922	2,922	

(1) Loans held for sale recorded in other assets

# 16. COMMITMENTS, CONTINGENCIES AND OFF BALANCE SHEET RISK

#### **Lease Commitments**

Minimum rental commitments under non-cancelable operating leases (with initial or remaining terms in excess of one year) for Bank premises are summarized as follows (in thousands):

Year Ending December 31,	
2018	\$ 9,934
2019	9,965
2020	9,912
2021	9,731
2022	9,360
Thereafter	35,607
	\$84,509

Rent expense for Bank premises charged to non-interest expense for the years ended December 31, 2017 and 2016 was \$9,713,000 and \$10,632,000, respectively. Certain leases include escalation provisions relating to real estate taxes and periodic annual increases.

#### **Credit Commitments**

The Bank is party to various credit related financial instruments with off balance sheet risk. The Bank, in the normal course of business, issues such financial instruments in order to meet the financing needs of its customers. These financial instruments include commitments to extend credit and standby letters of credit. Such commitments involve, to varying degrees, elements of credit and interest rate risk in excess of the amounts recognized in the consolidated statements of financial condition.

As of December 31, 2017, the following financial instruments were outstanding whose contract amounts represent credit risk (in thousands):

	Contract Amount
Commitments	\$259,310
Letters of Credit	8,736
	\$268,046

Commitments to extend credit are agreements to lend to a customer as long as there is no violation of any condition established in the contract. These commitments have fixed expiration dates and other termination clauses and generally require the payment of nonrefundable fees. Since a portion of the commitments are expected to expire without being drawn upon, the contractual principal amounts do not necessarily represent future cash requirements. The Bank's maximum exposure to credit risk is represented by the contractual amount of these instruments. These instruments represent ultimate exposure to credit risk only to the extent they are subsequently drawn upon by customers.

Standby letters of credit are conditional lending commitments issued by the Bank to guarantee the financial performance of a customer to a third party. The credit risk involved in issuing standby letters of credit is

essentially the same as that involved in extending loan facilities to customers. The balance sheet carrying value of standby letters of credit approximates any nonrefundable fees received but not yet recorded as income. The Bank considers this carrying value, which is not material, to approximate the estimated fair value of these financial instruments.

The Bank reserves for the credit risk inherent in off balance sheet credit commitments. This reserve, which is included in other liabilities, amounted to approximately \$890,000 and \$1,469,000 as of December 31, 2017 and 2016, respectively.

### **Other Commitments and Contingencies**

The Bank is required to maintain a certain average level of funds on deposit with the Federal Reserve Bank of New York (FRBNY) to satisfy contractual clearing requirements. As of December 31, 2017 the Bank was required to maintain deposit reserves with the FRBNY in the amount of \$4,661,000. This requirement is permitted to be reduced by the amount of available vault cash. Due to the Board of Governors of the Federal Reserve System's decision to pay interest on required and excess reserves, the Bank has maintained a significant portion of its available cash on deposit with the FRBNY in the form of excess reserves. The entire balance on deposit with the FRBNY amounted to approximately \$105,865,000 and \$129,424,000 as of December 31, 2017 and 2016, respectively.

Certain interest-bearing deposits in banks have been pledged by the Bank to secure borrowed funds and for other business purposes. The Bank had no such pledged cash deposits as of December 31, 2017 and 2016.

In the ordinary course of business, there are various legal proceedings pending against the Bank. Based on the opinion of counsel, management believes that the aggregate liabilities, if any, arising from such actions would not have a material adverse effect on the consolidated financial position or results of operations of the Bank.

# AMALGAMATED BANK AND SUBSIDIARIES

Consolidated Financial Statements

September 30, 2018 and 2017

(Unaudited)

# AMALGAMATED BANK AND SUBSIDIARIES

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# AMALGAMATED BANK AND SUBSIDIARIES Consolidated Statements of Financial Condition As of September 30, 2018 and December 31, 2017 (Dollars in thousands)

	As of		
	September 30, 2018	December 31, 2017	
	(Unaudited)		
Assets Cash and due from banks Interest-bearing deposits in banks	\$ 16,811 83,518	\$ 7,130 109,329	
Total cash and cash equivalents	100,329	116,459	
Securities: Available for sale, at fair value (amortized cost of \$1,167,915 and \$948,146, respectively). Held-to-maturity (fair value of \$4,103 and \$9,718, respectively). Loans receivable, net of deferred loan origination costs (fees). Allowance for loan losses. Loans receivable, net . Accrued interest and dividends receivable. Premises and equipment, net. Bank-owned life insurance Deferred tax asset . Goodwill and other intangible assets. Other real estate owned . Other assets. Total assets.	1,149,9394,1083,200,865(36,414)3,164,45114,48722,55278,71837,68621,42784435,835\$4,630,376	943,359 9,601 2,815,878 (35,965) 2,779,913 11,177 22,422 72,960 39,307 	
Liabilities and Stockholders' Equity			
Deposits Borrowed funds Accrued interest payable Other liabilities	\$4,032,792 121,675 1,025 53,856 4 200 248	\$3,233,108 402,605 1,434 59,947	
Total liabilities	4,209,348	3,697,094	
Commitments and contingencies Stockholders' equity: Preferred Stock: Class B—par value \$100,000 per share; 77 shares authorized; 67 shares issued and outstanding as of December 31, 2017 Common Stock: Class A—par value \$.01 per share; 70,000,000 shares authorized; 31,771,585	_	6,700	
and 28,060,980 shares issued and outstanding, respectively <sup>(1)</sup> Additional paid-in capital <sup>(1)</sup> Retained earnings         Accumulated other comprehensive loss, net of income taxes	318 308,144 128,176 (15,744)	281 243,771 99,506 (6,324)	
Total Amalgamated Bank stockholders' equity	420,894 134	343,934 134	
Total stockholders' equity	421,028	344,068	
Total liabilities and stockholders' equity	\$4,630,376	\$4,041,162	

(1) December 31, 2017 balances effected for stock split that occurred on July 27, 2018

# AMALGAMATED BANK AND SUBSIDIARIES

### **Consolidated Statements of Income (unaudited)**

# For the three and nine months ended September 30, 2018 and 2017

(Dollars in thousands, except for per share amounts)

	Three Months Ended Nine Months E			ths Ended
	September 30, 2018	September 30, 2017	September 30, 2018	September 30, 2017
INTEREST AND DIVIDEND INCOME				
Loans	\$33,788	\$29,048	\$ 95,284	\$ 82,889
Securities	8,707	6,388	22,325	19,407
Federal Home Loan Bank of New York stock	161	449	801	1,230
Interest-bearing deposits in banks	443	150	1,094	438
Total interest and dividend income	43,099	36,035	119,504	103,964
INTEREST EXPENSE				
Deposits	2,559	1,910	6,860	5,339
Borrowed funds	498	2,172	3,104	8,582
Total interest expense	3,057	4,082	9,964	13,921
NET INTEREST INCOME	40,042	31,953	109,540	90,043
Provision (release) for loan losses	791	1,167	(1,124)	6,240
Net interest income after provision for loan losses	39,251	30,786	110,664	83,803
NON-INTEREST INCOME	59,251	50,780	110,004	85,805
Trust department fees	4,698	4,618	13,983	13,890
Service charges on deposit accounts	2,225	1,717	5,995	5,184
Bank-owned life insurance	434	448	1,237	1,291
Gain (loss) on sale of investment securities available for sale,				
net		183	(110)	81
Other than temporary impairment (OTTI) of securities, net		(1)	(2)	10
Gain (loss) on sale of loans, net	13	16	(464)	40
Gain (loss) on other real estate owned, net	177	87	(494)	67
Other	177	233	619	547
Total non-interest income	7,547	7,301	20,764	21,110
NON-INTEREST EXPENSE				
Compensation and employee benefits, net	17,044	17,340	49,259	39,885
Occupancy and depreciation	4,172	3,993	12,234	13,883
Professional fees	5,243	2,136	10,863	6,964
FDIC deposit insurance	443 2,787	632 2,256	1,574 7,585	1,870 6,937
Data processing Office maintenance and depreciation	796	1,072	2,669	3,223
Amortization of intangible assets	406		580	
Advertising and promotion	1,075	973	2,592	2,982
Borrowed funds prepayment fees	5	_	-, 8	7,615
Other	2,082	2,580	5,615	7,258
Total non-interest expense	34,053	30,982	92,979	90,617
Income before provision for income taxes	12,745	7,105	38,449	14,296
Provision for income taxes.	3,328	2,521	9,779	4,591
Net income	9,417	4,584	28,670	9,705
Net income attributable to noncontrolling interests				
Net income attributable to Amalgamated Bank and subsidiaries	\$ 9,417	\$ 4,584	\$ 28,670	\$ 9,705
Earnings per common share—basic <sup>(1)</sup>	\$ 0.30	\$ 0.16	\$ 0.96	\$ 0.34
Earnings per common share—diluted <sup>(1)</sup>	\$ 0.29	\$ 0.16	\$ 0.96	\$ 0.34

(1) effected for stock split that occurred on July 27, 2018

# AMALGAMATED BANK AND SUBSIDIARIES

Consolidated Statements of Comprehensive Income (unaudited) For the three and nine months ended September 30, 2018 and 2017 (Dollars in thousands)

	Three Months Ended September 30,			
	2018	2017	2018	2017
Net income	\$ 9,417	\$4,584	\$ 28,670	\$ 9,705
Other comprehensive income, net of taxes: Net actuarial gain arising during the year Pension plans and other postretirement benefits: Reclassification adjustment to pension plans and other postretirement benefits for prior service credit included in net	72	65	215	177
income	(7)	(7)	(21)	(9,841)
Net actuarial loss (gain) and prior service credit Net unrealized (losses) gains on securities available for sale:	65	58	194	(9,664)
Unrealized holding (losses) gains Reclassification adjustment for (gains) losses realized in	(2,729)	484	(13,302)	7,230
income		(182)	112	(91)
Net unrealized (losses) gains	(2,729)	302	(13,190)	7,139
Other comprehensive (loss) income, before tax Income tax benefit (expense)	(2,664) 733	360 (140)	(12,996) 3,576	(2,525) 1,136
Total other comprehensive (loss) income, net of taxes	(1,931)	220	(9,420)	(1,389)
Total comprehensive income, net of taxes	\$ 7,486	\$4,804	\$ 19,250	\$ 8,316

# AMALGAMATED BANK AND SUBSIDIARIES Consolidated Statements of Changes in Stockholders' Equity (unaudited) For the periods ended September 30, 2018 and December 31, 2017 (Dollars in thousands)

	Preferred Stock Class B	Common Stock Class A	Additional Paid-in Capital	Retained Earnings	Accumulated Other Comprehensive Loss	Total Stockholders' Equity	Noncontrolling Interest	Total Equity
Balance at December 31,		<b>**</b> **		<b>•</b> • • • • • • •	¢ (( • • • •)	<b>** ** **</b>	<b>\$4.5.4</b>	<b>**</b> • • • • • •
<b>2017</b> <sup>(1)</sup>	\$ 6,700	\$281	\$243,771	\$ 99,506	\$ (6,324)	\$343,934	\$134	\$344,068
Net income			_	28,670		28,670		28,670
Acquistion of New								
Resource Bank	—	37	57,410			57,447	—	57,447
Retirement of class B	(( 700)		( <b>2</b> ( <b>0</b> ))			(( 0(9))		(( 0(0)
preferred stock SARs conversion to stock-	(6,700)		(268)			(6,968)		(6,968)
based options			6,845			6,845		6,845
Stock-based compensation			-,			-,		-,
expense	_	_	386	_		386		386
Other comprehensive loss,								
net of taxes					(9,420)	(9,420)		(9,420)
Balance at September 30,								
2018	<u>\$                                    </u>	\$318	\$308,144	\$128,176	\$(15,744)	\$420,894	\$134	\$421,028

	Preferred Stock Class B	Common Stock Class A	Additional Paid-in Capital	Retained Earnings	Accumulated Other Comprehensive Loss	Total Stockholders' Equity	Noncontrolling Interest	Total Equity
Balance at December 31,								
<b>2016</b> <sup>(1)</sup>	\$ 6,700	\$281	\$243,771	\$ 93,129	\$ (2,905)	\$340,976	\$134	\$341,110
Net income	—	—	—	9,705		9,705		9,705
Dividend paid on class A common stock Dividend paid on class B	_	_		(261)	_	(261)	_	(261)
preferred stock		—		(134)		(134)		(134)
Other comprehensive loss, net of taxes					(1,389)	(1,389)		(1,389)
Balance at September 30,								
2017	\$ 6,700	\$281	\$243,771	\$102,439	\$ (4,294)	\$348,897	\$134	\$349,031

(1) effected for stock split that occurred on July 27, 2018

# AMALGAMATED BANK AND SUBSIDIARIES Consolidated Statements of Cash Flows (unaudited) For the periods ended September 30, 2018 and 2017 (Dollars in thousands)

	Nine N Ended Sep	
	2018	2017
CASH FLOWS FROM OPERATING ACTIVITIES		
Net income attributable to Amalgamated Bank	\$ 28,670	\$ 9,705
Adjustments to reconcile net income to net cash provided by operating activities:		
Depreciation and amortization.	3,036	3,486
Amortization of intangible assets	580	
Deferred income tax expense	9,359	4,106
(Release) provision for loan losses	(1,124)	6,240
Accretion of net deferred loan fees, origination costs and net discount on loans	(1,312)	(541)
Net amortization on securities	392	1,185
OTTI recognized in earnings	2	(10)
Net loss (gain) on sale of securities available for sale	110	(81)
Net loss (gain) on sale of loans	464	(40)
Net loss (gain) on sale of other real estate owned	513	(67)
Proceeds from sales of loans held for sale	2,924	2,809
Increase in cash surrender value of bank-owned life insurance.	(422)	(1,292)
Stock-based compensation expense	386	(1, 422)
Increase in accrued interest and dividends receivable	(2,062)	(1,433)
Increase in other assets	(12,031)	(21,961)
Decrease in accrued interest payable	(409) (3,372)	(1,900) 7,942
	(3,372)	7,942
Net cash provided by operating activities	25,704	8,148
CASH FLOWS FROM INVESTING ACTIVITIES		
Originations and purchases of loans, net of principal repayments	(48,063)	(167,543)
Proceeds from sales of loans.	4,199	(107,815)
Purchase of securities available for sale	(458,647)	(309,552)
Purchase of securities held to maturity	(2,000)	(1,100)
Proceeds from sales of securities available for sale	78,786	275,927
Maturities, principal payments and redemptions of securities available for sale	180,970	183,253
Maturities, principal payments and redemptions of securities held to maturity	7,478	1,239
Net decrease (increase) of Federal Home Loan Bank of New York stock	13,824	1,980
Purchases of premises and equipment	(1, 165)	(1,606)
Proceeds from sale of other real estate owned	1,152	1,793
Net cash acquired in business combination	31,744	_
Net cash used in investing activities	(191,722)	(15,609)
-	(191,722)	(13,009)
CASH FLOWS FROM FINANCING ACTIVITIES		
Net increase in deposits	437,786	64,690
Net decrease in FHLB advances	(280,925)	(34,225)
Net decrease in repurchase agreements.		(34,645)
Net decrease in federal funds purchased.	(5)	
Cash dividend paid		(394)
Retirement of Class B preferred stock	(6,968)	
Net cash provided by (used in) financing activities	149,888	(4,574)
Decrease in cash and equivalents	(16,130)	(12,035)
Cash and cash equivalents at beginning of year.	116,459	140,635
Cash and cash equivalents at end of year	\$ 100,329	\$ 128,600
Supplemental disclosures of cash flow information:		
Interest paid during the year	\$ 10,373	\$ 15,821
Income taxes paid during the year	\$ 3,387	\$ 842
Supplemental non-cash investing activities:		
Loans transferred to other real estate owned	\$ 602	\$ 246
Fair value of assets acquired.	\$ 380,326	\$ <u>_</u>
Fair value of liabilities assumed.	\$ 366,218	\$
	÷ 200,210	~

# 1. BASIS OF PRESENTATION

The accounting and reporting policies of Amalgamated Bank (the "Bank") conform to accounting principles generally accepted in the United States of America (GAAP) and predominant practices within the banking industry. The Bank uses the accrual basis of accounting for financial statement purposes.

The accompanying unaudited consolidated financial statements include the accounts of the Bank and its majority-owned and wholly-owned subsidiaries. All significant inter-company transactions and balances are eliminated in consolidation. In the opinion of the Bank's management, all adjustments necessary for a fair presentation of the consolidated financial position and the results of operations for the interim periods presented have been included. These unaudited consolidated financial statements should be read in conjunction with the audited financial statements and notes thereto in the Bank's Audited Financial Statements for the year ended December 31, 2017 included in Post-Effective Amendment No. 1 to the Bank's Registration Statement on Form 10 filed with the FDIC on August 9, 2018.

# Stock Split

On July 20, 2018, the Bank announced that its Board of Directors declared a 20-for-1 stock split in the form of a 100% stock split payable on July 27, 2018 to stockholders of record as of the close of business on July 9, 2018 (the "Stock Split"). The Stock Split resulted in an additional 19 shares for every one share held and were paid in shares of Class A common stock on the existing shares of Class A common stock. As of September 30, 2018, we had 31,771,585 shares of Class A common stock issued and outstanding. Accounting for the Stock Split resulted in a transfer of recorded balances between our common stock and additional paid-in-capital accounts but had no impact on our total stockholders' equity. The consolidated financial statements reflect the effect of the Stock Split on a retroactive basis.

# 2. RECENT ACCOUNTING PRONOUNCEMENTS

#### Adoption of Accounting Standards in 2018

In the first quarter of 2018, the Bank adopted Accounting Standards Update ("ASU") 2014-09, "Revenue from Contracts with Customers (Topic 606) " which implements a common revenue standard that clarifies the principles for recognizing revenue to depict the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. While the guidance in ASU 2014-09 supersedes most existing industry-specific revenue recognition accounting guidance, most of the Bank's revenue comes from financial instrument interest income and other sources which are not within the scope of ASU 2014-09. The Bank's revenue streams that are determined within scope are recorded in "Trust department fees" and "Service charges on deposit accounts" within non-interest income. The following table presents the Bank's non-interest income:

	Three Months Ended September 30,		Nine Months Endeo September 30,	
(In thousands)	2018	2017	2018	2017
	(unaudited)		(unaudited)	
Trust department fees	\$4,698	\$4,618	\$13,983	\$13,890
Service charges on deposit accounts	2,225	1,717	5,995	5,184
Bank-owned life insurance	434	448	1,237	1,291
Gain (loss) on sale of investment securities available for sale, net		183	(110)	81
Other than temporary impairment (OTTI) of securities, net		(1)	(2)	10
Gain (loss) on sale of loans, net	13	16	(464)	40
Gain (loss) on other real estate owned, net		87	(494)	67
Other income	177	233	619	547
Total non-interest income	\$7,547	\$7,301	\$20,764	\$21,110

For revenue streams within scope, the Bank recognizes revenue as obligations are satisfied to its customers. The Bank adopted Topic 606 using the modified retrospective method applied to all in scope revenue streams and adoption did not result in a change to the accounting for any in scope revenue streams. As such, no cumulative effect adjustment to retained earnings was recorded at January 1, 2018. Additionally, as a result of the Bank's ongoing assessment of Topic 606, the Bank has determined its recognition practices continue in compliance with the amended guidance through September 30, 2018. The Bank evaluated its significant customer contracts and determined its trust advisory fee service agreements and retail banking service charges on deposit accounts are in scope of the amended guidance. The Bank's trust advisory fee service arrangements are generally for union affiliated health and pension welfare trusts where the Bank's fee structure as investment manager is either a flat fee or percentage points of the related market value. The fees are mainly paid either monthly or quarterly on an as-performed service basis. The Bank's retail banking service charge on deposit account arrangements for non-commercial clients are comprised of the accumulation of small, homogeneous standard arrangements of fee types such as service fees, ATM/Debit Fees, escrow fees, return item fee, minimum balance fees, gift card fees, safe deposit rental fees and prepaid card fees. Fee arrangements for commercial clients are comprised mainly of the accumulation of homogeneous standard arrangements for cash management services with fee types such as depository services, image cash letter, ACH, account reconciliation, positive pay, controlled disbursement, and treasury management.

In February 2018, the Financial Accounting Standards Board ""FASB") issued ASU 2018-02, "Income Statement-Reporting Comprehensive Income (Topic 220): Reclassification of Certain Tax Effects from

### AMALGAMATED BANK AND SUBSIDIARIES Notes to Consolidated Financial Statements (unaudited) For the periods ended September 30, 2018 and December 31, 2017

Accumulated Other Comprehensive Income" which amended existing guidance to allow a reclassification from accumulated other comprehensive income to retained earnings for stranded tax effects resulting from the Tax Cuts and Jobs Act ("Tax Act"). Consequently, the amendments eliminate the stranded tax effects resulting from the Tax Act and will improve the usefulness of information reported to financial statement users. However, because the amendments only relate to the reclassification of the income tax effects of the Tax Act, the underlying guidance that requires that the effect of a change in tax laws or rates be included in income from continuing operations is not affected. The amendments in this update are effective for all entities for fiscal years beginning after December 15, 2018, and interim periods within those fiscal years, with early adoption, including adoption in an interim period, permitted. The Bank adopted ASU 2018-02 at December 31, 2017 and reclassified \$685,000 from accumulated other comprehensive loss to retained earnings.

In March 2016, the FASB issued ASU 2016-09, "Compensation—Stock Compensation (Topic 718) Improvements to Employee Share-Based Payment Accounting", which simplifies several aspects of the stock compensation guidance in Topic 718 and other related guidance. The amendments focus on income tax accounting upon vesting or exercise of share-based payments, award classification, liability classification exception for statutory tax withholding requirements, estimating forfeitures, and cash flow presentation. The Bank's adoption of ASU 2016-09 did not have any impact on the Bank's Consolidated Financial Statements.

In January 2016, the FASB issued ASU 2016-01, "Financial Instruments—Overall (Subtopic 825-10)—Recognition and Measurements of Financial Assets and Financial Liabilities" which requires that: (i) equity investments with readily determinable fair values must be measured at fair value with changes in fair value recognized in net income, (ii) equity investments without readily determinable fair values must be measured at either fair value or at cost adjusted for changes in observable prices minus impairment with changes in value recognized in net income, (iii) entities that record financial liabilities at fair value due to a fair value option election recognize changes in fair value in OCI if it is related to instrument-specific credit risk, and (iv) entities must assess whether a valuation allowance is required for deferred tax assets related to available-for-sale debt securities. The Bank adopted ASU 2016-01 in the first quarter of 2018 and did not have any effect on the Bank's Consolidated Financial Statements.

#### Accounting Standards Effective in 2019

In February 2016, the FASB issued ASU 2016-02 "Leases (Topic 842)". The new lease accounting standard requires the recognition of a right of use asset and related lease liability by lessees for leases classified as operating leases under current GAAP. Topic 842, which replaces the current guidance under Topic 840, retains a distinction between finance leases and operating leases. The recognition, measurement, and presentation of expenses and cash flows arising from a lease by lessee also will not significantly change from current GAAP. For leases with a term of 12 months or less, a lessee is permitted to make an accounting policy election by class of underlying asset not to recognize right of use assets and lease liabilities. The standard is effective for annual reporting periods beginning after December 15, 2018. A modified retrospective transition approach must be applied for leases existing at, or entered into after, the beginning of the earliest comparative period presented in the financial statements. Transition accounting for leases that expired before the earliest comparative period presented in the financial statements. Sconsolidated Statements of Income, but does anticipate an increase in the Consolidated Statements of Financial Condition as a result of recognizing right of use assets and lease liabilities.

#### Accounting Standards Effective in 2020

In June 2016, the FASB issued ASU 2016-13, "Financial Instruments—Credit Losses (Topic 326)—Measurement of Credit Losses on Financial Instruments." ASU 2016-13 significantly changes the

# AMALGAMATED BANK AND SUBSIDIARIES Notes to Consolidated Financial Statements (unaudited) For the periods ended September 30, 2018 and December 31, 2017

impairment model for most financial assets that are measured at amortized cost and certain other instruments from an incurred loss model to an expected loss model and also provides for recording credit losses on available for sale debt securities through an allowance account. ASU 2016-13 also requires certain incremental disclosures. ASU 2016-13 is effective for the Bank for annual reporting periods beginning after December 15, 2020 due to it qualifying as an emerging growth company under the JOBS Act. The Bank is currently evaluating the impact of the ASU on its Consolidated Financial Statements.

In June 2016, the FASB amended existing guidance for ASU 2017-04, "Intangibles—Goodwill and Other (Topic 350)", to simplify the subsequent measurement of goodwill. The amendment requires an entity to perform its annual, or interim, goodwill impairment test by comparing the fair value of a reporting unit with its carrying amount and recognizing an impairment charge for the amount by which the carrying amount of the reporting unit exceeds its fair value, not to exceed the total amount of goodwill allocated to that reporting unit. The amendments also eliminate the requirement for any reporting unit with a zero or negative carrying amount to perform a qualitative assessment and, if it fails that qualitative test, to perform Step 2 of the goodwill impairment tests in fiscal years beginning after December 15, 2019. Early adoption is permitted for interim or annual goodwill impairment tests performed on testing dates after January 1, 2017. The amendments should be applied prospectively. An entity is required to disclose the nature of and reason for the change in accounting principle upon transition in the first annual period and in the interim period within the first annual period when the entity initially adopts the amendments. As a result of the Bank's acquisition of New Resource Bank in the second quarter of 2018, the Bank is evaluating early adoption of the amended guidance. Adoption of ASU 2017-04 is not expected to have a material effect on the Bank's operating results or financial condition.

# 3. OTHER COMPREHENSIVE INCOME (LOSS)

The Bank records unrealized gains and losses, net of taxes, on securities available for sale in other comprehensive income (loss) in the Consolidated Statements of Changes in Stockholders' Equity. Gains and losses on securities available for sale are reclassified to operations as the gains or losses are recognized. Other-than-temporary impairment (OTTI) losses on debt securities are reflected in earnings as realized losses to the extent the impairment is related to credit losses. The amount of the impairment related to other factors is recognized in other comprehensive income (loss). The Bank also recognizes as a component of other comprehensive income (loss) the actuarial gains or losses as well as the prior service costs or credits that arise during the period from post-retirement benefit plans.

# AMALGAMATED BANK AND SUBSIDIARIES Notes to Consolidated Financial Statements (unaudited) For the periods ended September 30, 2018 and December 31, 2017

Other comprehensive income (loss) components and related income tax effects were as follows:

	Three Mo	nths Ended	Nine Months Ended		
	September 30, 2018	September 30, 2017	September 30, 2018	September 30, 2017	
(In thousands)					
Change in obligation for postretirement benefits and for prior service credit Change in obligation for other benefits	\$58 7	\$ 55 3	\$ 173 21	\$ -9671 7	
Change in total obligation for postertirement benefits and for prior service credit and for other benefits Income tax effect	65 (18)	58 (26)	194 (54)	(9,664) 3,964	
Net change in total obligation for postertirement benefits and prior service credit and for other benefits	47	32	140	(5,700)	
Unrealized holding (losses) gains on available for sale securities Reclassification adjustment for losses (gains) realized in income	\$(2,729)	\$ 484 (181)	\$(13,302) 112	\$ 7,230 (91)	
Change in unrealized (losses) gains on available for sale securities Income tax effect	(2,729) 751	303 (115)	(13,190) 3,630	7,139 (2,828)	
Net change in unrealized (losses) gains on available for sale securities	(1,978)	188	(9,560)	4,311	
Total	\$(1,931)	\$ 220	\$ (9,420)	\$(1,389)	

The following is a summary of the accumulated other comprehensive loss balances, net of income taxes:

Details about Accumulated Other Comprehensive Loss	Balance as of January 1, 2018	Current Period Change	Income Tax Effect	Balance as of September 30, 2018
(In thousands)				
Unrealized losses on benefits plans	<u>\$(2,855)</u>	<u>\$ 194</u>	<u>\$ (54)</u>	<u>\$ (2,715)</u>
Unrealized losses on available for sale securities	<u>\$(3,469</u> )	<u>\$(13,190)</u>	\$3,630	\$(13,029)
Total	\$(6,324)	\$(12,996)	\$3,576	\$(15,744)

	Three Mor	nths Ended	Nine Months Ended		
	September 30, 2018	September 30, 2017	September 30, 2018	September 30, 2017	Affected Line Item in the Consolidated Statements of Income
(In thousands)					
Realized losses on sale of available for sale					(Loss) gain on sale of investment securities
securities	\$—	\$(181)	\$110	\$ (81)	available for sale
Recognized gains (losses) on			_		Other than temporary impairment (OTTI) of
OTTI securities			2	(10)	securities, net
Income tax (benefit)		72	(31)	37	Provision for income taxes
Total reclassification, net of income tax	\$	<u>\$(109)</u>	\$ 81	\$ (54)	
Prior service credit on					
pension plans and other postretirement benefits	\$ (7)	\$ (7)	\$(21)	\$(9,841)	Compensation and employee benefits, net Provision for income
Income tax expense	2	3	6	3,873	taxes
Total reclassification, net of					
income tax	<u>\$ (5)</u>	<u>\$ (4)</u>	<u>\$(15)</u>	\$(5,968)	
Total reclassifications, net of					
income tax	<u>\$ (5)</u>	<u>\$(113)</u>	\$ 66	\$(6,022)	

The following represents the reclassifications out of accumulated other comprehensive loss:

## 4. INVESTMENT SECURITIES

The amortized cost and fair value of investment securities available for sale and held to maturity as of September 30, 2018 are as follows:

	September 30, 2018					
	Gross Amortized Unrealized Cost Gains		Gross Unrealized Losses	Fair Value		
(In thousands)						
Available for sale:						
Mortgage-related:						
GSE residential certificates	\$ 88,251	\$	\$ (3,357)	·		
GSE CMOs	230,478	747	(6,528)	224,697		
GSE commercial certificates & CMO	237,173	21	(6,308)	230,886		
Non-GSE residential certificates	107,122		(1,636)	105,486		
Non-GSE commercial certificates	56,747	167	(50)	56,864		
	719,771	935	(17,879)	702,827		
Other debt:						
U.S. Treasury	200		(3)	197		
ABS	408,543	710	(908)	408,345		
Trust preferred	17,952		(1,142)	16,810		
Corporate	20,449	316	(4)	20,761		
Other	1,000		(1)	999		
	448,144	1,026	(2,058)	447,112		
Total available for sale	\$1,167,915	\$1,961	\$(19,937)	\$1,149,939		
Held to maturity:						
Mortgage-related:						
GSE commercial certificates	\$ —	\$ —	\$ —	\$ —		
GSE residential certificates	662		(3)	659		
Non GSE commercial certificates	346			346		
	1,008		(3)	1,005		
Other debt	3,100		(2)	3,098		
Total held to maturity	\$ 4,108	\$	\$ (5)	\$ 4,103		

As of September 30, 2018, available for sale and held to maturity securities with a fair value of \$638 million and \$642 thousand, respectively, were pledged. The majority of the securities were pledged to the Federal Home Loan Bank of New York (FHLBNY) to secure outstanding advances, letters of credit and to provide additional borrowing potential. In addition, securities were pledged to provide capacity to borrow from the Federal Reserve and to collateralize municipal deposits.

The amortized cost and fair value of investment securities available for sale and held to maturity as of December 31, 2017 are as follows:

	December 31, 2017				
	Amortized Cost	Gross Unrealized Gains	Gross Unrealized Losses	Fair Value	
		(In tho	usands)		
Available for sale:					
Mortgage-related:					
GSE residential certificates	\$107,893	\$ 143	\$(1,586)	\$106,450	
GSE CMOs	171,761	599	(3,138)	169,222	
Non-GSE residential certificates	63,194	41	(277)	62,958	
GSE commercial certificates	232,585	370	(1,974)	230,981	
Non-GSE commercial certificates	31,698	92	(6)	31,784	
	607,131	1,245	(6,981)	601,395	
Other debt:					
U.S. Treasury	200		(2)	198	
GSE obligations		_	—		
ABS	275,265	1,694	(140)	276,819	
Trust preferred	24,927	_	(1,629)	23,298	
Corporate	27,459	1,027		28,486	
Other	1,000		(1)	999	
	328,851	2,721	(1,772)	329,800	
Equity:					
Access Capital Equity Fund	12,164			12,164	
	12,164			12,164	
Total available for sale	\$948,146	\$3,966	\$(8,753)	\$943,359	
Held to maturity:					
Mortgage-related:					
GSE commercial certificates	\$ 5,079	\$ 86	\$ —	\$ 5,165	
GSE residential certificates	824	36		860	
Non-GSE commercial certificates	398	24		422	
	6,301	146		6,447	
Other debt	3,300		(29)	3,271	
Total held to maturity	\$ 9,601	\$ 146	\$ (29)	\$ 9,718	

The following summarizes the amortized cost and fair value of debt securities available for sale and held to maturity, exclusive of mortgage-backed securities, by their contractual maturity as of September 30, 2018. Actual maturities may differ from contractual maturities because borrowers may have the right to call or prepay obligations with or without penalty.

	Available for Sale		Held to Maturity	
	Amortized Cost	Fair Value	Amortized Cost	Fair Value
(In thousands)				
Due within one year	\$ —	\$ —	\$ —	\$ —
Due after one year through five years	12,000	12,067	3,100	3,098
Due after five years through ten years	147,183	146,086		
Due after ten years	288,961	288,959		
	\$448,144	\$447,112	\$3,100	\$3,098

Proceeds received and gains and losses realized on sales of securities are summarized below:

	<b>Three Months Ended</b>			
	September 30, 2018	September 30, 2017		
(In thousands) Proceeds	\$—	\$112,046		
Realized gains	<u> </u>	\$ 906		
Realized losses Net realized gains	<u> </u>	(723) \$ 183		

	Nine Months Ended			
	September 30, 2018	September 30, 2017		
(In thousands) Proceeds	\$78,786	\$275,927		
Realized gains	\$ 161 (271)	\$ 2,942 (2,861)		
Net realized (losses) gains	<u>\$ (110)</u>	\$ 81		

The Bank controls and monitors inherent credit risk in its securities portfolio through diversification, concentration limits, periodic securities reviews, and by investing a significant portion of the securities portfolio in U.S. Government sponsored entity (GSE) obligations. GSEs include the Federal Home Loan Mortgage Corporation (FHLMC), the Federal National Mortgage Association (FNMA), the Government National Mortgage Association (GNMA) and the Small Business Administration (SBA). GNMA is a wholly-owned U.S. Government corporation whereas FHLMC and FNMA are private. Mortgage-related securities may include mortgage pass-through certificates, participation certificates and collateralized mortgage obligations (CMOs).

The following summarizes the fair value and unrealized losses for those available for sale securities as of September 30, 2018, segregated between securities that have been in an unrealized loss position for less than twelve months and those that have been in a continuous unrealized loss position for twelve months or longer at the respective dates:

	September 30, 2018						
	Less Than T	welve Months	Twelve Mon	ths or Longer	Total		
	Fair Value	Unrealized Losses	Fair Value	Unrealized Losses	Fair Value	Unrealized Losses	
(In thousands)							
Mortgage-related:							
GSE residential certificates	\$ 13,908	\$ (389)	\$ 70,986	\$ (2,968)	\$ 84,894	\$ (3,357)	
GSE CMOs	81,211	(743)	91,526	(5,785)	172,737	(6,528)	
GSE commercial certificates	90,902	(1,756)	137,255	(4,552)	228,157	(6,308)	
Non-GSE residential certificates	66,543	(813)	38,943	(823)	105,486	(1,636)	
Non-GSE commercial							
certificates	8,360	(50)			8,360	(50)	
Other debt:							
US Treasury			197	(3)	197	(3)	
ABS	180,745	(603)	14,225	(305)	194,970	(908)	
Trust preferred			16,810	(1,142)	16,810	(1,142)	
Corporate	3,496	(4)			3,496	(4)	
Other			999	(1)	999	(1)	
	\$445,165	\$(4,358)	\$370,941	\$(15,579)	\$816,106	\$(19,937)	

The temporary impairment of fixed income securities (mortgage-related securities, U.S. Treasury and GSE securities, trust preferred securities and corporate debt) is primarily attributable to changes in overall market interest rates and/or changes in credit spreads since the investments were acquired. In general, as market interest rates rise and/or credit spreads widen, the fair value of fixed rate securities will decrease, as market interest rates fall and/or credit spreads tighten, the fair value of fixed rate securities will increase.

As of September 30, 2018, excluding GSE and U.S. Treasury securities, temporarily impaired securities totaled \$333,220,000 with an unrealized loss of \$3,744,000. With the exception of \$4,790,000 which were not rated, the remaining securities were rated investment grade by at least one NRSROs with no ratings below investment grade. All issues were current as to their interest payments. Management considers that the temporary impairment of these investments as of September 30, 2018 is primarily due to an increase in market interest rates since the time these investments were acquired.

During the quarter ended September 30, 2018, the Bank recorded no OTTI loss compared to an OTTI loss of \$1,000 for the quarter ended September 30, 2017. For the nine months ended September 30, 2018, the Bank recorded an OTTI loss of \$2,000 compared to an OTTI recovery of \$10,000 for the nine months ended September 30, 2017.

For all the Bank's security investments that are temporarily impaired as of September 30, 2018, management does not intend to sell any investments, does not believe it will be necessary to do so and believes the Bank has the ability to hold these investments. As of September 30, 2018, management expects to collect all amounts due according to the contractual terms of these investments. None of these positions or other securities held in the

portfolio or sold during the year were purchased with the intent of selling them or would otherwise be classified as trading securities under ASC No. 320, "Investments—Debt and Equity Securities."

Events which may cause material declines in the fair value of debt and equity security investments may include, but are not limited to, deterioration of credit metrics, higher incidences of default, worsening liquidity, worsening global or domestic economic conditions or adverse regulatory action. Management does not believe that there are any cases of unrecorded OTTI as of September 30, 2018; however, it is reasonably possible that the Bank may recognize OTTI in future periods.

## 5. LOANS RECEIVABLE, NET

Loans receivable are summarized as follows:

	As of		
	September 30, 2018	December 31, 2017	
(In thousands)			
Commercial and industrial	\$ 585,279	\$ 687,417	
Multifamily mortgages	956,307	902,475	
Commercial real estate mortgages	429,616	352,475	
Construction and land development mortgages	36,704	11,059	
Total commercial portfolio	2,007,906	1,953,426	
Residential 1-4 family 1st mortgages	1,017,362	769,058	
Residential 1-4 family 2nd mortgages.	28,588	31,559	
Consumer and other	141,660	61,929	
Total retail portfolio	1,187,610	862,546	
	3,195,516	2,815,972	
Net deferred loan origination costs (fees)	5,349	(94)	
	3,200,865	2,815,878	
Allowance for loan losses	(36,414)	(35,965)	
	\$3,164,451	\$2,779,913	

Additionally, the Bank had \$4,186,000 in residential 1-4 family 1<sup>st</sup> mortgages held for sale at December 31, 2017, which were comprised entirely of non-accrual loans and were recorded in Other Assets in the Consolidated Statements of Financial Condition. The Bank had no such loans held for sale at September 30, 2018.

The following table presents information regarding the aging of the Bank's loans as of September 30, 2018:

	30-89 Days Past Due	Non- Accrual	90 Days or More Delinquent and Still Accruing Interest	Total Past Due	Current and Not Accruing Interest	Current	Total Loans Receivable
(In thousands)							
Commercial and industrial	\$ 8,264	\$ 9,584	\$271	\$18,119	\$2,634	\$ 564,526	\$ 585,279
Multifamily mortgages						956,307	956,307
Commercial real estate mortgages	2,477		220	2,697	—	426,919	429,616
Construction and land development							
mortgages						36,704	36,704
Total commercial portfolio	10,741	9,584	491	20,816	2,634	1,984,456	2,007,906
Residential 1-4 family 1st mortgages	5,957	6,095		12,052	395	1,004,915	1,017,362
Residential 1-4 family 2nd							
mortgages	965	1,561		2,526		26,062	28,588
Consumer and other	167	10		177		141,483	141,660
Total retail portfolio	7,089	7,666		14,755	395	1,172,460	1,187,610
	\$17,830	\$17,250	\$491	\$35,571	\$3,029	\$3,156,916	\$3,195,516

The following table presents information regarding the aging of the Bank's loans as of December 31, 2017:

30-89 Days Past Due	Non- Accrual	90 Days or More Delinquent and Still Accruing Interest <sup>(1)</sup>	Total Past Due	Interest	Current	Total Loans Receivable
				,		
\$ —	\$ —	\$6,971	\$ 6,971	\$12,569	\$ 667,877	\$ 687,417
			—		902,475	902,475
					352,475	352,475
					11,059	11,059
		6,971	6,971	12,569	1,933,886	1,953,426
7,547	5,689		13,236	635	755,187	769,058
1,169	780		1,949		29,610	31,559
86	26		112		61,817	61,929
8,802	6,495		15,297	635	846,614	862,546
\$8,802	\$6,495	\$6,971	\$22,268	\$13,204	\$2,780,500	\$2,815,972
	Days Past Due \$	Days         Non- Accrual           \$	30-89 Days         Non- Accrual         More Delinquent and Still Accruing Interest <sup>(i)</sup> \$         \$ 6,971                                    6,971           7,547         5,689           1,169         780           86         26           8,802         6,495	$ \begin{array}{c ccccccccccccccccccccccccccccccccccc$	$\begin{array}{c c c c c c c c c c c c c c c c c c c $	$\begin{array}{c c c c c c c c c c c c c c c c c c c $

(1) At December 31, 2017, the Bank had five loans with a total outstanding balance of \$6,971,000, all related to one relationship that had matured. These loans were well secured and in the process of renewal. The loans all continued to make payments and accrue interest during this period. In the first quarter of 2018, the loan agreements were signed and all loans returned to current status.

In general, a modification or restructuring of a loan constitutes a troubled debt restructuring (TDR) if the Bank grants a concession to a borrower experiencing financial difficulty. Loans modified as TDRs are placed on non-accrual status until the Bank determines that future collection of principal and interest is reasonably assured, which generally requires that the borrower demonstrate performance according to the restructured terms for a period of at least six months. The Bank's TDRs primarily involve rate reductions, forbearance of arrears or extension of maturity. TDRs are included in total impaired loans as of the respective date.

The following table presents information regarding the Bank's TDRs as of September 30, 2018:

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The following table presents information regarding the Bank's TDRs as of December 31, 2017:

	Accruing	Non- Accrual <sup>(1)</sup>	Total
	(	In thousands	s)
Residential 1-4 family 1st mortgages	\$24,927	\$ 2,216	\$27,143
Residential 1-4 family 2nd mortgages	2,819		2,819
Commercial real estate mortgages	5,900		5,900
Commercial and industrial	10,335	12,569	22,904
	\$43,981	\$14,785	\$58,766

(1) Does not include \$1,932 in loans held for sale included in Other Assets

The following tables summarize the Bank's loan portfolio by credit quality indicator as of September 30, 2018:

	Commercia and Industrial	l Multifamily	Commercia Real Estate		nd Commercial
(In thousands)					
Credit Quality Indicator:					
Pass	\$532,018	\$956,307	\$408,402	\$36,70	94 \$1,933,432
Special Mention	34,308				- 34,308
Substandard	18,953		21,214		40,167
	\$585,279	\$956,307	\$429,616	\$36,70	\$2,007,906
		Residential 1-4 Family 1st Mortgages	Residential 1-4 Family 2nd Mortgages	Consumer and Other	Total Retail Portfolio
(In thousands)					
Credit Quality Indicator:					
Pass		\$1,011,267	\$27,027	\$141,650	\$1,179,944
Substandard	••••••	6,095	1,561	10	7,666
		\$1,017,362	\$28,588	\$141,660	\$1,187,610

The following tables summarize the Bank's loan portfolio by credit quality indicator as of December 31, 2017:

	Commercial and Industrial	Multifamily	Commercial Real Estate	Construction and Land Developmen	Commercial
(In thousands)					
Credit Quality Indicator:					
Pass	\$647,206	\$897,506	\$335,778	\$11,059	\$1,891,549
Special Mention	20,039				20,039
Substandard	20,172	4,969	16,697		41,838
	\$687,417	\$902,475	\$352,475	\$11,059	\$1,953,426
		Residential 1-4 Family 1st Mortgages	Residential 1-4 Family 2nd Mortgages	Consumer and Other	Total Retail Portfolio
(In thousands)					
Credit Quality Indicator:					
Pass		\$763,369	\$30,779	\$61,903	\$856,051
Substandard		5,689	780	26	6,495
		\$769,058	\$31,559	\$61,929	\$862,546

The above classifications follow regulatory guidelines and can be generally described as follows:

• pass loans are of satisfactory quality; special mention loans have a potential weakness or risk that may result in the deterioration of future repayment

- substandard loans are inadequately protected by the current net worth and paying capacity of the borrower or of the collateral pledged (these loans have a well-defined weakness and there is a distinct possibility that the Bank will sustain some loss)
- doubtful loans, based on existing circumstances, have weaknesses that make collection or liquidation in full highly questionable and improbable

In addition, residential loans are classified utilizing an inter-agency methodology that incorporates the extent of delinquency. Assigned risk rating grades are continuously updated as new information is obtained.

The following table provides information regarding the methods used to evaluate the Bank's loan portfolio for impairment by portfolio as of September 30, 2018:

	Commercial	Retail	Total
(In thousands)			
Loans receivable:			
Individually evaluated for impairment	\$ 23,208	\$ 33,351	\$ 56,559
Collectively evaluated for impairment	1,984,698	1,154,259	3,138,957
	\$2,007,906	\$1,187,610	\$3,195,516

The following table provides information regarding the Bank's allowance for loan losses by portfolio based upon the method of evaluating loan impairment as of September 30, 2018:

	Commercial	Retail	Total
(In thousands)			
Allowance for loan losses:			
Individually evaluated for impairment	\$ 7,869	\$ 1,927	\$ 9,796
Collectively evaluated for impairment	15,075	11,543	26,618
	\$22,944	\$13,470	\$36,414

The following table provides information regarding the methods used to evaluate the Bank's loan portfolio for impairment by portfolio as of December 31, 2017:

	Commercial	Retail	Total
		(In thousands)	)
Loans receivable:			
Individually evaluated for impairment	\$ 21,201	\$ 34,038	\$ 55,239
Collectively evaluated for impairment	1,932,225	828,508	2,760,733
	\$1,953,426	\$862,546	\$2,815,972

The following table provides information regarding the Bank's allowance for loan losses by portfolio based upon the method of evaluating loan impairment as of December 31, 2017:

	Commercial	Retail	Total
	(Iı		
Allowance for loan losses:			
Individually evaluated for impairment	\$ 5,626	\$ 1,518	\$ 7,144
Collectively evaluated for impairment	18,674	10,147	28,821
	\$24,300	\$11,665	\$35,965

The activities in the allowance for loan losses by portfolio for the three months ended September 30, 2018 are as follows:

	Commercial and Industrial	Multifamily	Commercial Real Estate	Construction and Land Development	Commercial
(In thousands)					
Balance at beginning	\$14,555	\$4,584	\$2,914	\$178	\$22,231
Provision (release) for loan losses	142	575	(106)	101	712
Charge-offs			—	—	
Recoveries	1				1
Ending Balance	\$14,698	\$5,159	\$2,808	\$279	\$22,944
		Residential 1-4 Family 1st Mortgages	Residential 1-4 Family 2nd Mortgages	Consumer and Other	Total Retail Portfolio
(In thousands)					
Balance at beginning		\$10,291	\$2,201	\$630	\$13,122
Provision (release) for loan losses		188	(362)	253	79
Charge-offs		(75)	(2)	(120)	(197)
Recoveries		44	378	44	466
Ending Balance		\$10,448	\$2,215	\$807	\$13,470

The activities in the allowance for loan losses by portfolio for the three months ended September 30, 2017 are as follows:

	Commercial and Industrial	Multifamily	Commercial Real Estate	Construction and Land Development	Total Commercial Portfolio
(In thousands)					
Balance at beginning	\$20,522	\$5,771	\$3,363	\$132	\$29,788
Provision (release) for loan losses	1,819	(709)	(298)	46	858
Charge-offs	(4,390)				(4,390)
Recoveries	1			_	1
Ending Balance	\$17,952	\$5,062	\$3,065	\$178	\$26,257

	Residential 1-4 Family 1st Mortgages	Residential 1-4 Family 2nd Mortgages	Consumer and Other	Total Retail Portfolio
(In thousands)				
Balance at beginning	\$6,832	\$3,370	\$177	\$10,379
Provision (release) for loan losses	951	(865)	223	309
Charge-offs	(296)	(725)	(84)	(1,105)
Recoveries	483	760	49	1,292
Ending Balance	\$7,970	\$2,540	\$365	\$10,875

The activities in the allowance for loan losses by portfolio for the nine months ended September 30, 2018 are as follows:

	Commercial and Industrial	Multifamily	Commercial Real Estate	Construction and Land Developmen	Commercial
(In thousands)					
Balance at beginning	\$15,455	\$5,280	\$3,377	\$188	\$24,300
Provision (release) for loan losses	(775)	(121)	(569)	91	(1,374)
Charge-offs	(33)		—		(33)
Recoveries	51				51
Ending Balance	\$14,698	\$5,159	\$2,808	\$279	\$22,944
		Residential 1-4 Family 1st Mortgages	Residential 1-4 Family 2nd Mortgages	Consumer and Other	Total Retail Portfolio
(In thousands)					
Balance at beginning		\$ 8,582	\$2,683	\$400	\$11,665
Provision (release) for loan losses		1,444	(1,768)	574	250
Charge-offs		(159)	(242)	(296)	(697)
Recoveries		581	1,542	129	2,252
Ending Balance		\$10,448	\$2,215	\$807	\$13,470

The activities in the allowance for loan losses by portfolio for the nine months ended September 30, 2017 are as follows:

	Commercial and Industrial	Multifamily	Commercial Real Estate	Construction and Land Development	Total Commercial Portfolio
			(In thousands)	)	
Balance at beginning	\$16,069	\$5,299	\$ 3,665	\$146	\$25,179
Provision (release) for loan losses	5,102	(237)	(1,083)	32	3,814
Charge-offs	(4,390)				(4,390)
Recoveries	1,171		483		1,654
Ending Balance	\$17,952	\$5,062	\$ 3,065	\$178	\$26,257

	Residential 1-4 Family 1st Mortgages	Residential 1-4 Family 2nd Mortgages	Consumer and Other	Total Retail Portfolio
		(In thou	sands)	
Balance at beginning	\$6,478	\$3,903	\$ 98	\$10,479
Provision (release) for loan losses	1,271	738	417	2,426
Charge-offs	(1,175)	(3,927)	(255)	(5,357)
Recoveries	1,396	1,826	105	3,327
Ending Balance	\$7,970	\$2,540	\$365	\$10,875

The following is additional information regarding the Bank's individually impaired loans and the allowance for loan losses related to such loans as of September 30, 2018 and December 31, 2017:

	September 30, 2018				
	Recorded Investment	Average Recorded Investment	Unpaid Principal Balance	Related Allowance	
(In thousands)					
Loans without a related allowance:					
Residential 1-4 family 1st mortgages	\$ 3,290	\$ 3,699	\$ 4,867	\$ —	
Residential 1-4 family 2nd mortgages	829	415	829		
Commercial real estate mortgages	5,312	2,656	5,312		
	9,431	6,770	11,008		
Loans with a related allowance:					
Residential 1-4 family 1st mortgages	25,969	26,557	28,765	1,231	
Residential 1-4 family 2nd mortgages	3,263	3,025	3,263	696	
Commercial real estate mortgages	5,750	5,825	5,750	100	
Commercial and industrial	12,146	12,358	15,830	7,769	
	47,128	47,765	53,608	9,796	
Total individually impaired loans:					
Residential 1-4 family 1st mortgages	29,259	30,256	33,632	1,231	
Residential 1-4 family 2nd mortgages	4,092	3,440	4,092	696	
Commercial real estate mortgages	11,062	8,481	11,062	100	
Commercial and industrial	12,146	12,358	15,830	7,769	
	\$56,559	\$54,535	\$64,616	\$9,796	

	December 31, 2017			
	Recorded Investment	Average Recorded Investment	Unpaid Principal Balance	Related Allowance
		(In thou	sands)	
Loans without a related allowance:				
Residential 1-4 family 1st mortgages	\$ 4,108	\$22,219	\$11,644	\$ —
Commercial real estate mortgages		4,162		
Commercial and industrial	2,732	1,366	2,732	
	6,840	27,746	14,376	
Loans with a related allowance:				
Residential 1-4 family 1st mortgages	27,144	20,038	31,694	1,354
Residential 1-4 family 2nd mortgages	2,786	1,393	2,786	164
Commercial real estate mortgages	5,900	2,950	5,900	300
Commercial and industrial	12,569	14,435	15,814	5,326
	48,399	38,816	56,194	7,144
Total individually impaired loans:				
Residential 1-4 family 1st mortgages	31,252	42,257	43,338	1,354
Residential 1-4 family 2nd mortgages	2,786	1,393	2,786	164
Commercial real estate mortgages	5,900	7,112	5,900	300
Commercial and industrial	15,301	15,801	18,546	5,326
	\$55,239	\$66,562	\$70,570	\$7,144

As of September 30, 2018 and December 31, 2017, mortgage loans, net of hair-cuts, with an estimated value of \$815,736,000 and \$814,160,000, respectively, are pledged to the FHLBNY to secure outstanding advances, letters of credit and borrowing capacity.

There were three related party loans outstanding as of September 30, 2018 and three outstanding as of December 31, 2017 with total principal balances of \$1,034,000 and \$1,286,000, respectively. As of September 30, 2018, all related party loans were current.

## 6. **DEPOSITS**

Deposits are summarized as follows :

	As of		
(In thousands)	September 30, 2018	December 31, 2017	
Savings accounts	\$ 332,281	\$ 303,906	
Money market accounts	1,238,481	943,514	
NOW accounts	184,503	207,018	
Non-interest bearing demand deposit accounts	1,822,991	1,387,570	
Time deposits	454,536	391,100	
	\$4,032,792	\$3,233,108	

The scheduled maturities of time deposits as of September 30, 2018 are as follows:

Maturities as of September 30, 2018				
(in thousands)				
Within three months	\$186,500			
After three but within six months	96,152			
After six months but within twelve months	138,573			
After twelve months	33,311			
	\$454,536			

Time deposits of \$100,000 or more aggregated to \$301,081,000 and \$237,291,000 as of September 30, 2018 and December 31, 2017, respectively.

From time to time the Bank will issue time deposits through the Certificate of Deposit Account Registry Service (CDARS) for the purpose of providing FDIC insurance to bank customers with balances in excess of FDIC insurance limits. CDARS deposits totaled approximately \$187,395,000 and \$98,701,000 as of September 30, 2018 and December 31, 2017, respectively. The average balance of such deposits was approximately \$125,098,000 and \$114,201,000 as of September 30, 2018 and the year ended December 31, 2017, respectively.

Total deposits include deposits from Workers United and other related entities in the amounts of \$204,969,000 and \$77,543,000 as of September 30, 2018 and December 31, 2017, respectively.

Included in total deposits are state and municipal deposits totaling \$112,609,000 and \$100,630,000 as of September 30, 2018 and December 31, 2017, respectively. Such deposits are secured by letters of credit issued by the FHLBNY or by securities pledged with the FHLBNY.

## 7. BORROWED FUNDS

Borrowed funds are summarized as follows:

	Septemb	per 30, 2018	December 31, 2017		
	Amount	Weighted Amount Average Rate		Weighted Average Rate	
(In thousands)					
FHLBNY advances	\$121,675	1.98%	\$402,600	1.49%	
Fed Funds Purchased		0.00%	5	0.00%	
	\$121,675	1.98%	\$402,605	1.49%	

FHLBNY advances are collateralized by the FHLBNY stock owned by the Bank plus a pledge of other eligible assets comprised of securities and mortgage loans. As of September 30, 2018, the value of the other eligible assets has an estimated market value net of haircut totaling \$1,172,033,000 (comprised of securities of \$356,297,000 and mortgage loans of \$815,736,000). The pledged securities and mortgage loans have been delivered to the FHLBNY. The fair value of assets pledged to the FHLBNY is required to be not less than 110% of the outstanding advances.

The following table summarizes the carrying value of significant categories of borrowed funds as of September 30, 2018 by contractual maturity:

(In thousands)	FHLBNY Advances
2018	\$ 50,000
2018	\$ 50,000
2019	55,100
2020	
2021	
	\$121,675

None of the FHLBNY advances are structured to provide the counterparty with the option to require the Bank to prepay the borrowings before maturity. However, the Bank has the option to prepay the borrowings subject to paying a prepayment fee based on market conditions existing at the time of prepayment. During the three and nine months ended September 30, 2018 the Bank elected to prepay borrowed funds totaling \$25,000,000 and \$85,000,000, respectively and incurred related prepayment fees of approximately \$5,000 and \$8,000, respectively. During the three and nine months ended September 30, 2017 the Bank elected to prepay borrowed funds totaling \$0 and \$414,645,000 respectively and incurred related prepayment fees of approximately \$0 and \$7,615,000 respectively.

## 8. EARNINGS PER SHARE

The Bank uses the two-class method to calculate basic and diluted earnings per share. Under the two-class method, earnings available to common stockholders for the period are allocated between common stockholders and participating securities according to participation rights in undistributed earnings. The Bank had 2,342,000 stock options outstanding at September 30, 2018 which were converted to equity based options on July 26, 2018. All stock options had strike prices below the average market price of common stock and were, therefore, included in the calculation of diluted earnings per share.

The factors used in the earnings per share computation follow:

		nths Ended iber 30,	Nine Months Ended September 30,	
	2018	2017	2018	2017
(In thousands)				
Net income	\$ 9,417	\$ 4,584	\$28,670	\$ 9,705
Dividends paid on preferred stock		(134)		(134)
Income attributable to common stock	\$ 9,417	\$ 4,450	\$28,670	\$ 9,571
Weighted average common shares outstanding, basic	31,772	28,061	29,896	28,061
Basic earnings per common share	\$ 0.30	\$ 0.16	\$ 0.96	\$ 0.34
Income attributable to common stock	\$ 9,417	\$ 4,450	\$28,670	\$ 9,571
Weighted average common shares outstanding, basic	31,772	28,061	29,896	28,061
Incremental shares from assumed coversion of options	328		110	
Weighted average common shares outstanding, diluted	32,100	28,061	30,006	28,061
Diluted earnings per common share	\$ 0.29	<u>\$ 0.16</u>	<u>\$ 0.96</u>	<b>\$ 0.34</b>

#### 9. **EMPLOYEE BENEFIT PLANS**

## **Stock Appreciation Rights Conversion**

On July 26, 2018, the Bank converted each of its outstanding Stock Appreciation Rights ("SARs") into nonqualified stock option awards ("options") on a one-for-one basis, at the same strike price, on the same terms, and on the same vesting schedule as the original SARs awards, after giving effect to the Stock Split. Following the conversion of the 2,342,000 SARs outstanding on July 26, 2018, the Bank reserved for issuance, pursuant to the converted options, 2,342,000 shares. The conversion resulted in the Bank transitioning from a liability, cash settled accounting expense that requires a quarterly update (a variable expense) to a more standard equity settled accounting expense (a fixed expense), and accordingly a change in the award classification from a liability to equity. We do not intend to issue any additional SARs. The converted stock options are governed by individual option agreements.

## Long Term Incentive Plans

During the nine months ended September 30, 2018, the Bank issued 633,420 SARs (after giving effect to the stock split) to the executive management team and directors using a share price of \$14.65 per share. Upon conversation of the SARs to options, 633,420 options were issued during the nine months ended September 30, 2018. No other options were issued in 2018. The outstanding options vest evenly over a three-year period and vested options are exercisable at the option of the holders until the termination of each tranche after 10 years, beginning in 2025.

In the third quarter of 2018, the Compensation Committee of the Board of Directors approved immediate vesting of the unvested and outstanding options previously issued to Directors upon the Directors' retirement. The impact of this vesting was that 33,400 options became vested and exercisable and the Bank accelerated and incurred \$79,000 of expense.

A summary of the status of the Bank's options as of September 30, 2018 follows:

	Numbers of Options	Weighted Avg Exercise Price
Outstanding, December 31, 2017	2,120,740	\$12.26
Granted.	633,420	14.65
Exercised	(302,360)	11.90
Forfeited	(109,800)	13.95
Outstanding, September 30, 2018	2,342,000	12.88
Vested and Exercisable, September 30, 2018	1,200,940	\$11.89

The weighted average remaining contractual life of the outstanding options at September 30, 2018 is 7.8 years. The weighted average remaining life of the options exercisable at September 30, 2018 is 7.0 years. The range of exercise prices is \$11.00 to \$14.65 per share.

The fair value of each option granted in 2018 was estimated on the date of the grant using the Black-Scholes option-pricing model with the following weighted average assumptions: dividend yield of 0.0%, risk-free interest rate of 2.27%, expected life of 6.0 years, and expected volatility of 20%. The volatility percentage was based on the average expected volatility of similar public financial institutions to the Bank. The weighted average fair value of the options granted in 2018 was \$3.68 per share.

Total option compensation costs for the three and nine months ended September 30, 2018 was \$586,000 and \$1,570,000, respectively, and is recorded within the Consolidated Statements of Income. Cash payments of \$833,000 were made in the nine months ended September 30, 2018 related to the exercise of vested SARs at \$14.65 per share, prior to the conversion of the SARs to options.

## **10. FAIR VALUE OF FINANCIAL INSTRUMENTS**

Fair value is defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Assumptions are developed based on prioritizing information within a fair value hierarchy that gives the highest priority to quoted prices in active markets and the lowest priority to unobservable data. A description of the disclosure hierarchy and the types of financial instruments recorded at fair value that management believes would generally qualify for each category are as follows:

Level 1—Valuations are based on quoted prices in active markets for identical assets or liabilities. Accordingly, valuation of these assets and liabilities does not entail a significant degree of judgment. Examples include most U.S. Government securities and exchange-traded equity securities.

Level 2—Valuations are based on either quoted prices in markets that are not considered to be active or significant inputs to the methodology that are observable, either directly or indirectly. Financial instruments in this level would generally include mortgage-related securities and other debt issued by GSEs, non-GSE mortgage-related securities, corporate debt, certain redeemable fund investments and certain trust preferred securities.

Level 3—Valuations are based on inputs to the methodology that are unobservable and significant to the fair value measurement. These inputs reflect management's own judgments about the assumptions that market participants would use in pricing the assets and liabilities.

The following summarizes those financial instruments measured at fair value in the consolidated statements of financial condition categorized by the relevant class of investment and level of the fair value hierarchy:

	September 30, 2018			
	Level 1	Level 2	Level 3	Total
(In thousands)				
Available for sale securities:				
Mortgage-related:				
GSE residential certificates	\$—	\$ 84,894	\$—	\$ 84,894
GSE CMOs		224,697		224,697
GSE commercial certificates & CMO		230,886		230,886
Non-GSE residential certificates		105,486		105,486
Non-GSE commercial certificates		56,864		56,864
Other debt:				
U.S. Treasury	197			197
ABS		408,345		408,345
Trust preferred		16,810		16,810
Corporate		20,761		20,761
Other		999		999
Total assets carried at fair value	\$197	\$1,149,742	\$—	\$1,149,939

During the periods ended September 30, 2018 and December 31, 2017, there were no transfers of financial instruments between Level 1 and Level 2 and there were no financial instruments measured at fair value and categorized as Level 3 in the consolidated statement of financial condition.

The following tables summarize assets measured at fair value on a non-recurring basis:

	September 30, 2018				
	Carrying Value	Level 1	Level 2	Level 3	Estimated Fair Value
(In thousands)					
Fair Value Measurements:					
Impaired loans	\$46,763	\$—	\$—	\$46,763	\$46,763
Other real estate owned	844	—	—	1,056	1,056
	December 31, 2017				
	Carrying Value	Level 1	Level 2	Level 3	Estimated Fair Value
(In thousands)					
Fair Value Measurements:					
Impaired loans	\$48,095	\$—	<b>\$</b> —	\$48,095	\$48,095
Other real estate owned	1,907			2,527	2,527

A description of the methods, factors and significant assumptions utilized in estimating the fair values for significant categories of financial instruments follows:

- Securities—Investments in fixed income securities are generally valued based on evaluations provided by an independent pricing service. These evaluations represent an exit price or their opinion as to what a buyer would pay for a security, typically in an institutional round lot position, in a current sale. The pricing service utilizes evaluated pricing techniques that vary by asset class and incorporate available market information and, because many fixed income securities do not trade on a daily basis, applies available information through processes such as benchmark curves, benchmarking of available securities, sector groupings and matrix pricing. Model processes, such as option adjusted spread models, are used to value securities that have prepayment features. In those limited cases where pricing service evaluations are not available for a fixed income security, management will typically value those instruments using observable market inputs in a discounted cash flow analysis. Held to maturity securities are generally categorized as Level 2.
- Deposits—Deposits without a defined maturity date are valued at the amount payable on demand. Certificates of deposit, which are categorized as Level 2, are valued using a present value technique that incorporates current rates offered by the Bank for certificates of comparable remaining maturity.
- Borrowed funds—FHLBNY advances and repurchase agreements are valued using a present value technique that incorporates current rates offered by the FHLBNY for advances of comparable remaining maturity. FHLBNY advances and repurchase agreements are categorized as Level 2.
- FHLBNY stock—FHLBNY stock is a non-marketable equity security categorized as Level 2 and reported at cost, which equals par value (the amount at which shares have been redeemed in the past). No significant observable market data is available for this security.
- Other—The Bank holds or issues other financial instruments for which management considers the carrying value to approximate fair value. Such items include cash and due from banks; interest-bearing deposits in banks, and accrued interest receivable and payable. Many of these items are short term in nature with minimal risk characteristics.

For those financial instruments that are not recorded at fair value in the consolidated statements of financial condition, but are measured at fair value for disclosure purposes, management follows the same fair value measurement principles and guidance as for instruments recorded at fair value.

There are significant limitations in estimating the fair value of financial instruments for which an active market does not exist. Due to the degree of management judgment that is often required, such estimates tend to be subjective, sensitive to changes in assumptions and imprecise. Such estimates are made as of a point in time and are impacted by then-current observable market conditions; also such estimates do not give consideration to transaction costs or tax effects if estimated unrealized gains or losses were to become realized in the future. Because of inherent uncertainties of valuation, the estimated fair value may differ significantly from the value that would have been used had a ready market for the investment existed and the difference could be material. Lastly, consideration is not given to nonfinancial instruments, including various intangible assets, which could represent substantial value. Fair value estimates are not necessarily representative of the Bank's total enterprise value.

The following table summarizes the financial statement basis and estimated fair values for significant categories of financial instruments:

	September 30, 2018						
	Carrying Value	Level 1	Level 2	Level 3	Estimated Fair Value		
(In thousands)							
Financial assets:							
Cash and cash equivalents	\$ 100,329	\$100,329	\$ —	\$	\$ 100,329		
Available for sale securities	1,149,939	197	1,149,742		1,149,939		
Held to maturity securities	4,108	_	4,103		4,103		
Loans receivable, net	3,164,451	_		3,057,216	3,057,216		
FHLBNY stock <sup>(1)</sup>	8,482	_	8,482		8,482		
Accrued interest and dividends							
receivable	14,487	_	14,487		14,487		
Financial liabilities:							
Deposits payable on demand	3,578,256	_	3,578,256		3,578,256		
Time deposits	454,536	_	454,187		454,187		
Borrowed funds	121,675	_	121,118		121,118		
Accrued interest payable	1,025	_	1,025		1,025		

(1) Prices not quoted in active markets but redeemable at par.

	December 31, 2017					
	Carrying Value	Level 1	Level 2	Level 3	Estimated Fair Value	
			(In thousands)	)		
Financial assets:						
Cash and cash equivalents	\$ 116,459	\$116,459	\$ —	\$ —	\$ 116,459	
Available for sale securities	943,359	12,362	930,997		943,359	
Held to maturity securities	9,601		9,718		9,718	
Loans receivable, net	2,779,913	_		2,748,875	2,748,875	
FHLBNY stock <sup>(1)</sup>	20,970	_		20,970	20,970	
Accrued interest and dividends						
receivable	11,177		11,177		11,177	
Other assets <sup>(2)</sup>	4,186			4,186	4,186	
Financial liabilities:						
Deposits payable on demand	\$2,842,008	\$ —	\$2,842,008	\$	\$2,842,008	
Time deposits	391,100		391,341		391,341	
Borrowed funds	402,605		401,844		401,844	
Accrued interest payable	1,434		1,434		1,434	

(1) Prices not quoted in active markets but redeemable at par.

(2) Loans held for sale recorded in other assets.

## 11. COMMITMENTS, CONTINGENCIES AND OFF BALANCE SHEET RISK

## **Credit Commitments**

The Bank is party to various credit related financial instruments with off balance sheet risk. The Bank, in the normal course of business, issues such financial instruments in order to meet the financing needs of its customers. These financial instruments include commitments to extend credit and standby letters of credit. Such commitments involve, to varying degrees, elements of credit and interest rate risk in excess of the amounts recognized in the consolidated statements of financial condition.

As of September 30, 2018, the following financial instruments were outstanding whose contract amounts represent credit risk:

	At September 30, 2018
(In thousands)	
Commitments to extend credit	\$327,267
Standby letters of credit	8,388
Total	\$335,655

Commitments to extend credit are agreements to lend to a customer as long as there is no violation of any condition established in the contract. These commitments have fixed expiration dates and other termination clauses and generally require the payment of nonrefundable fees. Since a portion of the commitments are expected to expire without being drawn upon, the contractual principal amounts do not necessarily represent future cash requirements. The Bank's maximum exposure to credit risk is represented by the contractual amount of these instruments. These instruments represent ultimate exposure to credit risk only to the extent they are subsequently drawn upon by customers.

Standby letters of credit are conditional lending commitments issued by the Bank to guarantee the financial performance of a customer to a third party. The credit risk involved in issuing standby letters of credit is essentially the same as that involved in extending loan facilities to customers. The balance sheet carrying value of standby letters of credit approximates any nonrefundable fees received but not yet recorded as income. The Bank considers this carrying value, which is not material, to approximate the estimated fair value of these financial instruments.

The Bank reserves for the credit risk inherent in off balance sheet credit commitments. This reserve, which is included in other liabilities, amounted to approximately \$948,000 and \$890,000 as of September 30, 2018 and December 31, 2017, respectively.

## **12. BUSINESS COMBINATIONS**

On May 18, 2018, the Bank closed on its acquisition of New Resource Bank, and New Resource Bank merged with and into the Bank. The merger was structured as an all-stock transaction except for the cash out of existing options at the agreed upon price of \$9.67 per share. The Bank acquired assets of \$412.1 million, on a fair value basis, including \$335.2 million in loans, and \$21.4 million in investment securities and assumed \$361.9 million of deposits as of the acquisition date.

Under the terms of the merger agreement, the Bank acquired New Resource Bank at a purchase price of \$58.8 million and issued an aggregate of 3,710,600 common shares (or 185,530 common shares before giving effect to the Stock Split) and \$1.3 million in cash in exchange for all the issued and outstanding common stock of New Resource Bank. The Bank recorded goodwill of \$12.9 million and a core deposit intangible of \$9.1 million, which are not deductible for tax purposes.

The Bank accounted for the acquisition under the acquisition method of accounting in accordance with FASB ASC 805, "Business Combinations." Accordingly, the assets acquired and liabilities assumed were recorded at their respective acquisition date fair values, and identifiable intangible assets were recorded at fair value. The operating results of the Bank for the nine-month period ended September 30, 2018 include the operating results of New Resource Bank since the acquisition date of May 18, 2018.

The following allocation is based on the information that was available to make estimates of the fair value and may change as additional information becomes available and additional analyses are completed. While the Bank believes that the information provides a reasonable basis for estimating the fair values, it is possible that it could obtain additional information and evidence during the measurement period that may result in changes to the estimated fair value amounts

In the third quarter of 2018, the Bank remeasured the fair value of loans acquired in the acquisition which decreased the balance \$0.2 million as well as the net deferred tax asset by \$44,000. Additionally, an adjustment of \$1.3 million was made to the book value of loans for related deferred costs which increased the loan balance. Goodwill was adjusted down by \$1.2 million as a result.

This measurement period ends on the earlier of one year after the acquisition date or the date the Bank receives information about the facts and circumstances that existed at the acquisition date.

The following table summarizes the preliminary fair value of the assets acquired and liabilities assumed:

(In thousands)	May 18, 2018
Cash and due from banks	\$ 33,085
Securities	21,367
Loans	335,152
Bank owned life insurance.	5,336
Core deposit intangible assets	9,071
Other assets	8,059
Total Assets Acquired	\$412,070
Deposits	\$361,898
Other liabilities acquired	4,320
Total Liabilities Assumed	\$366,218
Net assets acquired	45,852
Consideration—stock	57,447
Consideration—cash	1,341
Total Consideration Paid	58,788
Goodwill Recorded on Acquisition	\$ 12,936
(In thousands)	
Goodwill resulting from the acquisition of New Resource Bank as of June 30, 2018 Effects of adjustments to:	\$ 14,124
Loans	(1,144)
Other assets	(44)
Adjusted goodwill resulting from the acquisition of New Resource Bank as of September 30,	
2018.	\$ 12,936

The following table reflects the estimated amortization expense, comprised entirely by the Bank's core deposit intangible asset, for the next five years and thereafter:

(In thousands)	
2018 remaining	\$ 389
2019	1,374
2020	1,370
2021	1,207
2022	1,047
Thereafter	3,104
Total	\$8,491

## 2,000,000 Shares



# Amalgamated Bank

## **Class A Common Stock**

Offering Circular , 2018

Barclays J.P. Morgan