

AMALGAMATED BANK

July 2019



amalgamatedbank.com
Member FDIC

Safe Harbor Statements

FORWARD-LOOKING STATEMENTS

Statements included in this presentation that are not historical in nature are intended to be, and are hereby identified as, forward-looking statements within the meaning of the Private Securities Litigation Reform Act, Section 21E of the Securities Exchange Act of 1934, as amended. The words “may,” “will,” “anticipate,” “should,” “would,” “believe,” “contemplate,” “expect,” “estimate,” “continue,” “may” and “intend,” as well as other similar words and expressions of the future, are intended to identify forward-looking statements. These forward-looking statements are subject to known and unknown risks, uncertainties and other factors, any or all of which could cause actual results to differ materially from the results expressed or implied by such forward-looking statements. Additional factors which could affect the forward looking statements can be found in Amalgamated’s Annual Reports on Form 10-K, Quarterly Reports on Form 10-Q, and Current Reports on Form 8-K filed with the FDIC and available on the FDIC’s website at <https://efr.fdic.gov/fcxweb/efr/index.html>. Amalgamated Bank disclaims any obligation to update or revise any forward-looking statements contained in this presentation, which speak only as of the date hereof, whether as a result of new information, future events or otherwise.

NON-GAAP FINANCIAL MEASURES

This presentation contains certain non-GAAP financial measures including, without limitation, “Core Non-interest Income,” “Core Non-interest Income / Average Assets,” “Core Operating Revenue,” “Core Non-interest Expense,” “Core Non-interest Expense / Average Assets,” “Core Efficiency Ratio,” “Core Earnings,” “Core ROAA,” and “Core ROAE.”

We believe these non-GAAP financial measures provide useful information to management and investors that is supplementary to our financial condition, results of operations and cash flows computed in accordance with GAAP. Specifically, we believe these non-GAAP financial measures (a) allow management and investors to better assess our performance by removing volatility that is associated with discrete items that are unrelated to our core business, and (b) enable a more complete understanding of factors and trends affecting our business.

Non-GAAP financial measures, however, have inherent limitations, are not required to be uniformly applied, and are not audited. Accordingly, these non-GAAP financial measures should not be considered as substitutes for GAAP financial measures, and we strongly encourage investors to review the GAAP financial measures included in this offering circular and not to place undue reliance upon any single financial measure. In addition, because non-GAAP financial measures are not standardized, it may not be possible to compare the non-GAAP financial measures presented in this offering circular with other companies’ non-GAAP financial measures having the same or similar names. As such, you should not view these disclosures as a substitute for results determined in accordance with GAAP, and they are not necessarily comparable to non-GAAP financial measures that other companies use. Reconciliations of non-GAAP financial disclosures to what we believe to be the most directly comparable GAAP measures found in this presentation are set forth in the final pages of this presentation and also may be viewed on the company’s website, amalgamatedbank.com.

You should assume that all numbers presented are unaudited unless otherwise noted.

Commercial bank and chartered trust company

NASDAQ: AMAL - Q2 2019 HIGHLIGHTS

- ✓ Market Cap: \$544mm⁽¹⁾
- ✓ Total Assets: \$4.9bn
- ✓ \$43.2bn in assets under management and custody
- ✓ Net Loans: \$3.3bn
- ✓ Total Deposits: \$4.1bn
- ✓ Average cost of deposits: 34bps
- ✓ % of core deposits: 90%⁽²⁾
- ✓ ROAE of 9.65%, Core ROATCE of 10.45%⁽³⁾
- ✓ Strong presence in New York City, Washington D.C. and San Francisco
- ✓ 14 Branches
- ✓ 407 Full-time employees
- ✓ Acquisition of New Resource Bank closed on May 18, 2018 expanding our presence into San Francisco

1. As of 7/29/2019

2. Core deposits defined as total deposits less time deposits

3. See non-GAAP disclosures on pages 22-23

Strong Heritage

Founded by a union nearly 100 years ago, Amalgamated supports financial equity by providing access to banking products and services

Authentic Brand

Amalgamated impacts its communities through action. Amalgamated supports a \$20 minimum wage, uses sustainable energy to power operations and has a workforce that is 60% minority and 60% female

Targeted Customer Base

Amalgamated serves a specialized customer segment. Clients are drawn to Amalgamated for its values-based business practices and stay for the banking team's expertise in critical areas

Unique Business Model

Amalgamated **focuses on profitability** by deploying its low-cost deposit funding into lower risk assets, achieving attractive risk-adjusted returns

Lower capital required from low-risk balance sheet creates opportunities for higher returns

Investment Highlights

1 Uniquely Positioned Business Model Tailored to Values-Based Institutions

2 Successfully Improved Operating Performance

3 Attractive Geographic Focus



4 Low-Cost, Low Beta Core Deposit Franchise

5 Conservative Asset Allocation & Optimized Balance Sheet

6 Increased Capital Return Opportunity

Uniquely Positioned Business Model

LABOR UNIONS

- 30,000+ Labor Organizations
- 14.5mm Americans
- International, National and Local



SEIU

SUSTAINABILITY

- Environmental action organizations
- Sustainable businesses
- Alternative energy companies



MINORITY INSTITUTIONS

- 5.8mm minority-owned businesses
- Minority-focused nonprofits and businesses



SOCIAL ENTERPRISES

- Multi-billion impact investing market



Community
Preservation
Corporation



SAN FRANCISCO
housing accelerator fund

NON-PROFITS

- 1.5mm organizations
- 9.2% of American wages
- \$22bn in assets from progressive philanthropies



POLITICAL ORGANIZATIONS

- 19,500 Democratic candidates
- Bank for Hillary 2016 Campaign



Demos

new•nation
RISING



Source: *The State of Minority Business Enterprises: U.S. Department of Commerce (2007) Next Street Segmented Growth Strategy study as of March 2016 commissioned by Amalgamated. Target customer assets represent total market opportunity and does not exclude assets of existing Amalgamated clients; includes progressive philanthropies, social advocacy and human needs organizations, and labor unions and excludes social enterprises and political organizations.*

2 Successfully Improved Operating Performance

2014

Increased
Low-Cost
Deposits

De-Risked
Balance
Sheet

Higher
Net Interest
Margin

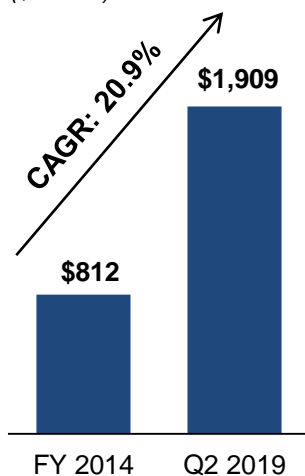
Disciplined
Expense
Culture

Enhanced
Profitability

2019

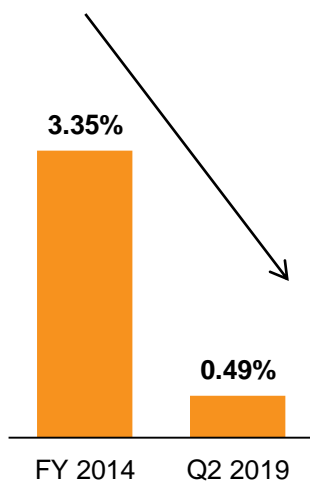
Non-interest Bearing
Deposits

(\$ in mm)



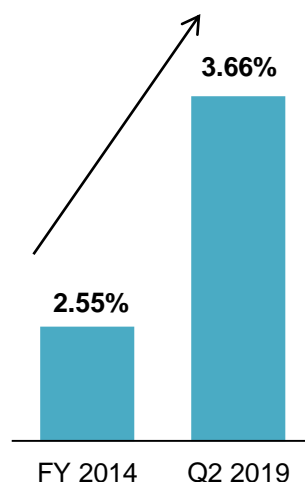
Non-interest
Bearing Deposits as %
of Total Deposits:
32% 46%

Nonperforming Loans /
Total Loans



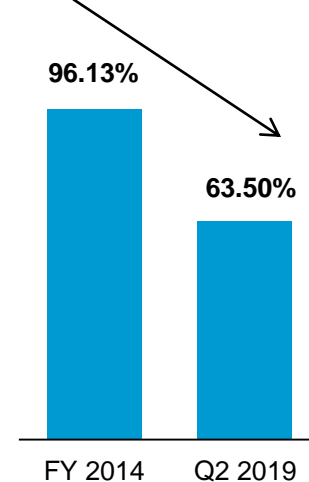
Wholesale
Borrowings as % of
Total Funding:
24% 5%

Net Interest Margin



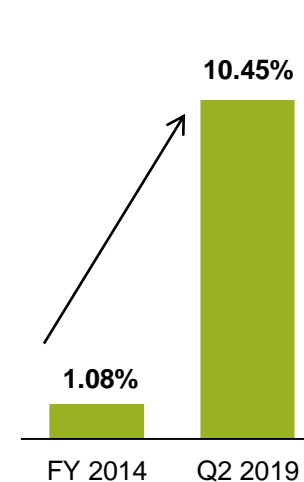
Average Cost of
Deposits:
0.24% 0.34%

Core Efficiency Ratio⁽¹⁾



of Branches:
24 14

Core ROATCE⁽¹⁾



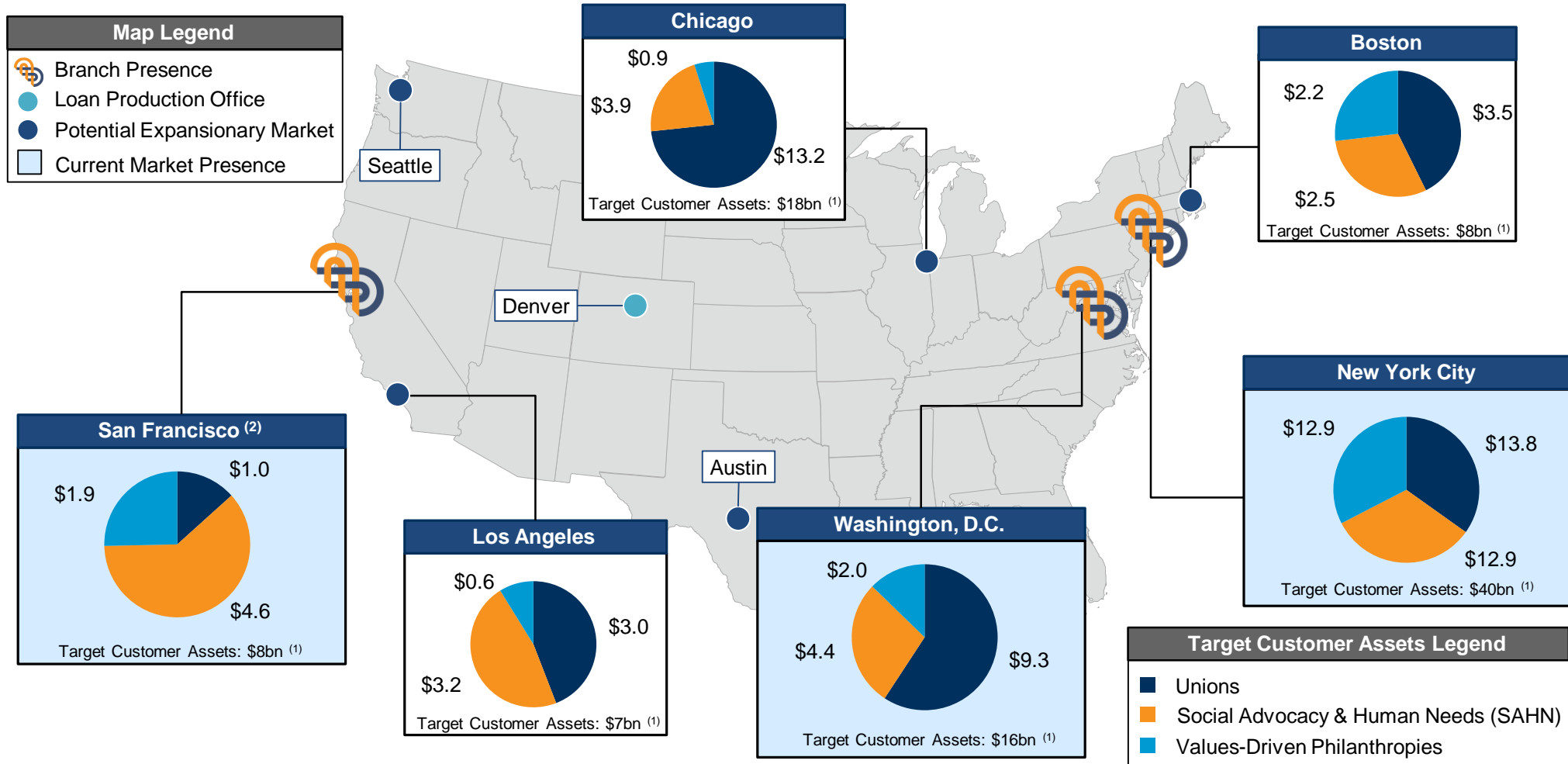
Core ROAA⁽¹⁾
0.09% 0.96%

1. See non-GAAP disclosures on pages 22-23

Attractive Geographic Focus

- Six major metropolitan markets have \$90bn+⁽¹⁾ of target customer assets
- Current footprint includes New York City, Washington D.C. and San Francisco

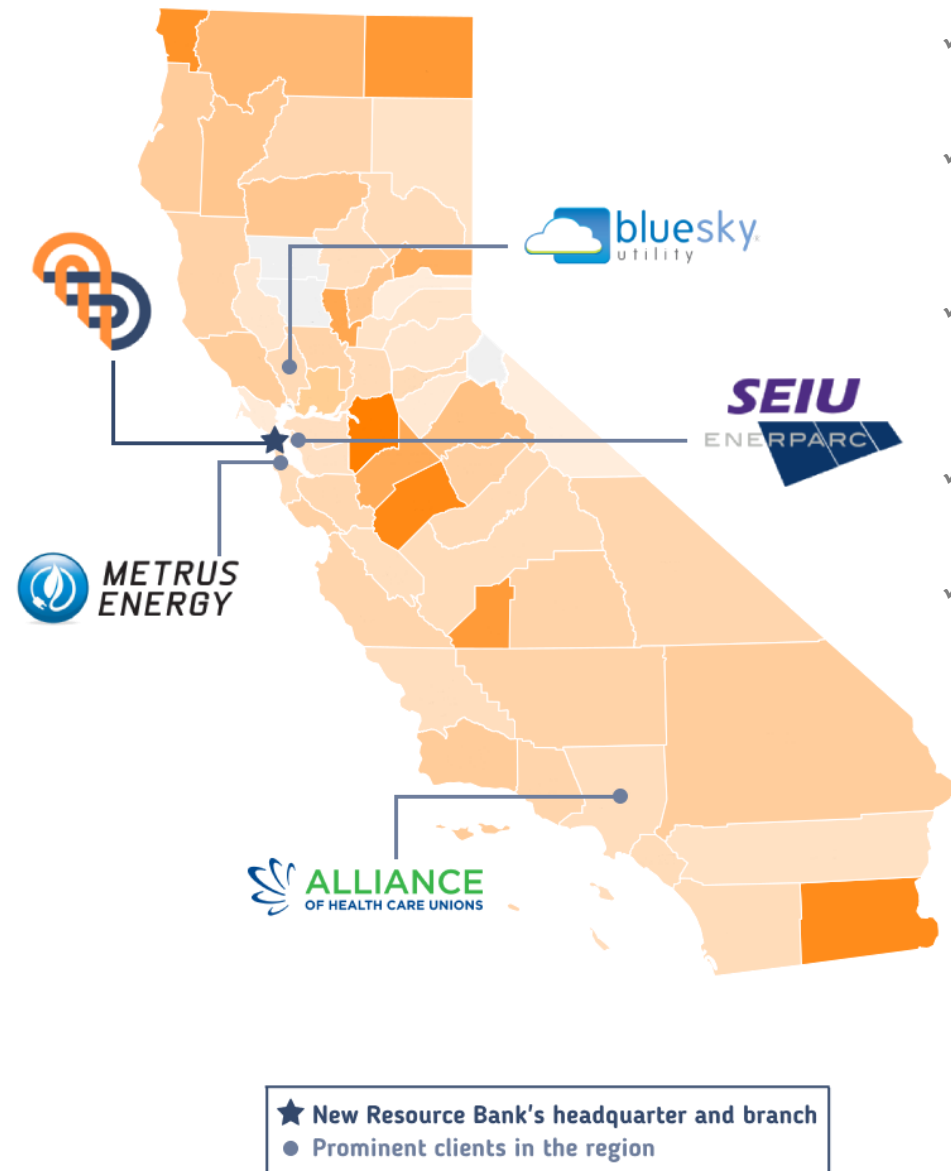
Market Opportunity Across Customer Segments and Target Geographies



Source: Next Street Segmented Growth Strategy study as of March 2016 commissioned by Amalgamated.

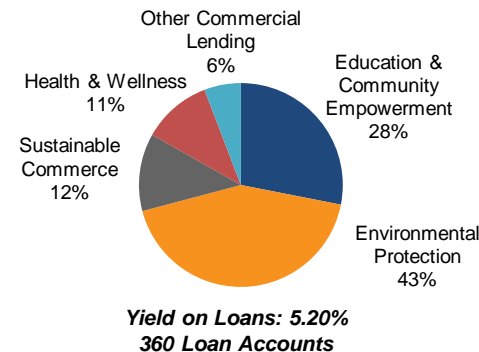
1. Target customer assets represent total market opportunity and does not exclude assets of existing Amalgamated clients; includes progressive philanthropies, social advocacy and human needs organizations, and labor unions and excludes social enterprises and political organizations.
2. Amalgamated Bank completed its acquisition of San Francisco based New Resource Bank on May 18, 2018.

3 Acquisition of New Resource Bank

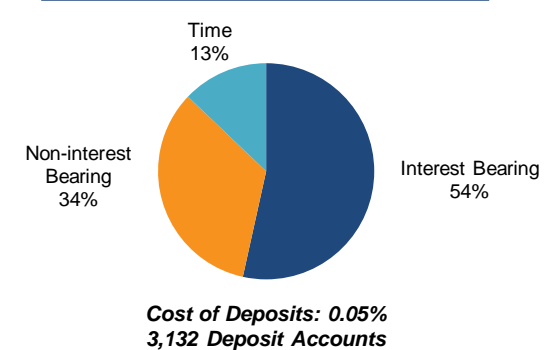


- ✓ A significant step in the successful execution of our growth strategy and a key milestone in the history of our Bank
- ✓ Opportunity to expand Amalgamated's mission-aligned products and services to the West Coast, a very attractive market rich with customers who share Amalgamated Bank's mission and values
- ✓ New Resources' banking experts have deep expertise lending to the renewable energy, sustainable agriculture, affordable housing and energy efficiency sectors
- ✓ New Resources' systems conversion and brand integration successfully completed November 2018
- ✓ Transaction announced on December 15, 2017 and closed May 18, 2018
 - 6.8% GAAP EPS accretion in first full year
 - 2.3% TBV dilution
 - 2.7 years TBV earn-back period

Values-Based Lending Composition⁽¹⁾



Deposit Composition⁽¹⁾



1. As of 3/31/2018

Low-Cost, Low Beta Core Deposit Franchise

Quarterly Deposit Growth (EOM) ⁽¹⁾

(\$ in mm)



(1) Includes brokered deposits of \$19 million and \$5 million as of 2Q19 and July respectively

Quarterly Deposit Growth (AVG) ⁽¹⁾

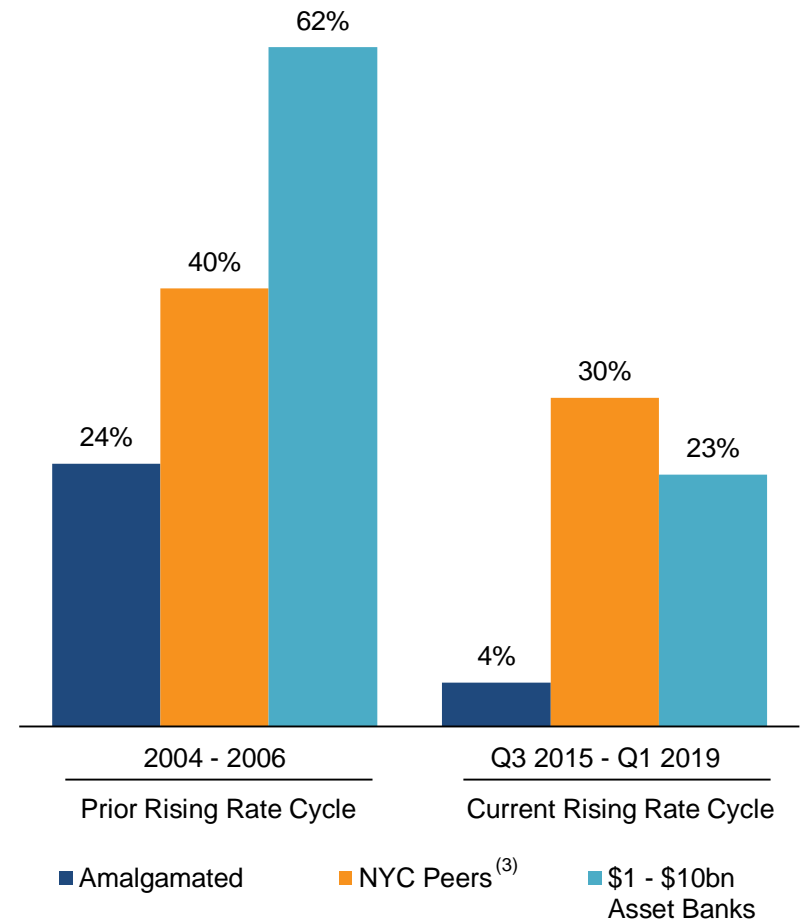
(\$ in mm)



Q2 2019
Average Cost
of Deposits
0.34%

(1) Includes brokered deposits of \$62 million and \$12 million as of 2Q19 and July respectively

Deposit Beta Analysis ⁽²⁾



2. Deposit beta analysis reflects the change in average cost of deposits as a percentage of the change in the target federal funds rate
3. NYC Peers are \$1.5bn to \$10.0bn asset New York City MSA banks with less than 12.0% tangible common equity / tangible assets

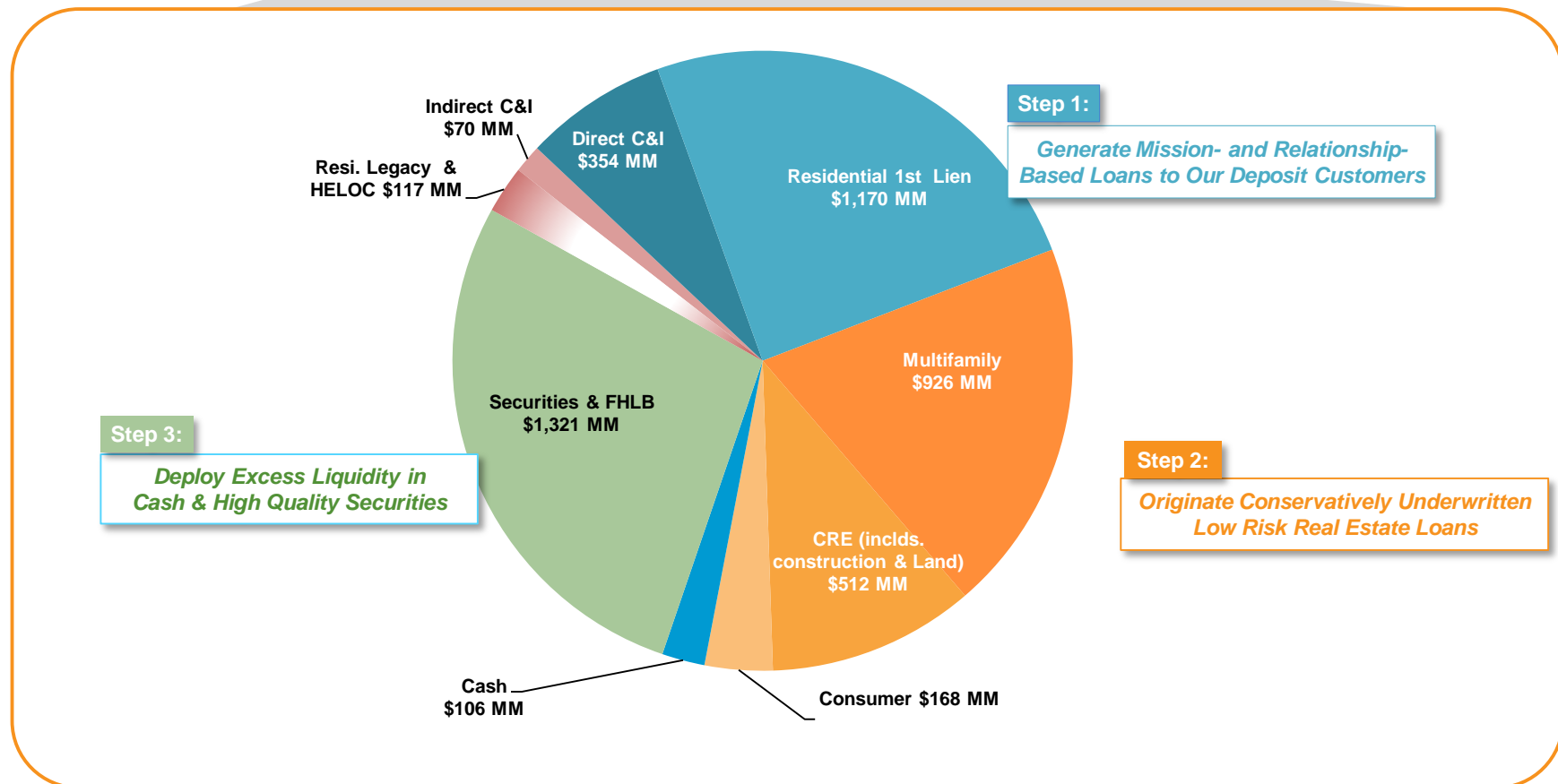
Political Deposits⁽¹⁾ Trend

(\$ in millions)



1. Deposits from politically active customers such as campaigns, PAC's, and state and national party committees

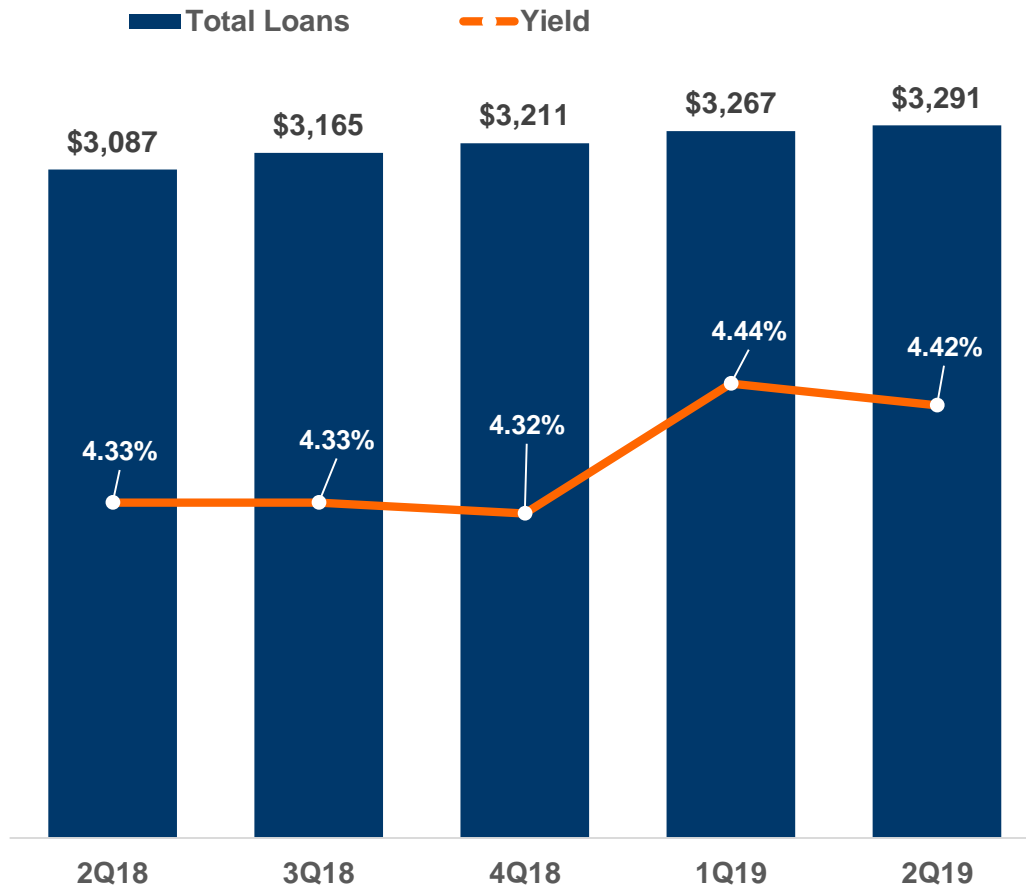
Differentiated business model allows flexibility to allocate excess liquidity to achieve attractive risk-adjusted returns



1. Interest earning assets as of 6/30/2019

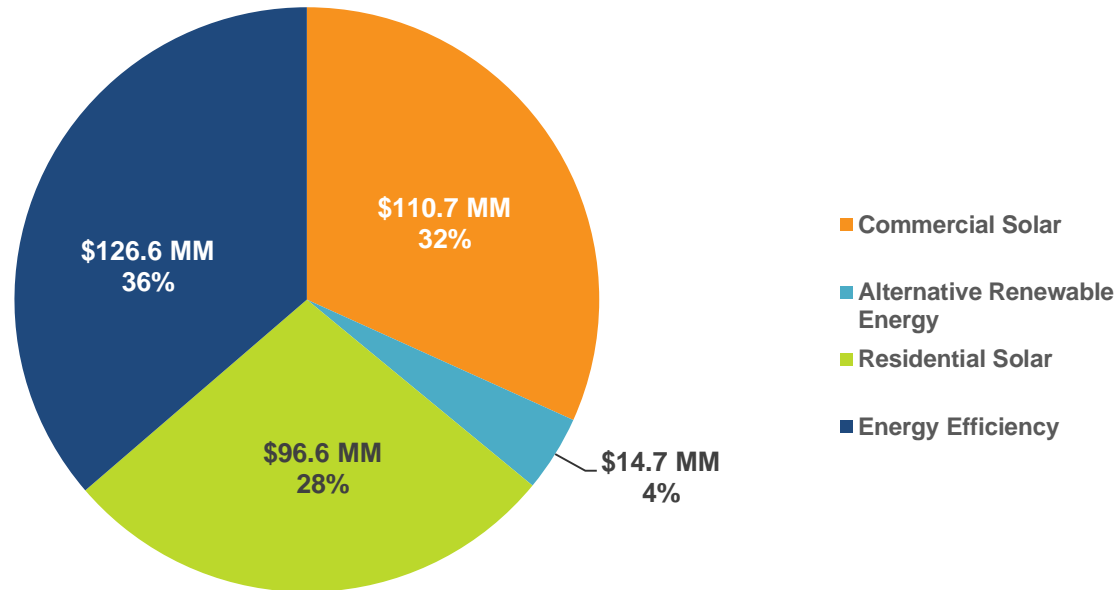
Quarterly Loan Growth (EOM)

(\$ in millions)

2Q19 Highlights

- ✓ Total loans increased \$23.9 million, or 2.9% annualized compared to 1Q19
- ✓ Since the NRB acquisition, growth in mission-oriented lending is approximately \$340.7 million (\$84.4 million in 2Q19); Yield on this portfolio currently trending at ~5.14%
- ✓ 2Q19 loan growth compared to the 1Q19 was due to:
 - ✓ \$85.0 million increase in residential first liens and PACE loans; \$24.9 million in commercial real estate loans
 - ✓ Offset by a strategic reduction in indirect C&I loans of \$136.8 million

SOLAR / ENERGY EFFICIENCY EXPOSURE (\$ in MM)



As of 6/30/2019

Commercial Solar

- ✓ Up to 5 Mwh projects
- ✓ Rooftop & ground mount
- ✓ Assignment of PPAs and/or RECs
- ✓ Creditworthy offtakers
- ✓ Direct control of revenues
- ✓ No mobile power plants (i.e. No exposure to DC Solar)
- ✓ No impact from PG&E bankruptcy
- ✓ Includes USDA guaranteed loans

Other Renewable Energy

- ✓ Anaerobic Dairy Digesters converting manure to electricity/biogas
- ✓ Wastewater conversion
- ✓ Hydro-electric plant

Residential Solar

- ✓ PPA's and whole loans
- ✓ Average FICO's 730+
- ✓ Long term structure reduces monthly electricity costs after loan payment
- ✓ Loans pay off upon sale of property

Energy Efficiency

- ✓ Commercial energy efficiency projects including lighting, HVAC systems and controls
- ✓ Residential PACE loans secured by property tax assessments to energy improvements including solar, windows, and energy star appliances

Amalgamated prudently manages its capital in-line with its lower risk profile

Capital Overview

- Amalgamated's capital ratios are significantly above regulatory minimums and in-line with peers
- Increasing profitability and lower risk asset strategy expected to create excess capital over time
- We expect to prudently manage to 7.5-8.5% Tier 1 Leverage ratio through the cycle
 - Capital levels to be calibrated based on asset allocation strategy, which will target appropriate risk-adjusted returns

Capital Deployment

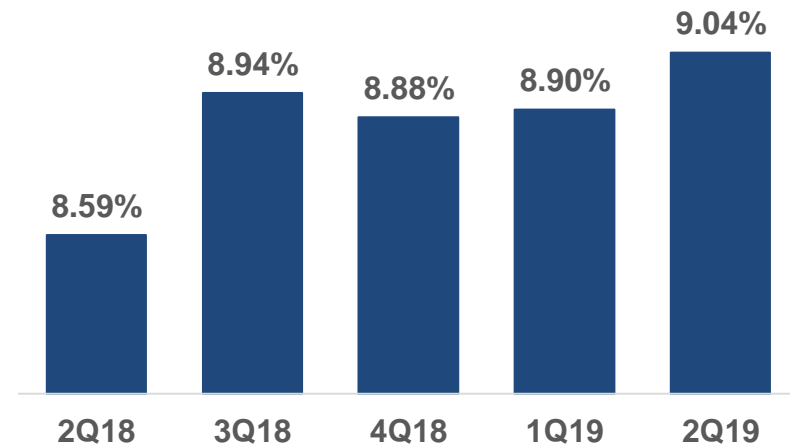
Accelerate Organic Growth

Opportunistic M&A of Bank and Trust Assets

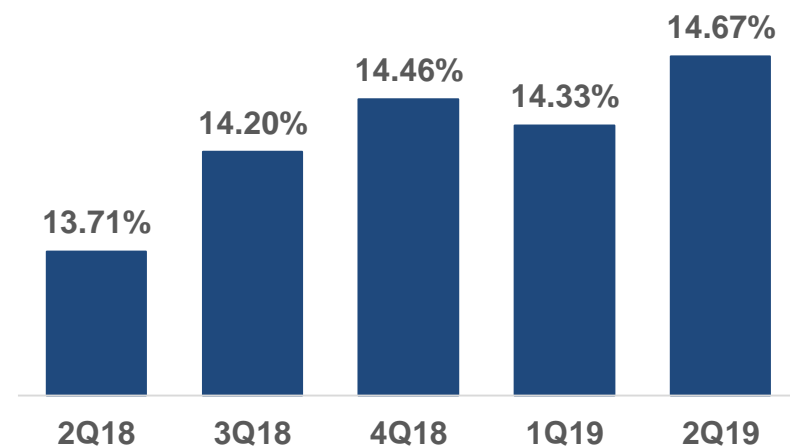
Steady Dividends

\$25mm Share Repurchase Plan approved

Tier 1 Leverage Ratio



Total Risk Based Capital Ratio





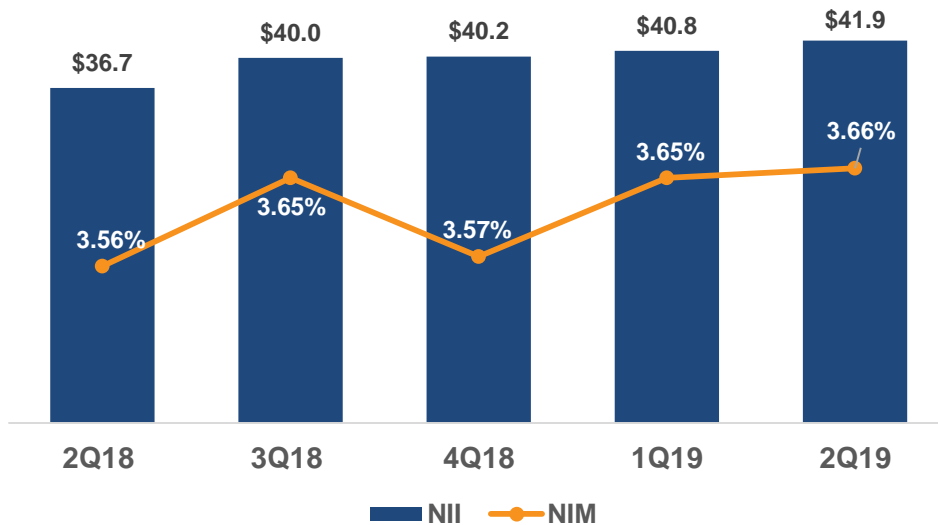
Financial Update



Net Interest Income and Margin

Net Interest Income & Margin

(\$ in millions)



2Q19 Highlights

- ✓ Net interest income was \$41.9 million, an increase of 2.7% compared to \$40.8 million in 1Q19 and 14.1% compared to \$36.7 million in 2Q18

2Q19 vs. 2Q18 changes due to:

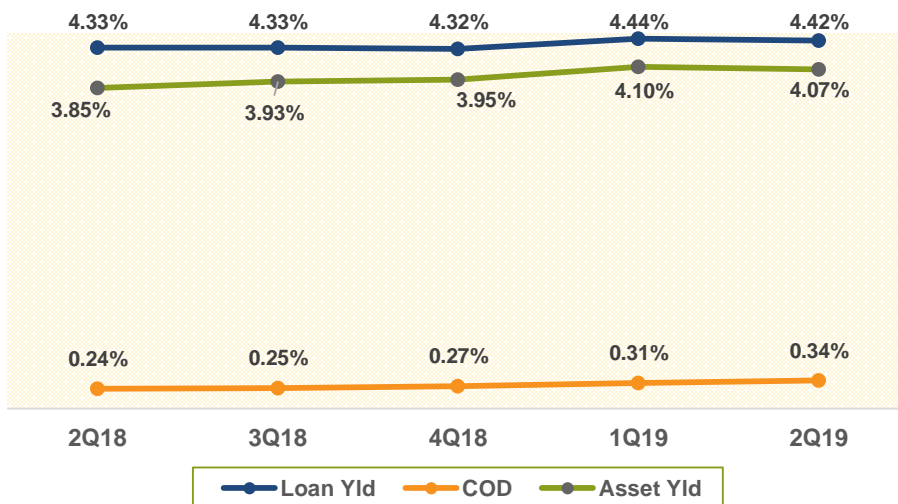
✓ Increases:

- Average loans increased \$233.9 million
- Average securities increased \$242.3 million
- Yield increase on all assets due to rising rates

✓ Offsets:

- Average interest bearing deposits increased \$355.8 million
- Yield increase on deposits and borrowings

- ✓ 2Q19 NIM at 3.66%; increase of 1bps and 10bps compared to 1Q19 and 2Q18 respectively

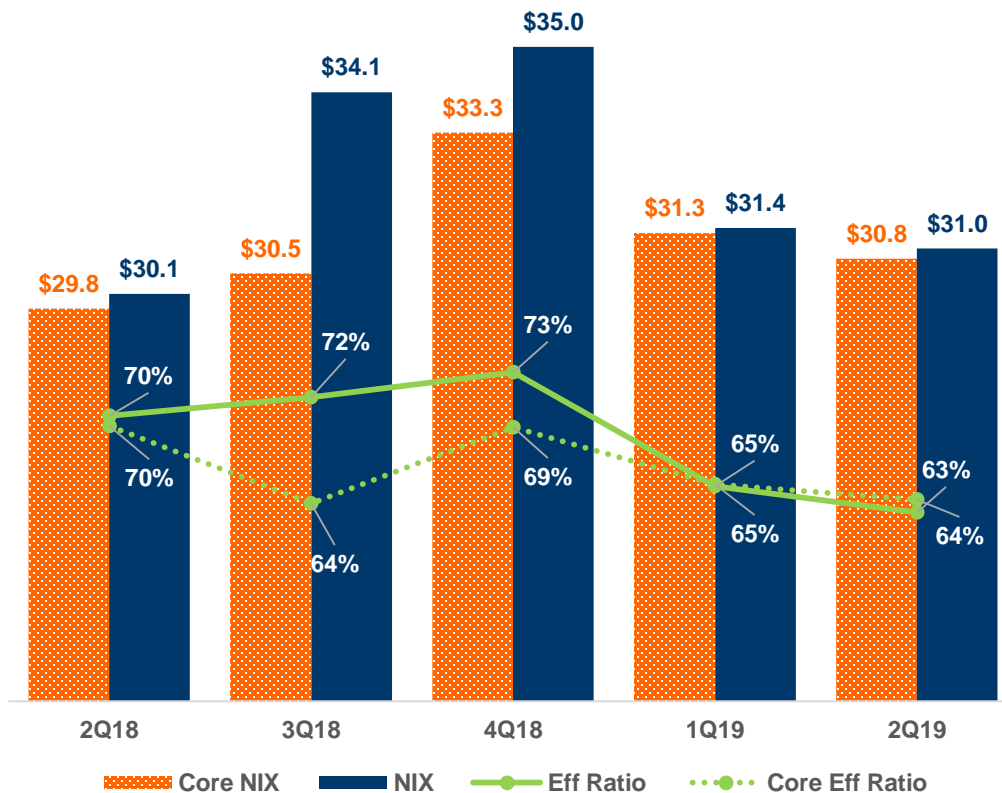




Non-Interest Expense and Efficiency

Non-Interest Expense

(\$ in millions)



2Q19 Highlights

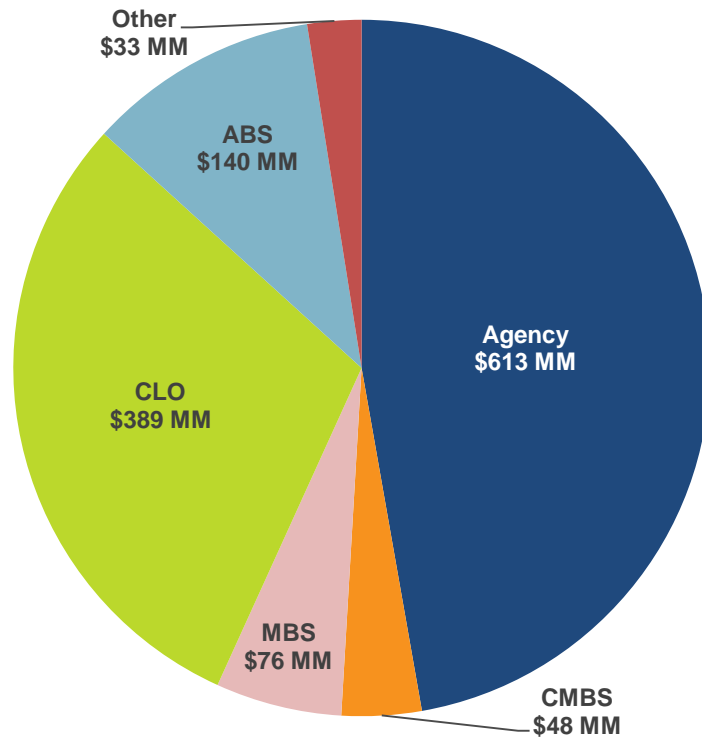
- ✓ Core efficiency ratio of 63.50% for 2Q19⁽¹⁾
- ✓ Non-interest expense for the 2Q19 was \$31.0 million, \$0.4 million decrease from 1Q19
- ✓ Core non-interest expense for the 2Q19 was \$30.8 million, \$0.5 million decrease and \$1 million increase compared to 1Q19 and 2Q18, respectively

OTHER UPDATES

- ✓ Chelsea branch closure (August 2019) resulting in estimated cost save of ~\$0.8 million / year
- ✓ Continue to focus on reduction in vendor costs in the near term.

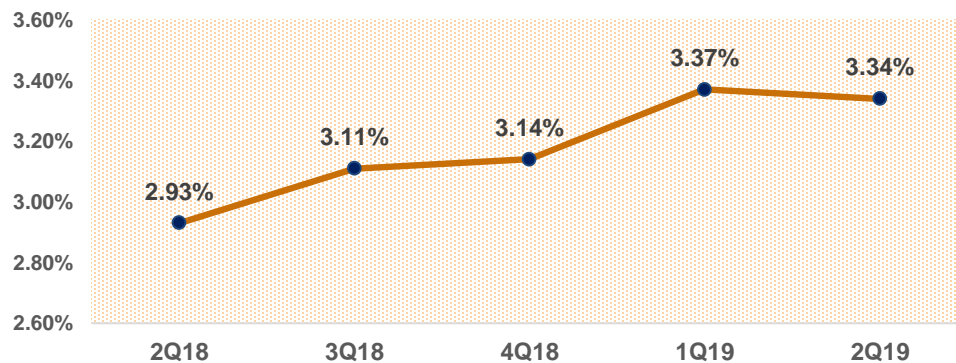
1. See non-GAAP disclosures on page 22-23

Securities breakdown (\$ in MM)



Excludes FHLB

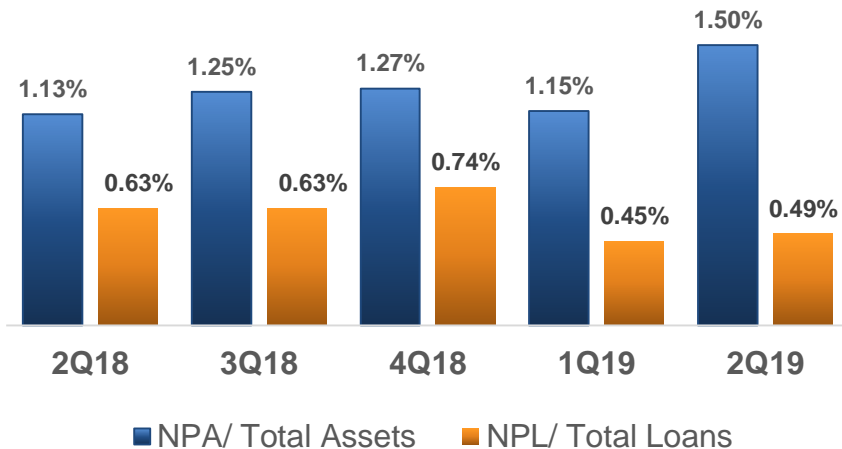
Securities Yield



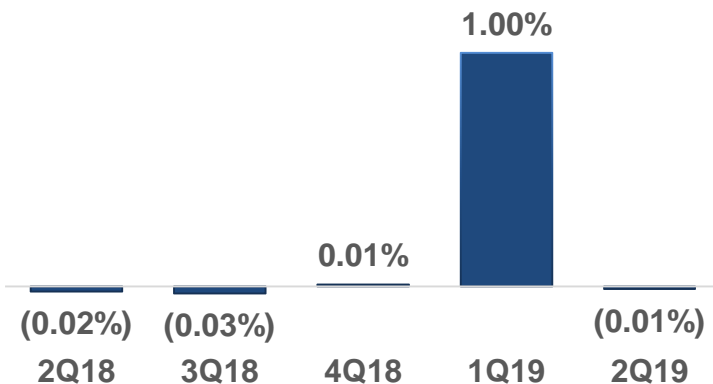
2Q19 Highlights

- ✓ Cash and Investment Securities totaled \$1.3 billion for 2Q19 versus \$1.3 billion in 1Q19
- ✓ Increase of \$55 million from 1Q19 was primarily due to purchases of floating rate CLO, ABS and agency securities
- ✓ 88% of all non-agency MBS/ABS securities are AAA rated and 99% are A rated or higher; all CLO's are AAA rated
- ✓ Securities yield lower due to impact from lower interest rates
- ✓ As of 2Q19 average subordination for the C&I CLOs is 41%

Credit Quality Ratios



NCOs/ Average Loans



2Q19 Highlights

- ✓ Nonperforming assets were \$73.9 million as of 2Q19, compared to \$56.6 million in 1Q19
 - ✓ \$17.4 million increase was due to \$6.8 million increase in loan 90 days past due and accruing and the restructuring of one substandard indirect C&I loan of \$10.8 million
- ✓ Net Charge-offs negligible with the exception of 1Q19
 - ✓ Increase in 1Q19 was due to charge-off of one indirect C&I loan (\$8.4 million) which had previously built-up specific reserves

Investment Highlights

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2 Successfully Improved Operating Performance

3 Attractive Geographic Focus



4 Low-Cost, Low Beta Core Deposit Franchise

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6 Increased Capital Return Opportunity



Appendix



Reconciliation of Non-GAAP Financials

| (in thousands) | For the Three Months Ended | | | For the Six Months Ended | |
|---------------------------------------|-------------------------------|------------|------------|-----------------------------|------------|
| | June 30, | March 31, | June 30, | June 30, | |
| | 2019 | 2019 | 2018 | 2019 | 2018 |
| Core operating revenue | | | | | |
| Net interest income (GAAP) | \$ 41,856 | \$ 40,773 | \$ 36,695 | \$ 82,629 | \$ 69,497 |
| Non interest income (GAAP) | 6,349 | 7,417 | 6,204 | 13,766 | 13,217 |
| Add: Securities loss (gain) | 377 | (292) | 9 | 85 | 110 |
| Core operating revenue (non-GAAP) | \$ 48,582 | \$ 47,898 | \$ 42,908 | \$ 96,480 | \$ 82,824 |
| Core non-interest expenses | | | | | |
| Non-interest expense (GAAP) | \$ 31,002 | \$ 31,448 | \$ 30,138 | \$ 62,450 | \$ 58,926 |
| Less: Prepayment fees on borrowings | - | - | (4) | - | (4) |
| Less: Acquisition cost ⁽¹⁾ | - | - | (307) | - | (537) |
| Less: Severance ⁽²⁾ | (154) | (117) | - | (271) | 23 |
| Core non-interest expense (non-GAAP) | \$ 30,848 | \$ 31,331 | \$ 29,827 | \$ 62,179 | \$ 58,408 |
| Core Earnings | | | | | |
| Net Income (GAAP) | \$ 11,185 | \$ 10,813 | \$ 11,592 | \$ 21,999 | \$ 19,253 |
| Add: Securities loss (gain) | 377 | (292) | 9 | 85 | 110 |
| Add: Prepayment fees on borrowings | - | - | 4 | - | 4 |
| Add: Acquisition cost ⁽¹⁾ | - | - | 307 | - | 537 |
| Add: Severance ⁽²⁾ | 154 | 117 | - | 271 | (23) |
| Less: Tax on notable items | (137) | 45 | (81) | (92) | (158) |
| Core earnings (non-GAAP) | \$ 11,579 | \$ 10,683 | \$ 11,831 | \$ 22,263 | \$ 19,723 |
| Tangible common equity | | | | | |
| Stockholders Equity (GAAP) | \$ 474,944 | \$ 455,480 | \$ 406,311 | \$ 474,944 | \$ 406,311 |
| Less: Minority Interest (GAAP) | (134) | (134) | (134) | (134) | (134) |
| Less: Goodwill (GAAP) | (12,936) | (12,936) | (14,124) | (12,936) | (14,124) |
| Less: Core deposit intangible (GAAP) | (7,415) | (7,713) | (8,897) | (7,415) | (8,897) |
| Tangible common equity (non-GAAP) | \$ 454,459 | \$ 434,697 | \$ 383,156 | \$ 454,459 | \$ 383,156 |

(1) Expense related to New Resource Bank acquisition

(2) Salary and COBRA reimbursement expense for positions eliminated



Reconciliation of Non-GAAP Financials

| (in thousands) | For the Three Months Ended | | | For the Six Months Ended | |
|--|-------------------------------|-------------------|-------------------|-----------------------------|-------------------|
| | June 30, | March 31, | June 30, | June 30, | |
| | 2019 | 2019 | 2018 | 2019 | 2018 |
| Average tangible common equity | | | | | |
| Average Stockholders Equity (GAAP) | \$ 464,902 | \$ 446,464 | \$ 377,855 | \$ 455,734 | \$ 362,476 |
| Less: Minority Interest (GAAP) | (134) | (134) | (134) | (134) | (134) |
| Less: Preferred Stock (GAAP) | - | - | (4,418) | - | (5,552) |
| Less: Goodwill (GAAP) | (12,936) | (12,936) | (6,612) | (12,936) | (3,324) |
| Less: Core deposit intangible (GAAP) | (7,575) | (7,903) | (3,927) | (7,738) | (1,974) |
| <i>Average tangible common equity (non-GAAP)</i> | <i>\$ 444,257</i> | <i>\$ 425,491</i> | <i>\$ 362,765</i> | <i>\$ 434,926</i> | <i>\$ 351,491</i> |
| Core return on average assets | | | | | |
| Core earnings (numerator) (non-GAAP) | 11,579 | 10,683 | 11,831 | 22,263 | 19,723 |
| Divided: Total average assets (denominator) (GAAP) | 4,853,975 | 4,787,874 | 4,333,422 | 4,821,107 | 4,194,869 |
| <i>Core return on average assets (non-GAAP)</i> | <i>0.96%</i> | <i>0.90%</i> | <i>1.10%</i> | <i>0.93%</i> | <i>0.95%</i> |
| Core return on average tangible common equity | | | | | |
| Core earnings (numerator) (non-GAAP) | 11,579 | 10,682 | 11,831 | 22,263 | 19,723 |
| Divided: Average tangible common equity (denominator) (non-GAAP) | 444,257 | 425,491 | 362,765 | 434,926 | 351,491 |
| <i>Core return on average tangible common equity (non-GAAP)</i> | <i>10.45%</i> | <i>10.18%</i> | <i>13.08%</i> | <i>10.32%</i> | <i>11.32%</i> |
| Core efficiency ratio | | | | | |
| Core non-interest expense (numerator) (non-GAAP) | 30,848 | 31,331 | 29,827 | 62,179 | 58,408 |
| Core operating revenue (denominator) (non-GAAP) | 48,582 | 47,897 | 42,908 | 96,480 | 82,824 |
| <i>Core efficiency ratio (non-GAAP)</i> | <i>63.50%</i> | <i>65.41%</i> | <i>69.51%</i> | <i>64.45%</i> | <i>70.52%</i> |

Thank You



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