Amalgamated Financial Corp.

Second Quarter 2022 Earnings Presentation July 28, 2022



amalgamatedbank.com Member FDIC

Safe Harbor Statements

INTRODUCTION

On March 1, 2021 (the "Effective Date"), Amalgamated Financial Corp. (the "Company") completed its holding company reorganization and acquired all of the outstanding stock of Amalgamated Bank (the "Bank"). In this presentation, unless the context indicates otherwise, references to "we," "us," and "our" refer to the Company and the Bank. However, if the discussion relates to a period before the Effective Date, the terms refer only to the Bank.

FORWARD-LOOKING STATEMENTS

This presentation contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act, Section 21E of the Securities Exchange Act of 1934, as amended. any statement that does not describe historical or current facts is a forward-looking statement. These statements generally can be identified by forward-looking terminology, such as "plan," "seek to," "outlook," "guidance," "may," "will," "anticipate," "should," "believe," "contemplate," "forecast," "expect," "estimate," "continue," "initiatives," and "intend," as well as other similar words and expressions of the future. These forward-looking statements include, but are not limited to, our 2022 Guidance, and statements related to future loss/income (including projected non-interest income) of solar tax equity investments. These forward-looking statements are subject to known and unknown risks, uncertainties and other factors, many of which are beyond our control and any or all of which could cause actual results to differ materially from the results expressed or implied by such forward-looking statements. These risks and uncertainties include, but are not limited to:

- negative economic and political conditions that adversely affect the general economy, housing prices, the real estate market, the job market, consumer confidence, the financial condition of our borrowers and consumer spending habits, which may affect, among other things, the level of non-performing assets, charge-offs and provision expense;
- the rate of growth (or lack thereof) in the economy and employment levels, as well as general business and economic conditions, coupled with the risk that adverse conditions may be greater than anticipated in the markets that we serve;
- the COVID-19 pandemic and its continuing effects on the economic and business environments in which we operate;
- · continuation of the interest rate environment;
- · fluctuations or unanticipated changes in interest rates on loans or deposits or that affect the yield curve;
- · our inability to maintain the historical growth rate of our loan portfolio;
- changes in loan underwriting, credit review or loss reserve policies associated with economic conditions, examination conclusions, or regulatory developments either as they currently exist or as they may be
 affected by conditions associated with the COVID-19 pandemic;
- the impact of competition with other financial institutions, many of which are larger and have greater resources, and fintechs, as well as changes in the competitive environment;
- · our ability to meet heightened regulatory and supervisory requirements;
- our ability to grow and retain low-cost core deposits and retain large, uninsured deposits;
- · any matter that would cause us to conclude that there was impairment of any asset, including intangible assets;
- inability to comply with regulatory capital requirements, including those resulting from changes to capital calculation methodologies, required capital maintenance levels or regulatory requests or directives;
- risks associated with litigation, including the applicability of insurance coverage;
- · the risk of not achieving anticipated cost savings related to reduction in the number of branch locations and other expense areas;
- a failure in or breach of our operational or security systems or infrastructure, or those of third party vendors or other service providers, including as a result of unauthorized access, computer viruses, phishing schemes, spam attacks, human error, natural disasters, power loss and other security breaches, the risk of any of which could be exacerbated by employees and others working remotely as a result of the effects of the COVID-19 pandemic;
- · volatile credit and financial markets both domestic and foreign;
- · the risk that the preliminary financial information reported herein and our current preliminary analysis could be different when our review is finalized;
- unexpected challenges related to our executive officer retention; and
- the outcome of any legal proceedings that may be instituted against us in connection with the termination of the merger agreement with ABOC.

Additional factors which could affect the forward-looking statements can be found in our Annual Report on Form 10-K, Quarterly Reports on Form 10-Q, and Current Reports on Form 8-K filed with the SEC and available on the SEC's website at www.sec.gov/. Forward-looking statements are based upon the current beliefs and expectations of management, and on information currently available to management. We disclaim any obligation to update or revise any forward-looking statements contained in this presentation, which speak only as of the date hereof, or to update the reasons why actual results could differ from those contained in or implied by such statements, whether as a result of new information, future events or otherwise, except as required by law.



Safe Harbor Statements cont.

NON-GAAP FINANCIAL MEASURES

This presentation contains certain non-GAAP financial measures including, without limitation, "Core Operating Revenue," "Core Non-interest Expense," "Tangible Common Equity," "Average Tangible Common Equity," "Core Efficiency Ratio," "Core Net Income," "Core ROAA," and "Core ROATCE."

We believe these non-GAAP financial measures provide useful information to management and investors that is supplementary to our financial condition, results of operations and cash flows computed in accordance with GAAP. Specifically, we believe these non-GAAP financial measures (a) allow management and investors to better assess our performance by removing volatility that is associated with discrete items that are unrelated to our core business, and (b) enable a more complete understanding of factors and trends affecting our business.

Non-GAAP financial measures, however, have inherent limitations, are not required to be uniformly applied, and are not audited. Accordingly, these non-GAAP financial measures should not be considered as substitutes for GAAP financial measures, and we strongly encourage investors to review the GAAP financial measures included in this presentation and not to place undue reliance on any single financial measure. In addition, because non-GAAP financial measures are not standardized, it may not be possible to compare the non-GAAP financial measures presented in this presentation with other companies' non-GAAP financial measures having the same or similar names. As such, you should not view these disclosures as a substitute for results determined in accordance with GAAP, and they are not necessarily comparable to non-GAAP financial measures that other companies use. Reconciliations of non-GAAP financial disclosures to what we believe to be the most directly comparable GAAP measures found in this presentation are set forth in the final pages of this presentation and also may be viewed on the bank's website, amalgamatedbank.com.

You should assume that all numbers presented are unaudited unless otherwise noted.



2Q22 Highlights

INCOME STATEMENT

- Record earnings of \$19.6 million, or \$0.63 per diluted share on a GAAP basis;
- Core net income excluding the tax credit or accelerated depreciation impact of solar tax equity investments was \$20.9 million, or \$0.67 per diluted share⁽¹⁾
- Core pre-tax, pre-provision income⁽²⁾ excluding the tax credit or accelerated depreciation impact of solar tax equity investments⁽¹⁾ of \$31.2 million compared to \$21.6 million in 1Q22
- Core efficiency ratio excluding the tax credit or accelerated depreciation impact of solar tax equity investments⁽¹⁾ was 52.20% and 61.14% in 2Q22 and 1Q22, respectively

BALANCE SHEET

- Deposits increased \$317.7 million compared to 1Q22 primarily due to continued growth in political deposits and new relationships in core markets
- Loans, including net deferred costs increased \$176.3 million, or 5.1%, to \$3.6 billion, on a linked quarter basis
- Net interest margin improved to 3.03% in 2Q22, an increase of 27 basis points from 2.76% in 1Q22

CAPITAL

- Capital ratios remained strong with CET1 of 11.76% and Tier 1 Leverage of 7.08%
- Tangible book value per share of \$15.69 compared to \$16.45 as of 1Q22



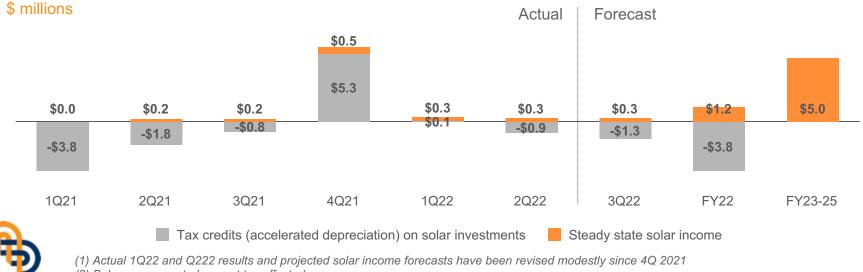
1. See non-GAAP disclosures on pages <u>22-23</u>

2. Pre-tax, pre-provision income is defined as net interest income plus non-interest income less non-interest expense

Solar Tax-Equity Investments

OVERVIEW OF SOLAR TAX EQUITY INVESTMENTS

- Immediate realization of tax benefits and subsequent accelerated depreciation of the value of the investment creates volatility in the GAAP and core earnings presentations
- Metrics excluding the impact of tax credits or accelerated depreciation is a meaningful way to evaluate the current performance of the Company and are adjusted in accordance with the below
- Steady state income is generally achieved within 4 quarters of initial investment and all investments are net profitable over their lives (generally 5 years)
- We expect more solar tax-equity investment initiatives in the future (not shown in forecast below)



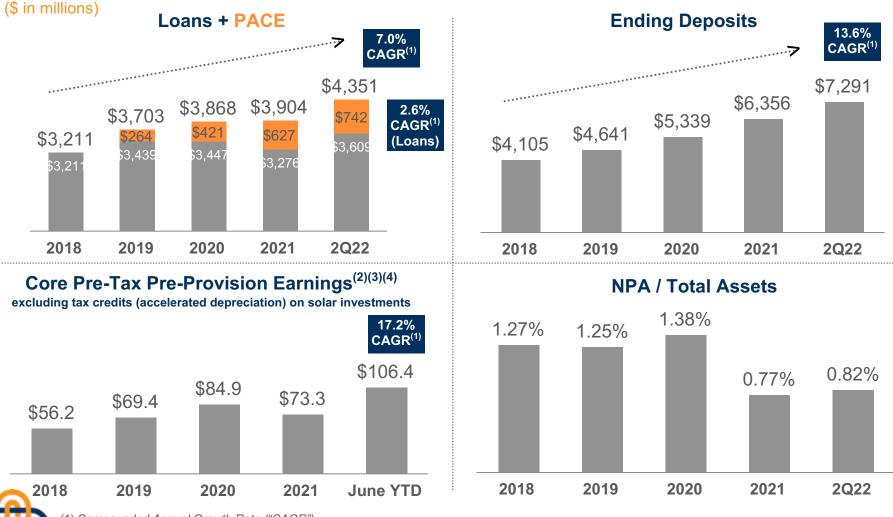
ACTUAL AND PROJECTED SOLAR INCOME⁽¹⁾⁽²⁾⁽³⁾

(2) Balances presented are not tax effected

(3) Refer to Reconciliation of Non-GAAP Financial Measures on slides 22-23 for further details on impact to key ratios

Trends

KEY FINANCIAL TRENDS THROUGH 2Q22



(1) Compounded Annual Growth Rate ("CAGR")

(2) See solar tax investment slide 5 for components of income exclusions

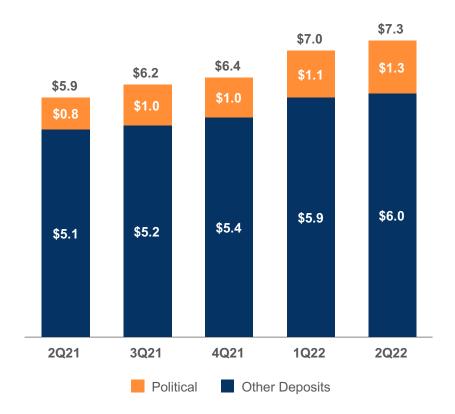
(3) June YTD 2022 earnings are annualized

(4) GAAP Pre-tax, pre-provision income was \$102.4 million annualized in 2022, \$70.4 million in 2021, and \$86.7 in 2020, the only years impacted by our solar investments

Deposit Portfolio

TOTAL DEPOSITS

(\$ in billions)



2Q22 HIGHLIGHTS

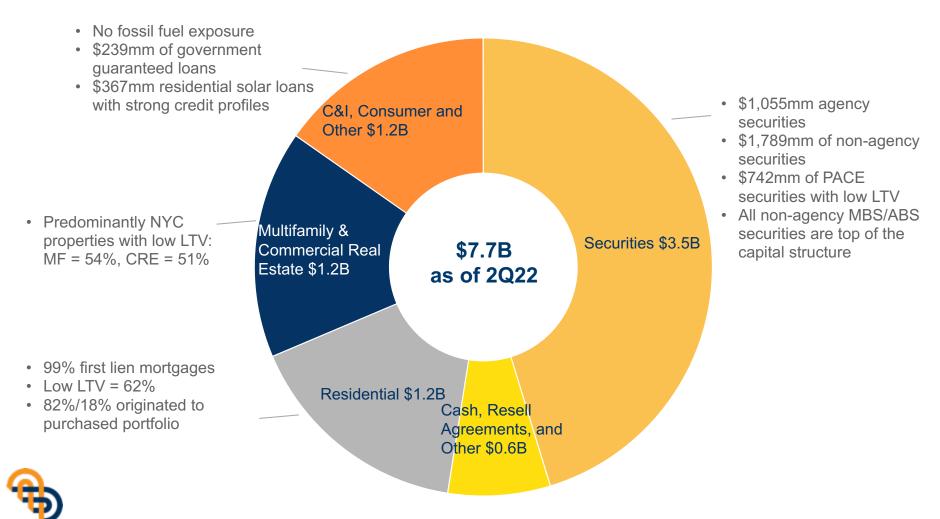
- Total ending deposits increased \$317.7 million compared to 1Q22 due to momentum in all customer segments, including political deposits related to upcoming elections, and new relationships in core markets
 - Political deposits make up 17.6% of the total deposit portfolio, and grew \$131.5 million in Q2
 - Key highlights of the non-political deposit growth are:
 - \$31.0 million came from new relationships to the bank this quarter
 - \$63.0 million came from from existing relationships across various segments, including non-profit, public health delivery, and climate advocacy
- Total average deposits increased \$433.8 million
- Total cost of funds of 8 basis points, compared to 9 basis points in Q1; interest bearing deposit cost was 18 basis points in both Q1 and Q2
- Non-interest bearing deposits represented 54.4% of ending deposits in 2Q22, compared to 53.9% in 1Q22



Interest Earning Assets

INTEREST EARNING ASSETS OF \$7.7B AS OF JUNE 30, 2022

We maintain a diverse, low risk profile of interest earning assets

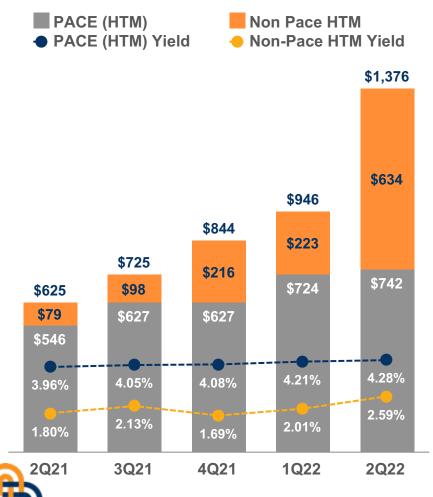


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Held-to-Maturity Securities

HELD-TO-MATURITY SECURITIES

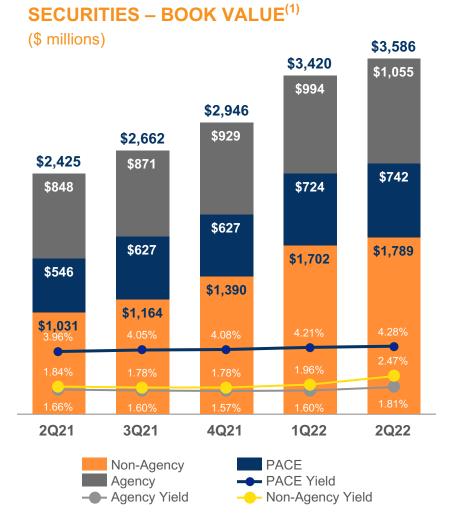
(\$ in millions)



2Q22 HIGHLIGHTS

- In May, \$277.3 million AFS securities were transferred into our Non-Pace HTM securities portfolio to reduce potential mark to market volatility
- HTM securities, excluding PACE assessments represent 23% of the total investment portfolio
- 100% of PACE portfolio, and 41% of Non-Pace HTM securities is mission-aligned

Investment Securities



2Q22 HIGHLIGHTS

- Investment Securities totaled \$3.6 billion book value for 2Q22
- Securities increased \$113.8 million in 2Q22 compared to 1Q22 with continued mix shift toward non-agency partially from PACE assessment growth
 - Non-agency securities in 2Q22 include \$742.1 million of PACE assessments, which are non-rated
- 86.8% of all non-agency MBS/ABS securities are AAA rated and 99.6% are A rated or higher⁽²⁾; all CLO's are AAA-rated
- As of 2Q22 average subordination for the C&I CLOs was 42.4%
- 38% of the total securities portfolio (or 48% of the securities portfolio excluding PACE) has a floating rate of interest



(1) Securities book value excludes unrealized Available for Sale (AFS) gain / loss on sale (2) MBS/ABS does not include PACE assessments

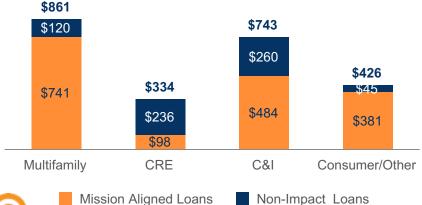
Loans

TOTAL LOANS (1)(2)

(\$ in millions)



MISSION ALIGNED COMMERCIAL LOANS (\$ in millions)





Mission Aligned Loans

(1) Held for Sale loans excluded

(2) Adjusted for \$1.0 million paid interest on reinstated loan, 4Q21 yield was 3.89%

(3) CRA loans are defined as loans issued in a low to middle income area, or to a low to middle income borrower

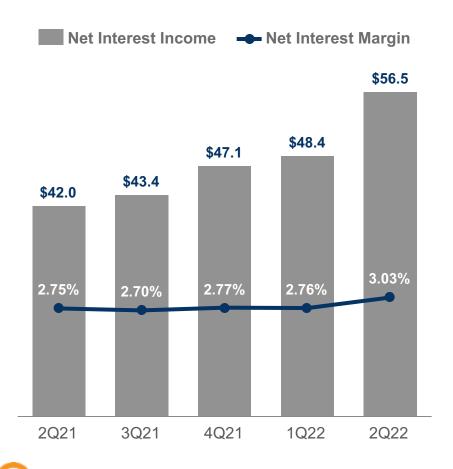
2022 HIGHLIGHTS

- Total loans increased \$178.2 million, or 5.1%, compared to 1Q22 due to new loan originations in our residential real estate and solar portfolios, partially offset by commercial loan payoffs
- 2Q22 yield of 3.86%; an increase of 1 bps compared to 1Q22
- The total balance of mission-aligned loans in our commercial portfolio was \$1.7 billion, or 72.3% of the total commercial balance
- 36.5% of all residential loans purchased or originated in Q2 were CRA loans³, compared to 19.0% in Q1

Net Interest Income and Margin

NET INTEREST INCOME & MARGIN

(\$ millions)



2Q22 HIGHLIGHTS

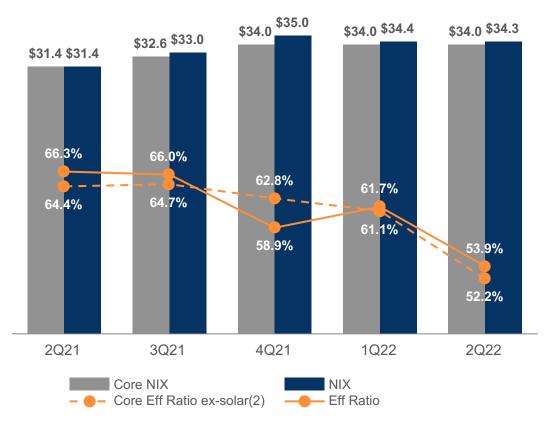
- Net interest income was \$56.5 million, compared to \$48.4 million in 1Q22
- 2Q22 NIM at 3.03%; an increase of 27 bps compared to 1Q22
- NIM was negatively impacted by approximately 8 bps due to cash in excess of \$100 million on the balance sheet
- Loan prepayment penalties favorably impacted NIM by 2 bps in 2Q22, compared to 3 bps in 1Q22



Non-Interest Expense and Efficiency

NON-INTEREST EXPENSE

(\$ millions)



2Q22 HIGHLIGHTS

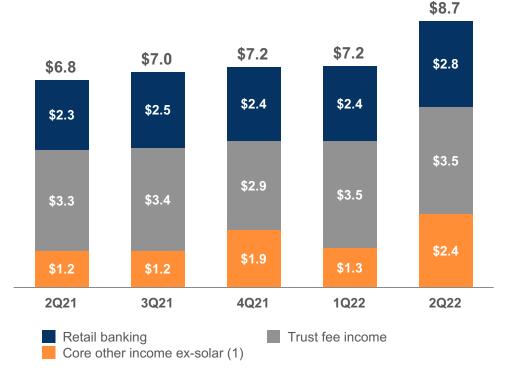
- Efficiency ratio of 53.9% for 2Q22
- Core efficiency ratio excluding the tax credit or accelerated depreciation impact of our solar tax equity investments of 52.2% for 2Q22⁽¹⁾
- Non-interest expense for 2Q22 was \$34.3 million
- Non-interest expense for 2Q22 was \$0.1 million lower compared to 1Q22



(1) See non-GAAP disclosures on pages 22-23
(2) Ex-solar is defined as excluding the tax credit or accelerated depreciation impact of our solar tax equity investments

Non-Interest Income

CORE NON-INTEREST INCOME ex-solar ⁽¹⁾ (\$ millions)



2Q22 HIGHLIGHTS

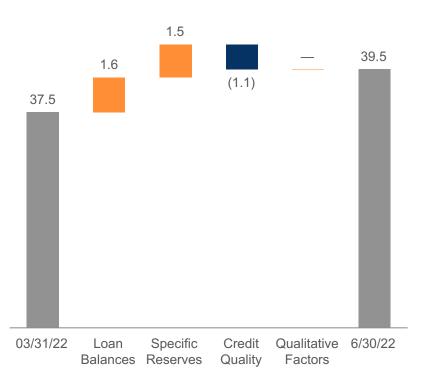
- Our trust business held \$38.9 billion in assets under custody and \$12.9 billion in assets under management, compared to \$39.7 billion and \$15.1 billion, respectively, in the preceding quarter; this decline was primarily driven by a decrease in fair value due to market volatility
- Trust fee income remained flat quarter over quarter, primarily due to steady recordkeeping fees and subadvisory income
- Other income is up \$1.1 million, primarily driven by an increase in income generated from bank-owned life insurance due to a one-time beneficiary event, as well as a gain on the sale of nonperforming commercial loans

(1) Ex-solar is defined as excluding the tax credit or accelerated depreciation impact of our solar tax equity investments

Allowance for Loan Losses

ALLOWANCE FOR LOAN LOSSES (ALLL) CHANGE DURING 2Q22

(\$ millions)

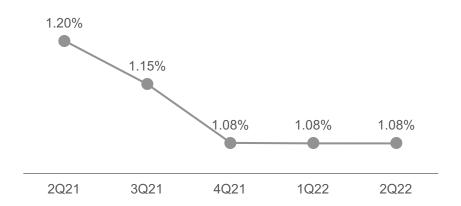


Allowance Waterfall

2Q22 HIGHLIGHTS

 Allowance for loan losses totals \$39.5 million in 2Q22, or \$2.0 million higher compared to 1Q22 primarily due to higher loan balances and specific reserves, offset by improved credit quality

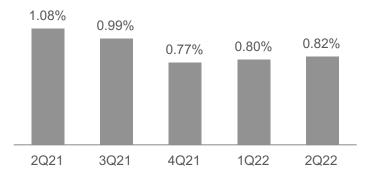
ALLOWANCE FOR LOAN LOSSES / TOTAL LOANS





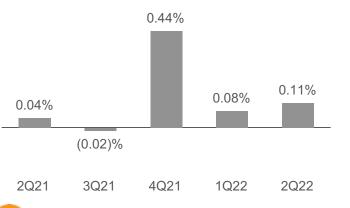
Credit Quality

NPA / TOTAL ASSETS



NCO / AVERAGE LOANS⁽¹⁾

(Quarter trend)



2Q22 HIGHLIGHTS

- Nonperforming assets were \$65.3 million as of 2Q22, compared to \$61.1 million in 1Q22
- Net charge-offs of 0.11% in 2Q22 was 3 bps higher than 1Q22 due to increased charge-off activity related to our focus on reducing our nonperforming assets
- Criticized and classified loans improved by \$43.5 million, or 24%; Pass rated loans are 96% of loan portfolio

CRITICIZED AND CLASSIFIED LOANS



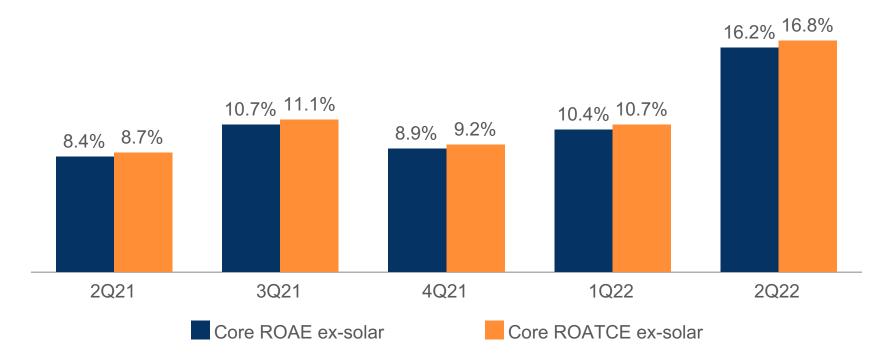




Annualized

Returns





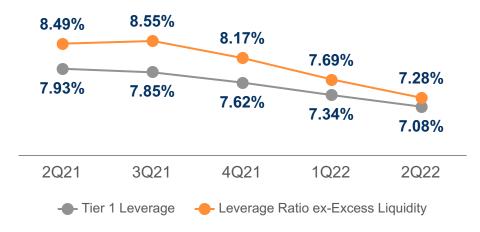
Core ROAE and Core ROATCE ex-solar for Q2 2022 would be 14.8% and 15.2%, respectively assuming no change in OCI from Q1 2022



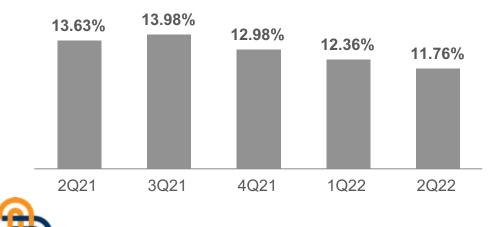
(1) Refer to Reconciliation of Non-GAAP Financial Measures on slides 22-23 for further details
(2) ROAE was 7.6%, 10.3%, 11.2%, 10.3% and 15.2% for 2Q21, 3Q21, 4Q21, 1Q22 and 2Q22, respectively
(3) ROATCE was 7.9%, 10.6%, 11.6%, 10.6% and 15.7% for 2Q21, 3Q21, 4Q21, 1Q22 and 2Q22, respectively
(4) Ex-solar is defined as excluding the tax credit or accelerated depreciation impact of our solar tax equity investments

Capital

TIER 1 LEVERAGE RATIO

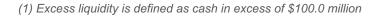


COMMON EQUITY TIER 1 RATIO



2Q22 HIGHLIGHTS

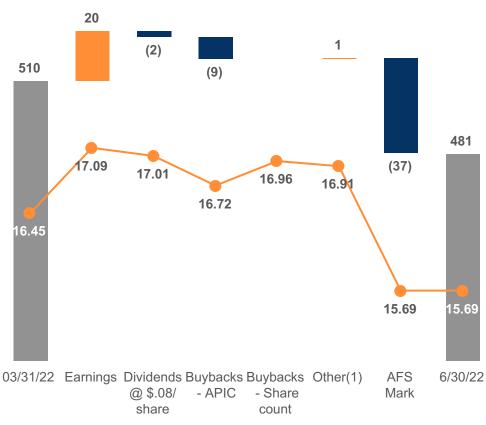
- Regulatory capital ratios remained strong
 - Tier 1 leverage ratio of 7.08% as of 2Q22
 - Excluding the excess liquidity⁽¹⁾, tier 1 leverage ratio would be 7.28%
 - Bank tier 1 leverage ratio of 7.84% as of Q2 2022.
 - Common Equity Tier 1 Capital of 11.76%
- Tier 1 leverage ratio was 26 bps lower than the prior quarter, primarily driven by a decrease in capital due to our repurchase activity, as well as an increase in average assets
- CET1 ratio of approximately 12% reflects conservative investment practices



Tangible Book Value

TANGIBLE COMMON EQUITY & TANGIBLE BOOK VALUE

(\$ millions)



2Q22 SUMMARY

- TBV decline primarily driven by a \$37.4 million decline from the previous quarter in the tax effected AFS mark-to-market adjustment
 - TBV decline of 4.6% reflective of increases in long-term interest rates and widening of pricing spreads
 - AFS mark adjustment considered temporary risk mitigated by our liquidity position
- Share repurchases had a small dilutive impact to TBV per share as capital usage was partially offset by outstanding share impact
- Tangible Common Equity Ratio was 6.3%
- Dividend Payout Ratio was 12.6%



2022 Guidance

2022 FINANCIAL OUTLOOK - Higher End of Ranges

- Core pre-tax pre-provision earnings⁽¹⁾ from \$75 \$85 million to:
 - **\$97 \$105 million** includes effect of rate hikes through June
 - \$110 \$120 million includes effect of July hike and forward rate curve through
 2022
- Net Interest Income from \$184 \$192 million to:
 - \$205 \$215 million includes effect of rate hikes through June
 - \$220 \$230 million includes effect of July hike and forward rate curve through
 2022
- Approximately 5-7% balance sheet growth, driven by loan growth and managing cash and short-term securities mix

2022 INITIATIVES

• Invest in lending strategy via personnel, invest in key talent across critical roles

Prive ESG ResponsiFunds and overall profitability of Trust business

(1) Excluding the tax credit or accelerated depreciation impact of our solar tax equity investments and any future non-core items



Reconciliation of Non-GAAP Financials

(in thousands)	As of and for the Three Months Ended							As of and for the Six Months Ended				
	June 30, 2022		March 31, 2022		June 30, 2021		June 30, 2022		June 30, 2021			
Core operating revenue												
Net Interest income (GAAP)	\$	56,498	\$	48,368	\$	41,991	\$	104,866	\$	83,836		
Non-interest income		7,246		7,422		5,327		14,668		9,327		
Less: Securities (gain) loss		582		(162)		(321)		420		(339)		
Core operating revenue (non-GAAP)		64,326		55,628		46,997		119,954		92,824		
Add: Tax (credits) depreciation on solar investments		862		(64)		1,760		798		5,597		
Core operating revenue excluding solar tax impact (non-GAAP)	\$	65,188	\$	55,564	\$	48,757	\$	120,752	\$	98,421		
Core non-interest expense												
Non-interest expense (GAAP)	\$	34,346	\$	34,397	\$	31,395	\$	68,743	\$	64,189		
Less: Severance ⁽¹⁾		(34)		(52)		_		(86)		(1,090)		
Less: ABOC		(282)		(371)		—		(653)		—		
Core non-interest expense (non-GAAP)	\$	34,030	\$	33,974	\$	31,395	\$	68,004	\$	63,099		
Core net income												
Net Income (GAAP)	\$	19,613	\$	14,165	\$	10,408	\$	33,778	\$	22,598		
Less: Securities (gain) loss		582		(162)		(321)		420		(339)		
Add: Severance ⁽¹⁾		34		52		_		86		1,090		
Add: ABOC		282		371		—		653		—		
Less: Tax on notable items		(233)		(67)		86		(300)		(196)		
Core net income (non-GAAP)		20,278		14,359		10,173		34,637		23,153		
Add: Tax (credits) depreciation on solar investments		862		(64)		1,760		798		5,597		
Add: Tax effect of solar income		(224)		17		(474)		(207)		(1,457)		
Core net income excluding solar tax impact (non-GAAP)	\$	20,916	\$	14,312	\$	11,459	\$	35,228	\$	27,293		



(1) Salary and COBRA expense reimbursement expense for positions eliminated

Reconciliation of Non-GAAP Financials

(in thousands)			As of and for the Three Months Ended				As of and for the Six Months Ended			
	June 30, 2022		March 31, 2022		June 30, 2021		June 30, 2022		June 30, 2021	
Tangible common equity				· · · ·						
Stockholders' equity (GAAP)	\$	498,041	\$	526,762	\$	548,211	\$	498,041	\$	548,211
Less: Minority interest		(133)		(133)		(133)		(133)		(133)
Less: Goodwill		(12,936)		(12,936)		(12,936)		(12,936)		(12,936)
Less: Core deposit intangible		(3,628)		(3,890)		(4,755)		(3,628)		(4,755)
Tangible common equity (non-GAAP)	\$	481,344	\$	509,803	\$	530,387	\$	481,344	\$	530,387
Average tangible common equity										
Average stockholders' equity (GAAP)	\$	517,430	\$	560,391	\$	547,766	\$	538,792	\$	545,163
Less: Minority interest		(133)		(133)		(133)		(133)		(133)
Less: Goodwill		(12,936)		(12,936)		(12,936)		(12,936)		(12,936)
Less: Core deposit intangible		(3,755)		(4,017)		(4,903)		(3,886)		(5,052)
Average tangible common equity (non-GAAP)	\$	500,606	\$	543,305	\$	529,794	\$	521,837	\$	527,042
Core return on average assets										
Core net income (non-GAAP)	\$	20,278	\$	14,359	\$	10,173	\$	34,637	\$	23,153
Denominator: Total average assets		7,760,294		7,392,773		6,394,768		7,577,547		6,313,807
Core return on average assets (non-GAAP)		1.05%		0.79%		0.64%		0.92%		0.74%
Core return on average assets excluding solar tax impact (non-GAAP)		1.08%		0.79%		0.72%		0.94%		0.87%
Core return on average tangible common equity										
Core net income (non-GAAP)	\$	20,278	\$	14,359	\$	10,173	\$	34,637	\$	23,153
Denominator: Average tangible common equity		500,606		543,305		529,794		521,837		527,042
Core return on average tangible common equity (non-GAAP)		16.25%		10.72%		7.70%		13.38%		8.86%
Core return on average tangible common equity excluding solar tax impact (non-GAAP)		16.76%		10.68%		8.68%		13.61%		10.44%
Core efficiency ratio										
Numerator: Core non-interest expense (non-GAAP)	\$	34,030	\$	33,974	\$	31,395	\$	68,004	\$	63,099
Core operating revenue (non-GAAP)		64,326		55,628		46,997		119,954		92,824
Core efficiency ratio (non-GAAP)		52.90%		61.07%		66.80%		56.69%		67.98%
Core efficiency ratio excluding solar tax impact (non-GAAP)		52.20%		61.14%		64.39%		56.32%		64.11%











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